

**LEGISLATIVE ASSEMBLY OF THE
NORTHWEST TERRITORIES
5TH COUNCIL, 33RD SESSION**

**SESSIONAL PAPER NO. 4-33
TABLED ON OCTOBER 31, 1966**

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for release before
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33rd Session of
Council.

NORTHWEST TERRITORIES

SESSIONAL PAPER NO. 4
(Second Session, 1966)

NORTHWEST TERRITORIES LIQUOR SYSTEM ANNUAL REPORT 1965 - 1966

DISPOSITION

| Tabled | To Committee | Accepted as Read | Accepted as Amended | Deferred (to Session) | Rejected | Noted not Considered |
|---------|--------------|------------------|---------------------|-----------------------|----------|----------------------|
| 31/X/66 | 8/X/66 | 9/X/66 | | | | |

NORTHERN LEMON BRANCH
OTTAWA, ONT.

MAY 12 1966

GOVERNMENT OF THE NORTHWEST TERRITORIES

Office of
Superintendent N.W.T. Liquor System

P. O. Box 370
Yellowknife, N.W.T.

No _____
FILE _____
REFER TO (N:2)

10 May 1966

Mr. B. G. Sivertz,
Commissioner of the Northwest Territories,
Centennial Towers,
400 Laurier Avenue West,
Ottawa 4, Ontario, Canada.

Dear Sir:

Northwest Territories Liquor System
Annual Report
1965 - 1966

I have the honour to present the Annual Report for the Northwest Territories Liquor System for the fiscal year ending the 31st of March 1966.

The steady increase in sales revenue experienced over the past years was maintained in 1965 - 66, as indicated by the following comparative figures:

| | SALES | NET PROFIT | PERCENTAGE | |
|------|---------------|-------------|------------------------|----------------------|
| | | | Net Profit of Sales | Increase in Sales |
| 1962 | \$ 1,765,366. | \$ 803,093. | 45.8 | 10. |
| 1963 | 1,874,577. | 848,552. | 45.3 | 6.1 |
| 1964 | 2,153,287. | 965,572. | 45.8 | 14.8 |
| 1965 | 2,353,258. | 1,059,727. | 45.04 | 9.3 |
| 1966 | 2,669,435. | 1,226,278. | 45.9 | 13.4 |

Although the sales increase averaged 13.4% throughout the Territories, this varied considerably from one area to another:

| <u>STORE</u> | <u>Increase %</u> | <u>Decrease %</u> |
|---------------|-------------------|-------------------|
| Yellowknife | 10.7 | |
| Fort Smith | | 1 |
| Hay River | 14.9 | |
| Inuvik | 17. | |
| Frobisher Bay | 26. | |
| Norman Wells | 9.4 | |

The unprecedented rise in sales in Inuvik and Frobisher Bay resulted mainly from the issue of Annual Special Licences to D.E.W. Line sites, permitting the resale of liquor and beer.

The slight decrease at Fort Smith resulted from the completion of the Taltson River power project, and withdrawal of the construction crews.

Following is a breakdown of the sales by area, showing the percentage of the gross revenue received in each area, the total population of the various areas; and the amount spent in each area on a per capita basis.

| <u>AREA</u> | <u>SALES</u> | <u>PER CENT</u> | <u>POPULATION</u> | <u>Per Capita Expenditure</u> |
|-----------------|----------------------|-----------------|-------------------|-------------------------------|
| Yellowknife | \$ 825,929. | 30.4 | 6,900 | \$ 120. |
| Hay River | 640,953. | 23.5 | 5,132 | 125. |
| Imuvik | 474,214. | 17.4 | 4,575 | 104. |
| Fort Smith | 339,013. | 12.5 | 3,200 | 106. |
| Frobisher Bay | 238,385. | 8.8 | 2,000 | 119. |
| Norman Wells | 84,363. | 3.1 | 1,160 | 73. |
| Tungsten | 32,224. | 1.2 | 200 | 161. |
| Rankin Inlet | 20,416. | .8 | 550 | 37. |
| Churchill & | | | | |
| Eastern Arctic | 13,927. | .5 | Not known | |
| Mail Orders | | | | |
| | <u>\$ 2,669,434.</u> | | | |
| Class B Permits | <u>50,232.</u> | <u>1.8</u> | Not Known | see note #1 |
| GROSS REVENUE | <u>\$ 2,719,666.</u> | | | |

#1- This covers tax on beer paid by "Annual Special" license holders for resale purposes.

Buildings & Equipment:

The System continued to operate six stores owned by the N.W.T. Government.

During the latter half of the year rapid deterioration occurred to the foundation of the Norman Wells store. During the spring and summer of 1966 attempts will be made to halt and correct this situation. In the event that no permanent repairs can be made, which is considered likely, preliminary arrangements are being made to move the building to a new site.

It became apparent that major renovations are necessary to the Imuvik store for security reasons. The ease with which this store has been broken into twice in the past year indicates that this type of building as presently erected is not satisfactory, and this should be born in mind when new stores are planned.

All warehouse space available to the Liquor System in Bay River was only sufficient to offer the public the bare minimum in service, with the store being continually resupplied from Yellowknife and Fort Smith. A lot was purchased in the new sub-division, and funds have again been voted to construct a new store. It is hoped that this building can be completed by Christmas 1966.

Licenced Premises:

The following Licences were issued during this period:

| | |
|--------------------------|-----|
| Cocktail Lounge - Hotels | 5 |
| - Clubs | 7 |
| Dining Lounge | 4 |
| Beer Parlour | 4 |
| Guest Room | 6 |
| Annual Special | 93 |
| Special Licences | 928 |

* Plus an undetermined number to D.E.W. Line sites.

Routine inspections were made of all Club and Hotel Licenced Premises.

The store managers at Hay River, Fort Smith and Imuvik were appointed Liquor Inspectors, and are maintaining supervision of Licenced Premises in those areas.

AGENCIES:

The Hudson's Bay Company in Rankin Inlet continued to act as Agent for the Liquor System. Sales in this community, and in the surrounding area have risen to such a level that the Company are not able to warehouse a full year's supply of beer. Two remedies present themselves.

