

# Main Estimates

2015-2016

NORTHWEST TERRITORIES



# Northwest Territories





# Main Estimates

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2015-2016

NORTHWEST TERRITORIES



Prepared By:  
Department of Finance  
under the direction of the  
Financial Management Board

5th Session of the 17th Legislative Assembly  
February 2015  
Yellowknife, Northwest Territories



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## Introduction

The Main Estimates represent the Government of the Northwest Territories' proposed appropriations for the 2015-2016 fiscal year. The Estimates detail all expenditures projected to be incurred, all revenues projected to be earned and the projected level of capital investment, for the period April 1, 2015 to March 31, 2016, in order to implement strategies and achieve the goals of the Government.

The 2015-2016 Budget Address is an integral part of these Estimates. The Budget Address and the Main Estimates together constitute the budget of the Northwest Territories.

The Legislative Assembly is being requested to appropriate funds at the departmental level, as detailed in the Main Estimates, for operations expenditures for the fiscal year ending March 31, 2016.

Beginning in 2009-2010, the GNWT has moved to presenting the Operations Expenditures (Main Estimates) and the Infrastructure Investment Expenditures (Capital Estimates) in two separate documents. The Capital Estimates are approved by the Legislative Assembly during its fall sitting.

### Operations Expenditures

Operations Expenditures include only the proposed operating expenses and amortization for each department.

The following detailed information is provided for each department:

- Accounting Structure Chart: detail on how the department's financial accounts are organized.
- Organizational Chart: details how the department is organized for administrative purposes.
- Department Overview: includes the mission and goals of the department.
- Graphs: illustrate the allocation of proposed expenditures to major activities and a five-year comparison of actual and proposed expenditures.
- Department Summary: the following information is provided for each department:
  - o **Operations Expenditure Summary:** the total appropriation requirements by control object for the department. The control objects included are compensation and benefits, grants and contributions, other expenses and amortization. This schedule also provides further details of the other expenses category.
  - o **Active Position Summary – By Region:** the total number of positions, by category, serving the department in each region.
  - o **Active Position Summary – Community Allocation:** the total number of positions, by category, serving the department by community groupings
  - o **Revenue Summary.**
- **Activity Summary:** the following are provided for each activity;
  - o **Activity Description:** an explanation of the purpose or programs delivered for each activity.
  - o **Operations Expenditure Summary:** appropriation requirements for the activity summarized by major categories (control objects).

- o **Program Delivery Details:** details of appropriations required for each of the major program functions within each activity. This schedule is not provided for those activities that only provide administrative service to the department.
- o **Grants and Contributions:** details on the proposed grants and contributions included in the required appropriations for each activity.
- o **Summary of Active Positions - By Region:** the total number of positions, by category, serving the activity in each region.
- o **Summary of Active Positions – Community Allocation:** the total number of positions, by category, serving the activity by community groupings.
- **Summary of Work Performed on Behalf of Others:**
  - the Government undertakes to perform certain functions, in the Northwest Territories, on behalf of the Government of Canada or others. Expenditures incurred for these activities are fully recovered and are not required to be voted on by the Legislative Assembly.
- **Other Information Items:**
  - includes proposed departmental expenditures or financial activities related to various boards, agencies or revolving funds.

### **Infrastructure Investment Summary**

An infrastructure investment summary is provided for all departments that have assets currently in service, regardless of whether any infrastructure is planned during 2015-16. The infrastructure investment summary provides the following information:

- o The total historical cost of capital assets in service acquired in previous years and the total net book value of these assets. The net book value represents that portion of the original cost that has not been amortized. This should not be construed as being representative of market value.
- o The changes that are projected to occur during the year. This includes the total cost of assets expected to be put into service during the year and any estimated disposals during the year.
- o The estimated amortization expense for the year, based on assets in service at the beginning of the year adjusted for additions or disposals during the year.
- o Work-in-Progress is the cost expended on capital projects that will be incomplete at the end of the year.
- o A calculation of the value of the assets the department is projecting to come into service.

For further clarification on terms used in the Main Estimates and the budget development process, please consult the Glossary in Appendix A and The Budget Development Process in Appendix B.

The 2015-2016 Main Estimates and Budget Address are available on the Department of Finance website:

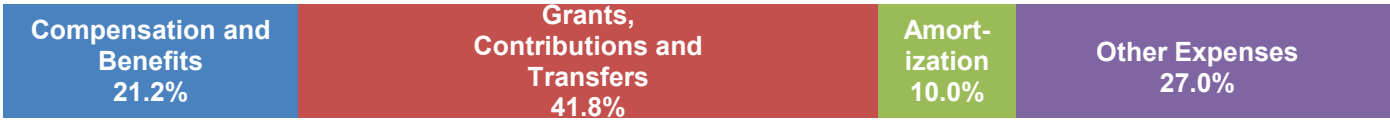
<http://www.fin.gov.nt.ca/budget-documents/estimates/index.htm>.

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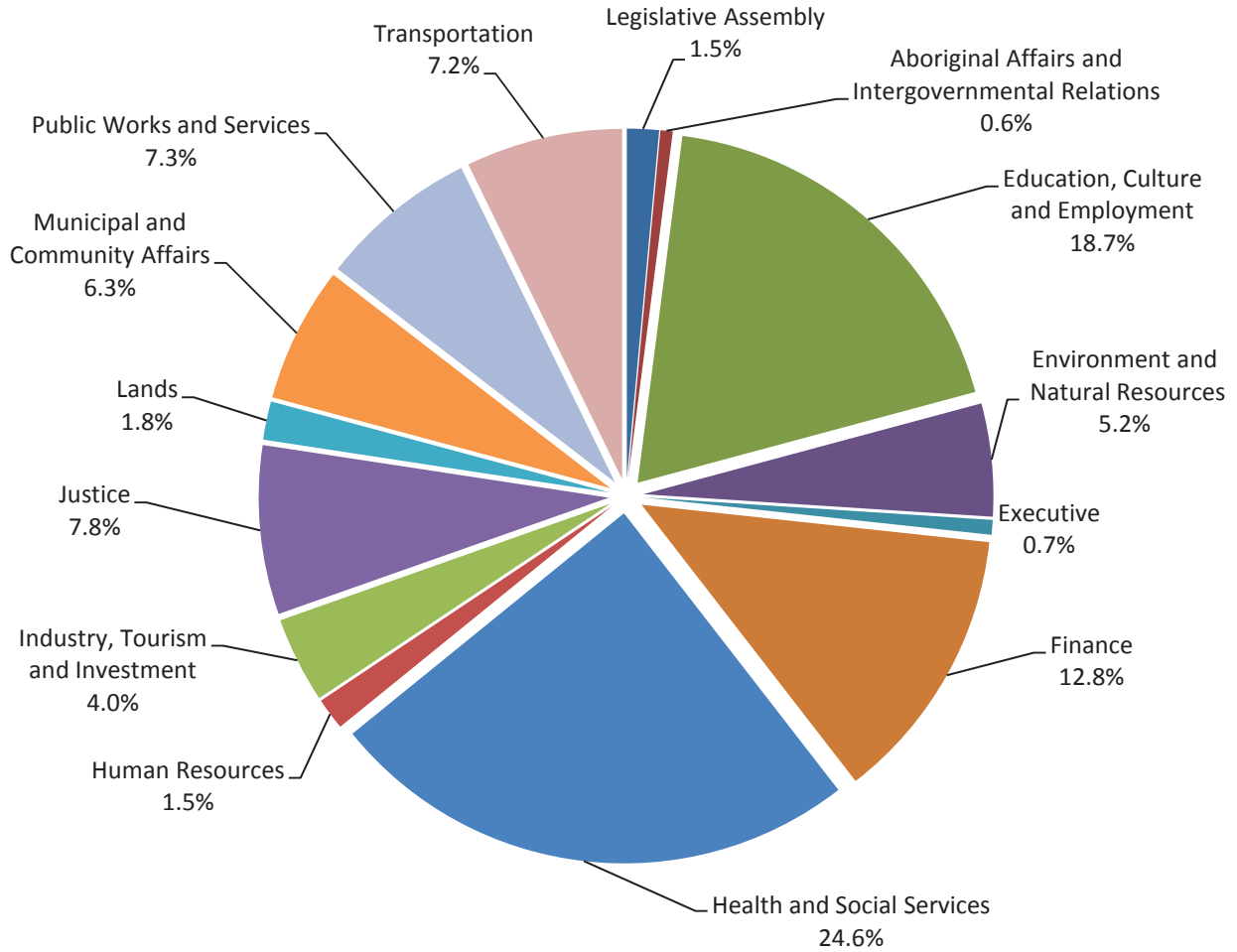


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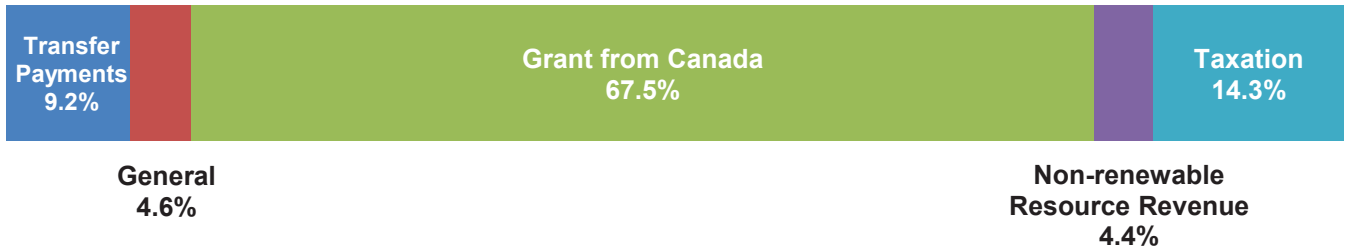
### Expenditures by Category



### Expenditures by Department



### Revenue Sources



## Summary of Operations

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>REVENUES</b>	<b>1,826,794</b>	1,837,716	1,845,501	1,631,779
<b>OPERATIONS EXPENSE</b>				
Compensation and Benefits	376,235	360,370	351,872	320,883
Grants, Contributions and Transfers	762,611	770,142	750,665	691,751
Amortization	80,990	80,874	85,233	77,019
Chargebacks	18,070	17,910	17,826	17,070
Computer Hardware and Software	5,905	6,186	6,080	7,436
Contract Services	209,418	249,793	210,418	193,235
Controllable Assets	4,016	3,992	3,971	4,376
Fees and Payments	82,818	82,508	82,501	90,418
Interest	11,604	13,153	13,153	10,570
Loss on Sale of Assets	-	-	-	306
Materials and Supplies	19,702	25,534	19,484	20,659
Purchased Services	14,164	13,907	12,352	12,802
Travel	19,779	27,175	20,062	17,832
Utilities	39,739	40,218	36,836	38,719
Valuation Allowances	2,469	2,469	2,469	2,963
<b>TOTAL OPERATIONS EXPENSE TO BE VOTED</b>	<b>1,647,520</b>	1,694,231	1,612,922	1,506,039
<b>OPERATING SURPLUS (DEFICIT) PRIOR TO ADJUSTMENTS</b>	<b>179,274</b>	143,485	232,579	125,740
Infrastructure Contributions	(28,463)	(33,906)	(29,263)	(31,444)
Deferred Maintenance	(4,149)	(3,400)	(3,400)	-
Petroleum Products Stabilization Fund net profit (loss)	64	454	178	(284)
Supplementary Reserve	(30,000)	(18,000)	(30,000)	-
Estimated Appropriation Lapses	30,000	20,000	30,000	-
<b>WORK PERFORMED ON BEHALF OF OTHERS</b>				
Recoveries	76,560	83,913	50,654	60,649
Expenditures	(76,560)	(83,913)	(50,654)	(60,649)
<b>OPERATING SURPLUS FOR THE YEAR</b>	<b>146,726</b>	108,633	200,094	94,012
<b>ACCUMULATED SURPLUS, BEGINNING OF YEAR</b>	<b>1,272,101</b>	1,163,468	877,342	1,069,456
<b>ACCUMULATED SURPLUS, END OF YEAR</b>	<b>1,418,827</b>	1,272,101	1,077,436	1,163,468

## Summary of Revenues

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>GRANT FROM CANADA</b>	<b>1,232,755</b>	1,208,840	1,208,840	1,121,244
<b>TRANSFER PAYMENTS</b>	<b>168,796</b>	220,088	164,902	131,682
<b>TAXATION REVENUE</b>				
Personal Income Tax	108,379	107,873	104,862	89,451
Corporate Income Tax	40,640	29,020	53,119	81,256
Tobacco Tax	15,811	15,952	15,826	15,683
Fuel Tax	18,817	18,658	18,890	18,514
Payroll Tax	42,743	41,987	45,206	41,245
Property Taxes and School Levies	28,797	28,780	27,885	27,866
Basic Insurance Premium Tax	4,600	4,500	4,500	4,329
Fire Insurance Premium Tax	480	460	460	316
	<b>260,267</b>	247,230	270,748	278,660
<b>Non-renewable Resource Revenue</b>				
Minerals, Oil and Gas Royalties	78,940	78,903	120,000	-
Licences, Rental and Other Fees	2,283	1,385	1,730	-
Quarry Fees	-	-	-	58
	<b>81,223</b>	80,288	121,730	58
<b>GENERAL REVENUES</b>				
Revolving Funds Net Revenue	26,936	24,720	25,372	24,124
Regulatory Revenues	21,816	21,427	21,316	22,255
Investment Income	1,140	1,130	1,130	11,577
Lease	5,203	5,368	5,368	4,766
Program	24,381	24,325	21,790	28,893
Grants in kind	593	593	593	593
Service and miscellaneous	684	707	712	772
Recovery of Prior Years' Expenditures	3,000	3,000	3,000	7,155
	<b>83,753</b>	81,270	79,281	100,135
<b>TOTAL REVENUES</b>	<b>1,826,794</b>	1,837,716	1,845,501	1,631,779

## Summary of Operations Expenditures

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Department</b>				
Legislative Assembly	21,175	19,013	18,989	18,656
Aboriginal Affairs and Intergovernmental Relations	9,340	9,236	9,230	8,192
Education, Culture and Employment	309,786	305,842	305,599	294,837
Environment and Natural Resources	85,981	133,823	86,093	81,549
Executive	11,335	22,135	11,178	23,825
Finance	211,262	230,499	210,630	175,251
Health and Social Services	406,886	392,509	391,929	390,978
Human Resources	24,324	23,766	23,636	19,474
Industry, Tourism and Investment	65,677	62,585	62,215	44,515
Justice	128,797	125,606	124,955	118,676
Lands	29,268	28,084	26,830	-
Municipal and Community Affairs	103,477	99,829	99,801	98,294
Public Works and Services	120,750	119,153	115,676	111,671
Transportation	119,462	122,151	126,161	120,121
	<b>1,647,520</b>	<b>1,694,231</b>	<b>1,612,922</b>	<b>1,506,039</b>
<b>Expenditure Category</b>				
Compensation and Benefits	376,235	360,370	351,872	320,883
Grants, Contributions and Transfers	762,611	770,142	750,665	691,751
Amortization	80,990	80,874	85,233	77,019
Chargebacks	18,070	17,910	17,826	17,070
Computer Hardware and Software	5,905	6,186	6,080	7,436
Contract Services	209,418	249,793	210,418	193,235
Controllable Assets	4,016	3,992	3,971	4,376
Fees and Payments	82,818	82,508	82,501	90,418
Interest	11,604	13,153	13,153	10,570
Loss on Sale of Assets	-	-	-	306
Materials and Supplies	19,702	25,534	19,484	20,659
Purchased Services	14,164	13,907	12,352	12,802
Travel	19,779	27,175	20,062	17,832
Utilities	39,739	40,218	36,836	38,719
Valuation Allowances	2,469	2,469	2,469	2,963
	<b>1,647,520</b>	<b>1,694,231</b>	<b>1,612,922</b>	<b>1,506,039</b>

## Summary of Cash Flow

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>OPERATING TRANSACTIONS</b>				
Cash Received From:				
Canada	1,406,023	1,414,306	1,379,161	1,255,265
Other Revenues	320,883	344,561	335,485	374,453
	<b>1,726,906</b>	1,758,867	1,714,646	1,629,718
Cash Paid For:				
Operations Expenses	(1,425,918)	(1,558,265)	(1,529,395)	(1,473,288)
Projects Performed for Others	(2,000)	(2,000)	(2,000)	-
<b>Cash Provided By (Used for) Operating Transactions</b>	<b>298,988</b>	198,602	183,251	156,430
<b>CAPITAL TRANSACTIONS</b>				
Capital Investment (current year)	(266,267)	(309,170)	(213,386)	(192,366)
Capital Investment (prior year)	(13,521)	(9,412)	(5,483)	-
<b>Cash Provided by (Used for) Capital Transactions</b>	<b>(279,788)</b>	(318,582)	(218,869)	(192,366)
<b>INVESTING TRANSACTIONS</b>	<b>(4,200)</b>	(4,200)	(4,200)	(1,714)
<b>FINANCING TRANSACTIONS</b>	-	(4,522)	(4,522)	969
<b>INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	<b>15,000</b>	(128,702)	(44,340)	(36,681)
Cash and Cash Equivalents, Beginning of Year	(287,000)	(158,298)	(191,169)	(121,617)
<b>CASH AND CASH EQUIVALENTS, END OF YEAR</b>	<b>(272,000)</b>	(287,000)	(235,509)	(158,298)

## Summary of Net Debt and Estimated Borrowing Capacity

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>SHORT TERM DEBT</b>				
GNWT short-term loans	272,000	287,000	235,509	158,298
NWT Hydro Corporation	31,000	24,000	5,000	16,362
	<b>303,000</b>	311,000	240,509	174,660
<b>GNWT LONG TERM DEBT</b>				
Deh Cho Bridge - Real Return Bonds	180,023	179,280	179,241	179,264
Canada Mortgage and Housing Corporation	668	737	737	802
<b>PUBLIC AGENCY DEBT</b>				
NWT Hydro Corporation	183,735	186,305	186,306	188,748
NWT Housing Corporation	10,045	10,862	10,862	11,633
Yellowknife Catholic Schools	1,599	2,302	2,313	2,965
<b>TOTAL DEBT</b>	<b>679,070</b>	690,486	619,968	558,072
<b>OBLIGATIONS UNDER CAPITAL LEASES</b>				
GNWT	1,298	1,637	1,637	1,960
NWT Housing Corporation	52	282	602	1,216
NWT Hydro Corporation	19,719	20,600	18,821	21,464
<b>LOAN GUARANTEES</b>				
Other public agencies	250	250	-	250
NWT Housing Corporation	21,881	23,997	24,734	25,619
<b>TOTAL GROSS BORROWING PER BORROWING REGULATIONS</b>	<b>722,270</b>	737,252	665,762	608,581
<b>LESS:</b>				
<b>EXTERNALLY RESTRICTED SINKING FUNDS</b>				
NWT Power Corporation	(8,117)	(7,207)	(7,419)	(6,513)
<b>TERRITORIAL BORROWING</b>	<b>714,153</b>	730,045	658,343	602,068
<b>TERRITORIAL BORROWING LIMIT</b>	<b>800,000</b>	800,000	800,000	800,000
<b>AVAILABLE BORROWING AUTHORITY FOR FISCAL PLANNING PURPOSES</b>	<b>85,847</b>	69,955	141,657	197,932

## Summary of Resource Revenue Sharing

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>REVENUE</b>				
Resource Royalties	<b>81,223</b>	80,288	121,730	-
<b>GRANT</b>				
Reduction in Territorial Formula Financing Grant	<b>40,612</b>	40,144	60,000	-
<b>TRANSFERS</b>				
Transfers to Aboriginal Governments	<b>10,100</b>	15,000	15,000	-
<b>CONTRIBUTIONS</b>				
Contribution to NWT Heritage Fund	<b>7,600</b>	250	250	-
	<b>58,312</b>	55,394	75,250	-
<b>NET FISCAL BENEFIT</b>	<b>22,911</b>	24,894	46,480	-



## Summary of Active Positions (Information Item)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Main Estimates</b>
<b>Department</b>		
Legislative Assembly	41	41
Aboriginal Affairs and Intergovernmental Relations	43	44
Education, Culture and Employment	255	246
Environment and Natural Resources	369	365
Executive	67	66
Finance	265	265
Health and Social Services	178	177
Human Resources	119	118
Industry, Tourism and Investment	208	196
Justice	480	472
Lands	155	144
Municipal and Community Affairs	100	95
Public Works and Services	312	306
Transportation	296	296
	<b>2,888</b>	<b>2,831</b>
<b>Public Agencies</b>		
Business Development and Investment Corporation	15	16
Education Authorities	995	1,004
Health And Social Services Authorities	1,420	1,392
Liquor Revolving Fund	14	14
NWT Housing Corporation	116	118
	<b>2,560</b>	<b>2,544</b>
	<b>5,448</b>	<b>5,375</b>

	<b>2015-2016</b>				<b>2014-2015</b>			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	1,510	16	1	1,527	1,481	20	1	1,502
North Slave	1,315	52	16	1,383	1,301	52	16	1,369
Tłıchǫ	219	22	3	244	218	21	3	242
South Slave	852	58	30	940	832	63	30	925
Dehcho	317	17	52	386	314	14	52	380
Sahtu	248	13	3	264	245	15	3	263
Beaufort Delta	650	30	24	704	641	29	24	694
	<b>5,111</b>	<b>208</b>	<b>129</b>	<b>5,448</b>	<b>5,032</b>	<b>214</b>	<b>129</b>	<b>5,375</b>
<b>Community Allocation</b>								
Headquarters	1,510	16	1	1,527	1,481	20	1	1,502
Regional Offices	2,851	114	84	3,049	2,797	117	85	2,999
Other	750	78	44	872	754	77	43	874
	<b>5,111</b>	<b>208</b>	<b>129</b>	<b>5,448</b>	<b>5,032</b>	<b>214</b>	<b>129</b>	<b>5,375</b>

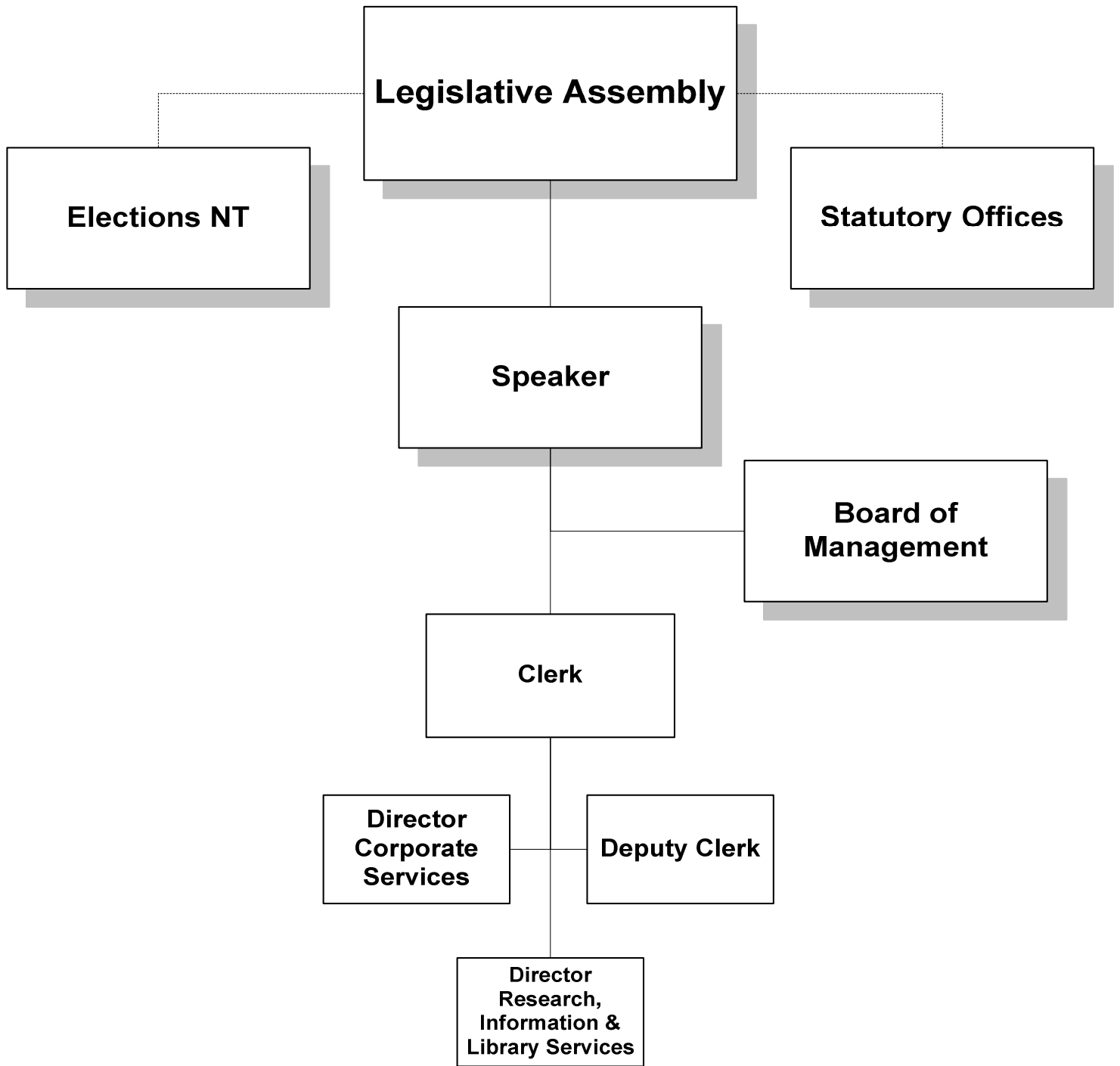
Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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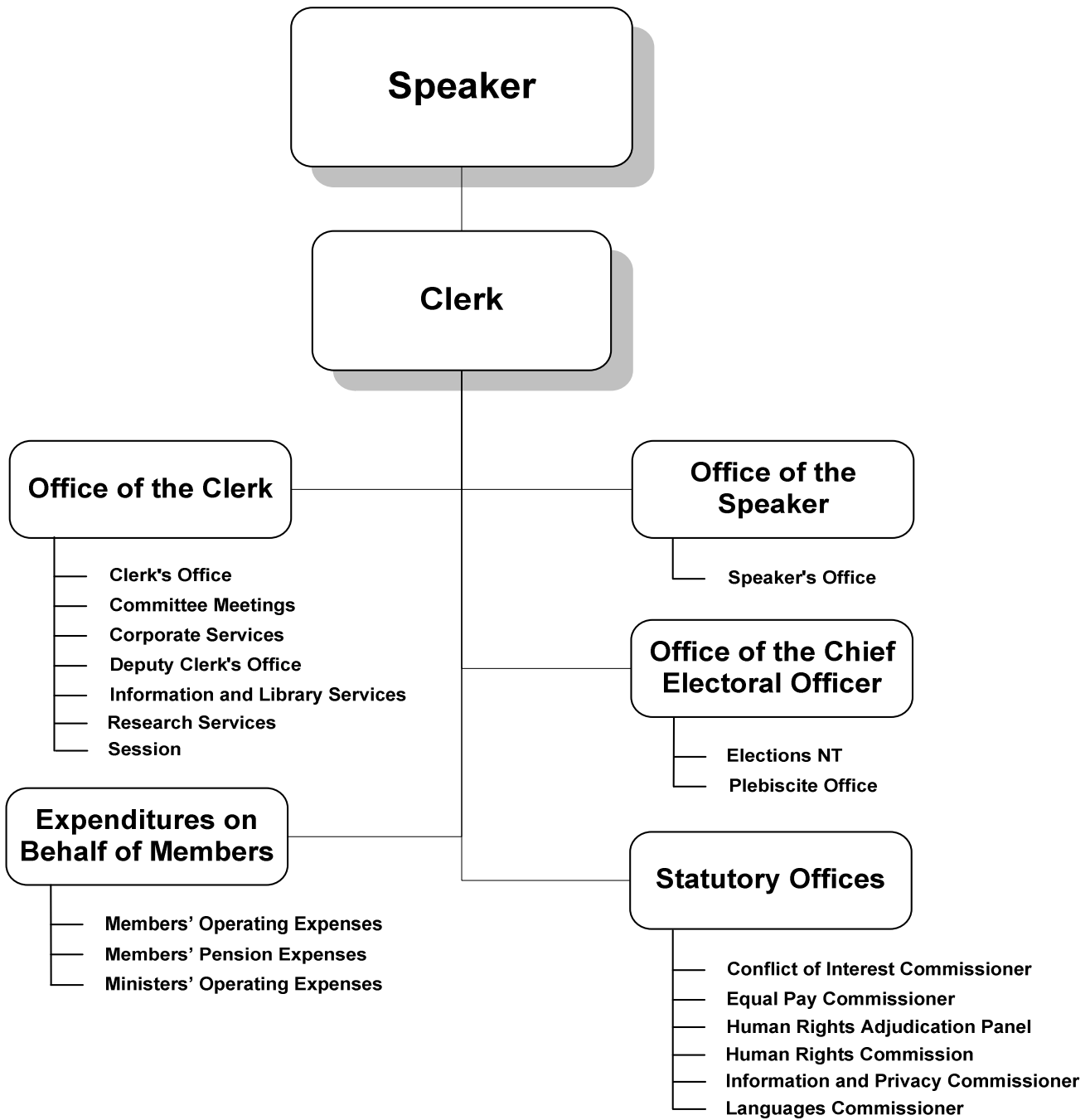
## **Legislative Assembly**

**Legislative Assembly**

**Organizational Chart**



**Legislative Assembly**  
**Accounting Structure Chart**

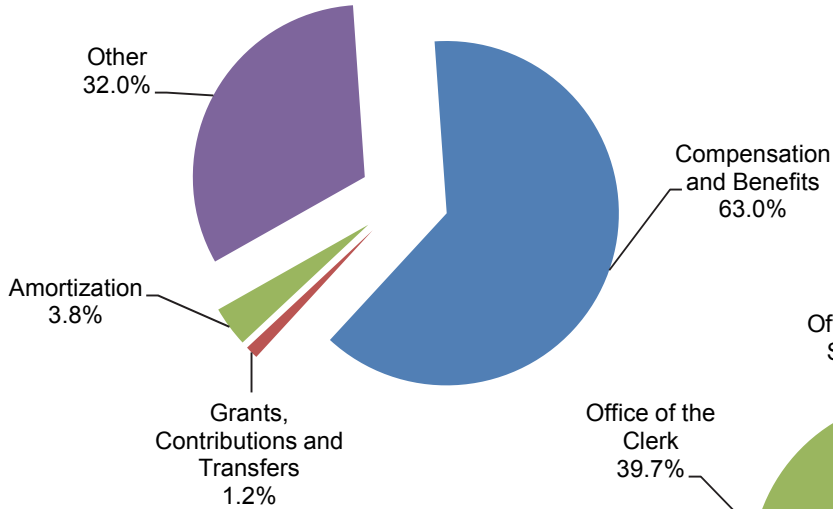


# Legislative Assembly

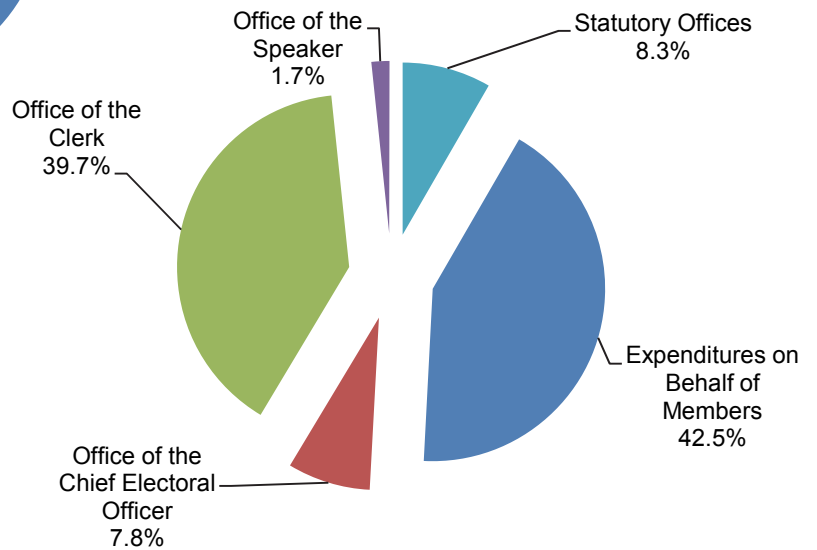
## Graphs

### Operations Expenditures

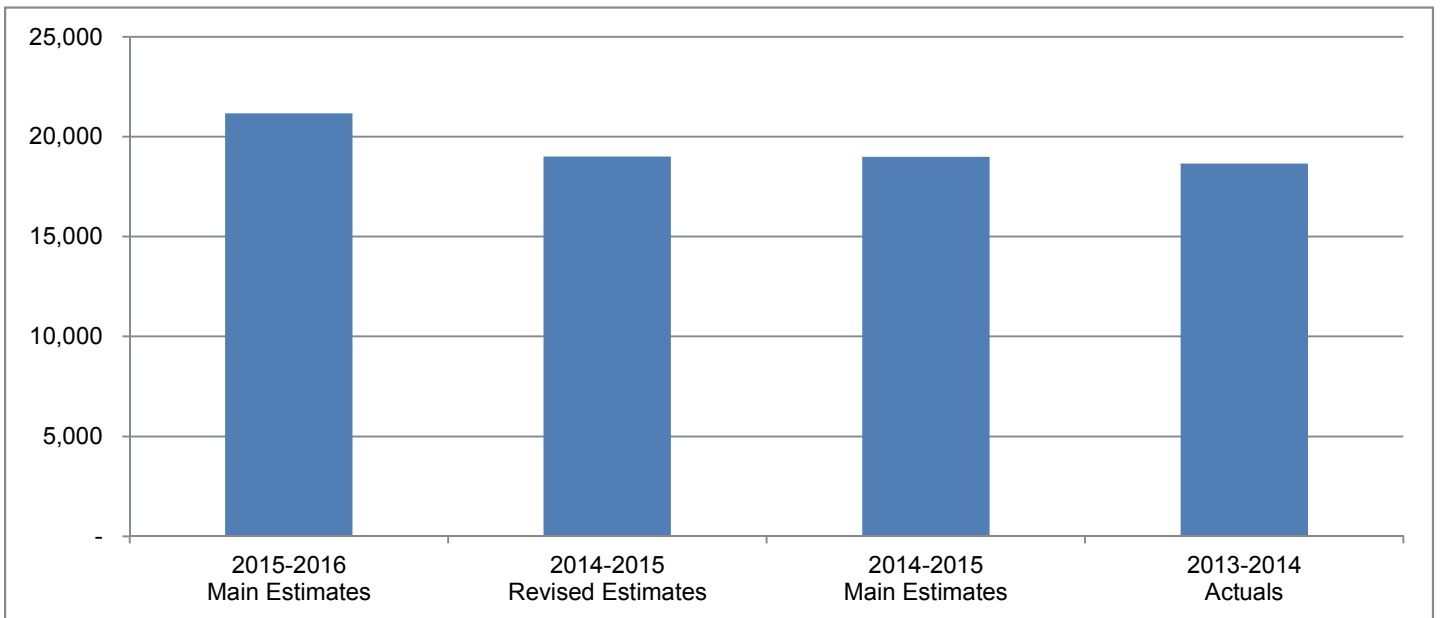
**By Expenditure Category**



**By Activity**



**Operations Expenditures Comparison  
(thousands of dollars)**



## Legislative Assembly

The mandate of the Legislative Assembly of the Northwest Territories is to safeguard and promote the principles of consensus government and the institution of the Legislative Assembly in order to foster an empowered and representative government that is relevant and accountable to the people of the Northwest Territories.

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Activity</b>				
Expenditures on Behalf of Members	8,999	8,031	8,031	7,412
Office of the Chief Electoral Officer	1,650	768	768	649
Office of the Clerk	8,409	7,953	7,929	8,538
Office of the Speaker	356	352	352	404
Statutory Offices	1,761	1,909	1,909	1,653
	<b>21,175</b>	<b>19,013</b>	<b>18,989</b>	<b>18,656</b>
<b>Expenditure Category</b>				
Compensation and Benefits	13,331	11,583	11,579	11,170
Grants, Contributions and Transfers	250	350	350	310
Amortization	805	905	905	888
Chargebacks	354	338	338	311
Computer Hardware and Software	41	55	55	52
Contract Services	3,209	2,857	2,857	3,018
Controllable Assets	123	115	115	21
Fees and Payments	294	310	310	325
Materials and Supplies	426	405	405	403
Purchased Services	898	799	779	665
Travel	1,098	950	950	1,166
Utilities	346	346	346	327
	<b>21,175</b>	<b>19,013</b>	<b>18,989</b>	<b>18,656</b>
Total Revenues	<b>26</b>	<b>13</b>	<b>13</b>	<b>2,683</b>
Total Active Positions	<b>41</b>		<b>41</b>	
Infrastructure Investment	<b>150</b>	<b>657</b>	<b>329</b>	<b>46</b>

# Legislative Assembly

## Revenue Summary

(Information Item)

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>General</b>				
<i>Regulatory Revenue</i>				
Fees	15	3	3	25
<i>Investment Income</i>				
Gain on Investments	-	-	-	2,649
<i>Service and Miscellaneous</i>				
Publications	1	-	-	1
Concessions	5	5	5	4
Merchandise	5	5	5	4
	<b>26</b>	13	13	2,683



**Legislative Assembly**  
**Active Position Summary**

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Activity</b>								
Expenditures on Behalf of Members	-	-	-	-	-	-	-	-
Office of the Chief Electoral Officer	4	-	-	4	3	-	-	3
Office of the Clerk	28	-	1	29	29	-	1	30
Office of the Speaker	1	-	-	1	1	-	-	1
Statutory Offices	6	1	-	7	5	2	-	7
	<b>39</b>	<b>1</b>	<b>1</b>	<b>41</b>	<b>38</b>	<b>2</b>	<b>1</b>	<b>41</b>
<b>Regional Allocation</b>								
Headquarters	39	1	1	41	38	2	1	41
North Slave	-	-	-	-	-	-	-	-
Tłı̨chǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>39</b>	<b>1</b>	<b>1</b>	<b>41</b>	<b>38</b>	<b>2</b>	<b>1</b>	<b>41</b>
<b>Community Allocation</b>								
Headquarters	39	1	1	41	38	2	1	41
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>39</b>	<b>1</b>	<b>1</b>	<b>41</b>	<b>38</b>	<b>2</b>	<b>1</b>	<b>41</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Legislative Assembly**

### **Expenditures on Behalf of Members**

#### **Activity Description**

This activity is comprised of indemnities, benefits, expenses, allowances and pension administration expenditures to be made on behalf of Members. It also includes expenditures that will be made for Ministers' indemnities, allowances and benefits.

# Legislative Assembly

## Expenditures on Behalf of Members

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Members' Operating Expenses	5,223	4,665	4,665	4,467
Members' Pension Expenses	3,111	2,709	2,709	2,406
Ministers' Operating Expenses	665	657	657	539
	<b>8,999</b>	<b>8,031</b>	<b>8,031</b>	<b>7,412</b>
<b>Expenditure Category</b>				
Compensation and Benefits	7,206	6,228	6,228	5,879
Computer Hardware and Software	17	29	29	16
Contract Services	809	730	730	630
Controllable Assets	10	10	10	4
Fees and Payments	221	217	217	215
Materials and Supplies	142	192	192	146
Purchased Services	285	309	309	247
Travel	309	316	316	275
	<b>8,999</b>	<b>8,031</b>	<b>8,031</b>	<b>7,412</b>

## **Legislative Assembly**

### **Office of the Chief Electoral Officer**

#### **Activity Description**

This activity is for expenditures to be made on behalf of The Office of the Chief Electoral Officer to administer territorial general elections, by-elections, and plebiscites and to assist the work of an Electoral Boundaries Commission, when one is convened.

**Legislative Assembly**  
**Office of the Chief Electoral Officer**  
**Operations Expenditure Summary**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Elections NT	<b>1,650</b>	768	768	649
<b>Expenditure Category</b>				
Compensation and Benefits	<b>1,065</b>	587	587	475
Computer Hardware and Software	-	-	-	2
Contract Services	<b>195</b>	99	99	119
Controllable Assets	-	-	-	6
Fees and Payments	<b>5</b>	5	5	1
Materials and Supplies	<b>75</b>	6	6	10
Purchased Services	<b>120</b>	29	29	13
Travel	<b>190</b>	42	42	23
	<b>1,650</b>	768	768	649

# Legislative Assembly

## Office of the Chief Electoral Officer

### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	4	-	-	4	3	-	-	3
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>4</b>	<b>-</b>	<b>-</b>	<b>4</b>	<b>3</b>	<b>-</b>	<b>-</b>	<b>3</b>
<b>Community Allocation</b>								
Headquarters	4	-	-	4	3	-	-	3
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>4</b>	<b>-</b>	<b>-</b>	<b>4</b>	<b>3</b>	<b>-</b>	<b>-</b>	<b>3</b>

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## **Legislative Assembly**

### **Office of the Clerk**

#### **Activity Description**

This activity is for expenditures to be made on behalf of the Office of the Clerk for providing advice and support to the Speaker and Members on procedural and administrative matters, providing public affairs support and services, financial and human resource management, facilities management, research services, information and reference services through the Legislative and Branch Libraries, administration of session and the provision of Hansard services, and administration of all standing and special committees of the Legislative Assembly.



# Legislative Assembly

## Office of the Clerk

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Clerk's Office	1,683	1,703	1,703	1,711
Deputy Clerk's Office	941	860	836	905
Corporate Services	3,125	2,701	2,701	2,807
Research, Information and Library Services	1,112	1,142	1,142	1,246
Session	1,083	1,082	1,082	1,050
Committee Meetings	465	465	465	819
	<b>8,409</b>	<b>7,953</b>	<b>7,929</b>	<b>8,538</b>
<b>Expenditure Category</b>				
Compensation and Benefits	4,030	3,817	3,813	3,969
Amortization	805	905	905	888
Chargebacks	354	338	338	311
Computer Hardware and Software	18	18	18	23
Contract Services	1,760	1,501	1,501	1,701
Controllable Assets	113	105	105	6
Fees and Payments	54	54	54	100
Materials and Supplies	160	144	144	215
Purchased Services	371	333	313	325
Travel	398	392	392	673
Utilities	346	346	346	327
	<b>8,409</b>	<b>7,953</b>	<b>7,929</b>	<b>8,538</b>

# Legislative Assembly

## Office of the Clerk

### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	28	-	1	29	29	-	1	30
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>28</b>	<b>-</b>	<b>1</b>	<b>29</b>	<b>29</b>	<b>-</b>	<b>1</b>	<b>30</b>
<b>Community Allocation</b>								
Headquarters	28	-	1	29	29	-	1	30
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>28</b>	<b>-</b>	<b>1</b>	<b>29</b>	<b>29</b>	<b>-</b>	<b>1</b>	<b>30</b>

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## **Legislative Assembly**

### **Office of the Speaker**

#### **Activity Description**

This activity is for expenditures to be made on behalf of the Office of the Speaker to preside over proceedings in the House and enforce the Rules of the Legislative Assembly, develop policies on the overall control and operation of the Office of the Legislative Assembly, and officially represent the Legislative Assembly at provincial/territorial, federal and international functions.

# Legislative Assembly

## Office of the Speaker

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Speaker's Office	<b>356</b>	352	352	404
<b>Expenditure Category</b>				
Compensation and Benefits	<b>148</b>	144	144	139
Grants, Contributions and Transfers	-	-	-	60
Contract Services	<b>33</b>	33	33	32
Materials and Supplies	<b>8</b>	8	8	11
Purchased Services	<b>21</b>	21	21	17
Travel	<b>146</b>	146	146	145
	<b>356</b>	352	352	404

**Legislative Assembly**

**Office of the Speaker**

**Grants, Contributions and Transfers**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Contributions</b>				
Scholarship Funding	-	-	-	60

**Descriptions of Contributions**

**Scholarship Funding** - A contribution was provided to the Yellowknife Community Foundation by the Office of the Speaker, to provide scholarships to students who are pursuing post-secondary education.

# Legislative Assembly

## Office of the Speaker

### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	1	-	-	1	1	-	-	1
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>1</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>1</b>
<b>Community Allocation</b>								
Headquarters	1	-	-	1	1	-	-	1
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>1</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>1</b>

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## **Legislative Assembly**

### **Statutory Offices**

#### **Activity Description**

This activity is for expenditures to be made on behalf of the independent operations of the following Statutory Officers: Languages Commissioner, Information and Privacy Commissioner, Conflict of Interest Commissioner, Equal Pay Commissioner, Human Rights Commission and the Human Rights Adjudication Panel.



# Legislative Assembly

## Statutory Offices

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Languages Commissioner	173	250	250	191
Conflict of Interest Commissioner	60	60	60	59
Information and Privacy Commissioner	158	62	62	83
Equal Pay Commissioner	20	20	20	13
Human Rights Commission				
Director, Human Rights Commission	890	957	957	762
Other Program Costs	250	350	350	250
Human Rights Adjudication Panel	210	210	210	295
	<b>1,761</b>	<b>1,909</b>	<b>1,909</b>	<b>1,653</b>
<b>Expenditure Category</b>				
Compensation and Benefits	882	807	807	708
Grants, Contributions and Transfers	250	350	350	250
Computer Hardware and Software	6	8	8	11
Contract Services	412	494	494	536
Controllable Assets	-	-	-	5
Fees and Payments	14	34	34	9
Materials and Supplies	41	55	55	21
Purchased Services	101	107	107	63
Travel	55	54	54	50
	<b>1,761</b>	<b>1,909</b>	<b>1,909</b>	<b>1,653</b>

**Legislative Assembly**

**Statutory Offices**

**Grants, Contributions and Transfers**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Contributions</b>				
Human Rights Commission Funding	<b>250</b>	350	350	250

**Descriptions of Contributions**

**Human Rights Commission Funding (250)** - The Human Rights Commission for the NWT is mandated to promote human rights, conduct public information / education programs and may provide advice to the Legislative Assembly.

# Legislative Assembly

## Statutory Offices

### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	6	1	-	7	5	2	-	7
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>6</b>	<b>1</b>	<b>-</b>	<b>7</b>	<b>5</b>	<b>2</b>	<b>-</b>	<b>7</b>
<b>Community Allocation</b>								
Headquarters	6	1	-	7	5	2	-	7
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>6</b>	<b>1</b>	<b>-</b>	<b>7</b>	<b>5</b>	<b>2</b>	<b>-</b>	<b>7</b>

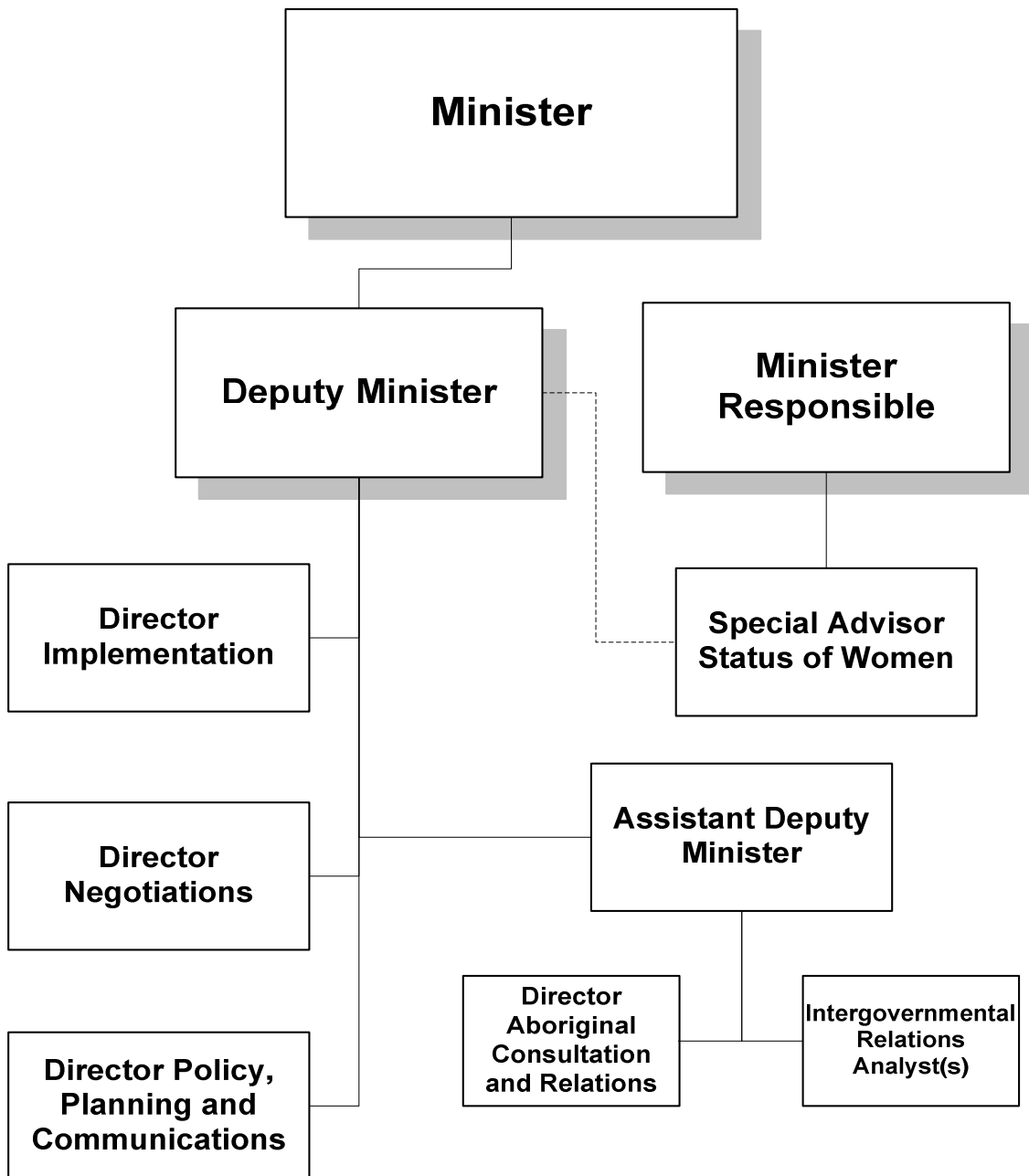
Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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## **Aboriginal Affairs and Intergovernmental Relations**

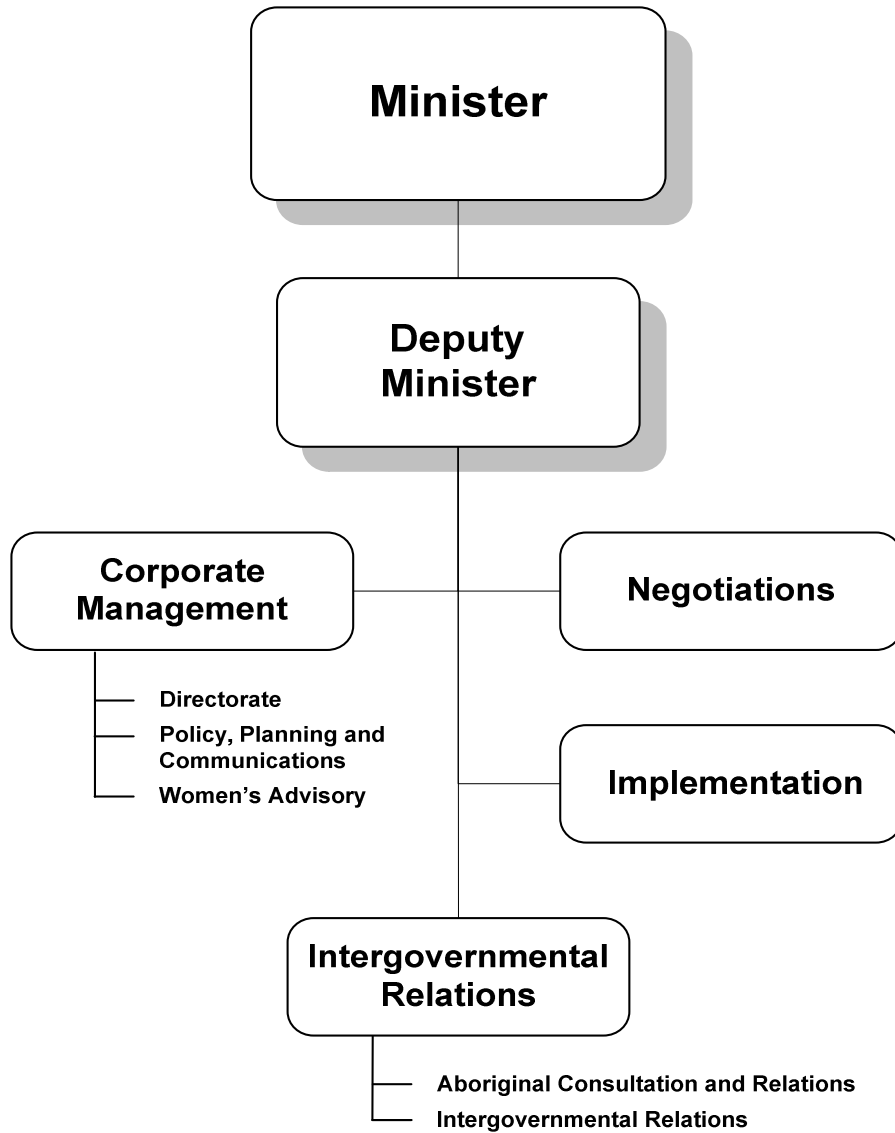
# Aboriginal Affairs and Intergovernmental Relations

## Organizational Chart



# Aboriginal Affairs and Intergovernmental Relations

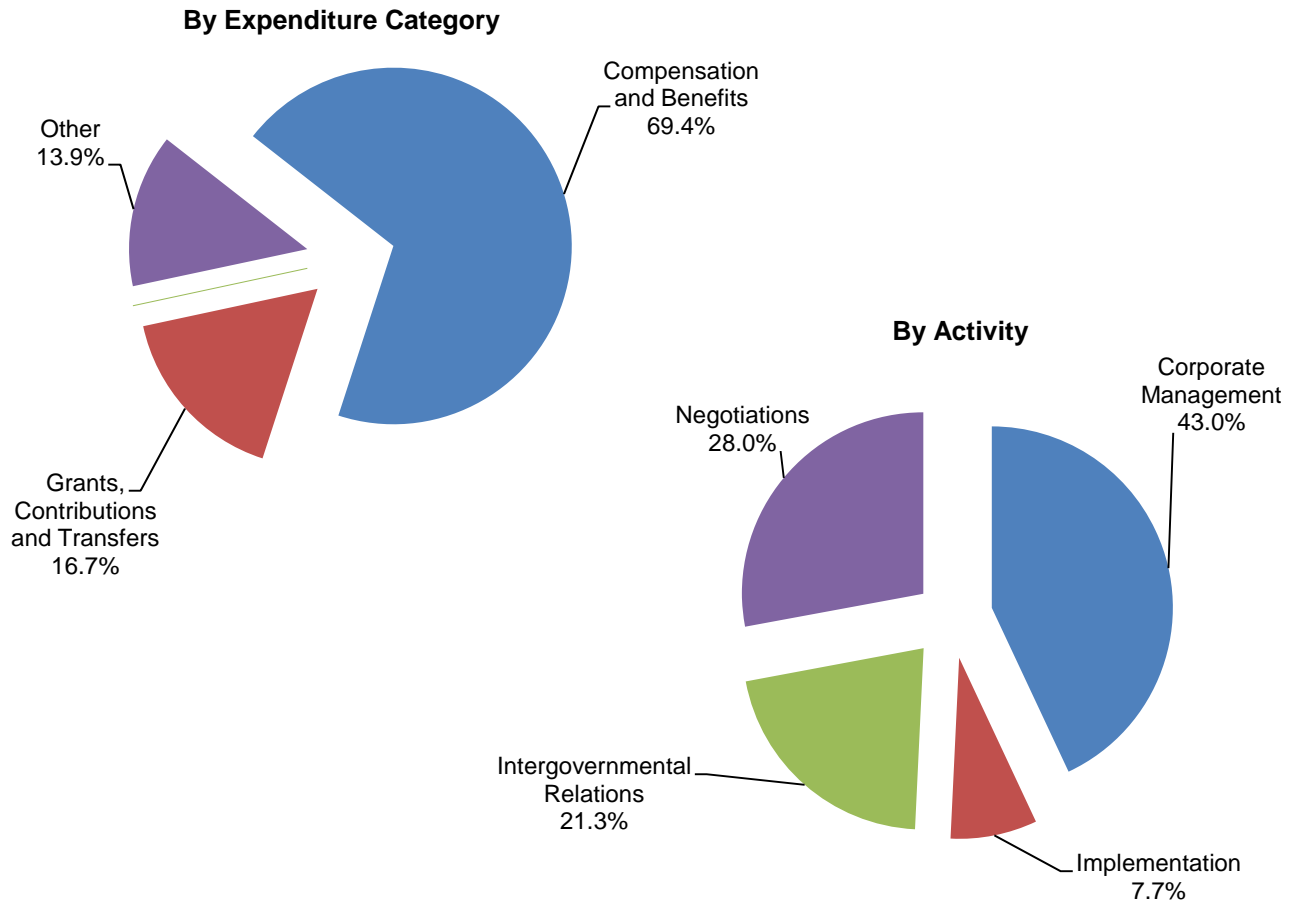
## Accounting Structure Chart



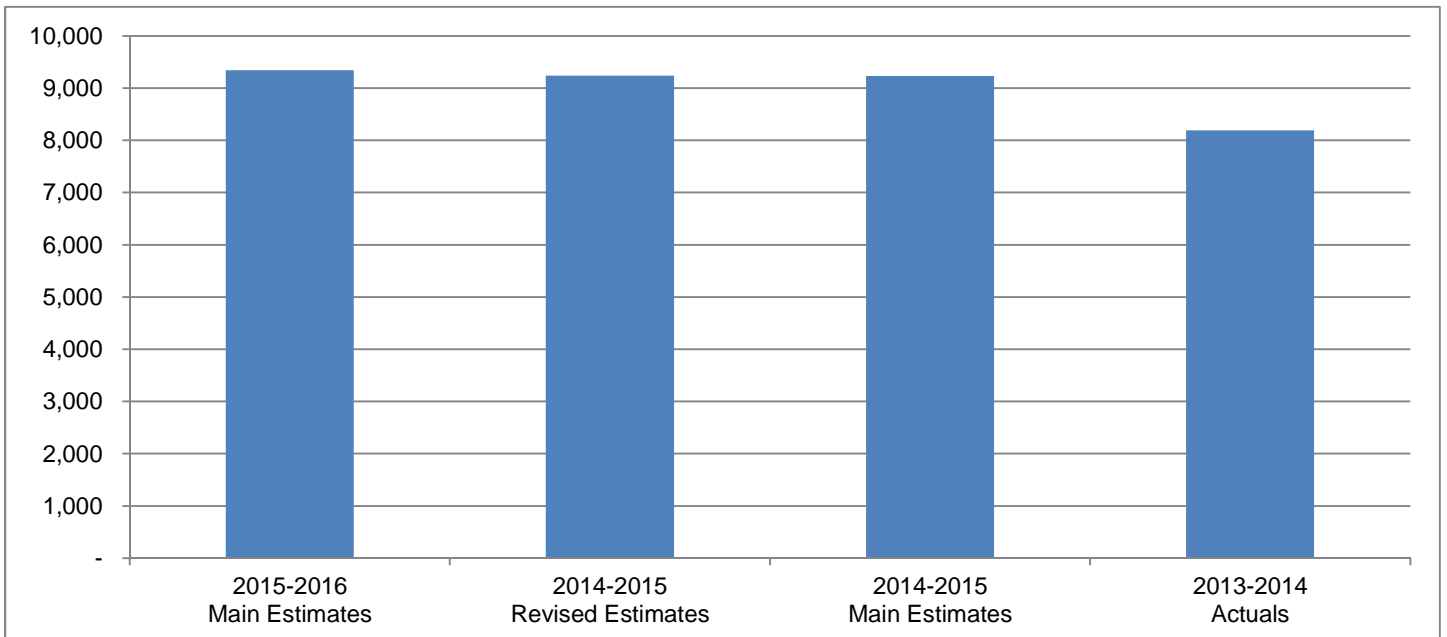
# Aboriginal Affairs and Intergovernmental Relations

## Graphs

### Operations Expenditures



### Operations Expenditures Comparison (thousands of dollars)





## Aboriginal Affairs and Intergovernmental Relations

The mandate of the Department is to protect, develop and promote the interests of the territorial government and the residents of the Northwest Territories in the negotiation and implementation of land, resources and self-government agreements that address Aboriginal rights in the Northwest Territories; participate in the political and constitutional development of the Northwest Territories; and ensure that mutually respectful intergovernmental relations between the territorial government and Aboriginal, provincial, territorial, national and international governments are developed and maintained.

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Activity</b>				
Corporate Management	<b>4,018</b>	4,183	4,177	4,015
Implementation	<b>723</b>	706	706	535
Intergovernmental Relations	<b>1,990</b>	1,707	1,707	1,616
Negotiations	<b>2,609</b>	2,640	2,640	2,026
	<b>9,340</b>	9,236	9,230	8,192
<b>Expenditure Category</b>				
Compensation and Benefits	<b>6,486</b>	6,398	6,397	5,237
Grants, Contributions and Transfers	<b>1,555</b>	1,530	1,530	1,726
Chargebacks	<b>196</b>	198	198	193
Computer Hardware and Software	<b>7</b>	7	7	5
Contract Services	<b>287</b>	287	287	315
Controllable Assets	<b>7</b>	8	8	47
Fees and Payments	<b>35</b>	35	35	28
Materials and Supplies	<b>84</b>	88	85	70
Purchased Services	<b>128</b>	130	128	164
Travel	<b>555</b>	555	555	407
	<b>9,340</b>	9,236	9,230	8,192
Total Revenues	-	-	-	-
Total Active Positions	<b>43</b>	-	<b>44</b>	-
Infrastructure Investment	-	-	-	-

## Aboriginal Affairs and Intergovernmental Relations

### Active Position Summary

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Activity</b>								
Corporate Management	12	-	-	12	14	-	-	14
Implementation	4	-	-	4	4	-	-	4
Intergovernmental Relations	9	-	-	9	7	-	-	7
Negotiations	18	-	-	18	19	-	-	19
	<b>43</b>	-	-	<b>43</b>	<b>44</b>	-	-	<b>44</b>
<b>Regional Allocation</b>								
Headquarters	43	-	-	43	44	-	-	44
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>43</b>	-	-	<b>43</b>	<b>44</b>	-	-	<b>44</b>
<b>Community Allocation</b>								
Headquarters	43	-	-	43	44	-	-	44
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>43</b>	-	-	<b>43</b>	<b>44</b>	-	-	<b>44</b>

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# **Aboriginal Affairs and Intergovernmental Relations**

## **Corporate Management**

### **Activity Description**

The Directorate manages the internal operations of the department and provides strategic advice and support to the Minister.

The Women's Advisory unit supports the Minister Responsible for Women, and serves as a point of contact within the GNWT for governmental and non-governmental organizations that enhance the cultural, economic, political and social participation of women in society.

The Policy, Planning and Communications division provides policy and communications advice, information and assistance to the department, and coordinates the department's financial, human resources and business planning activities, as well as administers all records management. The division leads the development and review of negotiating mandates that guide GNWT negotiating teams at all land, resources and self-government negotiations. The division supports the Minister of Aboriginal Affairs and Intergovernmental Relations in the context of federal-provincial-territorial-Aboriginal (FPTA) relations, with particular focus on the Aboriginal Affairs Working Group.

# Aboriginal Affairs and Intergovernmental Relations

## Corporate Management

### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Directorate				
Corporate or Administration Costs	1,326	1,314	1,314	1,225
Core Funding to Métis Locals	225	225	225	225
Indspire Awards	35	35	35	35
Special Events Funding to Aboriginal Organizations	75	75	75	191
Policy, Planning and Communications	1,277	1,511	1,505	1,332
Women's Advisory				
Corporate or Administration Costs	210	178	178	162
Native Women's Association	426	416	416	416
Status of Women Council	394	379	379	379
Women's Initiatives Grants	50	50	50	50
	<b>4,018</b>	<b>4,183</b>	<b>4,177</b>	<b>4,015</b>
<b>Expenditure Category</b>				
Compensation and Benefits	2,388	2,538	2,537	2,281
Grants, Contributions and Transfers	1,205	1,180	1,180	1,296
Chargebacks	196	198	198	193
Computer Hardware and Software	2	2	2	1
Contract Services	15	15	15	24
Controllable Assets	3	4	4	44
Fees and Payments	26	28	28	17
Materials and Supplies	45	53	50	28
Purchased Services	43	50	48	48
Travel	95	115	115	83
	<b>4,018</b>	<b>4,183</b>	<b>4,177</b>	<b>4,015</b>

# Aboriginal Affairs and Intergovernmental Relations

## Corporate Management

### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Grants</b>				
Core Funding to Métis Locals	225	225	225	225
Indspire Awards	35	35	35	35
Special Events Funding to Aboriginal Organizations	75	75	75	191
Women's Initiatives Grants	50	50	50	50
	<b>385</b>	<b>385</b>	<b>385</b>	<b>501</b>
<b>Contributions</b>				
Native Women's Association	426	416	416	416
Status of Women Council	394	379	379	379
	<b>820</b>	<b>795</b>	<b>795</b>	<b>795</b>
<b>Total Grants and Contributions</b>	<b>1,205</b>	<b>1,180</b>	<b>1,180</b>	<b>1,296</b>

#### Descriptions of Grants and Contributions

**Core Funding to Métis Locals (225)** - Core funding is provided to Métis Locals in the Northwest Territories to assist with office operating costs.

**Indspire Awards (35)** - Funding is provided to the National Aboriginal Achievement Foundation to assist in the costs associated with the annual Indspire Awards celebration.

**Special Events Funding to Aboriginal Organizations (75)** - Funding is provided to Aboriginal organizations for special events and community celebrations of National Aboriginal Day.

**Women's Initiatives Grants (50)** - Funding is provided to non-profit organizations for special projects that support the cultural, economic, political and social participation of women in society.

**Native Women's Association (426)** - Funding is provided to cover staff, travel, research, meeting costs and related operations and maintenance costs.

**Status of Women Council (394)** - Funding is provided to the Status of Women Council of the Northwest Territories in order to assist the council with operating expenses.

## Aboriginal Affairs and Intergovernmental Relations

### Corporate Management

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	12	-	-	12	14	-	-	14
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>12</b>	<b>-</b>	<b>-</b>	<b>12</b>	<b>14</b>	<b>-</b>	<b>-</b>	<b>14</b>
<b>Community Allocation</b>								
Headquarters	12	-	-	12	14	-	-	14
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>12</b>	<b>-</b>	<b>-</b>	<b>12</b>	<b>14</b>	<b>-</b>	<b>-</b>	<b>14</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Aboriginal Affairs and Intergovernmental Relations**

### **Implementation**

#### **Activity Description**

The Implementation division is responsible for negotiating implementation plans, financing agreements and joint program and service delivery arrangements associated with land, resources and self-government agreements. The division is also responsible for monitoring and facilitating ongoing GNWT implementation obligations and activities pursuant to settled land, resources and self-government agreements, and representing the GNWT on trilateral Implementation Committees tasked with monitoring and coordinating the overall implementation of the agreements.