1. Obtain by rental or construction further warehouse space.
2. Discuss with the Hudson's Bay Company the possibility of their acting as Liquor System Agents at other centres in the district.

This latter proposal is suggested as apparently a substantial percentage of the beer sales made by the Rankin store is to non-residents.

Mr. A. W. Salter continued to act as Agent for the Liquor System at the Canada Tungsten mine.

PERSONNEL:

There are seventeen established positions in the Liquor System, with all positions filled at the end of the year.

Mr. H.F. Argue, Assistant Manager of the Yellowknife Store was retired on medical grounds at his own request, after being confined to the Aberhart Sanatorium for 1½ years. Mr. Jeffrey, Yellowknife, resigned on leaving the Territories. M. Groff was appointed Assistant Manager; W. Braden and J. Stella were hired as Clerks, filling the vacancies created.

As in the past three years, a considerable turnover in personnel was experienced at Frobisher Bay. Mrs. J. Cordy was replaced by Mrs. G. Amy, who was, in turn, replaced by Mr. G. Mansels. The practice of hiring a dependent of some civil servant on a casual basis as Store Manager was expedient when originally adopted, but the volume of business has now risen to such a level that the appointment of a full time Vendor is warranted. To this end it has been recommended that a permanent position be established at the Vendor Grade 3 level.

A new position of Senior Clerk was established in the Administration office, Yellowknife, and the present Secretary, Mrs. M. Gramma was reclassified to this position. Miss M. Paul won a competition as Clerk-Typist, her appointment to be effective 1 April 1966.

All personnel were much appreciative of the revised salary schedules, wherein salaries were adjusted to eliminate subsidized housing inequalities.

GENERAL:

The Managers of our four largest stores met in the Administration office in January, and acted mainly in the capacity of a purchasing board. Liquor orders were drawn up for the coming year, bearing in mind the preferences of the public in the various areas. New listings were considered, and unpopular lines discontinued. This was the first time such a meeting had been held, and proved valuable to the Managers and Superintendent.

I again wish to express my thanks to the staff of the N.W.T. Liquor System for their wholehearted co-operation and dedication to their work. In particular I would commend to you the staff of our Hay River Store, Mr. A. Webb and Mr. H. Lefebvre. These two men, operating in what can best be described as totally inadequate quarters, handled just

under one quarter of the sales of the Liquor System, at all times maintaining that attitude and deportment expected of a public servant.

It has been most satisfying to work with your Deputy Commissioner, and his staff. Their assistance has always been readily available and was greatly appreciated.

I have the honour to be Sir,

Your obedient servant,



T. C. Robinson,
Superintendent,
N.W.T. Liquor System.

TCR/mc
Attach.

RECEIVER GENERAL OF CANADA N.W.T. REVENUE ACCOUNT (LIQUOR)

CASH RECONCILIATION FOR FISCAL YEAR 1 APRIL 1965 - 31 MARCH 1966

| | <u>DEBIT</u> | <u>CREDIT</u> |
|---|------------------------|-----------------|
| <u>1964 - 65 REVENUE:</u> | | |
| Bank Balances 31 March 1965: | | |
| Yellowknife | | \$ 19,596.73 |
| Watson Lake | | 322.80 |
| Outstanding Deposits 31 March 1965 | | 30,096.37 |
| <u>1965 - 66 REVENUE:</u> | | |
| SALES: | - Spirits & Beer | 2,660,458.60 |
| | - Special Licences | 3,610.00 |
| REFUNDS | - Claims | 16,956.01 |
| | - Travel | 802.28 |
| | - 1964-65 Expenditures | 462.45 |
| R. Jeffrey - Pension | | 43.12 |
| H.F. ARGUE - Pension | | 241.04 |
| | - Death Benefit | 16.00 |
| | - Fuel Tax | 32.00 |
| | - C.S.M.H. Insurance | 37.20 |
| Rentals - | | |
| Licences Fees - 1965-1966 | | 7,848.40 |
| - 1966-1967 | | 7,950.94 |
| | | 3,223.00 |
| Misc. Revenue - | | 82.40 |
| <u>TRANSFERRED TO TREASURY:</u> | | |
| From: | | |
| Yellowknife: 1964-65 Revenue | \$ 48,272.66 | |
| Yellowknife: 1965-66 Revenue | 2,376,146.34 | |
| Frobisher Bay: 1965-66 " | 238,378.60 | |
| Frobisher Bay: 1964-65 " | 796.15 | |
| Churchill : 1965-66 Revenue | 10,244.20 | |
| <u>BANK BALANCES 31 MARCH 1966:</u> | | |
| Yellowknife | 28,598.20 | |
| Fort Smith | 204.85 | |
| Hay River | 536.90 | |
| Inuvik | 493.80 | |
| Watson Lake | 1,477.05 | |
| <u>OUTSTANDING DEPOSITS 31 MARCH 1966:</u> | | |
| Yellowknife | 1,275.85 | |
| Fort Smith | 821.25 | |
| Hay River | 1,057.65 | |
| Inuvik | 4,202.35 | |
| Norman Wells | 2,260.65 | |
| Frobisher Bay | 6.60 | |
| Rankin Inlet | 505.44 | |
| Canada Tungsten | 484.35 | |
| <u>BANK TRANSFERS IN TRANSIT 31 March 1966:</u> | | |
| Fort Smith | 7,023.85 | |
| Hay River | 19,843.55 | |
| Inuvik | 9,149.05 | |
| | \$ 2,751,779.34 | \$ 2,751,779.34 |

CERTIFIED CORRECT:
15-261-1

NORTHWEST TERRITORIES LIQUOR SYSTEM

TRADING ACCOUNT

1 April 1965 -- 31 March 1966

| <u>DEBIT</u> | <u>CREDIT</u> |
|--------------------------------------|---|
| Inventory 1 April 1965 \$ 456,417.33 | Inventory 31 March 1966 \$ 384,704.97 |
| PURCHASES: | Stock in Transit 31 March 1966 2,585.47 |
| Spirits-\$ 502,710.16 | |
| Wine - 69,748.70 | |
| Ale & | |
| Beer - <u>524,945.18</u> | |
| 1,097,404.04 | |
| LESS: | SALES: |
| Refunds <u>16,822.58</u> | Spirits-\$1,267,512.55 |
| | Wine - 196,728.85 |
| Brokerage 958.00 | Beer & Ale - <u>1,205,195.85</u> |
| Freight 170,642.65 | 2,669,435.25 |
| LESS: | LESS: |
| Refunds <u>455.88</u> | Discounts <u>16,361.02</u> |
| | 2,653,074.23 |
| | 170,186.97 |
| | \$ 1,708,143.76 |
| GROSS PROFIT: | <u>1,332,220.91</u> |
| | <u>\$ 3,040,364.67</u> |
| | <u>\$ 3,040,364.67</u> |

⁸ Includes \$7,035.00 (Sales Discount and Storage Allowance) deducted by Hay River Licensee from purchase price of Beer, and \$2,041.65, as of 10% of Gross Sales deducted by Hudson's Bay Company at Rankin Inlet for handling.