# Aboriginal Affairs and Intergovernmental Relations

## Implementation

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Expenditure Category</b>				
Compensation and Benefits	<b>657</b>	640	640	489
Computer Hardware and Software	-	-	-	3
Contract Services	<b>10</b>	10	10	7
Controllable Assets	-	-	-	3
Fees and Payments	<b>1</b>	1	1	-
Materials and Supplies	<b>10</b>	10	10	6
Purchased Services	<b>15</b>	15	15	12
Travel	<b>30</b>	30	30	15
	<b>723</b>	706	706	535

## Aboriginal Affairs and Intergovernmental Relations

### Implementation

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	4	-	-	4	4	-	-	4
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>4</b>	<b>-</b>	<b>-</b>	<b>4</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>4</b>
<b>Community Allocation</b>								
Headquarters	4	-	-	4	4	-	-	4
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>4</b>	<b>-</b>	<b>-</b>	<b>4</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>4</b>

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# **Aboriginal Affairs and Intergovernmental Relations**

## **Intergovernmental Relations**

### **Activity Description**

The Intergovernmental Relations division promotes and advances the GNWT's commitment to develop and maintain mutually respectful intergovernmental relations between the GNWT and federal, provincial, territorial, and international governments. In doing so, the division protects, develops and promotes the interests and aspirations of NWT residents in the GNWT's intergovernmental relations activities.

The Aboriginal Consultation and Relations division promotes and advances the GNWT's commitment to develop and maintain mutually respectful intergovernmental relations between the GNWT and Aboriginal governments and is also responsible for the provision of advice to all departments in relation to meeting the GNWT's duty to consult. As part of its role in Aboriginal intergovernmental relations, the division is responsible for providing support to the Intergovernmental Council on Land and Resource Management.

# Aboriginal Affairs and Intergovernmental Relations

## Intergovernmental Relations

### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Aboriginal Consultation and Relations				
Corporate or Administration Costs	693	-	-	-
Aboriginal Intergovernmental Meetings Fund	350	350	350	350
Intergovernmental Relations	947	1,357	1,357	1,266
	<b>1,990</b>	<b>1,707</b>	<b>1,707</b>	<b>1,616</b>
<b>Expenditure Category</b>				
Compensation and Benefits	1,422	1,170	1,170	910
Grants, Contributions and Transfers	350	350	350	350
Contract Services	80	80	80	158
Controllable Assets	2	2	2	-
Fees and Payments	7	5	5	3
Materials and Supplies	19	15	15	33
Purchased Services	30	25	25	75
Travel	80	60	60	87
	<b>1,990</b>	<b>1,707</b>	<b>1,707</b>	<b>1,616</b>

# Aboriginal Affairs and Intergovernmental Relations

## Intergovernmental Relations

### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Grants</b>				
Aboriginal Intergovernmental Meetings Fund	<b>350</b>	350	350	350

#### Descriptions of Grants

**Aboriginal Intergovernmental Meetings Fund (350)** - Funding is provided to assist regional Aboriginal governments in the Northwest Territories with the costs of participating in government-to-government meetings with the Government of the Northwest Territories.

## Aboriginal Affairs and Intergovernmental Relations

### Intergovernmental Relations

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	9	-	-	9	7	-	-	7
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>9</b>	-	-	<b>9</b>	<b>7</b>	-	-	<b>7</b>
<b>Community Allocation</b>								
Headquarters	9	-	-	9	7	-	-	7
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>9</b>	-	-	<b>9</b>	<b>7</b>	-	-	<b>7</b>

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## **Aboriginal Affairs and Intergovernmental Relations**

### **Negotiations**

#### **Activity Description**

The Negotiations division is responsible for leading the GNWT's participation at land, resources and self-government negotiations in the NWT. Successfully concluding land, resources and self-government agreements throughout the NWT will lay the foundation for attaining political certainty, building mutually respectful intergovernmental relations and realizing the economic potential of the NWT.



# Aboriginal Affairs and Intergovernmental Relations

## Negotiations

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Expenditure Category</b>				
Compensation and Benefits	<b>2,019</b>	2,050	2,050	1,557
Grants, Contributions and Transfers	-	-	-	80
Computer Hardware and Software	<b>5</b>	5	5	1
Contract Services	<b>182</b>	182	182	126
Controllable Assets	<b>2</b>	2	2	-
Fees and Payments	<b>1</b>	1	1	8
Materials and Supplies	<b>10</b>	10	10	3
Purchased Services	<b>40</b>	40	40	29
Travel	<b>350</b>	350	350	222
	<b>2,609</b>	2,640	2,640	2,026

## Aboriginal Affairs and Intergovernmental Relations

### Negotiations

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
Consultation Funding	-	-	-	80

#### Descriptions of Contributions

**Consultation Funding** - Funding is provided to potentially affected Aboriginal parties to participate in consultations triggered by Aboriginal rights negotiations .

## Aboriginal Affairs and Intergovernmental Relations

### Negotiations

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	18	-	-	18	19	-	-	19
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>18</b>	-	-	<b>18</b>	<b>19</b>	-	-	<b>19</b>
<b>Community Allocation</b>								
Headquarters	18	-	-	18	19	-	-	19
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>18</b>	-	-	<b>18</b>	<b>19</b>	-	-	<b>19</b>

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## Aboriginal Affairs and Intergovernmental Relations

### Lease Commitments

(Information Item)

<b>Type of Property</b>	<b>Community</b>	<b>(thousands of dollars)</b>	
		<b>2015-2016 Main Estimates</b>	<b>Future Lease Payments</b>
Office Space	Ottawa	16	-
		<b>16</b>	<b>-</b>

The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

The Main Estimates and Future Lease Payment amounts represent the Base Rent cost, excluding any operations and maintenance component that is included in the total Lease costs in the agreement.

## Aboriginal Affairs and Intergovernmental Relations

### Work Performed on Behalf of Others

(Information Item)

(thousands of dollars)

Items	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
Interchange Agreement	-	-	-	124
Inuvialuit Implementation Funding	130	180	126	97
Gwich'in Land Claim Implementation	153	202	151	126
Sahtu Land Claim Implementation	114	148	111	94
Tłıchǫ Agreement Implementation Funding	176	227	173	137
	<b>573</b>	<b>757</b>	<b>561</b>	<b>578</b>

#### **Descriptions of Work Performed on Behalf of Others**

**Interchange Agreement** - Assignment to the position of Senior Policy Advisor, Aboriginal Affairs and Northern Development Canada.

**Inuvialuit Implementation Funding (130)** - Under the terms of a contribution funding agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide 2015-2016 implementation funding to the Government of the Northwest Territories to assist with Inuvialuit implementation activities pursuant to the Inuvialuit Final Agreement.

**Gwich'in Land Claim Implementation (153)** - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2015-2016 grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.

**Sahtu Land Claim Implementation (114)** - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2015-2016 grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.

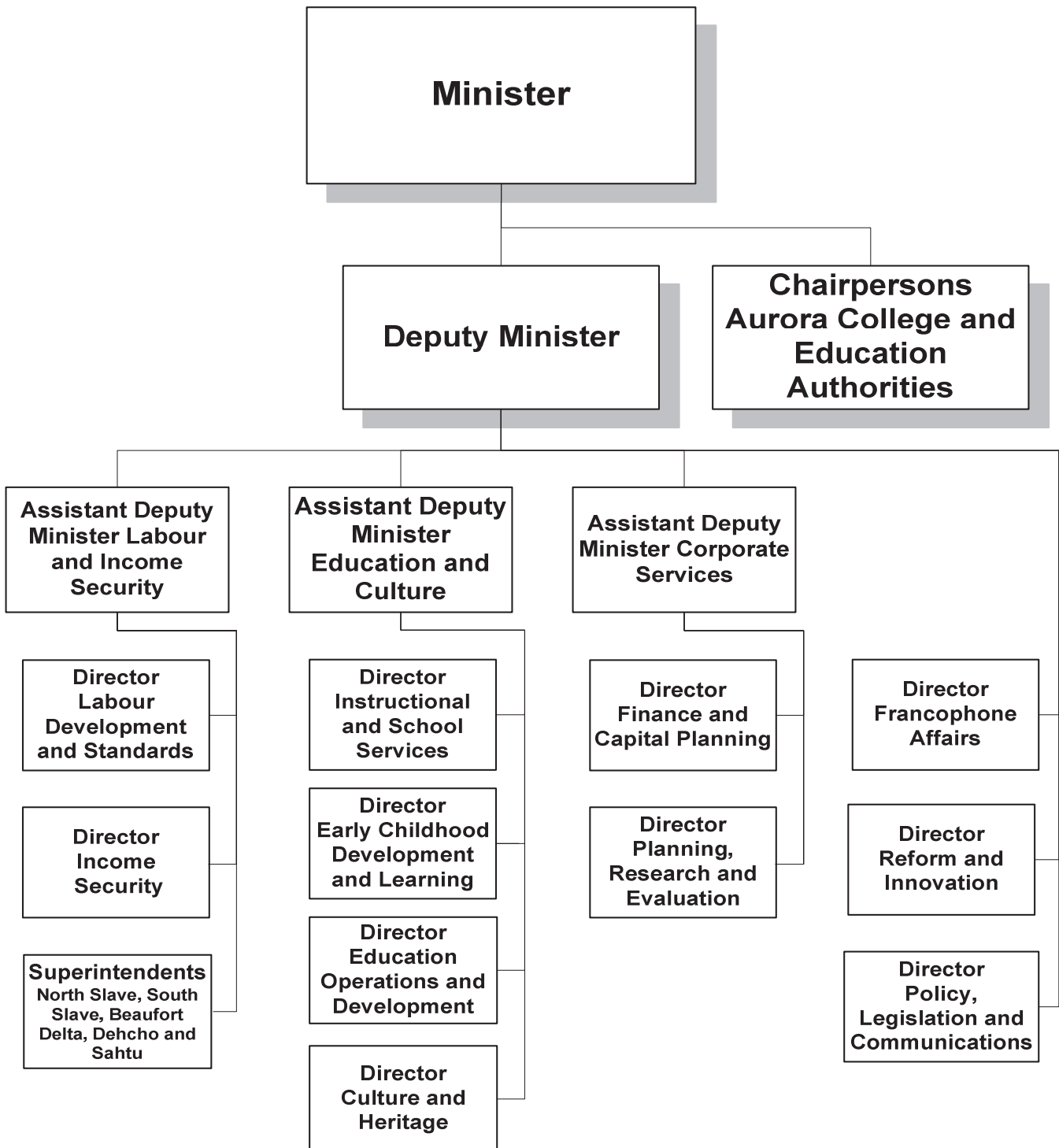
**Tłıchǫ Agreement Implementation Funding (176)** - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2015-2016 grant payment to the Government of the Northwest Territories to assist with Tłıchǫ implementation activities pursuant to the Tłıchǫ Implementation Plan.

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## **Education, Culture and Employment**

# Education, Culture and Employment

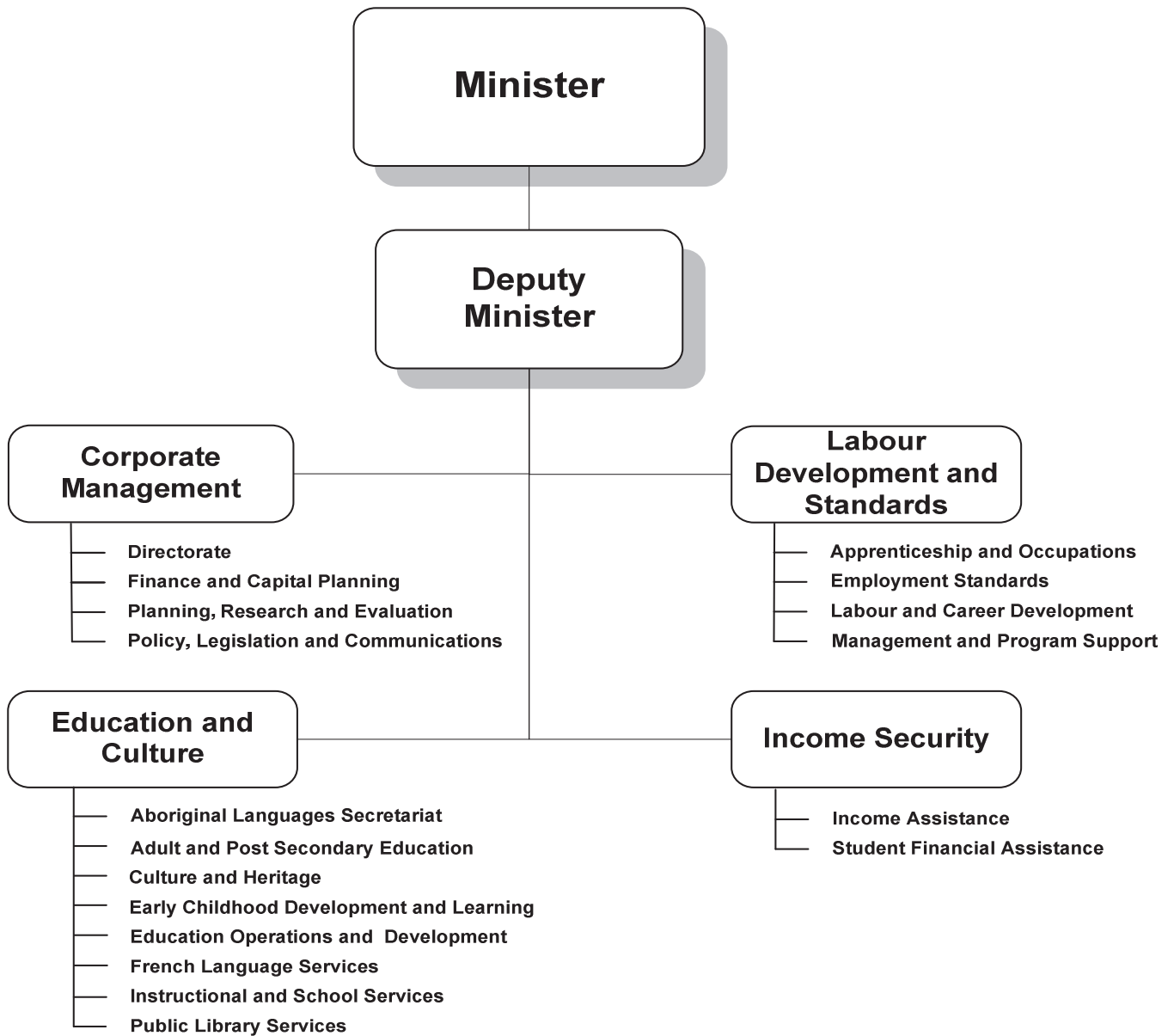
## Organizational Chart





# Education, Culture and Employment

## Accounting Structure Chart

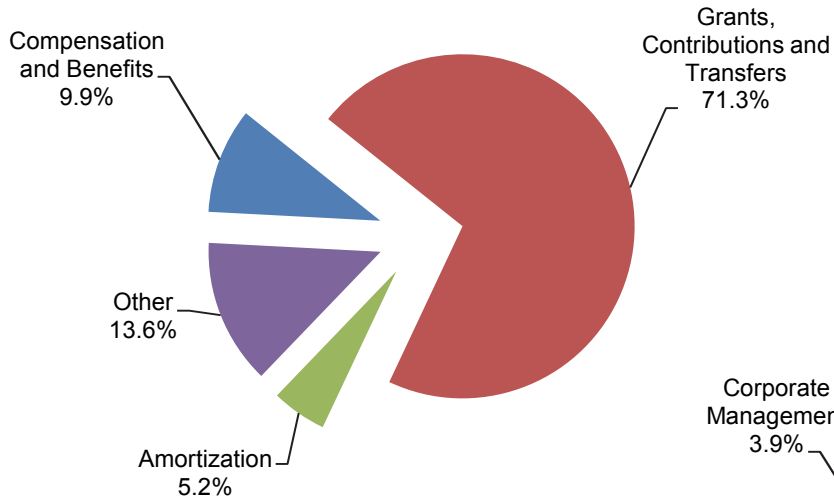


# Education, Culture and Employment

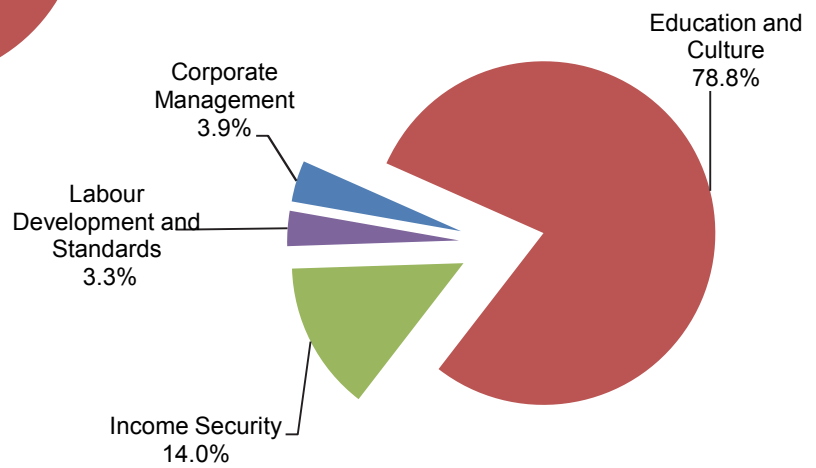
## Graphs

### Operations Expenditures

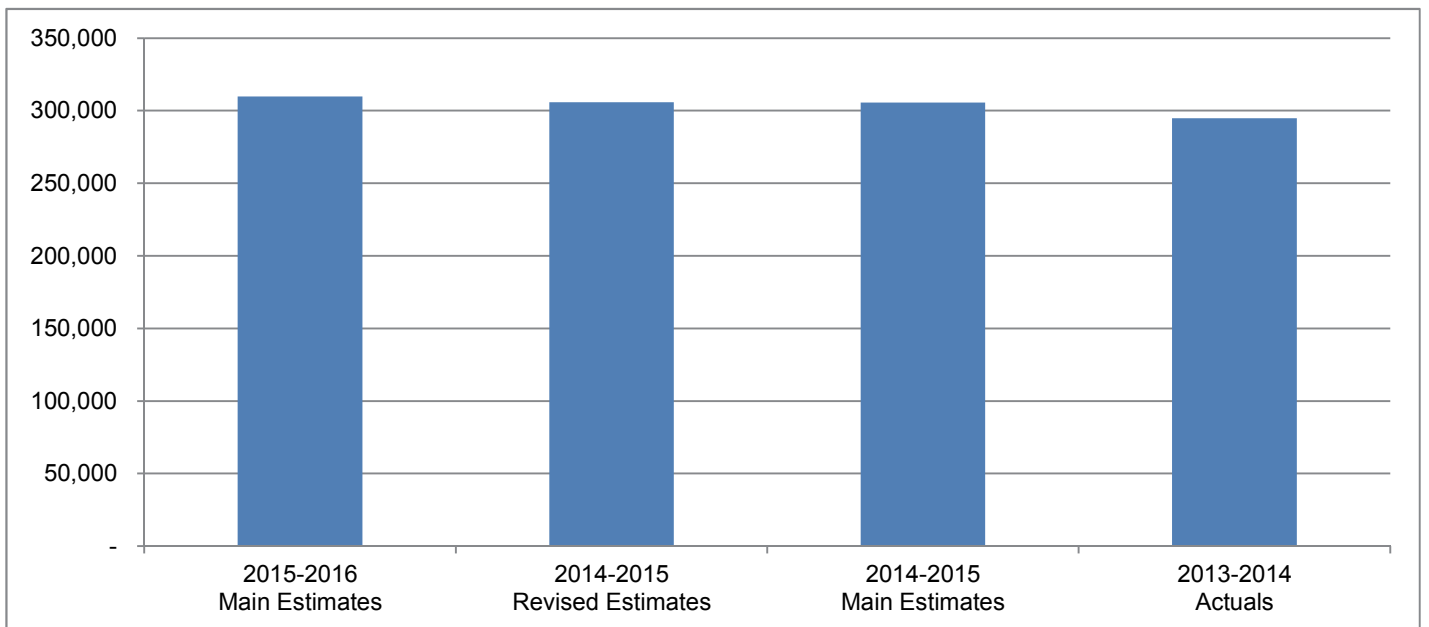
#### By Expenditure Category



#### By Activity



### Operations Expenditures Comparison (thousands of dollars)



## Education, Culture and Employment

The mandate of the Department of Education, Culture and Employment is to provide the residents of the Northwest Territories with access to quality programs, services and support to assist them in making informed and productive choices for themselves and their families with regard to education, training, careers, employment and labour, child development, languages, culture and heritage.

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Activity</b>				
Corporate Management	11,967	11,539	11,544	13,018
Education and Culture	244,200	241,456	241,213	232,281
Income Security	43,424	42,115	42,115	41,312
Labour Development and Standards	10,195	10,732	10,727	8,226
	<b>309,786</b>	<b>305,842</b>	<b>305,599</b>	<b>294,837</b>
<b>Expenditure Category</b>				
Compensation and Benefits	30,641	28,489	28,704	29,112
Grants, Contributions and Transfers	220,854	218,765	219,473	208,657
Amortization	16,025	16,125	16,125	15,559
Chargebacks	3,708	3,680	3,685	4,011
Computer Hardware and Software	546	541	541	812
Contract Services	8,673	8,684	8,521	5,648
Controllable Assets	131	20	20	650
Fees and Payments	20,423	20,109	20,110	21,087
Interest	222	171	171	149
Materials and Supplies	1,585	1,624	1,195	1,529
Purchased Services	1,139	1,712	1,217	1,402
Travel	1,555	1,787	1,702	1,760
Utilities	1,815	1,666	1,666	1,785
Valuation Allowances	2,469	2,469	2,469	2,676
	<b>309,786</b>	<b>305,842</b>	<b>305,599</b>	<b>294,837</b>
Total Revenues	<b>9,955</b>	10,513	9,913	10,105
Total Active Positions	<b>255</b>		246	
Infrastructure Investment	<b>6,557</b>	7,312	3,740	9,331

## Education, Culture and Employment

### Revenue Summary

(Information Item)

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Transfer Payments</b>				
Canada Student Loans Program	1,960	1,960	1,960	1,854
Canada NWT Cooperation Agreement for French and Aboriginal Languages	3,800	3,800	3,800	3,787
Canada NWT Cooperation Agreement for Minority- Language Education and Second-Language Instruction French	2,588	2,588	2,588	2,910
Capital Transfers	-	600	-	-
	<b>8,348</b>	8,948	8,348	8,551
<b>General</b>				
<i>Investment Income</i>				
Student Loan Fund Interest	460	450	450	475
<i>Regulatory Revenues</i>				
Teacher Certification Fees	11	12	12	8
Apprenticeship Fees	6	3	3	5
Other Fees	-	-	-	9
<i>Lease</i>				
Museum Café (rent)	19	10	10	19
<i>Program</i>				
Care and Storage of Government of Nunavut Museum and Archive Collection	1,061	1,040	1,040	1,020
<i>Service and Miscellaneous</i>	50	50	50	18
	<b>1,607</b>	1,565	1,565	1,554
	<b>9,955</b>	10,513	9,913	10,105

## Education, Culture and Employment

### Active Position Summary

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Activity</b>								
Corporate Management	41	-	-	41	40	-	-	40
Education and Culture	93	15	-	108	90	15	-	105
Income Security	52	9	-	61	47	9	-	56
Labour Development and Standards	41	4	-	45	41	4	-	45
	<b>227</b>	<b>28</b>	<b>-</b>	<b>255</b>	<b>218</b>	<b>28</b>	<b>-</b>	<b>246</b>
<b>Regional Allocation</b>								
Headquarters	155	11	-	166	155	11	-	166
North Slave	16	2	-	18	15	2	-	17
Tłıchǫ	3	-	-	3	3	-	-	3
South Slave	18	9	-	27	14	9	-	23
Dehcho	8	-	-	8	7	-	-	7
Sahtu	10	1	-	11	9	1	-	10
Beaufort Delta	17	5	-	22	15	5	-	20
	<b>227</b>	<b>28</b>	<b>-</b>	<b>255</b>	<b>218</b>	<b>28</b>	<b>-</b>	<b>246</b>
<b>Community Allocation</b>								
Headquarters	155	11	-	166	155	11	-	166
Regional Offices	64	12	-	76	55	12	-	67
Other	8	5	-	13	8	5	-	13
	<b>227</b>	<b>28</b>	<b>-</b>	<b>255</b>	<b>218</b>	<b>28</b>	<b>-</b>	<b>246</b>

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# Education, Culture and Employment

## Corporate Management

### Activity Description

The Corporate Management Division provides leadership, management and planning for the Department as well as its Education Authorities, including the development of broad policy and legislative initiatives, provides strategic financial planning, financial management and corporate program support, oversight of a comprehensive framework for evaluating programs, setting and monitoring performance measurements and targets and managing an integrated risk-management strategy.

The Directorate - operates under the direction of the Deputy Minister who makes recommendations to the Minister with regard to Department goals, objectives and standards. The Directorate provides leadership, management and planning for the Department as well as its boards and agencies. It also participates in interdepartmental and intergovernmental committees.

The Reform and Innovation Section - reports to the Directorate and leads major innovation and reform initiatives relating to the department's business. The Education Renewal and Innovation and the Skills 4 Success are two such initiatives the Directorate currently leads in collaboration with the relevant divisions in the Department and external partners.

Policy, Legislation and Communications - guides the development of broad policy and legislative initiatives; coordinates the development of briefing notes and decision making documents; manages, develops and implements all internal and external communication plans and related activities for the Department; as well as coordinates the Department's response to and participation in land, resources and self government negotiations and in federal/provincial/territorial/Aboriginal government initiatives.

Finance and Capital Planning - provides strategic financial planning, financial management and corporate program support and advice for the Department. Services provided include the implementation of a comprehensive financial framework for financial management, monitoring and analysis, as well as reporting and procurement. The division is also responsible for the overall development, design and planning of capital infrastructure projects.

Planning, Research and Evaluation - leads the Department's strategic and business planning including the oversight of a comprehensive framework for evaluating programs, setting and monitoring performance measurements and targets, and managing an integrated risk management strategy. This division also develops and leads the Department's research agenda and project management portfolio, and oversees corporate reporting. It is responsible for managing the Department's information management systems, meeting departmental obligations under the *Access to Information and Protection of Privacy Act*, and overseeing actions to assess and respond to access to information requests

# Education, Culture and Employment

## Corporate Management

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Directorate	<b>1,656</b>	1,158	1,158	2,424
Finance and Capital Planning	<b>2,154</b>	2,057	2,057	1,561
Planning, Research and Evaluation	<b>6,791</b>	7,112	7,117	6,770
Policy, Legislation and Communications	<b>1,366</b>	1,212	1,212	2,263
	<b>11,967</b>	11,539	11,544	13,018
<b>Expenditure Category</b>				
Compensation and Benefits	<b>6,281</b>	5,496	5,496	6,688
Chargebacks	<b>3,705</b>	3,677	3,682	3,970
Computer Hardware and Software	<b>518</b>	511	511	502
Contract Services	<b>747</b>	1,154	1,154	1,220
Controllable Assets	<b>2</b>	-	-	49
Fees and Payments	<b>225</b>	225	225	32
Materials and Supplies	<b>101</b>	86	86	111
Purchased Services	<b>250</b>	265	265	225
Travel	<b>138</b>	125	125	221
	<b>11,967</b>	11,539	11,544	13,018

## Education, Culture and Employment

### Corporate Management

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	41	-	-	41	40	-	-	40
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>41</b>	-	-	<b>41</b>	<b>40</b>	-	-	<b>40</b>
<b>Community Allocation</b>								
Headquarters	41	-	-	41	40	-	-	40
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>41</b>	-	-	<b>41</b>	<b>40</b>	-	-	<b>40</b>

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# **Education, Culture and Employment**

## **Education and Culture**

### **Activity Description**

The Aboriginal Languages Secretariat and Francophone Affairs Secretariat support Official Languages in the NWT, including the provision of supports for Aboriginal language broadcasting in the NWT; fund Aboriginal governments to implement their aboriginal language plans; manage Services Territoires du Nord-Ouest (TNO); and ensure the coordination of services and communications in French across the GNWT.

Adult and Postsecondary Education – supports the planning, research, development and evaluation of adult and postsecondary programs and services throughout the NWT. Funding is provided to Aurora College for the delivery of a variety of certificate, diploma and degree programs, as well, Adult Literacy and Basic Education (ALBE) and continuing education programs, at each of its three campuses and 23 Community Learning Centres. ALBE is also delivered by various non-governmental organizations.

The Culture and Heritage Division has the responsibility to enhance the arts, cultures and heritage of the NWT in partnership with community, regional and national organizations. It also oversees the Aboriginal Languages Secretariat. The division provides supports to community museums, cultural, heritage and arts organizations, and individuals; manages archaeological site protection and archaeological research; participates in land use regulatory processes; administers the Geographical Names and Territorial Historic Sites Program and the NWT Archives and Museum Operations at the Prince of Wales Northern Heritage Centre (PWNHC).

Early Childhood Development and Learning - is responsible for two main activities. First, it provides direction, standards and supports as well as program and curriculum development for children from early childhood through to 5 years of age. Second, the Early Childhood Program is responsible for licensing and monitoring early childhood facilities to ensure compliance with the NWT Child Day Care Act and Child Day Care Standards Regulations. This Division also supports Aurora College in delivering training and support for early childhood education students. Regional Early Childhood Consultants provide community based organizations with program development support and funding.

Education Operations and Development – ensures teacher and principal certification, provides education leadership development, and supports teachers through the Teachers' Qualification Service and by assisting with teacher recruitment and retention. The Division manages student records, systemic student assessments and reports on student achievement and K-12 education system functioning. Northwest Territories Teachers' Association (NWTTA) Professional Development Fund – is provided by the Department to support the professional development of teachers. School Contributions – provides contributions to education authorities for the operation of NWT schools.

Instructional and Support Services ensures that teaching standards are maintained and conducts curriculum review, revision and replacement as required. It also supports school staff to implement department directives. Aboriginal Language and Culture Based Education – ensures, through guidelines and contributions to education authorities, that education honours all forms of First Nation, Métis and Inuit traditional knowledge, ways of knowing, and worldview and promotes the cultures and languages of the First People of the NWT. Inclusive Schooling – ensures, through guidelines and contributions, that all NWT students are entitled to access an education program in a regular instructional setting in their home community. Minority Language Education and Instruction – ensures that French First Language, French Immersion and Core French programs are available and delivered in the NWT.

Public Library Services – provides library services to meet the education, information and recreation needs of residents across the NWT. A central library collection is maintained with materials rotated to libraries across the NWT and mailed to residents in communities without libraries.

# Education, Culture and Employment

## Education and Culture

### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Aboriginal Languages Secretariat	6,748	6,727	6,727	6,246
Adult and Post Secondary Education	37,030	36,963	36,723	37,064
Culture and Heritage	7,100	7,008	7,148	6,797
Early Childhood Development and Learning	8,633	8,732	8,243	7,460
Education Operations and Development	2,467	2,443	2,443	3,508
French Language Services				
Francophone Affairs Secretariat	2,324	2,185	2,686	2,388
Instructional and School Services				
Aboriginal Language & Culture Education	8,400	8,237	8,237	8,393
Inclusive Schooling	27,094	26,573	26,573	25,971
Instructional and School Services	4,756	5,000	4,155	5,722
Minority Language Education & Instruction	2,608	2,588	2,588	2,910
NWTTA Professional Improvement	2,019	1,967	1,967	1,704
Schools	132,970	131,015	131,705	122,100
Public Library Services	2,051	2,018	2,018	2,018
	<b>244,200</b>	<b>241,456</b>	<b>241,213</b>	<b>232,281</b>
<b>Expenditure Category</b>				
Compensation and Benefits	12,385	11,967	12,047	11,411
Grants, Contributions and Transfers	209,153	207,064	207,928	198,511
Amortization	15,605	15,005	15,005	15,004
Chargebacks	3	3	3	41
Computer Hardware and Software	18	20	20	297
Contract Services	3,845	3,385	3,222	1,474
Controllable Assets	129	20	20	569
Fees and Payments	251	305	305	1,694
Interest	222	171	171	149
Materials and Supplies	1,105	1,204	770	1,156
Purchased Services	560	1,171	676	841
Travel	874	1,091	996	996
Valuation Allowances	50	50	50	138
	<b>244,200</b>	<b>241,456</b>	<b>241,213</b>	<b>232,281</b>

## Education, Culture and Employment

### Education and Culture

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Grants</b>				
Community Broadcasting Grants	52	52	52	42
Early Childhood Worker Grant Program	902	511	511	-
	<b>954</b>	<b>563</b>	<b>563</b>	<b>42</b>
<b>Contributions</b>				
Aboriginal Languages	4,816	4,816	4,816	4,145
Aboriginal Languages Broadcasting	370	370	370	370
College Contributions	33,827	33,781	33,541	32,812
Community Library Services	763	763	763	755
Community Skills for Work	-	-	-	350
Cultural Component of Sports Events	50	50	50	10
Cultural Organizations	554	554	554	554
Cultural Projects	36	36	36	105
Early Childhood Program	3,181	3,861	3,946	3,496
Education Authority Contributions	153,382	151,343	152,033	146,210
Francophone Affairs	124	21	350	276
Healthy Children Initiative	2,110	2,110	2,110	1,812
Healthy Food for Children and Youth	650	650	650	-
Heritage Centres	491	491	491	491
Literacy Funding	2,356	2,356	2,356	1,977
Minority-Language Education and Second-Language Instruction: French	2,539	2,401	2,401	2,495
New Northern Arts Programs	250	250	250	244
NWT Arts Council	500	500	500	498
NWTTA Professional Development Fund	2,019	1,967	1,967	1,704
Support to Northern Performers	181	181	181	165
	<b>208,199</b>	<b>206,501</b>	<b>207,365</b>	<b>198,469</b>
<b>Total Grants and Contributions</b>	<b>209,153</b>	<b>207,064</b>	<b>207,928</b>	<b>198,511</b>

#### Descriptions of Grants and Contributions

**Community Broadcasting Grants (52)** - Financial assistance for community-based radio and television stations.

**Early Childhood Worker Grant Program (902)** - Grants for early childhood learning and childcare workers.

**Aboriginal Languages (4,816)** - Contributions are provided to Official Aboriginal Language communities to support the preservation, maintenance, enhancement and revitalization of their languages, and for Language Nests and other community-based literacy programs.

## **Education, Culture and Employment**

### **Education and Culture**

#### **Grants, Contributions and Transfers**

**Aboriginal Languages Broadcasting (370)** - Contributions provided to Aboriginal Broadcasting organizations to ensure production and distribution of radio and television programming and press releases in the Official Aboriginal Languages of the NWT.

**College Contributions (33,827)** - Base funding for Aurora College to deliver adult and postsecondary education in the NWT. Includes funding for the Aurora Research Institute.

**Community Library Services (763)** - Contributions towards the administrative and operational expenses of locally operated libraries.

**Community Skills for Work** - Funding to support adult basic education and job-related skills for Income Assistance clients and other individuals for whom a low level of education is a barrier to employment.

**Cultural Component of Sports Events (50)** - Contribution to host societies of various sports events. The funding is used to promote northern arts and culture and support artists' participation at the event.

**Cultural Organizations (554)** - Contributions for the administration and operation of organizations that develop and promote the arts and cultures of the NWT.

**Cultural Projects (36)** - Contributions for the promotion and preservation of cultural identity and the enhancement of traditional cultures in the NWT.

**Early Childhood Program (3,181)** - Contributions for early learning and child care programs, family day homes and family literacy programs.

**Education Authority Contributions (153,382)** - Annual O&M contributions to the education authorities for the operation of school programs. Enrolment-based formulae are used to determine the majority of payments.

**Francophone Affairs (124)** - Under the Canada-NWT Cooperation Agreement for French and Aboriginal Languages, contributions are provided to the French language community, to health and social service authorities, and Workers' Safety and Compensation Commission. Subsequently, funding has been provided to individual departments.

**Healthy Children Initiative (2,110)** - Contributions to communities to provide integrated early intervention services.

**Healthy Food for Children and Youth (650)** - Contributions provided to schools for the purchase of healthy and nutritious food to support breakfast, snack or lunch programs.

**Heritage Centres (491)** - Contributions to Registered and Emerging Heritage Centres for the operation of community-based facilities that acquire, preserve, and exhibit information, objects, artifacts and works of art portraying the heritage of the NWT.

**Literacy Funding (2,356)** - Contributions to organizations to deliver literacy programs.

**Minority-Language Education and Second-Language Instruction: French (2,539)** - Contributions are provided under a funding agreement with Canadian Heritage to meet additional costs associated with the development and delivery of instruction in French for K-12 school programs and the development of French postsecondary offerings in the NWT.

## **Education, Culture and Employment**

### **Education and Culture**

#### **Grants, Contributions and Transfers**

**New Northern Arts Programs (250)** - Contributions will be provided for Northern Theatre Arts, Northern Literary Arts, Northern Film and Media Arts and Arts Mentorships.

**NWT Arts Council (500)** - Contributions to artists and cultural groups to support and encourage creative artistic projects in the visual, literary, performing and new media arts in the NWT.

**NWTTA Professional Development Fund (2,019)** - Contribution to NWT Teachers' Association (NWTTA) for the professional development of teachers as per the NWTTA Collective Agreement.

**Support to Northern Performers (181)** - Contributions to performing artists, festival organizations and events, community governments and band councils for the promotion of performing arts in NWT communities.

# Education, Culture and Employment

## Education and Culture

### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	81	9	-	90	81	9	-	90
North Slave	3	-	-	3	3	-	-	3
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	5	4	-	9	3	4	-	7
Dehcho	1	-	-	1	1	-	-	1
Sahtu	1	1	-	2	1	1	-	2
Beaufort Delta	2	1	-	3	1	1	-	2
	<b>93</b>	<b>15</b>	<b>-</b>	<b>108</b>	<b>90</b>	<b>15</b>	<b>-</b>	<b>105</b>
<b>Community Allocation</b>								
Headquarters	81	9	-	90	81	9	-	90
Regional Offices	12	6	-	18	9	6	-	15
Other	-	-	-	-	-	-	-	-
	<b>93</b>	<b>15</b>	<b>-</b>	<b>108</b>	<b>90</b>	<b>15</b>	<b>-</b>	<b>105</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Education, Culture and Employment**

### **Income Security**

#### **Activity Description**

The Income Security Programs Division develops policy, plans and provides training, information, financial and auditing functions for the delivery of Income Security Programs by regional offices in line with relevant legislation and regulations. Supports are provided at headquarters to ensure the NWT Social Assistance Appeal Committees, the NWT Social Assistance Board and the NWT Student Financial Assistance Board can respond to client complaints in compliance with legislation. The Division also works closely with non-government organizations with an interest in social programs.

Income Security Programs comprise:

- Income Assistance – provides financial assistance to Northerners to help them meet their basic needs, and assists with childcare costs, enabling Northerners to move towards greater self-reliance and improved quality of life.
- The Seniors Home Heating Subsidy – provides financial assistance to low to modest income seniors to help them pay for the cost of heating their homes.
- The Senior Citizen Supplementary Benefit – provides financial assistance to low to modest income seniors to help cover the cost of living.
- The NWT Child Benefit – provides low to modest-income families with monthly cash payments under the NWT Child Benefit (NWT CB) program to assist with the costs of raising children. This includes the Territorial Workers Supplement (TWS) benefit. This program is jointly administered with the Department of Finance.

Student Financial Assistance – provides financial assistance to NWT students through a combination of grants and loans. The program is open to Northerners attending accredited postsecondary studies on a full or part time basis.



# Education, Culture and Employment

## Income Security

### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Income Assistance	29,098	27,819	27,819	27,994
Student Financial Assistance	14,326	14,296	14,296	13,318
	43,424	42,115	42,115	41,312
<b>Expenditure Category</b>				
Compensation and Benefits	6,572	5,841	5,841	5,815
Grants, Contributions and Transfers	11,136	11,136	11,136	9,901
Computer Hardware and Software	10	10	10	5
Contract Services	1,682	1,739	1,739	1,626
Controllable Assets	-		-	6
Fees and Payments	19,383	18,835	18,835	19,032
Materials and Supplies	104	115	115	123
Purchased Services	80	87	87	180
Travel	223	267	267	302
Utilities	1,815	1,666	1,666	1,785
Valuation Allowances	2,419	2,419	2,419	2,537
	43,424	42,115	42,115	41,312

**Education, Culture and Employment**

**Income Security**

**Grants, Contributions and Transfers**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Grants</b>				
Student Grants	<b>11,136</b>	11,136	11,136	9,901

**Descriptions of Grants**

**Student Grants (11,136)** - Grants to NWT students for postsecondary education.

## Education, Culture and Employment

### Income Security

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	20	-	-	20	20	-	-	20
North Slave	6	2	-	8	5	2	-	7
Tłıchǫ	3	-	-	3	3	-	-	3
South Slave	5	4	-	9	4	4	-	8
Dehcho	4	-	-	4	3	-	-	3
Sahtu	5	-	-	5	4	-	-	4
Beaufort Delta	9	3	-	12	8	3	-	11
	<b>52</b>	<b>9</b>	<b>-</b>	<b>61</b>	<b>47</b>	<b>9</b>	<b>-</b>	<b>56</b>
<b>Community Allocation</b>								
Headquarters	20	-	-	20	20	-	-	20
Regional Offices	24	4	-	28	19	4	-	23
Other	8	5	-	13	8	5	-	13
	<b>52</b>	<b>9</b>	<b>-</b>	<b>61</b>	<b>47</b>	<b>9</b>	<b>-</b>	<b>56</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## Education, Culture and Employment

### Labour Development and Standards

#### Activity Description

Labour Development and Standards provides a range of programs and services related to career development, apprenticeship, employment preparation, training and development, and employment standards. The Division also provides immigration supports through the *Canada-NWT Agreement on Territorial Nominees*.

Apprenticeship and Occupations – works closely with industry, Aurora College, the Interprovincial Red Seal program and other training institutions to provide training and certification in designated trades and occupations.

Labour and Career Development – works in partnership to coordinate labour market programming to expand employment opportunities in the North and increase participation in the workforce. It provides support to industry to ensure the scope and delivery of programs offered to meet regional needs. ECE Service Centres offer career counselling, needs assessment, education planning, workshops, resource libraries, career and labour market information and career fairs. The Northwest Territories Nominee Program is operated by GNWT on behalf of Citizenship and Immigration Canada (CIC) as a pathway to permanent residency. It is an employer-driven program whereby an employer submits an application to the GNWT with respect to a foreign national employee who meets GNWT and CIC eligibility requirements. Several Federal/Provincial/Territorial files are also administered within this division including Foreign Qualification, Labour Mobility, and Labour Market Information. Other work takes place that includes labour market program evaluations, participation on the GNWT's Socio-Economic Agreements, participation on the GNWT economic strategies.

Employment Standards – administers the *Employment Standards Act* and investigates complaints from employees and employers regarding non-compliance with the legislation. Independent adjudicators make decisions on appeals filed under the *Employment Standards Act*.

Management and Program Support – negotiates and monitors training and employment provisions in socio-economic agreements; ensures management and administrative support in headquarter and regional offices. In addition to delivering apprenticeship and occupation certification, and career and employment programs, regional offices are responsible for delivering income security and early childhood programs budgeted under separate activities.

## Education, Culture and Employment

### Labour Development and Standards

#### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Apprenticeship and Occupations	2,975	3,049	3,152	2,005
Employment Standards	844	815	815	749
Labour and Career Development	4,273	4,976	4,754	3,153
Management and Program Support	2,103	1,892	2,006	2,319
	<b>10,195</b>	10,732	10,727	8,226
<b>Expenditure Category</b>				
Compensation and Benefits	5,403	5,185	5,320	5,198
Grants, Contributions and Transfers	565	565	409	245
Amortization	420	1,120	1,120	555
Computer Hardware and Software	-	-	-	8
Contract Services	2,399	2,406	2,406	1,328
Controllable Assets	-	-	-	26
Fees and Payments	564	744	745	329
Materials and Supplies	275	219	224	139
Purchased Services	249	189	189	156
Travel	320	304	314	241
Valuation Allowances	-	-	-	1
	<b>10,195</b>	10,732	10,727	8,226

## Education, Culture and Employment

### Labour Development and Standards

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
Mineral Development Strategy	156	156	-	-
Skills Canada	70	70	70	60
Small Community Employment	339	339	339	185
<b>Total Contributions</b>	<b>565</b>	<b>565</b>	<b>409</b>	<b>245</b>

#### Descriptions of Contributions

**Mineral Development Strategy (156)** - Funding for a regional Oil and Gas Coordinator position at Aurora College in the Sahtu Region as part of the Sahtu oil and gas omnibus submission.

**Skills Canada (70)** - Funding to support work plan activities and priorities related to adult career and employment development, specifically in providing opportunities for individuals in small and remote communities to obtain essential skills and training needed for longer term employment in the work place.

**Small Community Employment (339)** - Funding to support work plan activities and priorities related to adult career and employment development, specifically opportunities for individuals in small and remote communities to obtain essential skills and the training needed for longer term employment.

## Education, Culture and Employment

### Labour Development and Standards

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	13	2	-	15	14	2	-	16
North Slave	7	-	-	7	7	-	-	7
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	8	1	-	9	7	1	-	8
Dehcho	3	-	-	3	3	-	-	3
Sahtu	4	-	-	4	4	-	-	4
Beaufort Delta	6	1	-	7	6	1	-	7
	<b>41</b>	<b>4</b>	<b>-</b>	<b>45</b>	<b>41</b>	<b>4</b>	<b>-</b>	<b>45</b>
<b>Community Allocation</b>								
Headquarters	13	2	-	15	14	2	-	16
Regional Offices	28	2	-	30	27	2	-	29
Other	-	-	-	-	-	-	-	-
	<b>41</b>	<b>4</b>	<b>-</b>	<b>45</b>	<b>41</b>	<b>4</b>	<b>-</b>	<b>45</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## Education, Culture and Employment

### Students Loan Fund

(Information Item)

The purpose of the Students Loan Fund is to provide financial assistance to post-secondary students in accordance with the *Student Financial Assistance Act* and Regulations.

	(thousands of dollars)			
	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
Authorized Limit	<b>45,000</b>	45,000	45,000	40,000
<b>Operating Results:</b>				
Loans Receivable, April 1	<b>40,491</b>	39,506	39,448	37,712
Loans Granted	<b>6,506</b>	6,323	6,561	6,408
Loans Repaid	<b>(3,644)</b>	(3,667)	(3,550)	(3,068)
Loans Forgiven	<b>(100)</b>	(100)	(100)	(49)
Loans Remised	<b>(1,620)</b>	(1,571)	(1,398)	(1,497)
Loans Receivable, March 31	<b>41,633</b>	40,491	40,961	39,506



## Education, Culture and Employment

### Education Authorities Programs and Services

(Information Item)

In 1996, the Government of the Northwest Territories adopted a new Education Act that renamed existing governance structures and enhanced their responsibilities. As a result, 34 District Education Authorities (DEAs) and Divisional Education Councils (DECs) currently govern schools in the NWT. Each DEA is comprised of elected representatives responsible for the school(s) in their community. There are a total of 49 public schools in 32 of the 33 communities in the NWT.

The GNWT certifies teachers and determines curricula that guide teaching in NWT schools. DECs and DEAs are responsible for coordinating and supporting education programs and services in the schools they serve. Their responsibilities range from establishing policies, to preparing budgets and hiring teachers.

	<b>2015-2016 School Year</b>	<b>2014-2015 Revised School Year</b>
	<b>\$(000)s</b>	<b>\$(000)s</b>
Beaufort-Delta Divisional Education Council	<b>28,054</b>	28,453
Commission scolaire francophone, Territoires du Nord-Ouest	<b>4,555</b>	4,221
Dettah District Education Authority	<b>1,598</b>	1,626
Dehcho Divisional Education Council	<b>14,832</b>	14,835
Ndilo District Education Authority	<b>2,597</b>	2,409
Sahtu Divisional Education Council	<b>14,372</b>	14,565
South Slave Divisional Education Council	<b>25,330</b>	24,698
Tłı̨chǫ Community Services Agency	<b>15,953</b>	15,782
Yellowknife Public Denominational District Education Authority	<b>19,059</b>	18,365
Yellowknife District No.1 Education Authority	<b>23,241</b>	24,180
	<b>149,591</b>	149,134

The above information has not been finalized with the Education Authorities. Contributions and positions are calculated on a July 1 – June 30 school year basis.

## Education, Culture and Employment

### Education Authorities Programs and Services

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Authority Allocation</b>								
Beaufort-Delta Divisional Education Council	173	-	-	173	179	-	-	179
Commission scolaire francophone, Territoires du Nord-Ouest	30	-	-	30	29	-	-	29
Dettah District Education Authority	11	-	-	11	11	-	-	11
Dehcho Divisional Education Council	89	-	-	89	89	-	-	89
Ndilo District Education Authority	18	-	-	18	17	-	-	17
Sahtu Divisional Education Council	89	-	-	89	89	-	-	89
South Slave Divisional Education Council	169	-	-	169	168	-	-	168
Tłı̨chǫ Community Services Agency	101	-	-	101	102	-	-	102
Yellowknife Public Denominational District Education Authority	140	-	-	140	138	-	-	138
Yellowknife District No.1 Education Authority	175	-	-	175	182	-	-	182
	<b>995</b>	<b>-</b>	<b>-</b>	<b>995</b>	<b>1,004</b>	<b>-</b>	<b>-</b>	<b>1,004</b>
<b>Regional Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
North Slave	362	-	-	362	365	-	-	365
Tłı̨chǫ	101	-	-	101	102	-	-	102
South Slave	181	-	-	181	180	-	-	180
Dehcho	89	-	-	89	89	-	-	89
Sahtu	89	-	-	89	89	-	-	89
Beaufort Delta	173	-	-	173	179	-	-	179
	<b>995</b>	<b>-</b>	<b>-</b>	<b>995</b>	<b>1,004</b>	<b>-</b>	<b>-</b>	<b>1,004</b>
<b>Community Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
Regional Offices	581	-	-	581	585	-	-	585
Other	414	-	-	414	419	-	-	419
	<b>995</b>	<b>-</b>	<b>-</b>	<b>995</b>	<b>1,004</b>	<b>-</b>	<b>-</b>	<b>1,004</b>

# Education, Culture and Employment

## Aurora College Programs and Services

(Information Item)

Aurora College delivers adult and postsecondary education and training programs under the direction of a Board of Governors appointed by, and accountable to, the Minister of Education, Culture and Employment. Aurora College, through its three regional campuses and 23 community learning centres, provides community-based Adult Literacy and Basic Education (ALBE) programs as a means to facilitate greater access to postsecondary education and training.

The School of Trades, Apprenticeship and Industrial Training supports trades people in achieving journeyman status, becoming a technician or technologist in a designated occupation, or obtaining skills to begin careers in trades, construction or mining-related occupations.

The Aurora Research Institute is responsible for licensing and coordinating research in accordance with the *NWT Scientists Act*.

Aurora College offers a number of certificate and/or diploma programs and degree programs offered through partnerships with universities. The College operates through third-party contracts and an annual contribution from the Department as approved by the Legislative Assembly. Contributions to the College are allocated by academic year, which runs from July 1 to June 30.

### Funding Allocation

(thousands of dollars)

	<b>2015-2016 Academic Year</b>	<b>2014-2015 Revised Academic Year</b>
<b>Aurora College</b>		
Base Operations	5,792	5,650
Campus Delivery	10,610	10,254
Community Delivery	6,059	5,864
Service Adjustment	3,770	3,770
Building and Works	7,674	7,674
<b>Total College Contributions</b>	<b>33,905</b>	<b>33,212</b>

#### Notes:

1. The above allocations will not be finalized with Aurora College until the Department approves its proposal for the 2015-16 academic year.

2. Glossary:

Base Operations - minimum service level for administration of head office, campuses and student services

Campus Delivery - programs offered at regional campuses

Community Delivery - programs offered through community learning centres

Service Adjustment - for regional cost differences and to enhance service levels in specific communities

Building and Works - facilities, equipment and utilities

3. Calculations are based on the College's fiscal year which is also the academic year: July 1 to June 30.

## Education, Culture and Employment

### Lease Commitments

(Information Item)

<b>Type of Property</b>	<b>Community</b>	<b>(thousands of dollars)</b>	
		<b>2015-2016 Main Estimates</b>	<b>Future Lease Payments</b>
Office Space: Paulatuk Housing Association	Paulatuk	14	29
		<b>14</b>	<b>29</b>

The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

The Main Estimates and Future Lease Payment amounts represent the Base Rent cost, excluding any operations and maintenance component that is included in the total Lease costs in the agreement.

## Education, Culture and Employment

### Work Performed on Behalf of Others

(Information Item)

(thousands of dollars)

Items	2015-2016	2014-2015	2014-2015	2013-2014
	Main Estimates	Revised Estimates	Main Estimates	Actuals
Canada Job Fund	1,098	1,098	-	-
Gwich'in Implementation	22	24	22	21
Labour Market Agreement	-	-	1,300	1,275
Labour Market Development Agreement	4,593	4,571	4,593	4,507
NWT Heritage & Cultural Alliance Gathering	-	-	-	15
Older Workers	240	240	240	240
Right From the Start ECD Framework	-	-	-	29
Sahtu Implementation	22	40	22	17
Tłıchǫ Implementation	100	301	100	65
	<b>6,075</b>	<b>6,274</b>	<b>6,277</b>	<b>6,169</b>

#### Descriptions of Work Performed on Behalf of Others

**Canada Job Fund (1,098)** - Effective in 2014-2015 this program replaces the Labour Market Agreement. Funding is provided to deliver labour market measures to non-Employment Insurance clients.

**Gwich'in Implementation (22)** - Under the terms of a 10-year Bilateral Funding Agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2014-2015 grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.

**Labour Market Agreement** - The Canada-Northwest Territories Labour Market Agreement came into effect in July 2009. Funding was provided to deliver labour market measures to non-Employment Insurance clients.

**Labour Market Development Agreement (4,593)** - The Canada-Northwest Territories Labour Market Development Agreement (LMDA) came into effect October 1, 1998. Under the Agreement, the Northwest Territories assumed delivery responsibility for labour market development measures under the *Employment Insurance Act*.

**NWT Heritage & Cultural Alliance Gathering** - Funding is provided by Canadian Heritage and Official Languages to deliver a workshop focused on specialized skills training in archival museum practices.

**Older Workers (240)** - The Canada-Northwest Territories Older Workers Agreement came into effect on June 29, 2007. Under the Agreement, the Northwest Territories cost shares projects that will provide unemployed older workers in vulnerable communities with programming aimed at increasing their employability.

**Right From the Start ECD Framework** - Funding is provided by Chevron to purchase the materials required to fulfil the commitments identified in Action 12 of the Area for Action under the *Right from the Start ECD Framework*.

**Sahtu Implementation (22)** - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2014-2015 grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.

## **Education, Culture and Employment**

### **Work Performed on Behalf of Others**

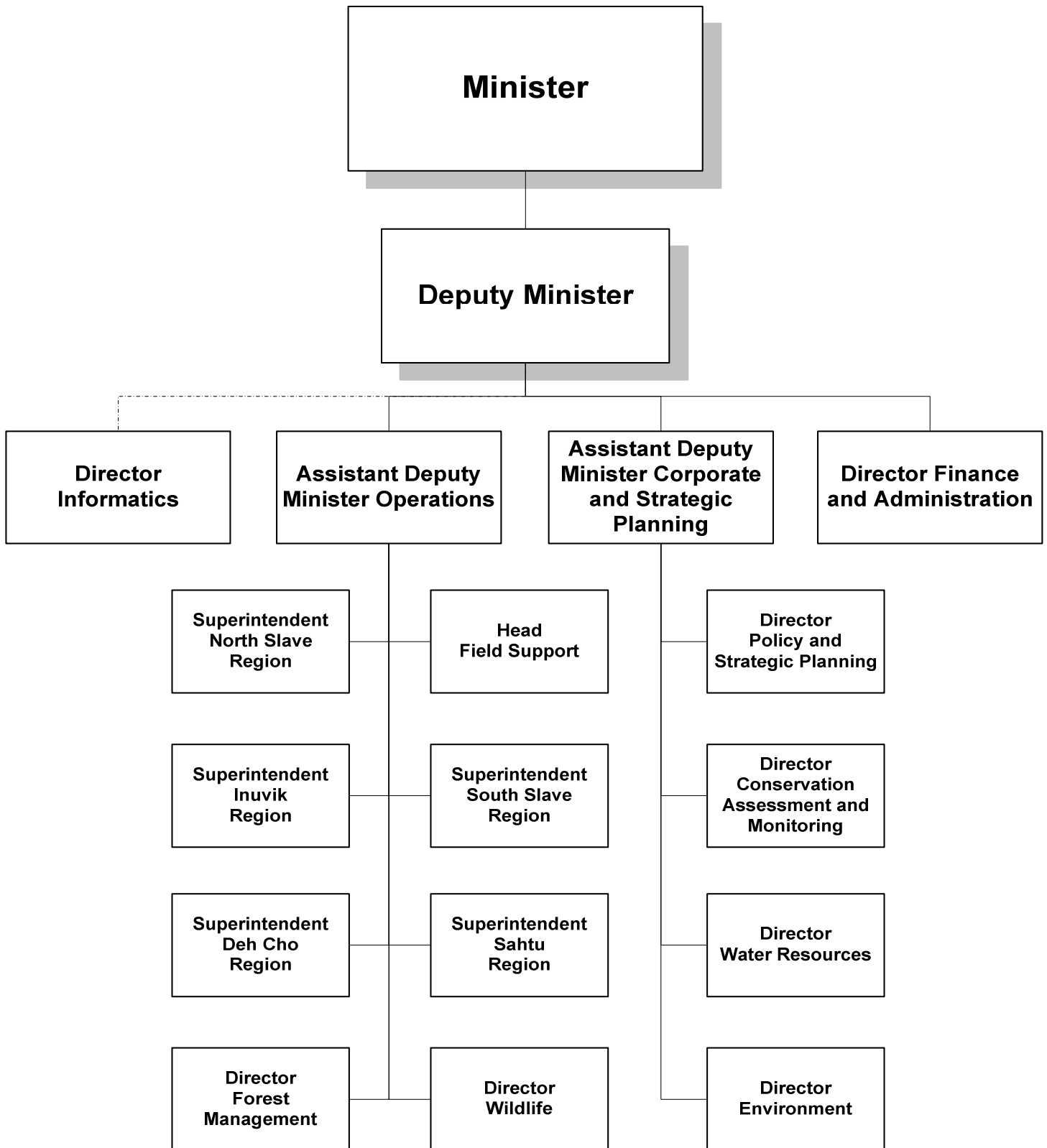
(Information Item)

**Tłıchǫ Implementation (100)** - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2014-2015 grant payment to the Government of the Northwest Territories to assist with Tłıchǫ implementation activities pursuant to the Tłıchǫ Implementation Plan.

## **Environment and Natural Resources**

# Environment and Natural Resources

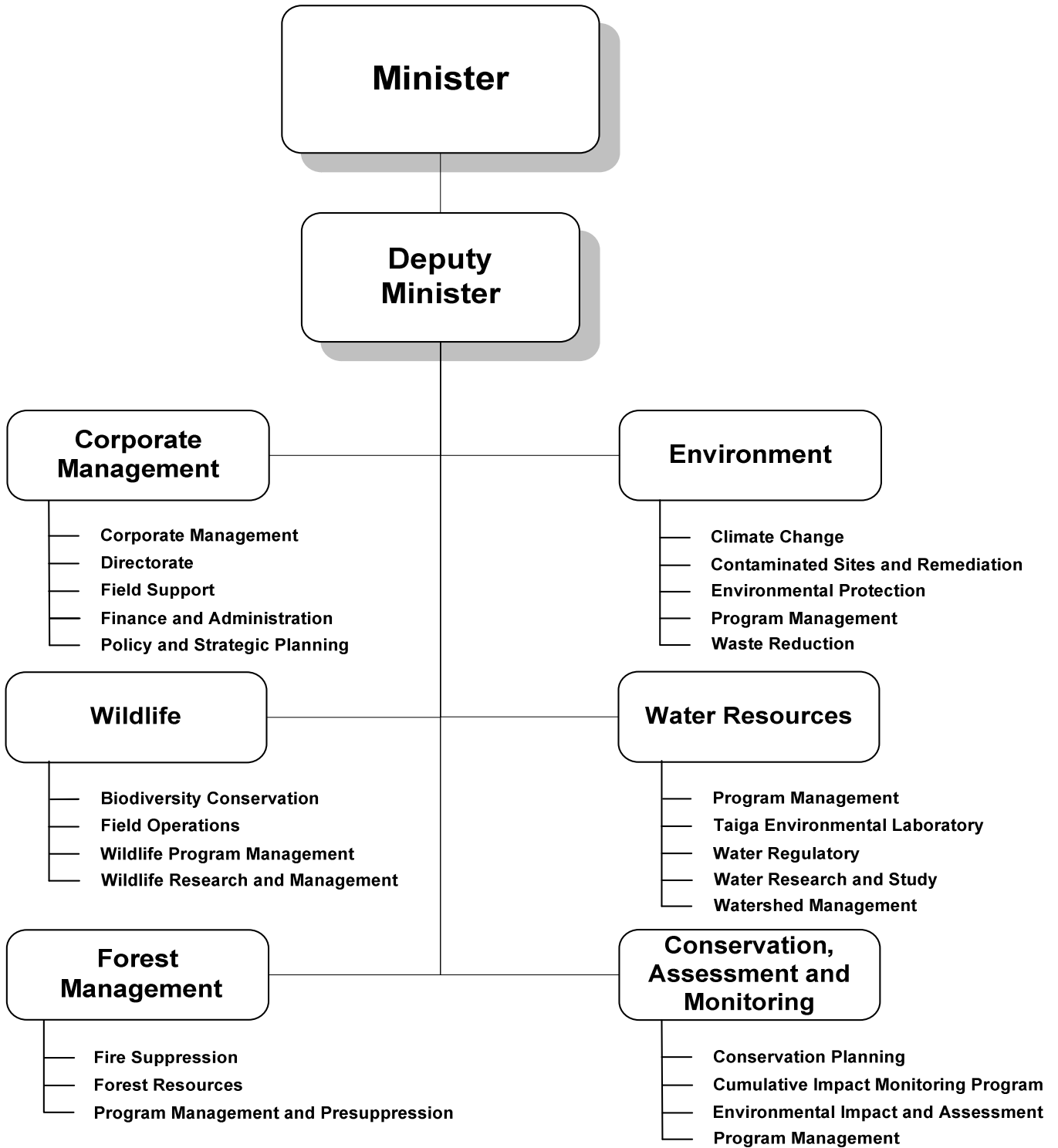
## Organizational Chart





# Environment and Natural Resources

## Accounting Structure Chart

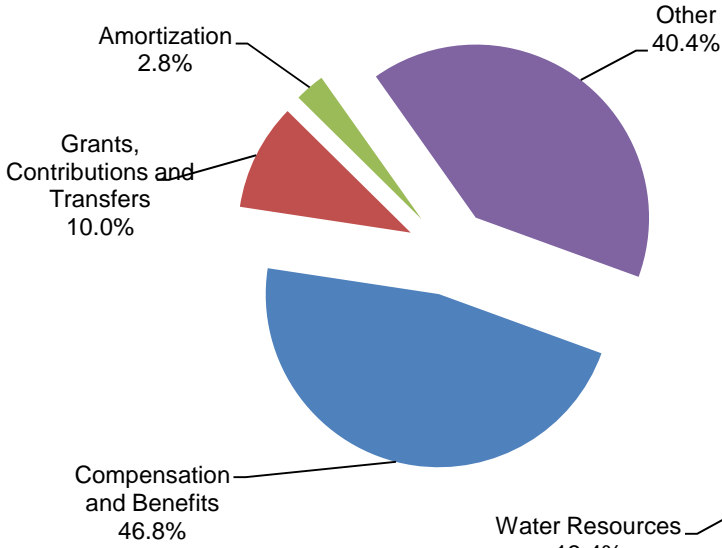


# Environment and Natural Resources

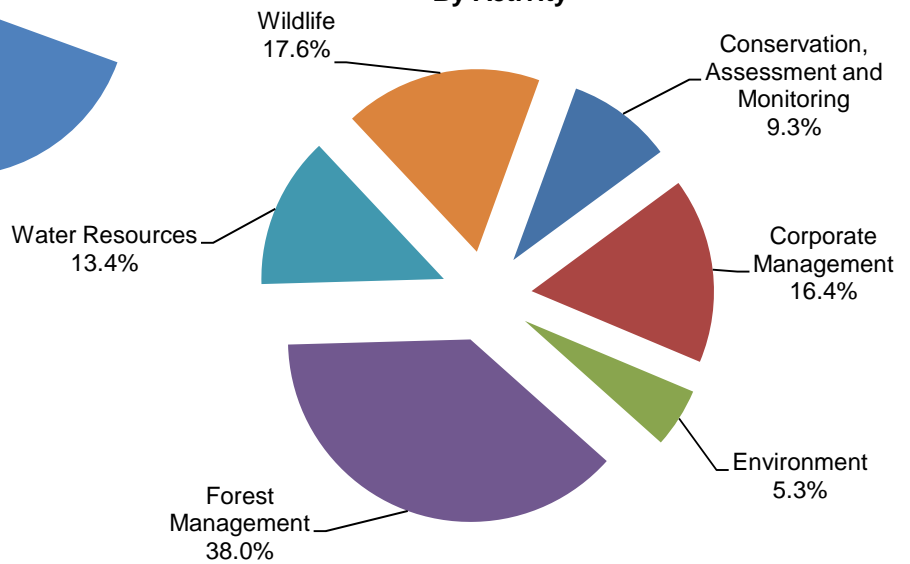
## Graphs

### Operations Expenditures

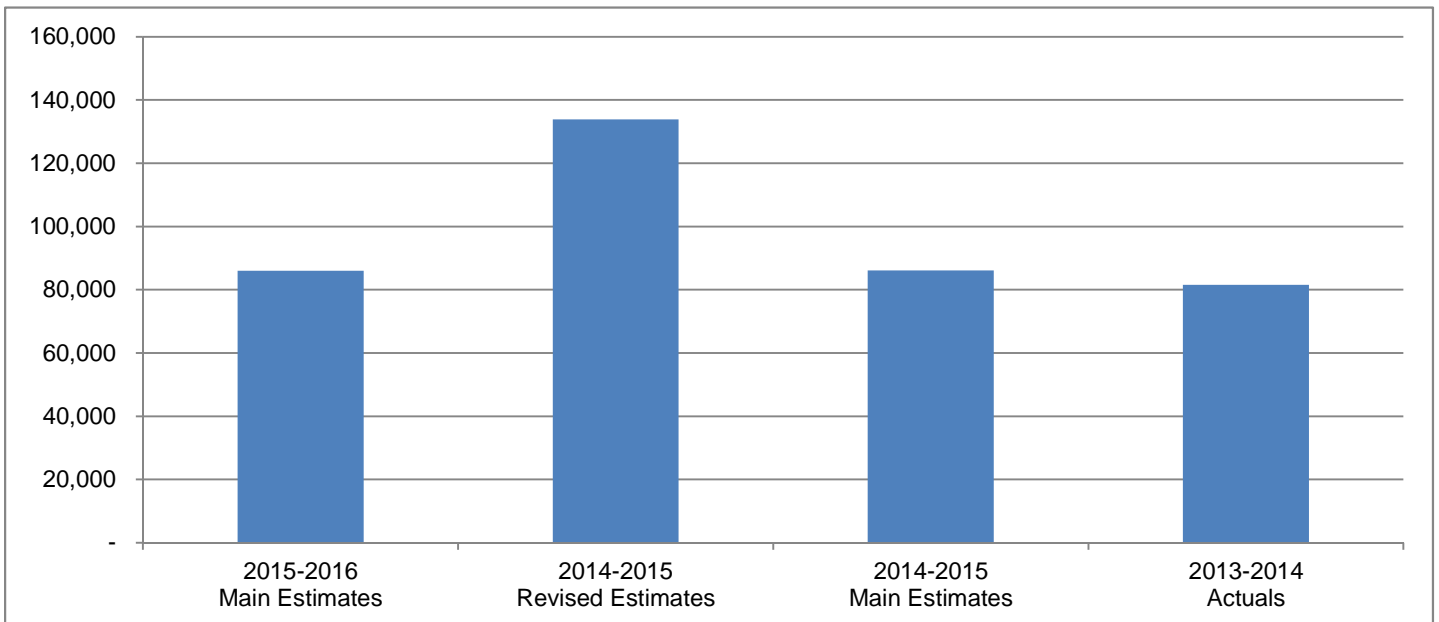
**By Expenditure Category**



**By Activity**



**Operations Expenditures Comparison  
(thousands of dollars)**



## Environment and Natural Resources

Environment and Natural Resources' mandate is to promote and support the sustainable use and development of natural resources and to protect, conserve and enhance the Northwest Territories environment for the social and economic benefit of all NWT residents.