CERTIFIED CORRECT:


A. Pohlak, Accountant.

NORTHWEST TERRITORIES LIQUOR SYSTEM

PROFIT AND LOSS STATEMENT

1 April 1965 - - 31 March 1966

DEBIT

CREDIT

EXPENDITURES:

Administration-

| | |
|-----------------|--------------|
| Salaries | \$ 31,755.22 |
| Staff Bonding | 24.94 |
| Tel. & Tel. | 691.74 |
| Business Travel | 2,087.50 |
| Postage | 359.34 |
| Office Supplies | 605.83 |
| Sundries | 236.99 |
| Equipment | 589.17 |
| | <hr/> |
| | \$ 36,350.73 |

Office-

| | |
|-------------|-------|
| Maintenance | 18.35 |
| Power | 24.17 |
| | <hr/> |
| | 42.52 |

Housing-

| | |
|---------------|----------|
| Maintenance | 1,482.27 |
| Power | 191.93 |
| Fuel | 221.21 |
| Water & Sewer | 123.50 |
| | <hr/> |
| | 2,018.91 |

Stores-

| | |
|---------------|-----------|
| Yellowknife | 49,905.97 |
| Fort Smith | 23,760.69 |
| Hay River | 21,372.27 |
| Inuvik | 26,272.48 |
| Norman Wells | 9,591.36 |
| Frobisher Bay | 15,484.64 |

Outlets-

| | |
|-----------------|--------|
| Churchill | 86.61 |
| Canada Tungsten | 100.00 |
| | <hr/> |

\$ 184,986.18

NET PROFIT:

1,226,278.13

\$ 1,411,264.31

\$ 1,411,264.31

CERTIFIED CORRECT:


 A. Pohlak, Accountant.

NORTHWEST TERRITORIES LIQUOR SYSTEM

TRADING ACCOUNT

YELLOWKNIFE STORE

1 April 1965 - - 31 March 1966

DEBIT

CREDIT

Inventory 1 April 1965- \$ 142,102.87

Inventory 31 March 1966-\$ 132,648.50

PURCHASES:

Spirits- \$ 168,840.17
Wine - 23,471.91
Beer &
Ale - 168,033.64
360,345.72

Less
Refunds 4,441.03

355,904.69

Brokerage

367.20

Freight 54,235.01

Less
Refunds 238.63

53,996.38

Stock Transfers from:

Fort Smith-4,976.76
Inuvik 5,316.00

10,292.76

\$ 562,663.90

SALES:

Spirits-\$ 384,249.60
Wine - 64,373.65
Beer &
Ale - 377,305.85
825,929.10

LESS:

Sales Disc. 3,555.60

822,373.50

Stock Transferred to:

Fort
Smith 3,750.84
Hay
River 8,695.64
Inuvik 17,743.92
30,190.40

GROSS PROFIT: 425,133.97

\$ 987,797.87

\$ 987,797.87

NORTHWEST TERRITORIES LIQUOR SYSTEM

PROFIT AND LOSS STATEMENT

YELLOWKNIFE STORE

1 April 1965 - - 31 March 1966

DEBIT

CREDIT

EXPENDITURES:

| | |
|----------------------------|--------------|
| Salaries & Wages | \$ 31,473.16 |
| Staff Bonding | 31.17 |
| Tel & Tel. | 162.00 |
| Postage | 4.17 |
| Office Supplies | 710.90 |
| Store Supplies & Materials | 1,207.00 |
| Equipment | 69.50 |
| Stock Insurance | 2,655.28 |
| Deliveries | 4,619.21 |

Gross Profit \$ 425,133.97

Other Revenue:

| | |
|-----------------|-------------|
| Rental | \$ 3,564.20 |
| Misc. Revenue | 82.40 |
| 1964-65 Refunds | 233.79 |

\$ 40,932.39

Office & Store:

| | |
|---------------|----------|
| Maintenance | 329.39 |
| Power | 1,100.31 |
| Fuel | 2,076.00 |
| Water & Sewer | 128.20 |
| Insurance | 1,767.00 |

5,400.90

Housing:

| | |
|---------------|----------|
| Maintenance | 1,010.98 |
| Power | 885.79 |
| Fuel | 1,304.34 |
| Water & Sewer | 371.57 |

3,572.68

49,905.97

NET PROFIT:

\$ 379,108.39

\$ 429,014.36

\$ 429,014.36

NORTHWEST TERRITORIES LIQUOR SYSTEM

TRADING ACCOUNT

FORT SMITH STORE

1 April 1965 - - 31 March 1966

DEBIT

CREDIT

Inventory 1 April 1965 \$ 81,772.25

Inventory 31 March 1966 \$ 68,463.54

PURCHASES:

Spirits- \$ 54,528.66

Wine - 13,640.11

Beer &

Ale - 66,191.79

134,360.56

LESS

Refunds - 2,140.22

132,220.34

Brokerage

207.15

Freight

22,560.47

Stock Transfers from:

Yellowknife

3,750.84

\$ 240,511.05

GROSS PROFIT:

177,466.37

337,591.55

SALES:

Spirits- \$143,174.35

Wine - 48,445.45

Beer &

Ale - 147,393.00

339,012.80

LESS:

Sales Disc. 1,421.25

11,922.33

\$ 417,977.42

 \$ 417,977.42

NORTHWEST TERRITORIES LIQUOR SYSTEM

PROFIT AND LOSS STATEMENT

FORT SMITH STORE

1 April 1965 - - 31 March 1966

DEBIT

CREDIT

EXPENDITURES:

| | |
|----------------------------|--------------|
| Salaries & Wages | \$ 14,647.30 |
| Staff Bonding | 12.48 |
| Tel. & Tel. | 210.95 |
| Postage | 35.00 |
| Office Supplies | 390.04 |
| Store Supplies & Materials | 626.96 |
| Equipment | 69.50 |
| Stock Insurance | 1,139.53 |
| Delivery Discount | 1,421.25 |

Gross Profit \$ 177,466.37

OTHER REVENUE:

| | |
|-----------------|-------------|
| Rentals | \$ 1,175.75 |
| 1964-65 Refunds | 107.93 |

\$ 18,553.01

Office & Store:

| | |
|---------------|----------|
| Maintenance | 990.54 |
| Power | 305.46 |
| Fuel | 1,938.44 |
| Water & Sewer | 188.60 |
| Insurance | 943.00 |

4,366.04

Housing:

| | |
|-------------|--------|
| Maintenance | 600.00 |
| Power | 241.64 |

841.64

23,760.69

NET PROFIT:

\$ 154,939.36

\$ 178,750.05

\$ 178,750.05

NORTHWEST TERRITORIES LIQUOR SYSTEM

TRADING ACCOUNT

HEY RIVER STORE

1 April 1965 - - 31 March 1966

| <u>DEBIT</u> | <u>CREDIT</u> |
|--|--|
| Inventory 1 April 1965 \$ 41,285.59 | Inventory 31 March 1966 \$ 51,630.63 |
| PURCHASES: | SALES: |
| Spirits - \$ 124,673.74 | Spirits - \$ 282,547.15 |
| Wine - 17,792.53 | Wine - 55,219.80 |
| Beer & Ale - 126,930.88 | Beer - 303,196.45** |
| 269,397.15 | 640,963.40 |
| LESS: Refunds <u>8,715.29</u> | LESS: Sales Disc. & Storage Allowance - <u>7,121.63</u> |
| 260,681.86 | 633,841.77 |
| Brokerage 176.80 | |
| Freight 29,513.30 | Stock Transferred to: |
| Stock Transferred from: | |
| Yellowknife 8,695.64 | Inuvik 63.60 |
| Fort Smith <u>6,736.80</u> | |
| 15,432.44 | |
| \$ 347,089.99 | |
| GROSS PROFIT: | |
| | 398,446.01 |
| | <u>\$ 685,536.00</u> |
| | <u>=====</u> |
| | <u>\$ 685,536.00</u> |
| | <u>=====</u> |

** Includes \$7,035.00 (Sales Discount and Storage Allowance) deducted by Hey River Licensee from purchase price of beer.

NORTHWEST TERRITORIES LIQUOR SYSTEM

PROFIT AND LOSS STATEMENT

HAY RIVER STORE

1 April 1965 - - 31 March 1966

DEBIT

CREDIT

EXPENDITURES:

GROSS PROFIT: \$ 338,446.01

| | |
|----------------------------|--------------|
| Salaries & Wages | \$ 14,796.19 |
| Staff Bonding | 12.48 |
| Tel. & Tel. | 191.30 |
| Business Travel | 623.30 |
| Postage | 13.52 |
| Office Supplies | 576.07 |
| Store Supplies & Materials | 938.91 |
| Equipment | 118.00 |
| Stock Insurance | 1,301.67 |
| Delivery Discount | 86.62 |

OTHER REVENUE:

1964-65 Refunds- 69.97

\$ 18,658.06

Office & Store:

| | |
|---------------|----------|
| Maintenance | 45.76 |
| Power | 622.93 |
| Fuel | 499.52 |
| Water & Sewer | 127.00 |
| Insurance | 1,419.00 |

2,714.21

21,372.27

NET PROFIT:

317,143.71

\$ 338,515.98

\$ 338,515.98

NORTHWEST TERRITORIES LIQUOR SYSTEM

TRADING ACCOUNT

INUVIK STORE

1 April 1965 - - 31 March 1966

| <u>DEBIT</u> | <u>CREDIT</u> |
|-------------------------------------|--|
| Inventory 1 April 1965 \$ 94,983.21 | Inventory 31 March 1966 \$ 70,523.01 |
| PURCHASES: | SALES: |
| Spirits- \$ 60,994.41 | Spirits- \$ 228,564.90 |
| Wine - 6,965.16 | Wine - 12,434.30 |
| Beer & | Beer & |
| Ale - <u>103,703.64</u> | Ale - <u>233,214.90</u> |
| 171,663.21 | 474,214.10 |
| LESS Refunds- <u>1,384.34</u> | LESS: Sales Disc. <u>2,220.89</u> |
| | 471,993.21 |
| Brokerage | 166.75 |
| Freight | 41,322.16 |
| Less Refunds- <u>217.25</u> | Stock transfers to: Yellowknife- 5,316.00 |
| | 41,104.91 |
| Stock Transferred From: | |
| Yellowknife-17,743.92 | |
| Fort Smith- 128.97 | |
| Hay River - 63.60 | |
| Norman Wells- <u>8.88</u> | |
| | 17,945.37 |
| | <u>\$ 323,884.11</u> |
| GROSS PROFIT: | 223,948.11 |
| | <u>\$ 547,832.22</u> |
| | <u>\$ 547,832.22</u> |

NORTHWEST TERRITORIES LIQUOR SYSTEM

PROFIT AND LOSS STATEMENT

INNUK STORE

1 April 1965 - - 31 March 1966

DEBIT

CREDIT

EXPENDITURES:

| | |
|----------------------------|--------------|
| Salaries & Wages | \$ 13,903.44 |
| Staff Bonding | 12.48 |
| Tel. & Tel. | 183.45 |
| Business Travel | 193.55 |
| Postage | 21.00 |
| Office Supplies | 417.83 |
| Store Supplies & Materials | 451.77 |
| Equipment | 1,748.32 |
| Stock Insurance | 1,590.47 |
| Delivery Discount | 2,405.99 |

GROSS PROFIT:

\$ 223,948.11

OTHER REVENUE:

1964-65 Refunds 16.22

\$ 20,928.35

Office & Store:

| | |
|---------------|----------|
| Maintenance | 565.65 |
| Power | 938.48 |
| Fuel | 3,250.00 |
| Water & Sewer | 90.00 |
| Insurance | 500.00 |

5,344.13

26,272.48

NET PROFIT:

197,691.85

\$ 223,964.33

\$ 223,964.33

NORTHWEST TERRITORIES LIQUOR SYSTEM

TRADING ACCOUNT

NORMAN WELLS STORE

1 April, 1965 - - 31 March 1966

DEBIT

CREDIT

Inventory 1 April 1965 \$ 31,809.72 Inventory 31 March 1966 \$ 19,372.09

PURCHASES:

Spirits- \$ 10,390.22
Wine 1,831.23
Beer &
Ale 11,201.63
 23,423.08

LESS
Refunds 83.99

23,339.09

SALES:

Spirits- \$ 53,203.30
Wine - 2,743.20
Beer &
Ale - 28,416.75

84,363.25

Brokerage

40.10

Stock Transfers to:

Freight

5,553.39

Imvik-

8.88

Stock transfers from:

Fort Smith 79.80

\$ 60,822.10

GROSS PROFIT

42,922.12

\$ 103,744.22

\$ 103,744.22

NORTHWEST TERRITORIES LIQUOR SYSTEM

PROFIT AND LOSS STATEMENT

NORMAN WELLS STORE

1 April 1965 - - 31 March 1966

DEBIT

CREDIT

EXPENDITURES:

| | |
|----------------------------|-------------|
| Salaries & Wages | \$ 4,293.43 |
| Staff Bonding | 6.23 |
| Postage | 7.60 |
| Office Supplies | 55.57 |
| Store Supplies & Materials | 137.54 |
| Equipment | 6.95 |
| Stock Insurance | 269.56 |

GROSS PROFIT: \$ 42,922.12

OTHER REVENUE:

1964 - 65 Refunds 34.54

\$ 4,776.88

Office & Store:

| | |
|-------------|----------|
| Maintenance | 1,017.09 |
| Power | 866.39 |
| Fuel | 268.00 |
| Insurance | 2,663.00 |

4,814.48

9,591.36

NET PROFIT:

| |
|--------------|
| 33,365.30 |
| \$ 42,956.66 |

\$ 42,956.66

NORTHWEST TERRITORIES LIQUOR SYSTEM

TRADING ACCOUNT

FROBISHER BAY STORE

1 April 1965 -- 31 March 1966

DEBIT

CREDIT

Inventory 1 April 1965 \$ 62,818.81 Inventory 31 March 1966 \$ 42,067.20

PURCHASES:

Spirits- \$ 62,285.51
Wine - 4,410.61
Beer &
Ale - 30,464.00
\$ 97,160.12

SALES:

Spirits- \$ 147,313.30
Wine - 10,794.50
Beer &
Ale - 80,277.40
\$ 238,385.20

LESS:

Refunds 57.71

97,102.41

Freight

14,443.47

\$ 174,364.69

GROSS PROFIT:

106,087.71

\$ 280,452.40

\$ 280,452.40

NORTHWEST TERRITORIES LIQUOR SYSTEM

PROFIT AND LOSS STATEMENT

FROBISHER BAY STORE

1 April 1965 - - 31 March 1966

DEBIT

CREDIT

EXPENDITURES:

| | |
|----------------------------|-------------|
| Salaries & Wages | \$ 4,214.96 |
| Staff Bonding | 6.25 |
| Tel. & Tel. | 257.88 |
| Business Travel | 2,264.49 |
| Postage | 10.00 |
| Office Supplies | 256.82 |
| Store Supplies & Materials | 371.05 |
| Stock Insurance | 802.46 |
| Delivery Discount | 609.45 |

GROSS PROFIT: \$ 106,087.71

OTHER REVENUE:

| | |
|---------------|-----------|
| Rentals | \$ 960.00 |
| Misc. Revenue | 100.00 |

\$ 8,793.36

Office & Store:

| | |
|---------------|----------|
| Maintenance | 283.01 |
| Power | 1,140.93 |
| Fuel | 1,433.34 |
| Water & Sewer | 318.00 |
| Insurance | 3,511.00 |

6,691.28

15,484.64

NET PROFIT:

\$ 91,663.07

\$ 107,147.71

\$ 107,147.71

NORTHWEST TERRITORIES LIQUOR SYSTEM

PROFIT AND LOSS STATEMENT

EASTERN ARCTIC & RANKIN INLET

1 April 1965 - - 31 March 1966

| <u>DEBIT</u> | <u>CREDIT</u> | |
|--------------------------|----------------------------|--------------|
| Inventory 1 April 1965: | Inventory 31 March 1966 | Nil |
| Rankin Inlet \$ 2,239.68 | | |
| | SALES: | |
| PURCHASES: | <u>Mail Order-</u> | |
| <u>Mail Order-</u> | Spirits- \$ 2,567.65 | |
| Spirits- \$ 1,843.00 | Wine - 918.50 | |
| Wine - 519.79 | Ale & Beer - 196.80 | |
| Ale & Beer - 122.88 | | \$ 3,682.95 |
| | | |
| | 2,485.67 | |
| | <u>Rankin Inlet-</u> | |
| <u>Rankin Inlet-</u> | Beer - 20,416.50 | |
| Beer | LESS Commission 2,041.65 * | |
| Freight | | |
| | | 18,374.85 |
| | | |
| | 13,658.85 | |
| | | |
| NET PROFIT: | 8,398.95 | |
| | | |
| | \$ 22,057.80 | |
| | | |
| | | \$ 22,057.80 |
| | | |

* 10% of Gross Sales to Hudson's Bay Company at Rankin Inlet for handling.

NORTHWEST TERRITORIES LIQUOR SYSTEM

PROFIT AND LOSS STATEMENT

CHURCHILL, Man.