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Activity</b>				
Conservation, Assessment and Monitoring	<b>8,039</b>	8,218	8,423	2,419
Corporate Management	<b>14,113</b>	13,787	13,692	13,592
Environment	<b>4,539</b>	4,439	4,439	3,705
Forest Management	<b>32,632</b>	80,073	32,684	43,696
Water Resources	<b>11,562</b>	11,139	10,737	3,351
Wildlife	<b>15,096</b>	16,167	16,118	14,786
	<b>85,981</b>	133,823	86,093	81,549
<b>Expenditure Category</b>				
Compensation and Benefits	<b>40,274</b>	44,163	38,481	34,038
Grants, Contributions and Transfers	<b>8,596</b>	8,811	8,796	4,803
Amortization	<b>2,412</b>	2,391	2,391	2,190
Chargebacks	<b>2,013</b>	2,012	2,008	1,891
Computer Hardware and Software	<b>248</b>	274	270	420
Contract Services	<b>21,610</b>	49,341	23,284	23,607
Controllable Assets	<b>952</b>	756	996	513
Fees and Payments	<b>664</b>	843	843	2,195
Materials and Supplies	<b>2,913</b>	8,521	3,244	4,428
Purchased Services	<b>2,098</b>	1,998	1,197	1,606
Travel	<b>2,959</b>	10,266	3,339	2,709
Utilities	<b>1,242</b>	4,447	1,244	3,149
	<b>85,981</b>	133,823	86,093	81,549
Total Revenues	<b>1,365</b>	4,230	4,197	886
Total Active Positions	<b>369</b>		365	
Infrastructure Investment	<b>11,343</b>	3,079	2,235	1,972

## Environment and Natural Resources

### Revenue Summary

(Information Item)

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Transfer Payments</b>				
Capital Transfers	-	2,856	2,856	-
<b>Non-renewable Resource Revenue</b>				
Licences, Rental and Other Fees				
Water Use Fees	<b>80</b>	80	80	-
<b>General</b>				
<i>Regulatory Revenue</i>				
Environment Fund Net Revenue	<b>3</b>	12	150	259
Timber Permits and Licences	<b>5</b>	5	5	7
Hunting and Fishing Licences	<b>550</b>	550	550	620
Fees for Water and Soil Analysis	<b>695</b>	695	524	-
<i>Program</i>				
Administrative services	<b>32</b>	32	32	-
	<b>1,285</b>	1,294	1,261	886
	<b>1,365</b>	4,230	4,197	886

## Environment and Natural Resources

### Active Position Summary

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Activity</b>								
Conservation, Assessment and Monitoring	29	-	-	29	29	-	-	29
Corporate Management	50	1	-	51	50	1	-	51
Environment	23	-	-	23	23	-	-	23
Forest Management	47	1	97	145	47	1	97	145
Water Resources	47	-	-	47	43	-	-	43
Wildlife	67	7	-	74	67	7	-	74
	<b>263</b>	<b>9</b>	<b>97</b>	<b>369</b>	<b>259</b>	<b>9</b>	<b>97</b>	<b>365</b>
<b>Regional Allocation</b>								
Headquarters	134	1	-	135	130	1	-	131
North Slave	19	-	10	29	19	-	10	29
Tłıchǫ	3	-	3	6	3	-	3	6
South Slave	53	2	28	83	53	2	28	83
Dehcho	15	2	37	54	15	2	37	54
Sahtu	17	-	3	20	17	-	3	20
Beaufort Delta	22	4	16	42	22	4	16	42
	<b>263</b>	<b>9</b>	<b>97</b>	<b>369</b>	<b>259</b>	<b>9</b>	<b>97</b>	<b>365</b>
<b>Community Allocation</b>								
Headquarters	134	1	-	135	130	1	-	131
Regional Offices	117	2	59	178	117	2	59	178
Other	12	6	38	56	12	6	38	56
	<b>263</b>	<b>9</b>	<b>97</b>	<b>369</b>	<b>259</b>	<b>9</b>	<b>97</b>	<b>365</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Environment and Natural Resources**

### **Conservation, Assessment and Monitoring**

#### **Activity Description**

The Conservation, Assessment and Monitoring Division (CAM) is responsible for regional land use planning, including conservation lands, and reviewing proposed development within the regulatory system. The division leads the development of appropriate monitoring of valued environmental components to assist in the determination of cumulative impacts resulting from development. Secretariat functions are provided to ensure that Aboriginal governments are able to participate in CAM initiatives.

The Conservation Planning section leads the establishment of protected areas and the development of an ecological representation network to help maintain a healthy environment. Conservation planning promotes a sound approach to land use decision-making by including the best available traditional, ecological, cultural, and economic knowledge. Protecting important ecosystems and special cultural areas must be balanced with economic development. Conservation Planning coordinates Environment and Natural Resources (ENR) input into overall Government initiatives and approval related to regional land use planning. The Conservation Planning section is also responsible for advancing conservation initiatives under the *Territorial Parks Act*.

The Environmental Impact and Assessment (EIA) section oversees departmental participation in the NWT regulatory process including environmental impact assessment, and water license and land use permit approvals. EIA advises the Impact Review Board and land and water boards on measures that must be taken to protect or mitigate impacts on the environment. They also follow up to ensure these measures have been taken. EIA administers a funding program, the Interim Resource Management Assistance (IRMA) program, to build capacity to participate in the regulatory process in areas where Aboriginal claims have not been finalized. They also oversee GNWT input and requirements of Environmental Agreements.

The Cumulative Impact Monitoring Program (CIMP) works with Aboriginal governments to ensure the legal and land claims requirements of cumulative impact monitoring are undertaken throughout the NWT. CIMP ensures that valued components of the environment are monitored effectively so cumulative impacts of concurrent and sequential uses of land and water and deposits of waste are understood. This monitoring relies upon scientific data and traditional knowledge. Every five years the program coordinates an environmental audit of the NWT's environmental management system required under the *Mackenzie Valley Resource Management Act*.

**Environment and Natural Resources**  
**Conservation, Assessment and Monitoring**  
**Operations Expenditure Summary**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Conservation Planning	1,023	1,405	1,405	876
Cumulative Impact Monitoring Program	3,372	3,176	3,382	-
Environmental Impact and Assessment	3,171	3,127	3,126	1,179
Program Management	473	510	510	364
	<b>8,039</b>	<b>8,218</b>	<b>8,423</b>	<b>2,419</b>
<b>Expenditure Category</b>				
Compensation and Benefits	3,636	3,744	3,737	1,856
Grants, Contributions and Transfers	3,335	3,335	3,335	366
Amortization	48	42	42	4
Computer Hardware and Software	-	5	5	25
Contract Services	728	653	865	22
Controllable Assets	-	-	-	1
Fees and Payments	25	27	27	10
Materials and Supplies	88	110	110	37
Purchased Services	39	72	72	62
Travel	140	230	230	36
	<b>8,039</b>	<b>8,218</b>	<b>8,423</b>	<b>2,419</b>

**Environment and Natural Resources**  
**Conservation, Assessment and Monitoring**  
**Grants, Contributions and Transfers**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Contributions</b>				
Conservation Planning	140	140	140	61
Cumulative Impact Monitoring Program	1,540	1,540	1,540	-
Interim Resource Management Assistance (IRMA) Program Agreement	1,655	1,655	1,655	305
<b>Total Contributions</b>	<b>3,335</b>	<b>3,335</b>	<b>3,335</b>	<b>366</b>

**Descriptions of 2015-16 Contributions**

**Conservation Planning (140)** - Contributions in support of gathering and reviewing information to assist in the establishment of proposed protected areas.

**Cumulative Impact Monitoring Program (1,540)** - The program coordinates, supports and conducts monitoring related initiatives in the NWT by incorporating both scientific and traditional knowledge, while taking into consideration both human and biophysical environments.

**Interim Resource Management Assistance (IRMA) Program Agreement (1,655)** - IRMA is a program intended to help strengthen the ability of Aboriginal communities in unsettled claim areas in the NWT to participate in land and resource management processes affecting their surrounding land use areas.



**Environment and Natural Resources**  
**Conservation, Assessment and Monitoring**

**Active Positions**  
(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	25	-	-	25	25	-	-	25
North Slave	1	-	-	1	1	-	-	1
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	1	-	-	1	1	-	-	1
Dehcho	1	-	-	1	1	-	-	1
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	1	-	-	1	1	-	-	1
	<b>29</b>	-	-	<b>29</b>	<b>29</b>	-	-	<b>29</b>
<b>Community Allocation</b>								
Headquarters	25	-	-	25	25	-	-	25
Regional Offices	4	-	-	4	4	-	-	4
Other	-	-	-	-	-	-	-	-
	<b>29</b>	-	-	<b>29</b>	<b>29</b>	-	-	<b>29</b>

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# **Environment and Natural Resources**

## **Corporate Management**

### **Activity Description**

The Corporate Management activity provides overall management, strategic planning, communication, and leadership to the Department's divisions and regions. Divisions and units within this activity enable the Department to respond effectively to the environmental and resource management priorities of NWT residents.

The Corporate Management activity is carried out through Directorate, the Policy and Strategic Planning Division, Finance and Administration, and the Field Support Unit.

Directorate provides the overall leadership, management, and direction for the Department.

Policy and Strategic Planning (PSP) provides policy, legislative initiatives, strategic planning, coordination, and communications and media relations expertise to lead associated initiatives. PSP provides support to the Department to make informed decisions on environmental and resource management issues.

Finance and Administration provides financial management and administrative services to the Department. These services include providing advice to senior managers on financial management, financial controls, contracts, contributions, and corporate support services.

The Field Support Unit provides regional and divisional support on activities related to traditional knowledge, traditional economy, Aboriginal relations, licensing, compliance, public education, and employee training.

This activity also includes Corporate Management, which captures the Department-wide specific costs such as lease payments, TSC Chargebacks, employee leave and termination benefits, and vehicle and building maintenance.

Information management services including information systems and internet development, implementation and operations, geomatics and geographic information systems, data and analysis, and records and library services are provided through Informatics Shared Services housed in the Department of Lands.

## Environment and Natural Resources

### Corporate Management

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Corporate Management	2,883	2,809	2,805	3,304
Directorate	2,422	2,457	2,457	2,563
Field Support Unit	3,809	3,734	3,734	3,577
Finance and Administration	2,704	2,578	2,578	2,915
Policy and Strategic Planning	2,295	2,209	2,118	1,233
	<b>14,113</b>	<b>13,787</b>	<b>13,692</b>	<b>13,592</b>
<b>Expenditure Category</b>				
Compensation and Benefits	6,826	6,639	6,625	7,390
Grants, Contributions and Transfers	2,854	2,841	2,841	2,097
Amortization	120	131	131	116
Chargebacks	1,984	1,959	1,955	1,832
Computer Hardware and Software	20	19	19	105
Contract Services	625	555	535	343
Controllable Assets	37	10	10	6
Fees and Payments	381	375	375	243
Materials and Supplies	426	455	413	572
Purchased Services	326	299	284	416
Travel	291	281	281	292
Utilities	223	223	223	180
	<b>14,113</b>	<b>13,787</b>	<b>13,692</b>	<b>13,592</b>

## Environment and Natural Resources

### Corporate Management

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Grants</b>				
Disaster Compensation	15	15	15	-
Fur Price Program	405	405	405	536
	<b>420</b>	<b>420</b>	<b>420</b>	<b>536</b>
<b>Contributions</b>				
Contributions - Various	-	-	-	14
Community Harvester Assistance Program	1,074	1,074	1,074	1,137
Local Wildlife Committees	257	257	257	122
Inuvialuit Water Board	913	900	900	-
Take A Kid Trapping	125	125	125	138
Traditional Knowledge	65	65	65	17
Western Harvester Assistance Program	-	-	-	133
	<b>2,434</b>	<b>2,421</b>	<b>2,421</b>	<b>1,561</b>
<b>Total Grants and Contributions</b>	<b>2,854</b>	<b>2,841</b>	<b>2,841</b>	<b>2,097</b>

#### Descriptions of Grants and Contributions

**Disaster Compensation (15)** - Grants are available to hunters and trappers to replace equipment lost as a result of a natural disaster.

**Fur Price Program (405)** - Grants to trappers in the form of a minimum price for the fur of selected species. The grant is available on good quality and well handled pelts.

**Contributions - Various** - Contributions in support of natural resource and environmental issues.

**Community Harvester Assistance Program (1,074)** - Contributions to local wildlife committees which have been recognized by the Minister of Environment and Natural Resources to provide assistance to resource harvesters.

**Local Wildlife Committees (257)** - Contributions to provide administrative support to hunters and trappers associations or band councils which provide similar services.

**Inuvialuit Water Board (913)** - Core funding for the Inuvialuit Water Board.

**Take a Kid Trapping (125)** - Contributions for the planning, preparation and delivery of programs to expose youth to traditional life skills such as hunting, trapping, fishing and outdoor survival.

**Traditional Knowledge (65)** - Funding for communities to carry out specific Wildlife and Forestry research projects related to the collection of traditional knowledge.

**Western Harvester Assistance Program** - Contributions provided to regional or community Aboriginal organizations, and matched by an equal amount by these organizations, to establish harvest support programs that promotes the local renewable resource economy.

## Environment and Natural Resources

### Corporate Management

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	33	1	-	34	33	1	-	34
North Slave	3	-	-	3	3	-	-	3
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	4	-	-	4	4	-	-	4
Dehcho	2	-	-	2	2	-	-	2
Sahtu	2	-	-	2	2	-	-	2
Beaufort Delta	6	-	-	6	6	-	-	6
	<b>50</b>	<b>1</b>	<b>-</b>	<b>51</b>	<b>50</b>	<b>1</b>	<b>-</b>	<b>51</b>
<b>Community Allocation</b>								
Headquarters	33	1	-	34	33	1	-	34
Regional Offices	17	-	-	17	17	-	-	17
Other	-	-	-	-	-	-	-	-
	<b>50</b>	<b>1</b>	<b>-</b>	<b>51</b>	<b>50</b>	<b>1</b>	<b>-</b>	<b>51</b>

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# **Environment and Natural Resources**

## **Environment**

### **Activity Description**

The Environment Division works to prevent and reduce the impact of human activities on the natural environment for the benefit of current and future generations.

The Environmental Protection section provides information and advice within the NWT regulatory system, participates in national initiatives related to environmental quality, and develops and oversees programs in the areas of environmental protection. These include standards for developments, cleanup standards and regulatory oversight of contaminated sites, hazardous substances management, hazardous waste management, and air quality.

The Waste Reduction and Management section develops, administers and promotes innovative strategies, policies, regulations, programs and initiatives in source reduction, waste diversion, and residual management. The unit works with municipalities, businesses, non-profit organizations, and other levels of government to advance sustainable policies and programs in integrated waste management. The section leads the development, coordination, and implementation of cross-departmental and GNWT-wide strategies, policies and initiatives in greening government.

The Climate Change Programs section coordinates the GNWT's response to climate change by developing strategies and activities to control and inventory greenhouse gas emissions, identify climate change impacts, increase awareness of climate change, and adapt to a changing climate.

The Contaminated Sites and Remediation section identifies, assesses, prioritizes and manages the cleanup of contaminated sites throughout the NWT to ensure the protection of the environment and human health. They work with the federal government to ensure that historic development sites do not pose long-term risk to NWT residents or the environment, and are responsible for ENR's environmental liabilities. These liabilities increase and decrease based on the remediation of contaminated sites and the booking of new contaminated sites.

Given the tremendous role of science and traditional knowledge in the management of the NWT environment, the Environment Division leads the implementation of the GNWT Science Agenda. The Senior Science Advisor provides expertise, leadership, and vision across the GNWT as a champion for excellence in scholarship and research. The Advisor is responsible for promoting collaborative research priorities and themes relevant to the GNWT and northerners, engaging research partners in science policy development, encouraging investment in research and promoting major research initiatives.

# Environment and Natural Resources

## Environment

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Climate Change	1,204	1,130	1,130	821
Contaminated Sites and Remediation	344	357	357	-
Environmental Protection	2,084	2,029	2,064	1,909
Program Management	807	823	788	975
Waste Reduction	100	100	100	-
	<b>4,539</b>	<b>4,439</b>	<b>4,439</b>	<b>3,705</b>
<b>Expenditure Category</b>				
Compensation and Benefits	3,271	3,293	3,258	2,842
Grants, Contributions and Transfers	463	351	351	291
Amortization	26	13	13	13
Chargebacks	-	-	-	3
Computer Hardware and Software	2	7	7	10
Contract Services	408	350	384	68
Controllable Assets	-	-	-	46
Fees and Payments	19	27	27	84
Materials and Supplies	83	95	95	76
Purchased Services	72	81	81	56
Travel	168	195	196	175
Utilities	27	27	27	41
	<b>4,539</b>	<b>4,439</b>	<b>4,439</b>	<b>3,705</b>

## Environment and Natural Resources

### Environment

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
Adaptation Plan	51	51	51	-
Biomass Energy	150	-	-	-
Contributions - Various	-	-	-	88
Climate Change Conservation Program	162	200	200	203
Environmental Baseline Studies	100	100	100	-
<b>Total Contributions</b>	<b>463</b>	351	351	291

#### Descriptions of Contributions

**Adaptation Plan (51)** - Funds will be available to support planning actions by NWT communities, regional governments and organizations.

**Biomass Energy (150)** - This program will support new initiatives to assist increased use of modern wood burning technologies to heat homes and buildings in communities.

**Contributions - Various** - Contributions in support of natural resource and environmental issues.

**Climate Change Conservation Program (162)** - The Climate Change Conservation program provides financial assistance to support projects that reduce our usage of electrical and heat energy, and water.

**Environmental Baseline Studies (100)** - Contributions to the Sahtu land claim beneficiaries in order to establish baseline data for the measurement of environmental effects of human activity.



## Environment and Natural Resources

### Environment

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	17	-	-	17	17	-	-	17
North Slave	1	-	-	1	1	-	-	1
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	1	-	-	1	1	-	-	1
Dehcho	1	-	-	1	1	-	-	1
Sahtu	2	-	-	2	2	-	-	2
Beaufort Delta	1	-	-	1	1	-	-	1
	<b>23</b>	-	-	<b>23</b>	<b>23</b>	-	-	<b>23</b>
<b>Community Allocation</b>								
Headquarters	17	-	-	17	17	-	-	17
Regional Offices	6	-	-	6	6	-	-	6
Other	-	-	-	-	-	-	-	-
	<b>23</b>	-	-	<b>23</b>	<b>23</b>	-	-	<b>23</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Environment and Natural Resources**

### **Forest Management**

#### **Activity Description**

Forest Management is responsible for the stewardship of NWT forests through sustainable management of forest resources and forest fire management.

Forest management collects information on the state of forest resources; forest management planning; monitoring of forest health; changes to forest landscapes; regulation of forest practices and planning; and compliance and reporting.

Sustainable forest management includes collaboration with Wildlife, Water Resources, Conservation, Assessment and Monitoring and Environment Divisions on issues of climate change, biomass energy and Greenhouse Gas Strategy support, biodiversity and critical wildlife management concerns and decision processes of management planning at the landscape level.

Sustainable community forest economies require proper management of forest resources, community interests and aspirations. Forest Management recognizes the need for forest-based development that builds economic stability within communities and is culturally acceptable. Access to forest resources in the NWT recognizes Aboriginal rights and interests and is influenced by Interim Measures Agreements and Comprehensive Land Claim Agreements.

Forest fire management is achieved through prevention, preparedness and forest fire response. Using the best science, traditional knowledge, technology and effective use of available fire response resources, forest fire management provides for the protection of people, property and other values at risk from forest fire. In collaboration with the Wildlife Division, forest management assesses forest landscapes, natural disturbance patterns and current wildfire activity to develop and implement wildland fire management plans. These plans recognize the ecological role of fire on the landscape while limiting catastrophic levels of impacts on natural areas. Encouraging individuals, communities, industry and others to take responsibility for reducing fire hazards and forest fires is also a priority.

## Environment and Natural Resources

### Forest Management

#### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Fire Suppression	7,371	54,818	7,489	19,966
Forest Resources	3,155	3,181	3,121	2,842
Program Management and Presuppression	<b>22,106</b>	22,074	22,074	20,888
	<b>32,632</b>	80,073	32,684	43,696
<b>Expenditure Category</b>				
Compensation and Benefits	10,920	15,635	10,422	11,517
Grants, Contributions and Transfers	210	210	210	228
Amortization	1,737	1,682	1,682	1,646
Chargebacks	29	53	53	29
Computer Hardware and Software	48	48	48	209
Contract Services	16,489	43,134	16,838	20,629
Controllable Assets	125	161	161	177
Fees and Payments	111	111	111	1,569
Materials and Supplies	863	6,001	976	2,575
Purchased Services	231	975	241	763
Travel	936	7,905	987	1,573
Utilities	933	4,158	955	2,781
	<b>32,632</b>	80,073	32,684	43,696

## Environment and Natural Resources

### Forest Management

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Grants</b>				
Fire Damage Compensation	<b>100</b>	100	100	37
<b>Contributions</b>				
Community Protection Research	10	10	10	-
Contributions - Various	-	-	-	103
Wildfire Research Support	25	50	50	47
Wildfire Risk Management Plans	75	50	50	41
	<b>110</b>	110	110	191
<b>Total Grants and Contributions</b>	<b>210</b>	210	210	228

#### Descriptions of Grants and Contributions

**Fire Damage Compensation (100)** - Grants are available to hunters or trappers to replace equipment lost as a result of forest fires.

**Community Protection Research (10)** - To engage organizations in the direct operational research on community wildland fire hazards, risk mitigation, public safety, and protection from wildland fire impacts.

**Contributions - Various** - Contributions in support of natural resource and environmental issues.

**Wildfire Research Support (25)** - Contributions to community and aboriginal governments to secure technical and informational support for wildland fire research initiatives.

**Wildfire Risk Management Plans (75)** - Contributions are available to communities to support development of FireSmart community plans for areas within communities to assist in the minimization of risk to the community from wildfire.

## Environment and Natural Resources

### Forest Management

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
North Slave	3	-	10	13	3	-	10	13
Tłıchǫ	-	-	3	3	-	-	3	3
South Slave	34	1	28	63	34	1	28	63
Dehcho	3	-	37	40	3	-	37	40
Sahtu	4	-	3	7	4	-	3	7
Beaufort Delta	3	-	16	19	3	-	16	19
	<b>47</b>	<b>1</b>	<b>97</b>	<b>145</b>	<b>47</b>	<b>1</b>	<b>97</b>	<b>145</b>
<b>Community Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
Regional Offices	47	1	59	107	47	1	59	107
Other	-	-	38	38	-	-	38	38
	<b>47</b>	<b>1</b>	<b>97</b>	<b>145</b>	<b>47</b>	<b>1</b>	<b>97</b>	<b>145</b>

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## Environment and Natural Resources

### Water Resources

#### Activity Description

The Water Resources Division ensures the water resources stewardship and management objectives of the GNWT and ENR are met in an integrated and timely manner. The Division maintains continuous liaison with all public and private sector organizations with responsibilities for sound water resources stewardship in the NWT and works closely with NWT boards that issue water licences. The division keeps pace with innovative means to address the water-related implications of development in the NWT.

The Water Regulatory section advises on technical matters such as impact assessment, mitigation measures, best management practices, contingency plans, closure planning and water licence conditions related to development projects in the NWT. The section also coordinates the Ministerial decision process for Type 'A' water licences. The section is responsible for the provisions of policy and procedural advice related to the *Mackenzie Valley Resource Management Act*, the *Waters Act*, and associated Regulations. The section is responsible for assessing and estimating the security provisions on behalf of ENR for the consideration of the NWT regulatory Boards. Upon request, the section also assists in the development of land claims and other government agreements.

The Watershed Programs and Partnerships section bears the key responsibility of ensuring the NWT Water Stewardship Strategy is implemented effectively. This section is responsible for establishing trans-boundary water agreements with other jurisdictions throughout the Mackenzie River Basin, undertaking community-based monitoring programs, and leading source water protection and Traditional Ecological Knowledge (TEK) initiatives. The principles of ecosystem-based management within watersheds and informing decisions through science, local and traditional knowledge are key to this work. This section works with other sections within the division to ensure that the quality, quantity, flow and safety of water resources in the NWT remain protected for future generations.

The Water Research and Studies section ensures that knowledge required to inform water resources management decisions, and develop water resources programs is current and relevant. The section is responsible for collecting information about the existing water quality and quantity conditions throughout the NWT. Additionally, the section works with specialists and researchers to better understand the northern climate and environment, and utilizes this knowledge and information to identify water management priorities for the NWT.

The Taiga Environmental Laboratory is managed through Water Resources. This accredited Lab offers services to public and private enterprises throughout the NWT. Samples analyzed at Taiga contribute to baseline datasets, are used in the regulation of northern projects, and help ensure drinking water is safe. The analysis conducted at Taiga supports sound environmental decision-making across the NWT. Several staff are designated as "Analyst" under the *Waters Act* and have obligations for the provision of specialist advice to co-management boards throughout the NWT.

## Environment and Natural Resources

### Water Resources

#### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Program Management	1,336	1,215	1,212	-
Taiga Environmental Laboratory	2,074	1,823	1,499	-
Water Regulatory	1,989	2,109	2,096	-
Water Research and Study	2,773	2,562	2,560	-
Watershed Management	3,390	3,430	3,370	3,351
	<b>11,562</b>	<b>11,139</b>	<b>10,737</b>	<b>3,351</b>
<b>Expenditure Category</b>				
Compensation and Benefits	6,315	5,853	5,440	1,173
Grants, Contributions and Transfers	1,100	1,090	1,090	917
Amortization	48	63	63	38
Computer Hardware and Software	82	99	95	17
Contract Services	1,432	2,250	2,250	556
Controllable Assets	405	190	430	-
Fees and Payments	92	266	266	67
Materials and Supplies	413	570	370	354
Purchased Services	1,101	184	159	50
Travel	554	574	574	176
Utilities	20	-	-	3
	<b>11,562</b>	<b>11,139</b>	<b>10,737</b>	<b>3,351</b>

## Environment and Natural Resources

### Water Resources

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
Aquatic Ecosystems Research Partnership Program	200	200	200	200
Environment Canada	-	600	600	-
Mackenzie River Basin Board	40	40	40	40
NWT Water Strategy	250	250	250	677
Water Strategy Action Plan	610	-	-	-
<b>Total Contributions</b>	<b>1,100</b>	1,090	1,090	917

#### Descriptions of Contributions

**Aquatic Ecosystems Research Partnership Program (200)** - Contributions to Wilfrid Laurier University in support of aquatic ecosystems.

**Environment Canada** - A contribution for the operation of water quantity stations in the NWT under the National Hydrometric Program.

**Mackenzie River Basin Board (40)** - A contribution to cooperatively manage the aquatic ecosystem of the Mackenzie River Basin in conjunction with the Yukon, British Columbia, Alberta and Saskatchewan Governments.

**NWT Water Strategy (250)** - Contributions in support of the NWT Water Strategy.

**Water Strategy Action Plan (610)** - A contribution for the implementation of Bilateral Water Management Agreements with upstream jurisdiction (Bilateral Water Management Committees and Science and Monitoring Committee) and an annual contribution to the Mackenzie River Basin Board.



## Environment and Natural Resources

### Water Resources

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	41	-	-	41	37	-	-	37
North Slave	2	-	-	2	2	-	-	2
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	1	-	-	1	1	-	-	1
Dehcho	1	-	-	1	1	-	-	1
Sahtu	1	-	-	1	1	-	-	1
Beaufort Delta	1	-	-	1	1	-	-	1
	<b>47</b>	-	-	<b>47</b>	<b>43</b>	-	-	<b>43</b>
<b>Community Allocation</b>								
Headquarters	41	-	-	41	37	-	-	37
Regional Offices	6	-	-	6	6	-	-	6
Other	-	-	-	-	-	-	-	-
	<b>47</b>	-	-	<b>47</b>	<b>43</b>	-	-	<b>43</b>

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## **Environment and Natural Resources**

### **Wildlife**

#### **Activity Description**

The Wildlife Division is responsible for the stewardship of wildlife resources. Wildlife initiatives assess and monitor wildlife populations, habitat, species at risk, wildlife health, and biodiversity. Wildlife also coordinates initiatives to address individual and cumulative effects of disturbance on wildlife and wildlife habitat. Functions include developing legislation, strategies, management plans (including range plans) and programs to support the conservation and management of wildlife resources. They also include participating in environmental assessment and review processes; participating in cumulative effects assessments; preparing public information materials on wildlife conservation and management; monitoring biodiversity; reducing wildlife/human conflicts; undertaking compliance activities; and administering the sport fishery. Wildlife decisions are made in collaboration with co-management partners using the best available scientific, traditional and community knowledge.

Wildlife programs and services are delivered by regional and headquarters staff. Regional staff work closely with wildlife co-management boards to co-ordinate wildlife research and monitoring programs. Regional and headquarters staff undertake wildlife surveys and involve communities and co-management boards in these activities. Regional and headquarters staff also participate in the development of management plans. Headquarters staff help co-ordinate and provide expertise to regional staff conducting wildlife research and monitoring programs. Headquarters staff liaise with national and international wildlife organizations and co-ordinate NWT-wide programs, such as biodiversity monitoring, major legislative reviews (e.g., *Wildlife Act*), species at risk programs, wildlife health studies, wildlife standard advice, wildlife cumulative effects studies, wildlife databases, and wildlife study publications. All wildlife and sport fishing compliance programs are delivered by regional renewable resource officers.

## Environment and Natural Resources

### Wildlife

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Biodiversity Conservation	2,414	2,487	2,530	1,879
Field Operations	5,955	5,884	5,884	5,725
Wildlife Program Management	1,016	1,044	1,044	947
Wildlife Research and Management	5,711	6,752	6,660	6,235
	<b>15,096</b>	<b>16,167</b>	<b>16,118</b>	<b>14,786</b>
<b>Expenditure Category</b>				
Compensation and Benefits	9,306	8,999	8,999	9,260
Grants, Contributions and Transfers	634	984	969	904
Amortization	433	460	460	373
Chargebacks	-	-	-	27
Computer Hardware and Software	96	96	96	54
Contract Services	1,928	2,399	2,412	1,989
Controllable Assets	385	395	395	283
Fees and Payments	36	37	37	222
Materials and Supplies	1,040	1,290	1,280	814
Purchased Services	329	387	360	259
Travel	870	1,081	1,071	457
Utilities	39	39	39	144
	<b>15,096</b>	<b>16,167</b>	<b>16,118</b>	<b>14,786</b>

## Environment and Natural Resources

### Wildlife

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
Caribou Strategy	-	275	275	275
Contributions - Various	-	15	-	-
Disease Contaminants	<b>16</b>	16	16	16
Stewardship Program	<b>440</b>	500	500	450
Wildlife Management Boards	<b>178</b>	178	178	163
<b>Total Contributions</b>	<b>634</b>	984	969	904

#### **Descriptions of Contributions**

**Caribou Strategy** - To promote traditional knowledge studies and support capacity building within Aboriginal Governments (Akaitcho and Tłı̨chǫ).

**Contributions - Various** - Contributions in support of natural resource and environmental issues.

**Disease Contaminants (16)** - A contribution to the Canadian Cooperative Wildlife Health Centre for wildlife health expertise.

**Stewardship Program (440)** - To establish a stewardship program to promote species at risk stewardship actions.

**Wildlife Management Boards (178)** - Contributions to support wildlife management boards recognized by the Minister of Environment and Natural Resources.