1 April 1965 - - 31 March 1966

DEBIT

CREDIT

Inventory 1 April 1965

Nil

Inventory 31 March 1966

Nil

PURCHASES:

| | |
|------------|---------------|
| Spirits | - \$ 6,658.85 |
| Wine | - 472.64 |
| Ale & Beer | - 23.04 |
| | <hr/> |

\$ 7,154.53

SALES:

| | |
|---------|-------------|
| Spirits | \$ 9,329.30 |
| Wine | 875.30 |
| Ale | 39.60 |

| | |
|------------|--------|
| Freight | 461.75 |
| Stationery | 86.61 |
| | <hr/> |

7,722.89

NET PROFIT:

2,521.31

\$ 10,244.20

\$ 10,244.20

NORTHWEST TERRITORIES LIQUOR SYSTEM

PROFIT AND LOSS STATEMENT

CANADA TUNGSTEN

1 April 1965 - - 31 March 1966

DEBIT

CREDIT

Inventory 1 April 1965 Nil Inventory 31 March 1966 Nil

PURCHASES:

Spirits-\$ 12,495.60
Wine - 644.72
Ale &
Beer - 11,873.68

\$ 25,014.00

SALES:

Spirits \$ 16,563.00
Wine 924.15
Ale & Bear 14,736.60

Stationery 100.00

25,114.00

NET PROFIT:

7,109.75

\$ 32,223.75

\$ 32,223.75

NORTHWEST TERRITORIES LIQUOR SYSTEM
COMPARATIVE STATEMENT OF OPERATIONS
YEARS ENDING 31 MARCH 1965 AND 1966

| | <u>1965</u> | <u>1966</u> |
|----------------------------------|------------------------|------------------------|
| SALES: | | |
| Spirits | \$ 1,065,974.45 | \$ 1,267,512.55 |
| Wine | 159,414.85 | 196,723.81 |
| Ale & Beer | 1,127,869.30 | 1,205,193.81 |
| | <u>2,353,258.60</u> | <u>2,669,435.21</u> |
| Gross Profit from Sales | \$ 1,131,722.37 | \$ 1,332,220.91 |
| Sales: | | |
| Class "B" Permits | 56,034.18 | 50,232.00 |
| Special Licences | 1,951.00 | 4,640.00 |
| Refunds: | | |
| Travel | 385.74 | 802.23 |
| Miscellaneous | .05 | 182.40 |
| Previous year | 2,337.81 | 462.45 |
| Rentals: | | |
| 6,176.16 | | 8,653.25 |
| Licensees Fees | <u>13,716.88</u> | <u>14,066.02</u> |
| | <u>\$ 1,212,324.19</u> | <u>\$ 1,411,264.31</u> |
| LESS: Operating Expenses. | | |
| Administration: | | |
| Salaries | \$ 26,372.43 | \$ 31,755.22 |
| Liability Insurance | 5.00 | |
| Bonding | 30.25 | 24.94 |
| Travel-Business | 3,090.00 | 2,087.50 |
| Travel-Medical | 168.00 | |
| Telegraph & Telephone | 742.01 | 691.74 |
| Postage | 413.00 | 359.34 |
| Supplies- Office | 661.10 | 605.83 |
| Sundries | 57.47 | 236.99 |
| Equipment | 250.68 | 589.17 |
| Office Maintenance | 279.44 | 18.35 |
| Power | 24.00 | 24.17 |
| Housing: | | |
| Maintenance | 477.01 | 1,482.27 |
| Power | 447.41 | 191.93 |
| Fuel | 663.12 | 221.21 |
| Water & Sewer | 295.40 | 123.50 |
| STORES: | | |
| Yellowknife | 38,008.30 | 46,333.29 |
| Fort Smith | 18,316.90 | 22,919.05 |
| Hay River | 16,033.33 | 21,372.27 |
| Inuvik | 24,350.69 | 26,272.48 |
| Norman Wells | 5,900.73 | 9,591.36 |
| Frobisher Bay | 12,060.58 | 15,484.64 |
| Churchill | | 86.61 |
| Canada Tungsten | | 100.00 |
| STAFF HOUSES: | | |
| Yellowknife | 3,749.73 | 3,572.68 |
| Fort Smith | | 841.61 |
| | <u>\$ 152,397.58</u> | <u>\$ 184,986.18</u> |
| NET PROFIT FOR THE YEAR | \$ 1,059,926.61 | \$ 1,226,278.33 |

NORTHWEST TERRITORIES LIQUOR SYSTEM
COMPARATIVE STATEMENT OF OPERATIONS

YELLOWKNIFE STORE

YEARS ENDING 31 MARCH 1965 AND 1966

| | <u>1965</u> | <u>1966</u> |
|---------------------------------|----------------------|----------------------|
| SALES: | | |
| Spirits | \$ 335,089.75 | \$ 384,249.60 |
| Wine | 51,429.25 | 64,373.65 |
| Ale & Beer | <u>359,053.80</u> | <u>377,305.85</u> |
| | <u>\$ 746,072.80</u> | <u>\$ 825,929.10</u> |
| Gross Profit from Sales | \$ 372,255.93 | \$ 425,133.97 |
| Rentals | 2,738.15 | 3,564.20 |
| Refunds | <u>1,258.63</u> | <u>316.19</u> |
| | <u>\$ 376,252.77</u> | <u>\$ 429,014.36</u> |
| LESS Operating Expenses: | | |
| Salaries | \$ 28,277.10 | \$ 31,473.16 |
| Bonding | 37.80 | 31.17 |
| Telegraph & Telephone | 181.50 | 162.00 |
| Postage | 7.00 | 4.17 |
| Supplies- Office | 351.69 | 710.90 |
| Supplies & Materials | 256.96 | 1,207.00 |
| Equipment | 40.97 | 69.50 |
| Stock Insurance | 898.85 | 2,655.28 |
| Deliveries | 4,455.75 | 4,619.21 |
| Maintenance | 330.00 | 329.39 |
| Power | 1,161.10 | 1,100.31 |
| Fuel | 1,888.65 | 2,076.00 |
| Water & Sewer | 115.93 | 128.20 |
| Insurance | | 1,767.00 |
| Liability Insurance | 5.00 | |
| Loxtaxes: | | |
| Maintenance | 151.94 | 1,010.98 |
| Power | 1,500.97 | 885.79 |
| Fuel | 1,378.62 | 1,304.34 |
| Water & Sewer | 718.20 | 371.57 |
| | <u>\$ 41,758.03</u> | <u>\$ 49,905.97</u> |
| NET PROFIT: | \$ 334,494.74 | \$ 379,108.39 |