## Environment and Natural Resources

### Wildlife

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	18	-	-	18	18	-	-	18
North Slave	9	-	-	9	9	-	-	9
Tłıchǫ	3	-	-	3	3	-	-	3
South Slave	12	1	-	13	12	1	-	13
Dehcho	7	2	-	9	7	2	-	9
Sahtu	8	-	-	8	8	-	-	8
Beaufort Delta	10	4	-	14	10	4	-	14
	<b>67</b>	<b>7</b>	<b>-</b>	<b>74</b>	<b>67</b>	<b>7</b>	<b>-</b>	<b>74</b>
<b>Community Allocation</b>								
Headquarters	18	-	-	18	18	-	-	18
Regional Offices	37	1	-	38	37	1	-	38
Other	12	6	-	18	12	6	-	18
	<b>67</b>	<b>7</b>	<b>-</b>	<b>74</b>	<b>67</b>	<b>7</b>	<b>-</b>	<b>74</b>

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## Environment and Natural Resources

### Lease Commitments

(Information Item)

(thousands of dollars)

Type of Property	Community	2015-2016	
		Main Estimates	Future Lease Payments
Transmitter Site (Northern United Place)	Yellowknife	1	1
Transmitter Site	Fort Simpson	5	5
Forestry Base/R-R Office	Lutselk'e	53	53
Renewable Resources Office	Fort Providence	3	1
Office Warehouse	Fort Smith	440	440
Office Warehouse	Hay River Reserve	114	67
Laboratory/Office	Norman Wells	78	310
		<b>694</b>	<b>877</b>

The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

The Main Estimates and Future Lease Payment amounts represent the Base Rent cost, excluding any operations and maintenance component that is included in the total Lease costs in the agreement.

## Environment and Natural Resources

### Environment Fund

(Information Item)

The *Waste Reduction and Recovery Act*, enacted in July 2005, established the Environment Fund as a Special Purpose Fund to develop and implement waste reduction recovery programs.

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>OPERATING RESULTS</b>				
<b>Income</b>				
Revenue	6,746	6,141	5,677	5,733
<b>Expenses</b>				
Compensation and Benefits	929	758	535	518
Grants	190	253	133	139
Refunded Deposits	2,900	2,890	2,990	2,929
Handling and Processing Fees	1,729	1,330	1,334	1,249
Other Expenses	995	898	535	639
	6,743	6,129	5,527	5,474
<b>Surplus (Deficit)</b>	<b>3</b>	<b>12</b>	<b>150</b>	<b>259</b>
<b>FUND BALANCE</b>				
Opening Balance	2,014	2,002	1,742	1,743
Surplus (Deficit)	3	12	150	259
Closing Balance	2,017	2,014	1,892	2,002

## Environment and Natural Resources

### Fur Marketing Service Revolving Fund

(Information Item)

Purpose: To provide working capital for the operation of a fur advance system. Trappers receive interest free advances on fur sent to southern auction houses. More than 1,000 trappers take advantage of this program.

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
Authorized Limit	<b>1,500</b>	1,500	1,500	1,500
Operating Results:				
Opening Accounts Receivable	<b>950</b>	927	947	953
Advances to Trappers	<b>1,000</b>	1,000	1,000	988
Repayment of Fur Account Loans	<b>(950)</b>	(977)	(977)	(1,015)
<b>Closing Accounts Receivable (Note)</b>	<b>1,000</b>	950	970	927

Note: Some fur remains unsold at auction for extended periods. The spring sale proceeds, which are received after fiscal year end, pay off most of the remaining advances from the trapping season.



## Environment and Natural Resources

### Work Performed on Behalf of Others

(Information Item)

(thousands of dollars)

Items	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
Alberta / NWT Transboundary Water Negotiations	-	-	-	40
Bathurst Caribou Monitoring Management	-	-	-	250
Bison Control Program	50	52	-	52
Caribou Monitoring and Cumulative Effects	-	-	-	116
Caribou Tracking Project	-	-	40	40
Climate Change Monitoring	500	500	-	500
Community and Water Based Monitoring	-	-	-	100
Dehcho Boreal Caribou Monitoring	-	-	-	25
Ecology Disturbance Response	-	-	-	60
Environment Canada	-	70	-	120
Forest Industry and Biomass Initiative	1,790	1,865	-	1,400
Forest Management Harvesting and Training Program	-	-	-	200
Great Slave Lake Landscape Scale Flooding	-	-	-	9
Gwich'in Implementation	156	237	148	210
Gwich'in Renewable Resources Board	-	45	-	-
Inuvialuit Implementation	3,900	4,237	3,507	3,625
Mutual Aid Resources Sharing Agreement	750	750	750	505
NatureServe Canada	50	38	-	41
NWT Water Resources Management Strategy	-	-	-	100
NWT Water Stewardship Strategy	-	-	-	50
Oil and Gas Wildlife Study	-	-	-	134
Pan-Territorial Permafrost Workshop	-	-	-	100
Parks Canada	-	50	-	-
Parks Canada	40	50	-	30
Reforestation Fund	-	61	-	-
Sahtu Banding Project	-	6	4	(1)
Sahtu Geographic Information Systems Project	-	14	20	22
Sahtu Implementation	149	146	139	145
Sahtu Renewable Resources Board	-	71	-	7
Tathlina Watershed Study	-	-	-	5
Tłı̨chǫ Implementation	137	754	127	85
Viscount Polar Bear Assessment	-	-	-	15
Wolf Predation Study	-	-	-	40
Youth in Cumulative Impact Monitoring	-	-	-	40
	<b>7,522</b>	<b>8,946</b>	<b>4,735</b>	<b>8,065</b>

## Environment and Natural Resources

### Work Performed on Behalf of Others

(Information Item)

#### Descriptions of Work Performed on Behalf of Others

**Alberta / NWT Transboundary Water Negotiations** - Funding provided by Aboriginal Affairs and Northern Development Canada for their share of the cost associated with consultation with the Aboriginal groups that may be adversely affected by a transboundary water agreement.

**Bathurst Caribou Monitoring Management** - Funding received from De Beers Canada, Diavik Diamond Mines and Dominion Diamond Ekati Corporation for Bathurst range planning and population monitoring.

**Bison Control Program (50)** - Funding provided by Parks Canada to conduct surveillance flights in and around Wood Buffalo National Park.

**Caribou Monitoring and Cumulative Effects** - Funding from Aboriginal Affairs and Northern Development Canada for the evaluation of tools available to monitor cumulative effects in the Northwest Territories and to monitor caribou.

**Caribou Tracking Project** - Funding provided by ConocoPhillips Canada to support caribou tracking.

**Climate Change Monitoring (500)** - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada for the study of changes to climate and hydrology in the North.

**Community and Water Based Monitoring** - Funding provided by Imperial Oil for Community Based Monitoring in the Sahtu region.

**Dehcho Boreal Caribou Monitoring** - Funding provided by Aboriginal Affairs and Northern Development Canada to support the Dehcho Boreal Caribou working group.

**Ecology Disturbance Response** - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada for succession and regeneration response on seismic lines with respect to ecology disturbance and time.

**Environment Canada** - Funding provided by Environment Canada for a Polar Bear Symposium, Woodland Caribou Surveys, i v .

**Forest Industry and Biomass Initiative (1,790)** - Funding received from the Canadian Northern Economic Development Agency for the implementation of the NWT Forest Initiative and Biomass Strategy.

**Forest Management Harvesting and Training Program** - Funding received from Canadian Northern Economic Development Agency for training partnerships, curriculum scoping, business education and developing community understanding.

**Great Slave Lake Landscape Scale Flooding** - Funding from Aboriginal Affairs and Northern Development Canada to assist with the costs associated with tracking and understanding the causes of abrupt landscape scale flooding and ecosystem change in the Great Slave Lake.

## Environment and Natural Resources

### Work Performed on Behalf of Others

(Information Item)

**Gwich'in Implementation (156)** - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.

**Gwich'in Renewable Resources Board** - Funding provided by the Gwich'in Renewable Resources Board to conduct wildlife studies.

**Inuvialuit Implementation (3,900)** - Under the terms of a contribution funding agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide implementation funding to the Government of the Northwest Territories to assist with Inuvialuit implementation activities pursuant to the Inuvialuit Final Agreement.

**Mutual Aid Resources Sharing Agreement (750)** - This is an agreement among all Canadian Agencies with a forest fire management responsibility. The agreement provides for the sharing of resources, including personnel, equipment, aircraft and other services to assist member agencies in time of need.

**NatureServe Canada (50)** - Funding to assist with the Conservation Data Centre.

**NWT Water Resources Management Strategy** - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada to develop a Water Management Strategy.

**NWT Water Stewardship Strategy** - Funding provided by Aboriginal Affairs and Northern Development Canada to support the cost of the implementation of the Water Stewardship Implementation Plan.

**Oil and Gas Wildlife Study** - Funding received from Natural Resources Canada for wildlife research studies to understand potential impacts of oil and gas development in the Sahtu region on wildlife and wildlife habitats.

**Pan-Territorial Permafrost Workshop** - Funding provided by Canadian Northern Economic Development Agency to support a Pan-Territorial Permafrost Workshop.

**Parks Canada** - Funding provided by Parks Canada for the monitoring of caribou and muskox population.

**Parks Canada (40)** - Funding provided by Parks Canada to support monitoring of the bluenose-west caribou.

**Reforestation Fund** - Charges to timber permit and licence holders for timber cutting and reforestation.

**Sahtu Banding Project** - Funding provided by the United States Fish and Wildlife to study the distribution, harvest locations and survival of northern dabbling ducks at Willow Lake.

**Sahtu Geographic Information System Project** - Funding provided by the Sahtu Land Use Planning Board for the Geographic Information System (GIS) Project administered by the Department of Environment and Natural Resources to meet the growing GIS needs in the Sahtu Settlement Area.

## Environment and Natural Resources

### Work Performed on Behalf of Others

(Information Item)

**Sahtu Implementation (149)** - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.

**Sahtu Renewable Resources Board** - Funding provided by the Sahtu Renewable Resources Board to conduct wildlife studies.

**Tathlina Watershed Study** - Funding from Aboriginal Affairs and Northern Development Canada for workshops on the ongoing research and monitoring in the Tathlina watershed.

**Tłıchǫ Implementation (137)** - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the Government of the Northwest Territories to assist with Tłıchǫ implementation activities pursuant to the Tłıchǫ Implementation Plan.

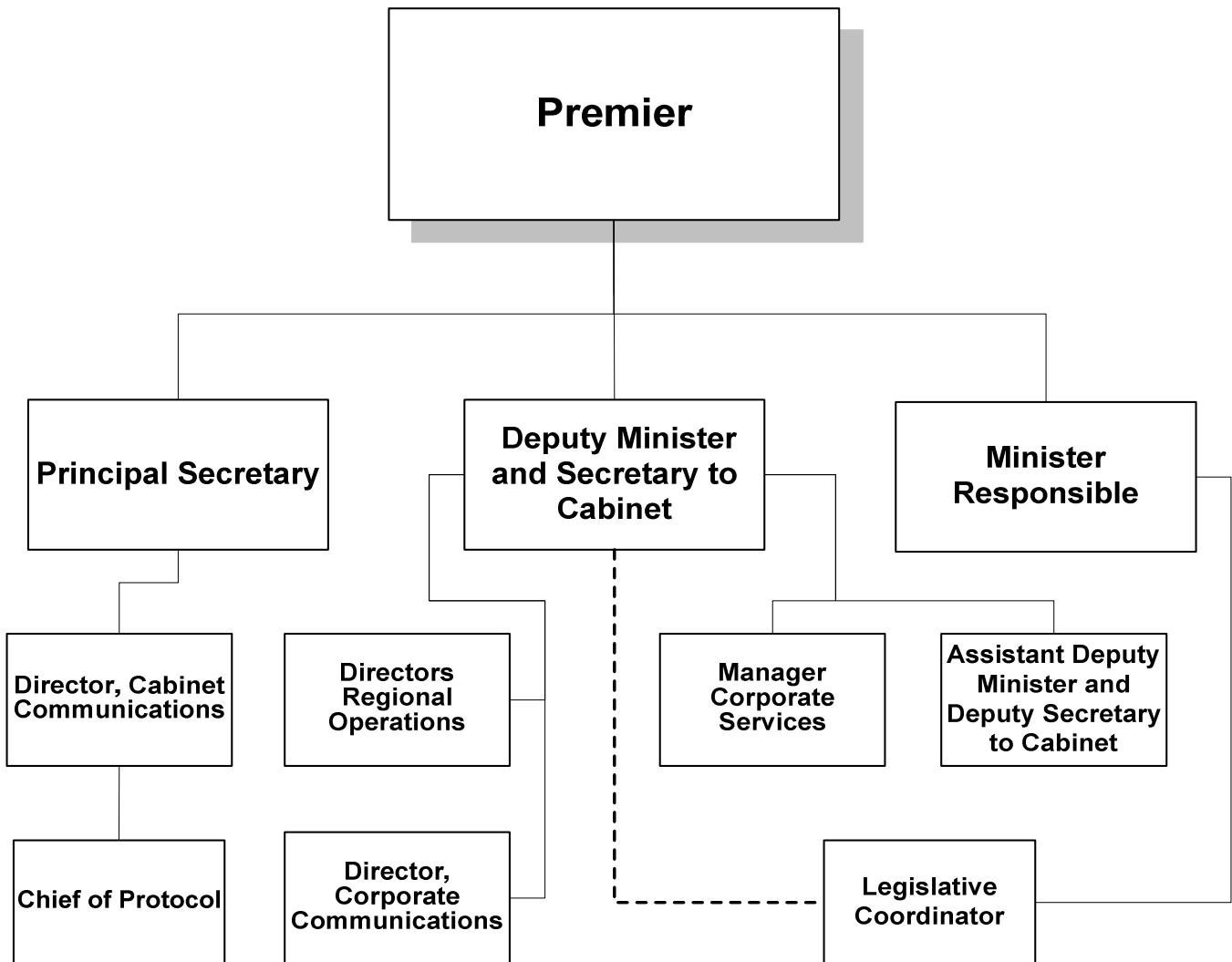
**Viscount Polar Bear Assessment** - Funding provided by World Wildlife Fund Canada to assess the Viscount Melville polar bear population.

**Wolf Predation Study** - Funding provided by Aboriginal Affairs and Northern Development Canada to assist with the costs associated with wolf predation on Bathurst caribou.

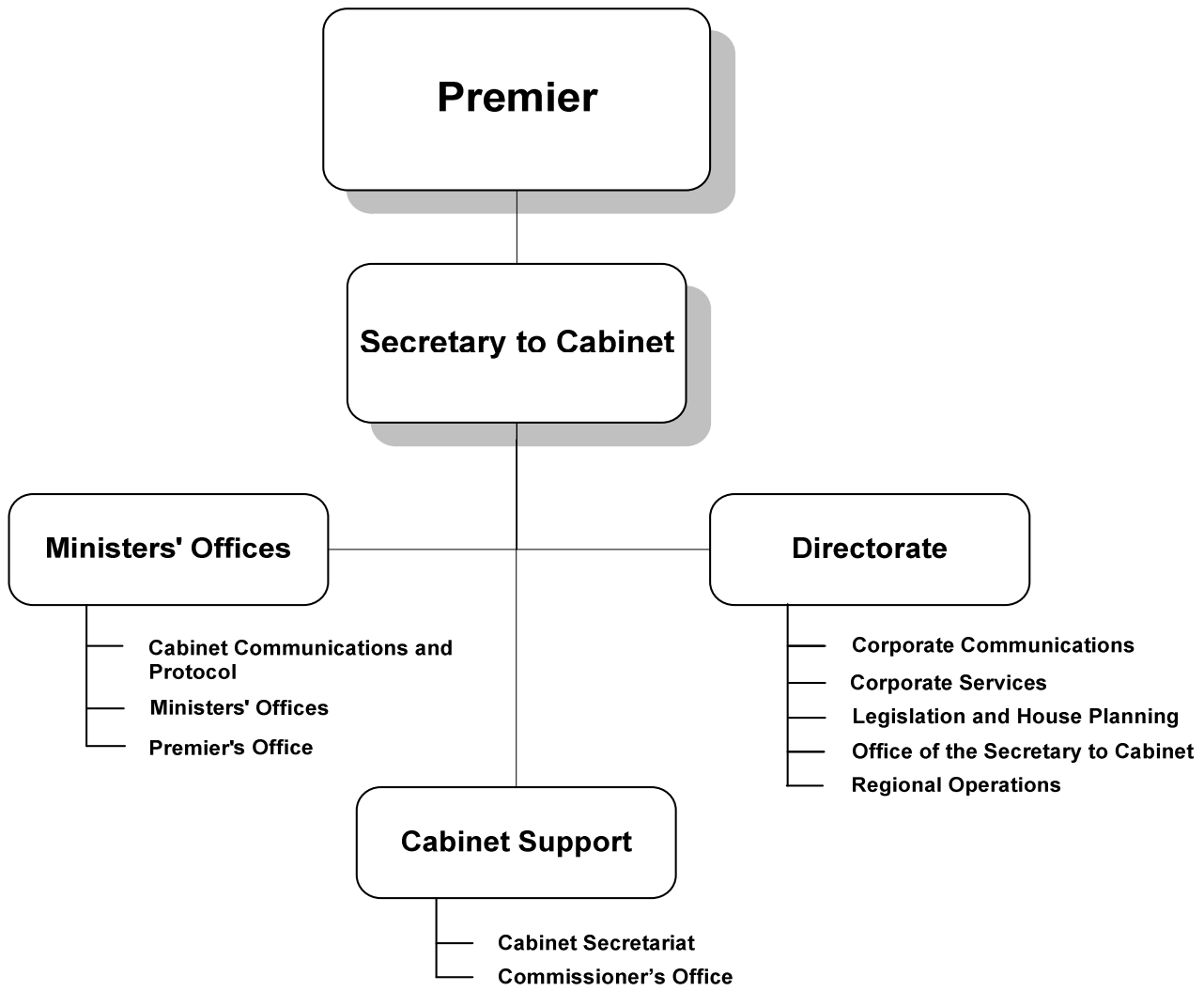
**Youth in Cumulative Impact Monitoring** - Funding received from Aboriginal Affairs and Northern Development Canada to engage Fort Resolution Youth in Cumulative Impacts Monitoring and Assessment by developing and operationalizing a framework for youth engagement.

## **Executive**

**Executive  
Organizational Chart**



**Executive**  
**Accounting Structure Chart**



# Executive

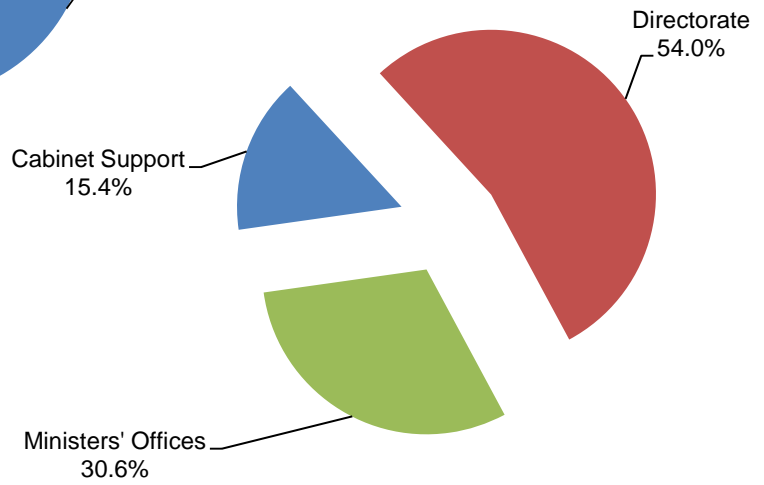
## Graphs

### Operations Expenditures

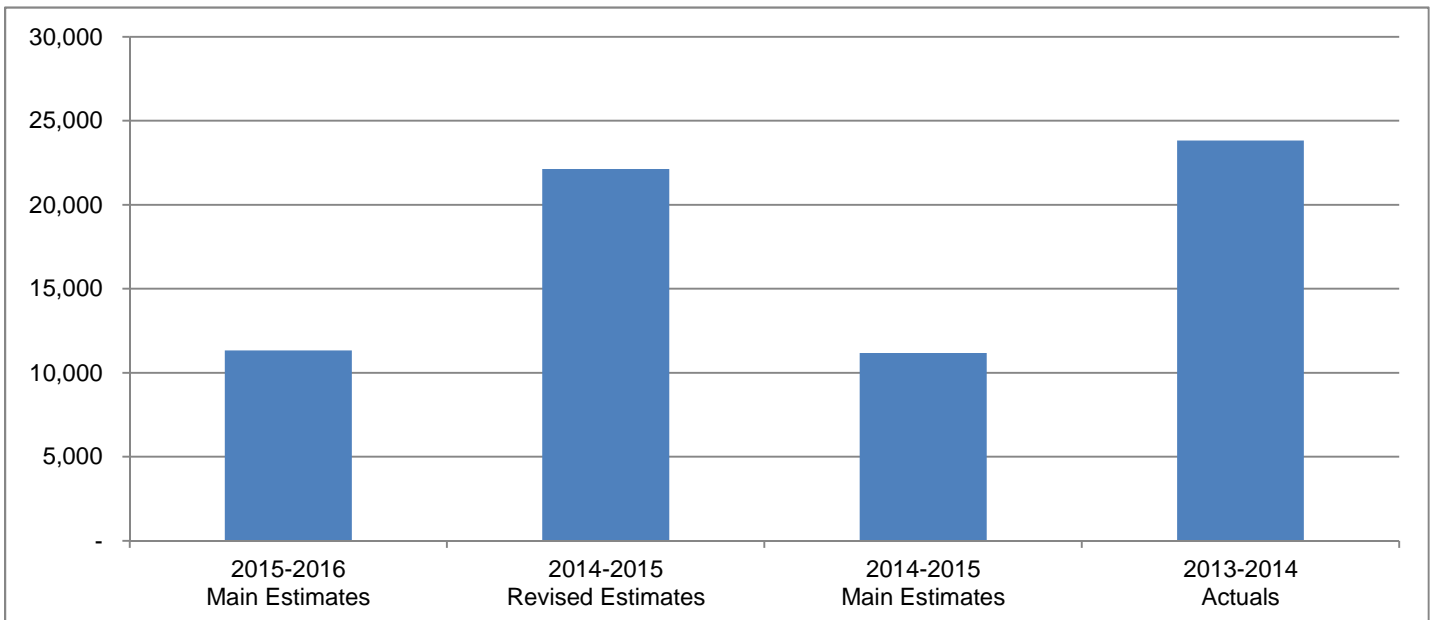
**By Expenditure Category**



**By Activity**



**Operations Expenditures Comparison  
(thousands of dollars)**





## Executive

The mandate of the Department of Executive is to provide overall management and direction to the Executive branch of Government.

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Activity</b>				
Cabinet Support	1,743	1,921	1,921	2,282
Directorate	6,121	16,843	5,886	18,120
Ministers' Offices	3,471	3,371	3,371	3,423
	<b>11,335</b>	<b>22,135</b>	<b>11,178</b>	<b>23,825</b>
<b>Expenditure Category</b>				
Compensation and Benefits	8,751	8,624	8,623	15,151
Grants, Contributions and Transfers	150	150	150	337
Amortization	7	7	7	7
Chargebacks	380	380	380	487
Computer Hardware and Software	49	49	49	1,960
Contract Services	852	11,803	852	3,834
Controllable Assets	30	30	30	274
Fees and Payments	46	46	46	34
Materials and Supplies	263	268	268	309
Purchased Services	277	248	243	574
Travel	530	530	530	858
	<b>11,335</b>	<b>22,135</b>	<b>11,178</b>	<b>23,825</b>
Total Revenues	<b>150</b>	150	150	22,650
Total Active Positions	<b>67</b>	-	66	-
Infrastructure Investment	-	-	-	-

**Executive**  
**Revenue Summary**

(Information Item)

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Transfer Payments</b>				
Federal Cost Shared	-	-	-	22,500
<b>General</b>				
<i>Grants-in-Kind</i>				
Band Council Subsidized Leases	<b>150</b>	150	150	150
	<b>150</b>	150	150	22,650

## Executive

### Active Position Summary

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Activity</b>								
Cabinet Support	10	-	-	10	11	-	-	11
Directorate	18	20	-	38	18	18	-	36
Ministers' Offices	19	-	-	19	19	-	-	19
	<b>47</b>	<b>20</b>	<b>-</b>	<b>67</b>	<b>48</b>	<b>18</b>	<b>-</b>	<b>66</b>
<b>Regional Allocation</b>								
Headquarters	42	-	-	42	43	-	-	43
North Slave	3	-	-	3	3	-	-	3
Tłıchǫ	-	4	-	4	-	3	-	3
South Slave	-	1	-	1	-	1	-	1
Dehcho	-	4	-	4	-	3	-	3
Sahtu	-	4	-	4	-	4	-	4
Beaufort Delta	2	7	-	9	2	7	-	9
	<b>47</b>	<b>20</b>	<b>-</b>	<b>67</b>	<b>48</b>	<b>18</b>	<b>-</b>	<b>66</b>
<b>Community Allocation</b>								
Headquarters	42	-	-	42	43	-	-	43
Regional Offices	5	-	-	5	5	-	-	5
Other	-	20	-	20	-	18	-	18
	<b>47</b>	<b>20</b>	<b>-</b>	<b>67</b>	<b>48</b>	<b>18</b>	<b>-</b>	<b>66</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Executive**

### **Cabinet Support**

#### **Activity Description**

Cabinet Support is responsible for ensuring systems are in place to support informed decision-making and to successfully implement Cabinet direction. Cabinet Support offers objective policy analysis, a coherent approach to the legislative process, and operational support through the Cabinet Secretariat and the Commissioner's Office.

Cabinet Secretariat provides broad policy advice to the Premier and Cabinet and support for all Cabinet operations, including: maintaining the integrity of the Cabinet record and disseminating Cabinet direction; providing strategic advice and support for cross-government planning activities, supporting the Committees-of-Cabinet and Deputy Minister coordinating committees, reporting on government progress toward overall goals and priorities and supporting nominations and appointments to public boards.

The Commissioner's Office provides office space and operational support for the federally appointed Commissioner of the Northwest Territories.

## Executive

### Cabinet Support

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Cabinet Secretariat	1,542	1,730	1,730	2,126
Commissioner's Office	201	191	191	156
	<b>1,743</b>	<b>1,921</b>	<b>1,921</b>	<b>2,282</b>
<b>Expenditure Category</b>				
Compensation and Benefits	1,456	1,629	1,629	1,916
Computer Hardware and Software	14	14	14	-
Contract Services	85	85	85	221
Controllable Assets	-	-	-	25
Fees and Payments	8	8	8	7
Materials and Supplies	45	50	50	27
Purchased Services	55	55	55	61
Travel	80	80	80	25
	<b>1,743</b>	<b>1,921</b>	<b>1,921</b>	<b>2,282</b>

**Executive  
Cabinet Support**

**Active Positions**  
(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	10	-	-	10	11	-	-	11
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>10</b>	-	-	<b>10</b>	<b>11</b>	-	-	<b>11</b>
<b>Community Allocation</b>								
Headquarters	10	-	-	10	11	-	-	11
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>10</b>	-	-	<b>10</b>	<b>11</b>	-	-	<b>11</b>

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## **Executive**

### **Directorate**

#### **Activity Description**

Office of the Secretary to Cabinet is responsible for leading the senior management of the territorial public service, managing the executive functions of the bureaucracy, supporting Executive Council decision making, and coordinating the development and implementation of government-wide direction. The Office is also responsible for the management of the Department of Executive and the planning and administration of functions necessary to further the Department's mandate. The Secretary to Cabinet is accountable to the Premier for the proper conduct of business of the Department.

Legislation and House Planning is responsible for the provision of broad policy advice on legislative initiatives, support for the development of the legislative agenda, and a full range of administrative services in support of Cabinet business in the Legislative Assembly during Session.

Corporate Communications provides broad communications advice and support across government and promotes an integrated corporate approach to communications.

Corporate Services provides financial, human resource, records management and information system and technology support to the Executive Offices and Commissioner's Office.

Regional Operations are responsible for implementing Cabinet priorities and direction, coordinating GNWT program and service responsibilities in the regions, as well as the overall management of the Single Window Service Centres.



## Executive

### Directorate

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Corporate Communications	510	490	490	284
Corporate Services	1,606	1,571	1,565	1,350
Devolution	-	10,951	-	13,471
Legislation & House Planning	546	526	526	454
Office of the Secretary to Cabinet	862	832	832	771
Regional Operations	2,597	2,473	2,473	1,790
	<b>6,121</b>	<b>16,843</b>	<b>5,886</b>	<b>18,120</b>
<b>Expenditure Category</b>				
Compensation and Benefits	4,574	4,374	4,373	10,376
Grants, Contributions and Transfers	150	150	150	312
Amortization	7	7	7	7
Chargebacks	380	380	380	487
Computer Hardware and Software	35	35	35	1,959
Contract Services	404	11,355	404	3,430
Controllable Assets	30	30	30	243
Fees and Payments	5	5	5	24
Materials and Supplies	143	143	143	239
Purchased Services	112	83	78	407
Travel	281	281	281	636
	<b>6,121</b>	<b>16,843</b>	<b>5,886</b>	<b>18,120</b>

## Executive

### Directorate

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Grants</b>				
Band Council Subsidized Leases Grant-in-Kind	150	150	150	150
Devolution Negotiations	-	-	-	162
	<b>150</b>	150	150	312
<b>Total Grants</b>	<b>150</b>	150	150	312

#### Descriptions of Grants

**Band Council Subsidized Leases Grant-in-Kind (150)** - To record the Grant-in-Kind associated with subsidized office space lease benefits currently provided to various band councils.

Deh Gah Got'ie Dene Council  
Deninu K'ue First Nation  
Fort Norman Band  
Deline Dene Band  
Tetit Gwich'in Band

**Devolution Negotiations** - NWT Metis Nation - Aboriginal Government participation and Engagement Grants.

Northwest Territory Metis Nation  
Gwich'in Tribal Council  
Inuvialuit Regional Corporation  
Tłı̄chǫ Government  
Sahtu Secretariat Inc.  
Yellowknives Dene First Nation  
Deninu Ku'e First Nations

## Executive

### Directorate

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	13	-	-	13	13	-	-	13
North Slave	3	-	-	3	3	-	-	3
Tłıchǫ	-	4	-	4	-	3	-	3
South Slave	-	1	-	1	-	1	-	1
Dehcho	-	4	-	4	-	3	-	3
Sahtu	-	4	-	4	-	4	-	4
Beaufort Delta	2	7	-	9	2	7	-	9
	<b>18</b>	<b>20</b>	<b>-</b>	<b>38</b>	<b>18</b>	<b>18</b>	<b>-</b>	<b>36</b>
<b>Community Allocation</b>								
Headquarters	13	-	-	13	13	-	-	13
Regional Offices	5	-	-	5	5	-	-	5
Other	-	20	-	20	-	18	-	18
	<b>18</b>	<b>20</b>	<b>-</b>	<b>38</b>	<b>18</b>	<b>18</b>	<b>-</b>	<b>36</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Executive**

### **Ministers' Offices**

#### **Activity Description**

The Premier's Office supports the Premier with the management of the executive functions of government and takes a lead in coordinating the government's activities related to the political development of the Northwest Territories.

Ministers' Offices provides support for the Ministers, their offices and support staff. This includes salaries and operational expenses for the Ministers and their staff.

Cabinet Communications and Protocol is responsible for supporting the Premier and Cabinet and providing communications leadership to ensure that the public is adequately informed and providing a proficient protocol service on behalf of the GNWT for visiting dignitaries and heads of state.

## Executive

### Ministers' Offices

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Cabinet Communications & Protocol	688	688	688	199
Ministers' Offices	1,706	1,676	1,676	1,604
Premier's Office	1,077	1,007	1,007	1,620
	<b>3,471</b>	<b>3,371</b>	<b>3,371</b>	<b>3,423</b>
<b>Expenditure Category</b>				
Compensation and Benefits	2,721	2,621	2,621	2,859
Grants, Contributions and Transfers	-	-	-	25
Computer Hardware and Software	-	-	-	1
Contract Services	363	363	363	183
Controllable Assets	-	-	-	6
Fees and Payments	33	33	33	3
Materials and Supplies	75	75	75	43
Purchased Services	110	110	110	106
Travel	169	169	169	197
	<b>3,471</b>	<b>3,371</b>	<b>3,371</b>	<b>3,423</b>

**Executive**

**Ministers' Offices**

**Grants, Contributions and Transfers**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Grants</b>				
Special Grant	-	-	-	25

**Descriptions of Grants**

**Special Grant** - Funding provided to the Canadian Red Cross to support the organization's continuing relief efforts in response to Typhoon Haiyan in the Philippines.