NORTHWEST TERRITORIES LIQUOR SYSTEM

COMPARATIVE STATEMENT OF OPERATIONS

FORT SMITH STORE

YEARS ENDING 31 MARCH 1965 AND 1966

| | <u>1965</u> | <u>1966</u> |
|----------------------------------|----------------------|----------------------|
| SALES: | | |
| Spirits | \$ 146,958.85 | \$ 143,174.35 |
| Wine | 45,705.90 | 48,445.45 |
| Ale & Beer | <u>150,083.60</u> | <u>147,393.00</u> |
| | <u>\$ 342,748.35</u> | <u>\$ 339,012.80</u> |
| Gross Profit from Sales | \$ 178,276.98 | \$ 177,466.37 |
| Rentals | 621.00 | 1,175.75 |
| Misc. Refund | <u>496.91</u> | <u>107.93</u> |
| | <u>\$ 179,394.89</u> | <u>\$ 178,750.05</u> |
| LESS: Operating Expenses: | | |
| Salaries | \$ 11,243.53 | \$ 14,647.30 |
| Liability Insurance | 5.00 | |
| Bonding | 15.10 | 12.48 |
| Telegraph & Telephone | 207.85 | 210.95 |
| Postage | 27.00 | 35.00 |
| Supplies - Office | 176.40 | 390.04 |
| Supplies & Materials | 658.20 | 626.96 |
| Stock Insurance | 402.38 | 1,139.53 |
| Delivery Discount | 1,689.36 | 1,421.25 |
| Store - Maintenance | 562.15 | 990.54 |
| - Power | 786.47 | 305.46 |
| - Fuel | 2,243.54 | 1,938.44 |
| - Water & Sewer | <u>299.90</u> | <u>188.60</u> |
| Equipment | | 69.50 |
| Insurance | | 943.00 |
| Housing - Maintenance | | 600.00 |
| - Power | | 241.64 |
| | <u>\$ 18,316.90</u> | <u>\$ 23,760.69</u> |
| NET PROFIT FOR YEAR | \$ 161,077.99 | \$ 154,989.36 |

NORTHWEST TERRITORIES LIQUOR SYSTEM

COMPARATIVE STATEMENT OF OPERATIONS

HAY RIVER STORE

YEARS ENDING 31 MARCH 1965 AND 1966

| | <u>1965</u> | <u>1966</u> |
|--------------------------------------|----------------------|----------------------|
| SALES: | | |
| Spirits | \$ 239,045.05 | \$ 282,547.15 |
| Wine | 39,056.85 | 55,219.80 |
| Ale & Beer | 279,674.05 | 303,196.45 |
| | <u>\$ 557,775.95</u> | <u>\$ 640,933.40</u> |
| Gross Profit from Sales | \$ 286,000.46 | \$ 338,446.01 |
| Previous year's Revenue | 175.18 | 69.97 |
| | <u>\$ 286,175.64</u> | <u>\$ 338,515.98</u> |
| LESS: Operating Expenses: | | |
| Medical Travel | \$ 206.00 | \$ |
| Salaries | 12,221.85 | 14,796.19 |
| Liability Insurance | 5.00 | |
| Staff Bonding | 15.10 | 12.48 |
| Telegraph & Telephone | 179.20 | 191.30 |
| Postage | 10.00 | 13.52 |
| Supplies - Office | 243.36 | 576.07 |
| Supplies & Materials | 578.27 | 938.91 |
| Stock Insurance | 446.21 | 1,301.67 |
| Delivery Discounts | | 86.62 |
| Store - Maintenance | 467.30 | 45.76 |
| - Power | 603.91 | 622.93 |
| - Fuel | 312.21 | 499.52 |
| - Water & Sewer | 99.80 | 127.00 |
| Relief Vendor | 583.56 | 623.30 |
| Insurance | | 1,419.00 |
| Equipment | 59.56 | 118.00 |
| | <u>\$ 16,033.33</u> | <u>\$ 21,372.27</u> |
| NET PROFIT | \$ 270,142.31 | \$ 317,143.71 |

NORTHWEST TERRITORIES LIQUOR SYSTEM

COMPARATIVE STATEMENT OF OPERATIONS

INUVIK STORE

YEARS ENDING 31 MARCH 1965 AND 1966

SALES:

| | <u>1965</u> | <u>1966</u> |
|-------------------------|----------------------|----------------------|
| Spirits | \$ 178,579.70 | \$ 228,564.90 |
| Wine | 10,358.45 | 12,434.30 |
| Ale & Beer | 213,378.40 | 233,214.90 |
| | <u>\$ 402,316.55</u> | <u>\$ 474,214.10</u> |
| Gross Profit from Sales | \$ 183,509.96 | \$ 223,943.11 |
| Miscellaneous Revenue | 236.32 | 16.22 |
| | <u>\$ 183,746.28</u> | <u>\$ 223,964.33</u> |

LESS: Operating Expenses:

| | | |
|-----------------------|---------------------|---------------------|
| Salaries | \$ 13,126.48 | \$ 13,903.44 |
| Liability Insurance | 5.00 | |
| Staff Bonding | 15.10 | 12.48 |
| Telegraph & Telephone | 187.88 | 183.45 |
| Postage | 19.00 | 21.00 |
| Supplies - Office | 230.78 | 417.88 |
| Supplies & Materials | 310.89 | 451.77 |
| Stock Insurance | 539.63 | 1,590.47 |
| Delivery Discount | 1,847.34 | 2,405.99 |
| Store - Maintenance | 1,289.65 | 565.65 |
| - Power | 1,021.81 | 938.48 |
| - Water & Sewer | 120.00 | 90.00 |
| - Fuel | 4,767.50 | 3,250.00 |
| Relief Vendor | 854.13 | 193.55 |
| Sundries | 15.50 | |
| Equipment | | 1,748.32 |
| Insurance | | 500.00 |
| | <u>\$ 24,350.69</u> | <u>\$ 26,272.48</u> |

NET PROFIT:

| | | |
|-------------|----------------------|----------------------|
| NET PROFIT: | <u>\$ 159,395.59</u> | <u>\$ 197,691.85</u> |
|-------------|----------------------|----------------------|

NORTHWEST TERRITORIES LIQUOR SYSTEM

COMPARATIVE STATEMENT OF OPERATIONS

NORMAN WELLS STORE

YEARS ENDING 31 MARCH 1965 AND 1966

| | <u>1965</u> | <u>1966</u> |
|--------------------------------------|-------------------------|-------------------------|
| Sales: | | |
| Spirits | \$ 46,722.70 | \$ 53,203.30 |
| Wine | 2,546.75 | 2,743.20 |
| Ales & Beer | 27,670.80 | 29,416.75 |
| | <u>\$ 76,940.25</u> | <u>\$ 84,363.25</u> |
| Gross Profit from Sales | \$ 37,491.47 | \$ 42,922.12 |
| Refund of Rent | <u>54.78</u> | 34.54 |
| | <u>\$ 37,546.25</u> | <u>\$ 42,956.66</u> |
| LESS: Operating Expenses: | | |
| Salaries | \$ 4,331.54 | \$ 4,293.43 |
| Bonding | 5.00 | 6.23 |
| Liability Insurance | 7.56 | |
| Postage | 14.00 | 7.60 |
| Sundries | 25.00 | |
| Supplies & Materials | 191.86 | 137.54 |
| Equipment | 130.25 | 6.95 |
| Stock Insurance | 78.04 | 269.56 |
| Supplies - Office | 44.53 | 55.57 |
| Store - Maintenance | 131.23 | 1,017.09 |
| - Power | 125.37 | 866.39 |
| - Fuel | 512.50 | 268.00 |
| - Insurance | 303.85 | 2,663.00 |
| | <u>\$ 5,900.73</u> | <u>\$ 9,591.36</u> |
| NET PROFIT: | <u>\$ 31,645.52</u> | <u>\$ 33,365.30</u> |

NORTHWEST TERRITORIES LIQUOR SYSTEM

COMPARATIVE STATEMENT OF OPERATIONS

FROBISHER BAY STORE

YEARS ENDING 31 MARCH 1965 AND 1966

| | <u>1965</u> | <u>1966</u> |
|--------------------------------------|-------------------------|----------------------|
| SALES: | | |
| Spirits | \$ 104,046.15 | \$ 147,313.30 |
| Wine | 7,912.70 | 10,794.50 |
| Ale & Beer | <u>77,201.25</u> | <u>80,277.40</u> |
| | <u>\$ 189,160.10</u> | <u>\$ 238,385.20</u> |
| Gross Profit from Sales | \$ 60,137.02 | \$ 106,087.71 |
| Warehouse Rent | 800.00 | 960.00 |
| Refunds | <u>116.01</u> | <u>100.00</u> |
| | <u>\$ 61,053.03</u> | <u>\$ 107,147.71</u> |
| LESS: Operating Expenses: | | |
| Salaries | \$ 4,961.67 | \$ 4,214.96 |
| Liability Insurance | 5.00 | |
| Staff Bonding | 7.56 | 6.25 |
| Telegraph & Telephone | 219.94 | 257.88 |
| Postage | 23.00 | 10.00 |
| Supplies - Office | 114.29 | 256.82 |
| Materials - Store | 668.45 | 371.05 |
| Stock Insurance | 273.13 | 802.46 |
| Delivery Allowance | 1,148.33 | 609.45 |
| Store - Maintenance | 1,621.44 | 268.01 |
| - Power | 921.20 | 1,140.93 |
| - Fuel | 2,024.57 | 1,433.34 |
| - Water & Sewer | 72.00 | 318.00 |
| Relief Vendor Insurance | | 2,264.49 |
| | <u>\$ 12,060.58</u> | <u>\$ 15,484.64</u> |
| NET PROFIT: | <u>\$ 48,992.45</u> | <u>\$ 91,663.07</u> |

NORTHWEST TERRITORIES LIQUOR SYSTEM

COMPARATIVE STATEMENT OF OPERATIONS

CHURCHILL,

YEARS ENDING 31 MARCH 1965 AND 1966

| | <u>1965</u> | <u>1966</u> |
|--------------------|--------------------------|---------------------------|
| SALES: | | |
| Spirits | \$ 7,173.10 | \$ 9,329.30 |
| Vine | 1,041.20 | 875.30 |
| Ale | <hr/> 39.60 | <hr/> 39.60 |
| | <hr/> <u>\$ 8,214.30</u> | <hr/> <u>\$ 10,244.20</u> |
| NET PROFIT: | <hr/> <u>\$ 2,628.73</u> | <hr/> <u>\$ 2,521.31</u> |

NORTHWEST TERRITORIES LIQUOR SYSTEM

COMPARATIVE STATEMENT OF OPERATIONS

EASTERN ARCTIC & RANKIN INLET

YEARS ENDING 31 MARCH 1965 AND 1966

1965

1966

SALES:

| | | |
|---------|---------------------|---------------------|
| Spirits | \$ 2,953.45 | \$ 2,567.65 |
| Wine | 653.20 | 918.50 |
| Ale | 18,623.80 | 20,613.30 |
| | <u>\$ 22,230.45</u> | <u>\$ 24,099.45</u> |

NET PROFIT:

\$ 9,525.38

\$ 8,398.95

NORTHWEST TERRITORIES LIQUOR SYSTEM
COMPARATIVE STATEMENT OF OPERATIONS

CANADA TUNGSTEN

YEARS ENDING 31 MARCH 1965 AND 1966

| | <u>1965</u> | <u>1966</u> |
|------------------------|--------------------|---------------------|
| SALES: | | |
| Spirits | \$ 5,405.70 | \$ 16,563.00 |
| Wine | 220.55 | 924.15 |
| Ale & Beer | 2,183.60 | 14,736.60 |
| | <u>\$ 7,799.85</u> | <u>\$ 32,223.75</u> |
| NET PROFIT: | \$ 1,896.41 | \$ 7,109.75 |

* Operating from 1 September 1964 to 31 March 1965.