**Executive**  
**Ministers' Offices**

**Active Positions**  
(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	19	-	-	19	19	-	-	19
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>19</b>	-	-	<b>19</b>	<b>19</b>	-	-	<b>19</b>
<b>Community Allocation</b>								
Headquarters	19	-	-	19	19	-	-	19
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>19</b>	-	-	<b>19</b>	<b>19</b>	-	-	<b>19</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

**Executive**  
**Lease Commitments**

(Information Item)

(thousands of dollars)

<b>Type of Property</b>	<b>Community</b>	<b>2015-2016</b>	
		<b>Main Estimates</b>	<b>Future Lease Payments</b>
Office Space – Single Window Service Centre	Aklavik	12	-
Office Space – Single Window Service Centre	Behchokò	15	-
Office Space – Single Window Service Centre	Colville Lake	12	-
Office Space – Single Window Service Centre	Déline	7	-
Office Space – Single Window Service Centre	Fort Good Hope	14	-
Office Space – Single Window Service Centre	Fort Liard	9	-
Office Space – Single Window Service Centre	Fort Providence	14	-
Office Space – Single Window Service Centre	Fort Resolution	12	-
Office Space – Single Window Service Centre	Fort MacPherson	15	-
Office Space – Single Window Service Centre	Gamètì	12	-
Office Space – Single Window Service Centre	Nahanni Butte	12	-
Office Space – Single Window Service Centre	Paulatuk	15	-
Office Space – Single Window Service Centre	Sachs Harbour	14	-
Office Space – Single Window Service Centre	Tsiigehtchic	14	-
Office Space – Single Window Service Centre	Tulita	10	-
Office Space – Single Window Service Centre	Ulukhaktok	6	-
Office Space – Single Window Service Centre	Whatì	12	-
		<b>206</b>	<b>-</b>

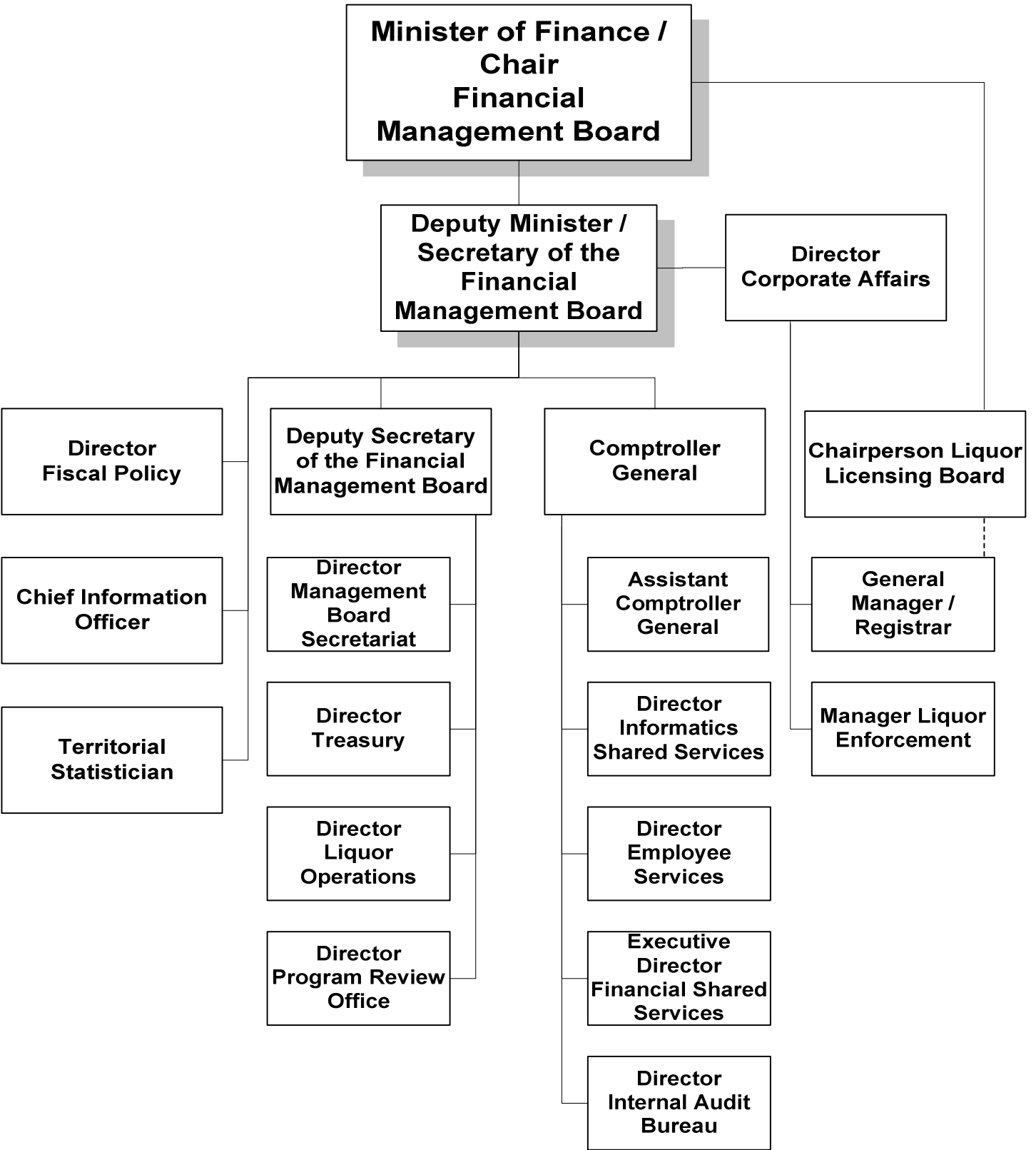
The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

The Main Estimates and Future Lease Payment amounts represent the Base Rent cost, excluding any operations and maintenance component that is included in the total Lease costs in the agreement.



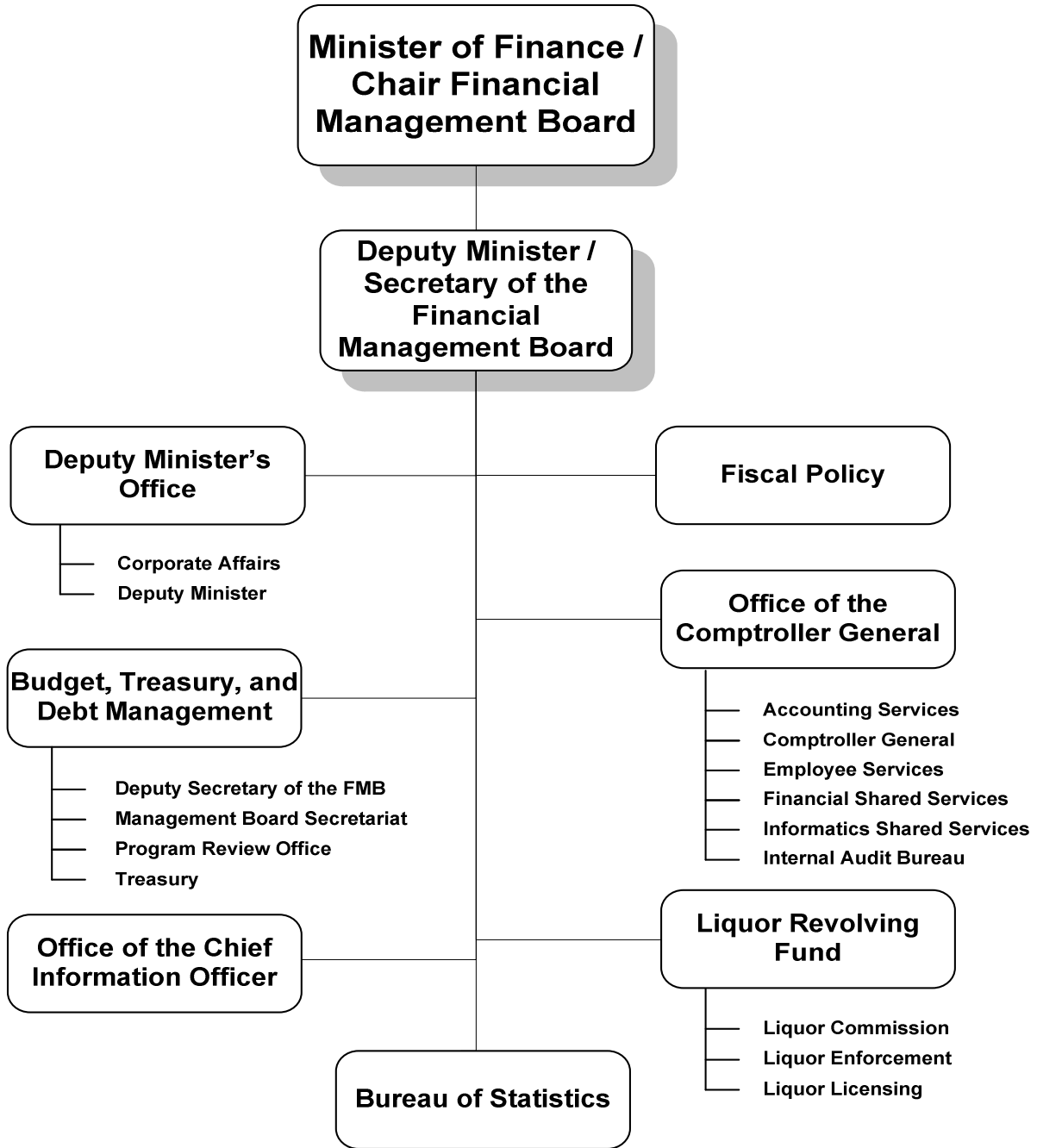
## **Finance**

**Finance**  
**Organizational Chart**



# Finance

## Accounting Structure Chart

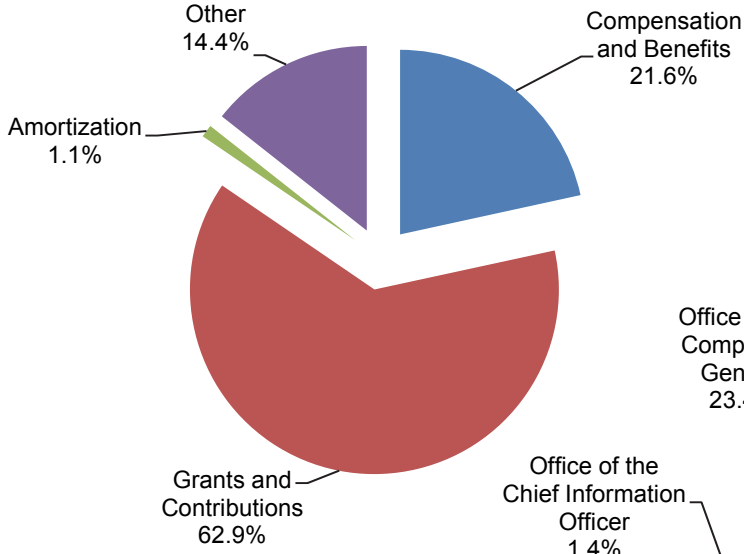


# Finance

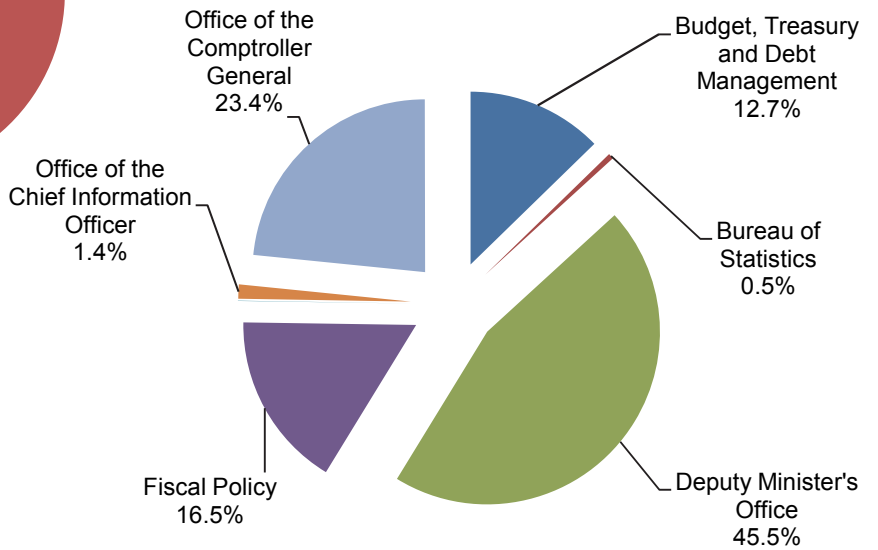
## Graphs

### Operations Expenditures

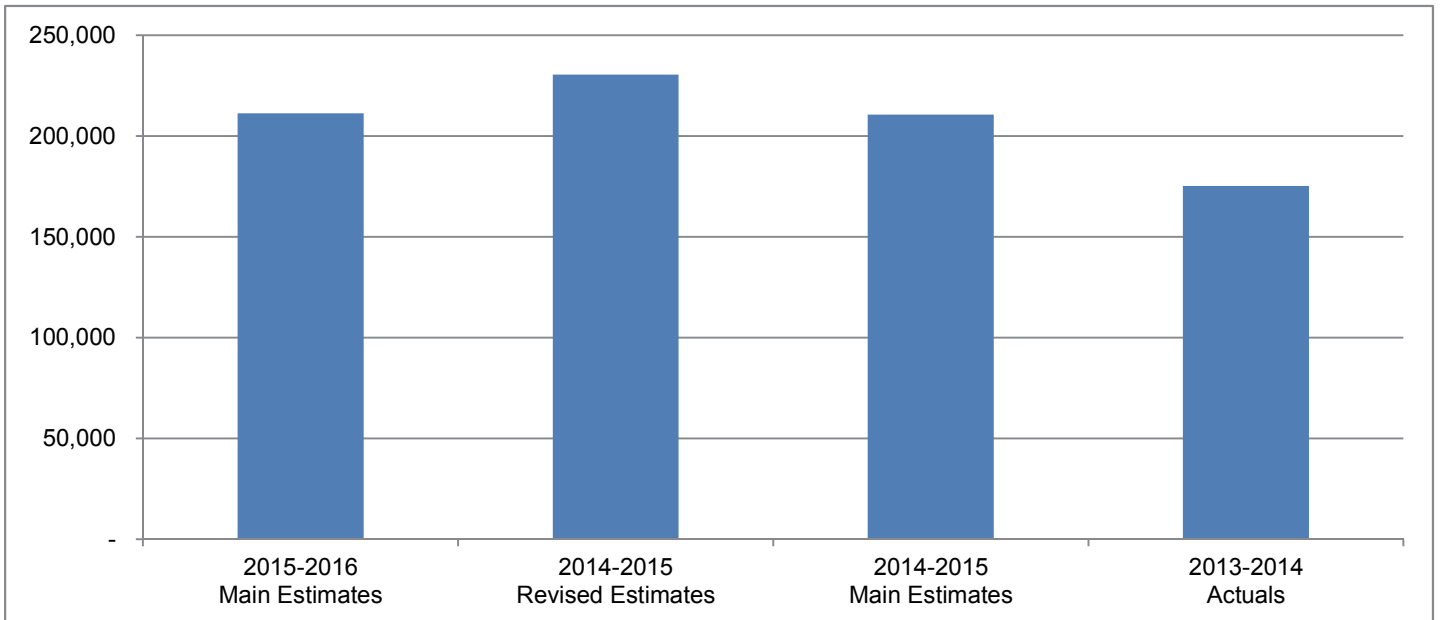
**By Expenditure Category**



**By Activity**



**Operations Expenditures Comparison  
(thousands of dollars)**



## Finance

To obtain, manage and control the financial resources required to support the priorities identified by the Legislative Assembly through implementation of Government of the Northwest Territories' policies and programs and ensuring effective, efficient and economical management of financial and information resources.

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Activity</b>				
Budget, Treasury and Debt Management	26,860	27,800	27,800	21,143
Bureau of Statistics	1,069	1,042	1,042	1,585
Deputy Minister's Office	96,193	109,613	89,569	82,113
Fiscal Policy	34,816	40,129	40,129	23,811
Liquor Revolving Fund	63	63	63	62
Office of the Chief Information Officer	2,837	2,460	2,460	1,899
Office of the Comptroller General	49,424	49,392	49,567	44,638
	<b>211,262</b>	<b>230,499</b>	<b>210,630</b>	<b>175,251</b>
<b>Expenditure Category</b>				
Compensation and Benefits	45,624	42,362	42,355	39,121
Grants, Contributions and Transfers	132,946	156,304	136,267	108,055
Amortization	2,315	2,315	2,315	2,173
Chargebacks	1,266	1,266	1,266	1,926
Computer Hardware and Software	1,947	2,096	2,096	1,519
Contract Services	10,930	8,570	8,745	6,266
Controllable Assets	33	33	33	808
Fees and Payments	437	437	437	538
Interest	11,366	12,966	12,966	10,394
Materials and Supplies	618	618	618	365
Purchased Services	3,092	2,892	2,892	3,007
Travel	688	640	640	1,066
Valuation Allowances	-	-	-	13
	<b>211,262</b>	<b>230,499</b>	<b>210,630</b>	<b>175,251</b>
Total Revenues	<b>1,579,115</b>	1,545,361	1,561,450	1,465,253
Total Active Positions	<b>265</b>	265	265	265
Infrastructure Investment	<b>210</b>	1,031	450	19

## Finance

### Revenue Summary

(Information Item)

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Grant from Canada</b>	<b>1,232,755</b>	1,208,840	1,208,840	1,121,244
<b>Transfer Payment</b>				
Federal Cost Shared	-	-	-	271
Canada Health Transfer	41,629	47,085	39,180	21,512
Canada Social Transfer	15,855	15,533	15,357	15,248
	<b>57,484</b>	62,618	54,537	37,031
<b>Taxation</b>				
Personal Income Tax	108,379	107,873	104,862	89,451
Corporate Income Tax	40,640	29,020	53,119	81,256
Tobacco Tax	15,811	15,952	15,826	15,683
Fuel Tax	18,817	18,658	18,890	18,514
Payroll Tax	42,743	41,987	45,206	41,245
Property Taxes and School Levies	28,797	28,780	27,885	27,866
Basic Insurance Premium Tax	4,600	4,500	4,500	4,329
Fire Insurance Premium Tax	480	460	460	316
	<b>260,267</b>	247,230	270,748	278,660
<b>General</b>				
<i>Revolving Fund Net Revenue</i>				
Liquor Commission Net Revenue	26,936	24,720	25,372	24,124
<i>Regulatory Revenue</i>				
Insurance License Fees	470	450	450	496
Property Tax Administrator Fee	13	13	13	-
Other Fees	-	-	-	251
<i>Investment Income</i>				
Investment Interest	600	600	600	1,071
Investment Pool Cost Recoveries	80	80	80	82
<i>Program</i>				
Insured and Third Party Recoveries	60	60	60	734
Medical Transportation Recoveries	450	750	750	1,560
	<b>28,609</b>	26,673	27,325	28,318
	<b>1,579,115</b>	1,545,361	1,561,450	1,465,253

## Finance

### Active Position Summary

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Activity</b>								
Budget, Treasury and Debt Management	36	-	-	36	36	-	-	36
Bureau of Statistics	7	-	-	7	7	-	-	7
Deputy Minister's Office	9	-	-	9	9	-	-	9
Fiscal Policy	9	-	-	9	9	-	-	9
Office of the Chief Information Officer	10	-	-	10	10	-	-	10
Office of the Comptroller General	194	-	-	194	194	-	-	194
	<b>265</b>	-	-	<b>265</b>	<b>265</b>	-	-	<b>265</b>
<b>Regional Allocation</b>								
Headquarters	197	-	-	197	197	-	-	197
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	2	-	-	2	2	-	-	2
South Slave	24	-	-	24	24	-	-	24
Dehcho	11	-	-	11	11	-	-	11
Sahtu	7	-	-	7	7	-	-	7
Beaufort Delta	24	-	-	24	24	-	-	24
	<b>265</b>	-	-	<b>265</b>	<b>265</b>	-	-	<b>265</b>
<b>Community Allocation</b>								
Headquarters	197	-	-	197	197	-	-	197
Regional Offices	66	-	-	66	66	-	-	66
Other	2	-	-	2	2	-	-	2
	<b>265</b>	-	-	<b>265</b>	<b>265</b>	-	-	<b>265</b>

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## **Finance**

### **Budget, Treasury and Debt Management**

#### **Activity Description**

The Budget, Treasury and Debt Management Activity is responsible for the management of the government's financial resources by ensuring that the use of public funds are properly budgeted, monitored, reviewed, and utilized efficiently.

The office of the Deputy Secretary of the Financial Management Board (FMB) oversees the management of the activity in the Division, including the GNWT Public Private Partnership Policy and Management Framework.

The Management Board Secretariat supports the operations of the FMB, and is also responsible for the GNWTs' budget cycle.

The Treasury Division is responsible for licensing and regulating insurance companies, agents, brokers and adjusters operating in the NWT, administering legislated tax programs, administering the GNWTs' insurance and self-insurance programs, and the GNWT Heritage Fund.

The Program Review Office has four main areas of business: the review of programs and services to clarify and confirm mandates, determine program effectiveness, and report on results with a view to recommending modifications or improvements; working with departments to assist with program review, evaluation, and performance monitoring through direct support and advice; the provision of training to build evaluation capacity in the GNWT; and integrating business planning and risk management into overall government planning processes.



## Finance

### Budget, Treasury and Debt Management

#### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Deputy Secretary of the FMB				
Mackenzie Valley Fibre Link	7,000	7,000	7,000	2,728
NWT Energy Corporation Contribution	-	-	-	450
Other Program Costs	437	261	261	673
Management Board Secretariat	1,579	1,475	1,475	1,313
Program Review Office	770	750	750	615
Treasury				
Banking Fees	350	150	150	292
Insurance Premiums	2,305	2,305	2,305	2,218
Interest - Deh Cho Bridge	8,166	8,166	8,166	9,499
Interest Expense	3,200	4,800	4,800	895
Other Program Costs	2,829	2,669	2,669	2,258
Tax Commissions	224	224	224	202
	<b>26,860</b>	<b>27,800</b>	<b>27,800</b>	<b>21,143</b>
<b>Expenditure Category</b>				
Compensation and Benefits	4,971	4,502	4,502	4,265
Grants, Contributions and Transfers	-	-	-	450
Computer Hardware and Software	10	19	19	17
Contract Services	7,278	7,278	7,278	2,935
Controllable Assets	-	-	-	17
Fees and Payments	234	234	234	223
Interest	11,366	12,966	12,966	10,394
Materials and Supplies	125	125	125	30
Purchased Services	2,710	2,510	2,510	2,546
Travel	166	166	166	266
	<b>26,860</b>	<b>27,800</b>	<b>27,800</b>	<b>21,143</b>

## Finance

### Budget, Treasury and Debt Management

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
NWT Energy Corporation Contribution	-	-	-	450

#### Descriptions of 2015-16 Contributions

**NWT Energy Corporation Contribution** - Business case development for NWT Grid Expansion - Phase I (One-time contribution)

## Finance

### Budget, Treasury and Debt Management

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	34	-	-	34	34	-	-	34
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	1	-	-	1	1	-	-	1
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	1	-	-	1	1	-	-	1
	<b>36</b>	-	-	<b>36</b>	<b>36</b>	-	-	<b>36</b>
<b>Community Allocation</b>								
Headquarters	34	-	-	34	34	-	-	34
Regional Offices	2	-	-	2	2	-	-	2
Other	-	-	-	-	-	-	-	-
	<b>36</b>	-	-	<b>36</b>	<b>36</b>	-	-	<b>36</b>

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## **Finance**

### **Bureau of Statistics**

#### **Activity Description**

The Bureau of Statistics ensures, as the central statistics agency, the GNWT has appropriate statistical information and provides statistical advice, analysis, and assistance to Departments, regional offices, and central agencies.

# Finance

## Bureau of Statistics

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
NWT Community Survey	-	-	-	511
Other Program Costs	<b>1,069</b>	1,042	1,042	1,074
	<b>1,069</b>	1,042	1,042	1,585
<b>Expenditure Category</b>				
Compensation and Benefits	<b>972</b>	945	945	1,215
Computer Hardware and Software	<b>9</b>	9	9	23
Contract Services	<b>10</b>	10	10	10
Fees and Payments	<b>5</b>	5	5	-
Materials and Supplies	<b>10</b>	10	10	13
Purchased Services	<b>20</b>	20	20	24
Travel	<b>43</b>	43	43	300
	<b>1,069</b>	1,042	1,042	1,585

## Finance

### Bureau of Statistics

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	7	-	-	7	7	-	-	7
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>7</b>	<b>-</b>	<b>-</b>	<b>7</b>	<b>7</b>	<b>-</b>	<b>-</b>	<b>7</b>
<b>Community Allocation</b>								
Headquarters	7	-	-	7	7	-	-	7
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>7</b>	<b>-</b>	<b>-</b>	<b>7</b>	<b>7</b>	<b>-</b>	<b>-</b>	<b>7</b>

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## **Finance**

### **Deputy Minister's Office**

#### **Activity Description**

The Deputy Minister's Office includes the Office of the Deputy Minister/Secretary of the Financial Management Board and the Corporate Affairs Division.

The duties and responsibilities of the Deputy Minister of Finance/Secretary of the Financial Management Board are conducted as described in the Financial Administration Act. In addition, this Division directs the support of the Financial Management Board and provides financial and administrative leadership for the GNWT.

The Corporate Affairs Division is responsible for: developing and maintaining departmental policies and legislation; the department's budget management and records programs; the provision of information management support to the department; providing strategic advice on departmental performance and emerging issues; and coordinating the department's involvement in the self-government and devolution processes.



## Finance

### Deputy Minister's Office

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Corporate Affairs				
Contribution to NWT Heritage Fund	7,600	250	250	250
Contribution to NWT Housing Corporation	85,368	83,519	83,482	69,316
Contribution to NWT Power Corporation	-	22,800	2,800	9,400
Other Program Costs	2,745	2,597	2,590	2,552
Deputy Minister's Office	480	447	447	595
	<b>96,193</b>	109,613	89,569	82,113
<b>Expenditure Category</b>				
Compensation and Benefits	1,936	1,755	1,748	2,061
Grants, Contributions and Transfers	92,968	106,569	86,532	78,966
Chargebacks	995	995	995	722
Computer Hardware and Software	-	-	-	8
Contract Services	107	107	107	149
Controllable Assets	-	-	-	1
Fees and Payments	4	4	4	8
Materials and Supplies	42	42	42	6
Purchased Services	78	78	78	98
Travel	63	63	63	81
Valuation Allowances	-	-	-	13
	<b>96,193</b>	109,613	89,569	82,113

## Finance

### Deputy Minister's Office

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
Northwest Territories Heritage Fund	7,600	250	250	250
Northwest Territories Housing Corporation	85,368	83,519	83,482	69,316
Northwest Territories Power Corporation, General Rate Application	-	2,800	2,800	9,400
Northwest Territories Power Corporation, Snare Hydro System	-	20,000	-	-
<b>Total Contributions</b>	<b>92,968</b>	106,569	86,532	78,966

#### Descriptions of Contributions

**Northwest Territories Heritage Fund (7,600)** - Transfer of funds from the Consolidated Revenue Fund to the NWT Heritage Fund.

**Northwest Territories Housing Corporation (85,368)** - Contribution to the Northwest Territories Housing Corporation for the Government of the Northwest Territories' share of the operating costs of the Corporation.

**Northwest Territories Power Corporation, General Rate Application** - To ensure there will not be an adverse impact on the cost of living in NWT communities, the GNWT provided financial support to the NWT Power Corporation to ensure the required rate increases for the general rate application and Inuvik gas issue are phased in over three years. The contribution includes a payment to the NWT Power Corporation's fuel stabilization fund balance.

**Northwest Territories Power Corporation, Snare Hydro System** - To ensure the impact of low water conditions on the Snare Hydro System does not impact the cost of living for NWT residents and businesses.

## Finance

### Deputy Minister's Office

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	9	-	-	9	9	-	-	9
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>9</b>	-	-	<b>9</b>	<b>9</b>	-	-	<b>9</b>
<b>Community Allocation</b>								
Headquarters	9	-	-	9	9	-	-	9
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>9</b>	-	-	<b>9</b>	<b>9</b>	-	-	<b>9</b>

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## **Finance**

### **Fiscal Policy**

#### **Activity Description**

Fiscal Policy is responsible for providing research, analysis and recommendations on the fiscal policies of the government; monitoring economic conditions as they affect the government's fiscal position; providing macroeconomic research and policy advice; providing analysis and advice on Canadian and NWT tax policies; monitoring and advising on intergovernmental fiscal relations; and preparing the annual budget address. The Activity also provides technical support for the Minister and Deputy Minister of Finance in federal-provincial-territorial discussions and represents the GNWT on intergovernmental Finance committees.

## Finance

### Fiscal Policy

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Cost of Living Tax Credit	<b>21,900</b>	22,400	22,400	21,390
Net Fiscal Benefit Transfer to Aboriginal Parties	<b>10,100</b>	15,000	15,000	-
NWT Child Benefit	<b>1,200</b>	1,200	1,200	1,116
Other Program Costs	<b>1,616</b>	1,529	1,529	1,305
	<b>34,816</b>	40,129	40,129	23,811
<b>Expenditure Category</b>				
Compensation and Benefits	<b>1,369</b>	1,282	1,282	1,133
Grants, Contributions and Transfers	<b>33,200</b>	38,600	38,600	22,506
Contract Services	<b>30</b>	30	30	5
Fees and Payments	<b>96</b>	96	96	96
Materials and Supplies	<b>30</b>	30	30	12
Purchased Services	<b>15</b>	15	15	17
Travel	<b>76</b>	76	76	42
	<b>34,816</b>	40,129	40,129	23,811

## Finance

### Fiscal Policy

#### Grants, Contributions, and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Grants</b>				
Cost of Living Tax Credit	21,900	22,400	22,400	21,390
NWT Child Benefit	1,200	1,200	1,200	1,116
	<b>23,100</b>	23,600	23,600	22,506
<b>Transfers</b>				
Net Fiscal Benefit Transfer to Aboriginal Parties	10,100	15,000	15,000	-
	<b>33,200</b>	38,600	38,600	22,506

#### Descriptions of Grants and Transfers

**Cost of Living Tax Credit (21,900)** - A refundable credit based on annual net income with a minimum credit of \$350 (\$700 for couples) and a maximum credit of \$942 delivered through the tax system and available to all NWT residents.

**NWT Child Benefit (1,200)** - A minimum \$330 per child payment provided to families with net incomes below \$20,921.

**Net Fiscal Benefit Transfer to Aboriginal Parties (10,100)** - As described in Schedule 18 of the Northwest Territories Lands and Resources Devolution Agreement with Canada, the Government of the Northwest Territories will transfer 25 per cent of the Government of the Northwest Territories' net fiscal benefit from resource revenues to Aboriginal Parties. Amounts paid will depend on the actual resource revenue amounts earned each fiscal year.

## Finance

### Fiscal Policy

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	9	-	-	9	9	-	-	9
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>9</b>	-	-	<b>9</b>	<b>9</b>	-	-	<b>9</b>
<b>Community Allocation</b>								
Headquarters	9	-	-	9	9	-	-	9
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>9</b>	-	-	<b>9</b>	<b>9</b>	-	-	<b>9</b>

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## **Finance**

### **Liquor Revolving Fund**

#### **Activity Description**

The Liquor Revolving Fund is established under the *Liquor Act* (Act) and provides working capital to finance the operations of the Liquor Licensing Board (Board), the Liquor Commission (Commission) and the administration and enforcement of the Act. The Liquor Licensing Board is responsible for the issuance of all types of liquor permits. The Liquor Licensing and Enforcement Division provides support to the Board, is responsible for the enforcement of liquor-related regulations and restrictions, and assists communities in respect of matters arising under the Act. The Liquor Commission is responsible for the purchase, warehousing, distribution and sale of all alcoholic beverages in the Northwest Territories. The Board, Commission and Liquor Licensing and Enforcement are funded by the sale of alcoholic beverages.



**Finance**

**Liquor Revolving Fund**

**Operations Expenditure Summary**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Expenditure Category</b> Amortization	<b>63</b>	<b>63</b>	<b>63</b>	<b>62</b>

## **Finance**

### **Office of the Chief Information Officer**

#### **Activity Description**

The Office of the Chief Information Officer (OCIO) serves as the GNWT's senior authority on corporate activities associated with Information and Communications Technology (ICT). This includes Information Systems (IS), Information Technology (IT) and the management of information (IM). The OCIO provides strategic, policy and operational advice to the Informatics Policy Council (IPC), and ensures corporate activities related to strategy, policy implementation, planning and information security are undertaken in a timely and consistent manner.

The OCIO is the lead for current ICT Strategy (Service Innovation Strategy 2013-2016). The Strategy guides the development, management and use of the government's information resources in a manner that supports the government's strategic business goals and operational needs. Other activities include:

- Collaborating with departments on development of strategic and policy frameworks;
- Providing day-to-day guidance regarding Strategy and policy implementation;
- Providing best practice advice and guidance on information and cyber security;
- Coordinating all corporate-level processes pertaining to the ICT environment;
- Providing governance support for and coordinate the flow of information to the IPC.

The Activity is also responsible for GNWT involvement in broadband and telecommunications regulatory matters through the Canadian Radio & Telecommunications Commission (CRTC). The GNWT, through the OCIO, takes on an advocacy role with respect to telecommunications and broadband issues in the north and represents residents and businesses in proceedings with the CRTC and the Government of Canada, to ensure that northern interests are considered in all broadband and telecom regulatory decisions. The OCIO is in the best position to take on this activity as it regularly deals with the Federal Government and the private sector on telecommunications and broadband issues.

## Finance

### Office of the Chief Information Officer

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Other Program Costs	2,837	2,410	2,410	1,774
Broadband Initiatives Support	-	50	50	125
	<b>2,837</b>	<b>2,460</b>	<b>2,460</b>	<b>1,899</b>
<b>Expenditure Category</b>				
Compensation and Benefits	1,402	1,160	1,160	1,005
Grants, Contributions and Transfers	-	50	50	125
Amortization	207	207	207	159
Computer Hardware and Software	-	-	-	110
Contract Services	1,095	910	910	326
Controllable Assets	-	-	-	11
Fees and Payments	51	51	51	75
Materials and Supplies	30	30	30	27
Purchased Services	24	24	24	27
Travel	28	28	28	34
	<b>2,837</b>	<b>2,460</b>	<b>2,460</b>	<b>1,899</b>

## Finance

### Office of the Chief Information Officer

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Grants</b>				
Government of Yukon Northern Connectivity Grant	-	-	-	10
Public Policy Forum Grant	-	-	-	15
	-	-	-	25
<b>Contributions</b>				
Falcon Communications	-	50	50	100
	-	50	50	125
<b>Total Grants and Contributions</b>	-	50	50	125

#### Descriptions of Grants and Contributions

**Government of Yukon Northern Connectivity Grant** - GNWT's portion of the costs of the Northern Connectivity Report.

**Public Policy Forum Grant** - To assist in the identification of opportunities and solutions of ongoing broadband issues in the North.

**Falcon Communications** - Contribution to Falcon Communications G.P. Ltd. to defray administrative costs associated with Falcon's project to enhance NWT broadband services.

## Finance

### Office of the Chief Information Officer

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	10	-	-	10	10	-	-	10
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>10</b>	-	-	<b>10</b>	<b>10</b>	-	-	<b>10</b>
<b>Community Allocation</b>								
Headquarters	10	-	-	10	10	-	-	10
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>10</b>	-	-	<b>10</b>	<b>10</b>	-	-	<b>10</b>

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## **Finance**

### **Office of the Comptroller General**

#### **Activity Description**

The Office of the Comptroller General (OCG) is responsible for control of the administration of the Consolidated Revenue Fund with respect to the receipt and payment of public money, accounting policies, the financial records of the GNWT, reporting responsibilities, financial analysis, advice and interpretation, internal auditing and related matters.

Accounting Services is responsible for the development of corporate accounting procedures and policies, administration and integrity of the government's financial information systems, accounts receivable and accounts payable functions, making territorial power subsidy payments, management of the environmental liability fund, external financing reporting, and providing collections and credit granting functions.

The Informatics Shared Services (ISS) Division implements, maintains, and supports existing and new functionality within the GNWT's Enterprise Resource Planning (ERP) solution which includes financial and human resource information systems and associated reporting and tools.

The Employee Services Division is responsible for providing compensation, benefits, data management and related Helpdesk services for the Public Service. Regional employee service centres in Behchoko, Fort Simpson, Fort Smith, Hay River, Inuvik, and Norman Wells also offer benefits and data management services.

The Financial Shared Services (FSS) Division provides financial transaction processing services to all GNWT Departments and the Northwest Territories Housing Corporation. FSS has service centres in Yellowknife, Inuvik, Norman Wells, Hay River, Fort Smith and Fort Simpson, providing services as outlined through a Service Partnership Agreement with clients.

The Internal Audit Bureau provides an independent, objective internal audit and consulting service to improve the GNWT's operations by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, internal controls and governance processes.

## Finance

### Office of the Comptroller General

#### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Accounting Services				
Environmental Liabilities	2,000	-	-	2,498
Other Program Costs	1,838	1,725	1,725	1,555
Territorial Power Subsidy Program	6,778	11,085	11,085	6,008
Comptroller General	266	246	246	373
Employee Services				
Employee Dental	4,971	4,677	4,677	4,204
Medical Travel Assistance	7,278	7,278	7,278	8,495
Other Program Costs	8,631	7,677	7,677	7,880
Financial Shared Services	8,627	8,285	8,285	5,700
Informatics Shared Services	7,282	6,782	6,957	6,873
Internal Audit Bureau	1,753	1,637	1,637	1,052
	<b>49,424</b>	<b>49,392</b>	<b>49,567</b>	<b>44,638</b>
<b>Expenditure Category</b>				
Compensation and Benefits	34,974	32,718	32,718	29,442
Grants, Contributions and Transfers	6,778	11,085	11,085	6,008
Amortization	2,045	2,045	2,045	1,952
Chargebacks	271	271	271	1,204
Computer Hardware and Software	1,928	2,068	2,068	1,361
Contract Services	2,410	235	410	2,841
Controllable Assets	33	33	33	779
Fees and Payments	47	47	47	136
Materials and Supplies	381	381	381	277
Purchased Services	245	245	245	295
Travel	312	264	264	343
	<b>49,424</b>	<b>49,392</b>	<b>49,567</b>	<b>44,638</b>

# Finance

## Office of the Comptroller General

### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
Power Subsidy Program	<b>6,778</b>	11,085	11,085	6,008

#### Descriptions of Contributions

**Power Subsidy Program (6,778)** - Subsidy program for residential electricity consumers outside of Yellowknife.



## Finance

### Office of the Comptroller General

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	128	-	-	128	128	-	-	128
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	2	-	-	2	2	-	-	2
South Slave	23	-	-	23	23	-	-	23
Dehcho	11	-	-	11	11	-	-	11
Sahtu	7	-	-	7	7	-	-	7
Beaufort Delta	23	-	-	23	23	-	-	23
	<b>194</b>	-	-	<b>194</b>	<b>194</b>	-	-	<b>194</b>
<b>Community Allocation</b>								
Headquarters	128	-	-	128	128	-	-	128
Regional Offices	64	-	-	64	64	-	-	64
Other	2	-	-	2	2	-	-	2
	<b>194</b>	-	-	<b>194</b>	<b>194</b>	-	-	<b>194</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## Finance

### Liquor Revolving Fund

(Information Item)

The Liquor Revolving Fund is established under the *Liquor Act* (Act) and provides working capital to finance the operations of the Liquor Licensing Board (Board), the Liquor Commission (Commission) and the administration and enforcement of the Act. The Liquor Licensing Board is responsible for the issuance of all types of liquor permits. The Liquor Licensing and Enforcement Division provides support to the Board, is responsible for the enforcement of liquor-related regulations and restrictions, and assists communities in respect of matters arising under the Act. The Liquor Commission is responsible for the purchase, warehousing, distribution and sale of all alcoholic beverages in the Northwest Territories. The Board, Commission and Liquor Licensing and Enforcement are funded by the sale of alcoholic beverages.

	(thousands of dollars)			
	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
Authorized Fund Limit	6,500	6,500	6,500	6,500
<b>OPERATING RESULTS</b>				
<b>Income</b>				
Liquor Sales	51,761	47,449	48,582	46,527
Less: Cost of goods sold	17,542	17,369	16,885	17,177
Gross profit from sale of liquor	<u>34,219</u>	<u>30,080</u>	<u>31,697</u>	<u>29,350</u>
Liquor Licensing fees	442	442	442	386
Other income	9	5	9	7
	<u>34,670</u>	<u>30,527</u>	<u>32,148</u>	<u>29,743</u>
<b>Liquor Commission Expenses</b>				
Agency Commissions	4,976	3,079	4,036	2,981
Compensation and Benefits	1,094	1,089	1,046	1,112
Other Expenses	849	825	880	741
<b>Liquor Licensing Board and Enforcement Expenses</b>				
Compensation and Benefits	520	514	515	493
Other Expenses	295	300	299	187
	<u>7,734</u>	<u>5,807</u>	<u>6,776</u>	<u>5,514</u>
<b>Net Revenue</b>	<u>26,936</u>	<u>24,720</u>	<u>25,372</u>	<u>24,229</u>

Any discrepancies between the "Net Revenue" actuals amounts reported above and the "Liquor Commission Net Revenue" actuals reported in the Revenue Summary are due to accounting policy differences with respect to Tangible Capital Asset thresholds and amortization methods of the NWT Liquor Commission and the GNWT.

## Finance

### Liquor Revolving Fund

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	14	-	-	14	14	-	-	14
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>14</b>	-	-	<b>14</b>	<b>14</b>	-	-	<b>14</b>
<b>Community Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
Regional Offices	14	-	-	14	14	-	-	14
Other	-	-	-	-	-	-	-	-
	<b>14</b>	-	-	<b>14</b>	<b>14</b>	-	-	<b>14</b>

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## Finance

### Work Performed on Behalf of Others

(Information Item)

(thousands of dollars)

Items	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
Asset Maintenance	-	116	116	-
Gwich'in Tribal Council - NWT Bureau of Statistics	-	135	-	60
Interchange Agreement	-	-	-	60
NWT Mining Survey	-	30	-	-
Public Policy Forum	-	25	-	-
	-	306	116	120

#### **Descriptions of Work Performed on Behalf of Others**

**Asset Maintenance** - Funding a Senior Finance Officer position to provide financial processing services for the operations, maintenance and project management services for the RCMP owned facilities in the NWT.

**Gwich'in Tribal Council - NWT Bureau of Statistics** - Funding a Senior Analyst position to provide analytical products specific to Gwich'in participants.

**Interchange Agreement** - Assignment to the position of Administrative Coordinator in Aboriginal Affairs and Northern Development Canada.

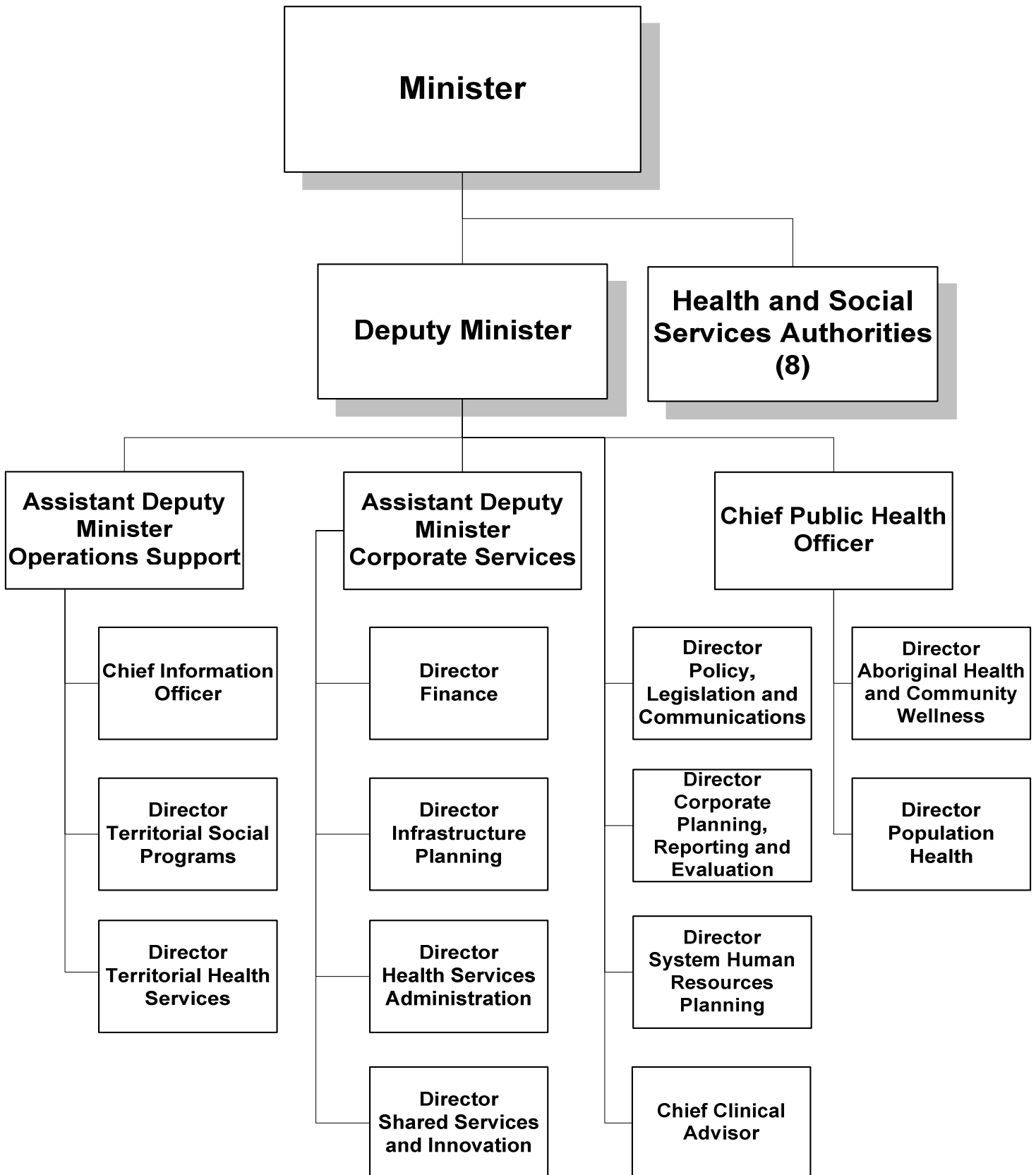
**NWT Mining Survey** - Funding provided to conduct a survey of mining employees on behalf of the Dominion Diamond Ekati Diamond Mine, the Rio Tinto Diavik Diamond Mine, and the DeBeers Snap Lake Mine.

**Public Policy Forum** - Funding from CanNor to fund a portion of the Public Policy Forum report on Northern Connectivity.

## **Health and Social Services**

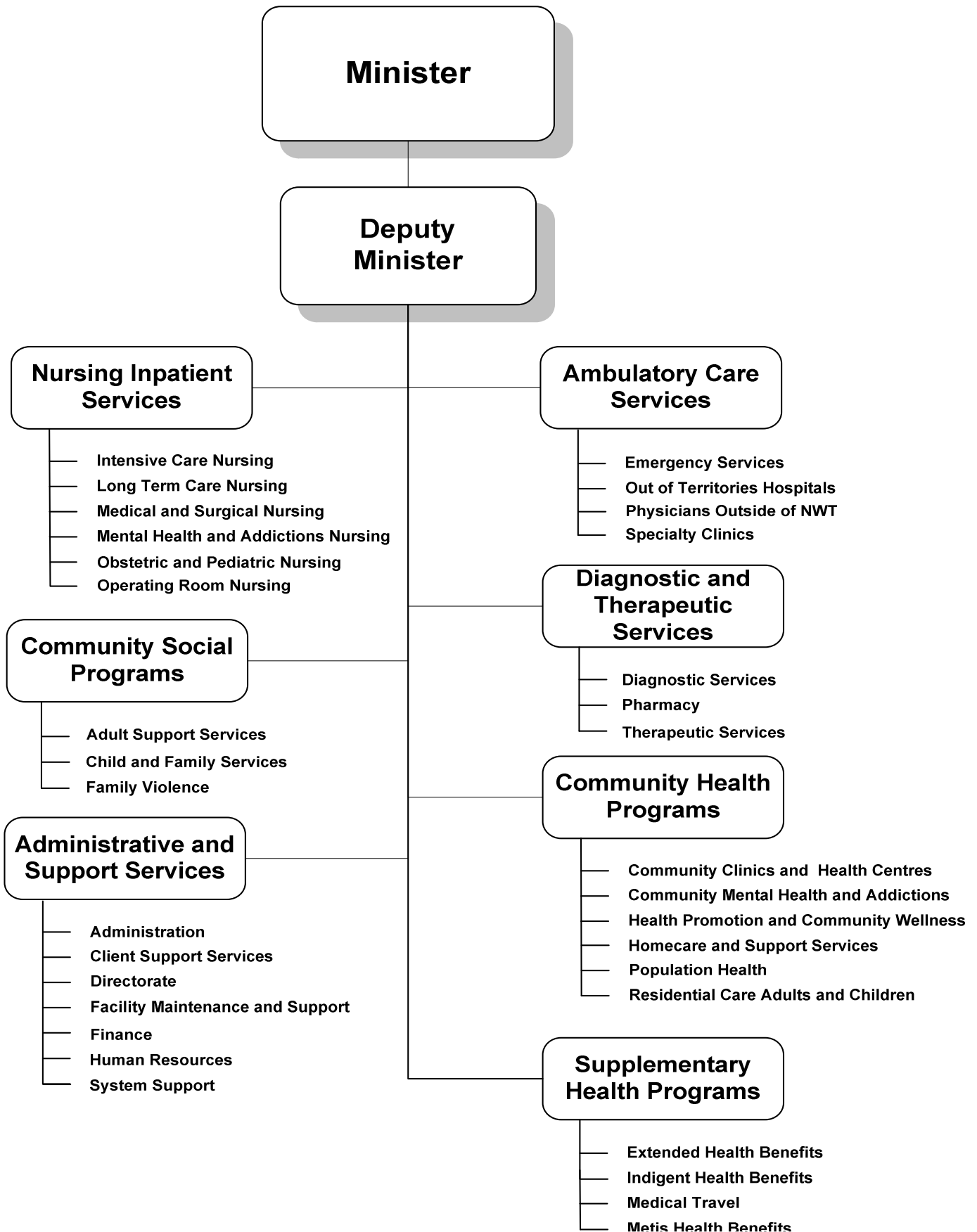
# Health and Social Services

## Organizational Chart



# Health and Social Services

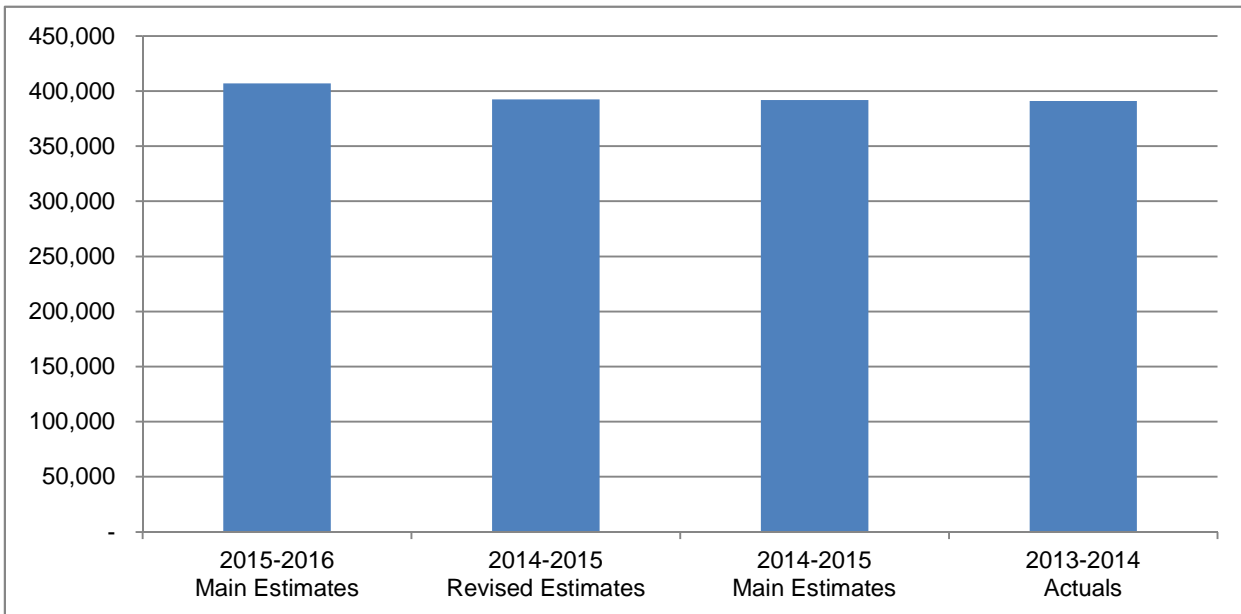
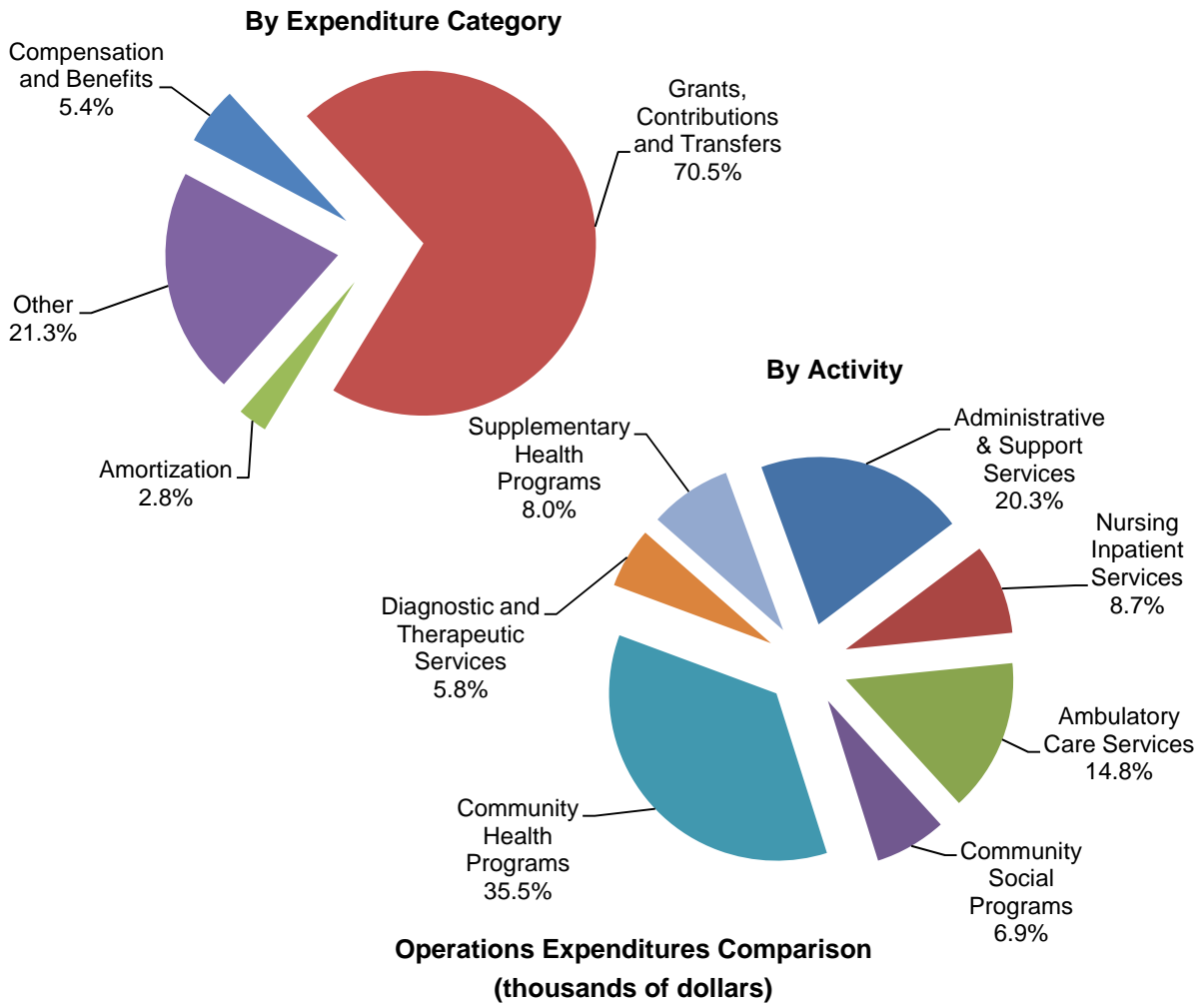
## Accounting Structure Chart



# Health and Social and Services

## Graphs

### Operations Expenditures





## Health and Social Services

The Department of Health and Social Services' mandate is to promote, protect and provide for the health and well-being of the people of the Northwest Territories.

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Activity</b>				
Administrative & Support Services	82,464	79,711	78,805	72,004
Ambulatory Care Services	60,154	59,417	59,417	68,065
Community Health Programs	144,418	141,328	141,654	138,950
Community Social Programs	28,199	26,948	26,948	25,869
Diagnostic and Therapeutic Services	23,820	24,069	24,069	22,594
Nursing Inpatient Services	35,470	33,736	33,736	33,470
Supplementary Health Programs	32,361	27,300	27,300	30,027
	<b>406,886</b>	392,509	391,929	390,978
<b>Expenditure Category</b>				
Compensation and Benefits	22,040	21,136	21,061	21,491
Grants, Contributions and Transfers	287,003	273,882	273,461	265,166
Amortization	11,271	11,271	11,271	8,778
Chargebacks	2,607	2,561	2,559	2,569
Computer Hardware and Software	979	1,008	1,005	956
Contract Services	26,688	26,576	26,554	28,432
Controllable Assets	1,302	1,302	1,302	937
Fees and Payments	52,476	52,384	52,384	60,255
Interest	16	16	16	27
Loss on Sale of Assets	-	-	-	109
Materials and Supplies	722	715	686	666
Purchased Services	962	886	859	744
Travel	820	772	771	848
	<b>406,886</b>	392,509	391,929	390,978
Total Revenues	<b>48,820</b>	47,585	45,055	57,327
Total Active Positions	<b>178</b>		177	
Infrastructure Investment	<b>84,395</b>	89,999	61,888	37,121

# Health and Social Services

## Revenue Summary

(Information Item)

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Transfer Payments</b>				
Wait Times Reduction Trust (THSSI) - Long Term Reform	-	-	-	309
Extended Territorial Health System Sustainability Initiative (THSSI) - Medical Travel Reform	-	-	-	4,333
Hospital Care - Status Indians and Inuit	22,322	21,884	21,884	21,459
Medical Care - Status Indians and Inuit	7,682	7,532	7,532	7,384
Capital Transfers	762	381	381	-
	<b>30,766</b>	<b>29,797</b>	<b>29,797</b>	<b>36,685</b>
<b>General</b>				
<i>Regulatory Revenue</i>				
Professional Licenses Fees	180	180	180	189
Vital Statistics Fees	130	130	100	148
Environmental Health Fees	35	35	35	27
<i>Program</i>				
Reciprocal Billing - Inpatient Services	3,000	3,000	3,000	2,491
Reciprocal Billing - Hospital Services for Nunavut	11,000	11,000	8,500	14,232
Reciprocal Billing - Medical Services	500	500	500	377
Reciprocal Billing - Specialist Physicians for Nunavut	1,766	1,500	1,500	1,797
Special Allowances	1,000	1,000	1,000	894
Subrogated Claims and Other Recoveries	-	-	-	29
NWT Housing Corporation - Woodland Manor	-	-	-	15
<i>Grant in Kind</i>				
Rockhill Apartments (lease to YWCA)	443	443	443	443
	<b>18,054</b>	<b>17,788</b>	<b>15,258</b>	<b>20,642</b>
	<b>48,820</b>	<b>47,585</b>	<b>45,055</b>	<b>57,327</b>

## Health and Social Services

### Active Position Summary

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Activity</b>								
Administrative and Support Services	118	3	-	121	117	2	-	119
Nursing Inpatient Services	-	-	-	-	-	-	-	-
Ambulatory Care Services	-	-	-	-	-	-	-	-
Diagnostic and Therapeutic Services	-	-	-	-	-	-	-	-
Community Health Programs	46	-	-	46	45	2	-	47
Community Social Programs	11	-	-	11	11	-	-	11
Supplementary Health Programs	-	-	-	-	-	-	-	-
	<b>175</b>	<b>3</b>	<b>-</b>	<b>178</b>	<b>173</b>	<b>4</b>	<b>-</b>	<b>177</b>
<b>Regional Allocation</b>								
Headquarters	150	3	-	153	149	4	-	153
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	1	-	-	1	1	-	-	1
Dehcho	1	-	-	1	1	-	-	1
Sahtu	2	-	-	2	2	-	-	2
Beaufort Delta	21	-	-	21	20	-	-	20
	<b>175</b>	<b>3</b>	<b>-</b>	<b>178</b>	<b>173</b>	<b>4</b>	<b>-</b>	<b>177</b>
<b>Community Allocation</b>								
Headquarters	150	3	-	153	149	4	-	153
Regional Offices	25	-	-	25	24	-	-	24
Other	-	-	-	-	-	-	-	-
	<b>175</b>	<b>3</b>	<b>-</b>	<b>178</b>	<b>173</b>	<b>4</b>	<b>-</b>	<b>177</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## Health and Social Services

### Active Position Summary

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Authority Allocation</b>								
Dehcho Health & Social Services Authority	88	11	-	99	86	9	-	95
Beaufort Delta Health & Social Services Authority	222	14	-	236	216	13	-	229
Tłıchǫ Community Services Agency	90	18	-	108	88	18	-	106
Sahtu Health & Social Services Authority	64	8	-	72	62	10	-	72
Stanton Territorial Health Authority	379	42	-	421	375	40	-	415
Yellowknife Health & Social Services Authority	169	10	-	179	162	12	-	174
Fort Smith Health & Social Services Authority	95	13	-	108	92	17	-	109
Hay River Health & Social Services Authority	167	30	-	197	162	30	-	192
	<b>1,274</b>	<b>146</b>	<b>-</b>	<b>1,420</b>	<b>1,243</b>	<b>149</b>	<b>-</b>	<b>1,392</b>
<b>Regional Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
North Slave	528	49	-	577	517	49	-	566
Tłıchǫ	90	18	-	108	88	18	-	106
South Slave	277	46	-	323	269	50	-	319
Dehcho	88	11	-	99	86	9	-	95
Sahtu	64	8	-	72	62	10	-	72
Beaufort Delta	227	14	-	241	221	13	-	234
	<b>1,274</b>	<b>146</b>	<b>-</b>	<b>1,420</b>	<b>1,243</b>	<b>149</b>	<b>-</b>	<b>1,392</b>
<b>Community Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
Regional Offices	1,030	99	-	1,129	1,001	101	-	1,102
Other	244	47	-	291	242	48	-	290
	<b>1,274</b>	<b>146</b>	<b>-</b>	<b>1,420</b>	<b>1,243</b>	<b>149</b>	<b>-</b>	<b>1,392</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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## **Health and Social Services**

### **Administrative and Support Services**

#### **Activity Description**

Under the authority of the Minister, the Directorate provides strategic leadership to the Department and the Health and Social Services Authorities. This includes responsibility for the overall establishment of strategic direction and co-ordination of reform initiatives aimed at ensuring the long-term sustainability of the health and social services system. The Directorate is also responsible for co-ordination of broad system planning and providing innovative leadership.

Administration activities include planning, organizing, directing and controlling the delivery of health and social programs and services in accordance with government policy and legislation with consideration to quality improvement, risk management, privacy protection, infection control and communications.

Finance provides financial planning and management services for the health and social services system. Services include financial planning, analysis and reporting, implementation and monitoring of internal controls, accounting and audit functions, and the administration of agreements.

Human Resources include System Human Resource Planning which provides coordination of system-wide planning for and promotion of health and social services careers. This includes collaboration with the Department of Human Resources to forecast health and social services human resources needs, and the design, delivery and evaluation of programs to support recruitment and retention specifically related to health and social services professionals. Personnel services such as employee compensation and benefits management, staff recruitment, and personnel record keeping services are provided to the Department and the Authorities by the Departments of Finance and Human Resources, with the exception of the Hay River Health and Social Services Authority which administers its own personnel services.

Systems Support, through the Information Systems Service Centre, administers and supports enterprise-wide health and social services application systems that are critical to health and social services delivery in the Northwest Territories.

Facility Maintenance and Support units within hospitals across the Authorities provide general servicing, repair and maintenance of the grounds, buildings, and equipment of the health and social services facilities. Units also provide operational support services such as housekeeping, security, laundry and linen services, material management, bio-medical engineering, and the coordination of volunteer services.

Client Support Services includes the Health Services Administration office in Inuvik that registers clients for vital statistics and health care eligibility and is responsible for the administration of Health Benefit Programs. Also included in Client Support Services are those units in health facilities that co-ordinate admission and discharge of patients, maintain health records, and administer official languages and interpretation programs.

**Health and Social Services**  
**Administrative and Support Services**  
**Operations Expenditure Summary**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Administration	14,232	13,947	13,947	12,075
Client Support Services	6,786	6,531	5,566	5,783
Directorate	6,113	6,445	6,445	7,332
Facility Maintenance and Support	27,583	27,208	27,208	24,087
Finance	6,132	5,915	5,976	5,852
Human Resources	7,143	7,714	7,714	7,364
Systems Support	14,475	11,951	11,949	9,511
	<b>82,464</b>	<b>79,711</b>	<b>78,805</b>	<b>72,004</b>
<b>Expenditure Category</b>				
Compensation and Benefits	15,434	14,762	14,687	15,061
Grants, Contributions and Transfers	43,887	41,997	41,250	36,742
Amortization	11,271	11,271	11,271	8,778
Chargebacks	2,607	2,561	2,559	2,569
Computer Hardware and Software	968	979	976	886
Contract Services	3,947	3,835	3,813	3,375
Controllable Assets	1,302	1,302	1,302	931
Fees and Payments	1,645	1,654	1,654	2,046
Loss on Sale of Assets	-	-	-	109
Materials and Supplies	394	387	358	307
Purchased Services	550	552	525	629
Travel	459	411	410	571
	<b>82,464</b>	<b>79,711</b>	<b>78,805</b>	<b>72,004</b>

**Health and Social Services**  
**Administrative and Support Services**  
**Grants, Contributions and Transfers**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Contributions</b>				
French Language Services	856	747	-	-
Health and Social Services Human Resources	1,615	1,615	1,615	1,023
HSS Authority Funding	41,381	39,592	39,592	35,683
Tłıchǫ Cultural Co-ordinator	35	35	35	36
Territorial Health Services	-	8	8	-
<b>Total Contributions</b>	<b>43,887</b>	<b>41,997</b>	<b>41,250</b>	<b>36,742</b>

**Descriptions of Contributions**

**French Language Services (856)** - Funding to deliver French language communications and services throughout the Health and Social Services system.

**Health and Social Services Human Resources (1,615)** - Funding for the planning, development and implementation of recruitment, retention, succession and workforce development programs.

**HSS Authority Funding (41,381)** - Funding to HSS Authorities for the provision of administration and support services.

**Tłıchǫ Cultural Co-ordinator (35)** - The three parties (Tłıchǫ, Canada and GNWT) agreed to each fund one third of the costs of a position. The GNWT's portion of funding for the Cultural Co-ordinator is to be split equally between the Departments of Health and Social Services and Education, Culture and Employment.

**Territorial Health Services** - Contribution to the Midwifery Association once every 2 years for midwifery practice audits.



## Health and Social Services

### Administrative and Support Services

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	99	3	-	102	99	2	-	101
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	19	-	-	19	18	-	-	18
	<b>118</b>	<b>3</b>	<b>-</b>	<b>121</b>	<b>117</b>	<b>2</b>	<b>-</b>	<b>119</b>
<b>Community Allocation</b>								
Headquarters	99	3	-	102	99	2	-	101
Regional Offices	19	-	-	19	18	-	-	18
Other	-	-	-	-	-	-	-	-
	<b>118</b>	<b>3</b>	<b>-</b>	<b>121</b>	<b>117</b>	<b>2</b>	<b>-</b>	<b>119</b>

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## **Health and Social Services**

### **Ambulatory Care Services**

#### **Activity Description**

Emergency Services refer to the assessment, diagnostic and treatment services to individuals with conditions requiring prompt medical attention.

Specialty Clinics refer to all clinics where diagnostic, consultative, and treatment services are provided, typically as the result of a referral from a primary care practitioner. Specialist services include Internal Medicine, General Surgery, Pediatrics, Obstetrics/Gynecology, Orthopedics, Urology, Orthopedic Back, Pediatrics Cardiology, Pediatrics Orthopedics, Oncology, Ophthalmology, Gynecology Oncology, Nephrology, Otolaryngology (ENT), Rheumatology, and Neurology provided by both resident and locum physicians.

Out of Territory Hospitals refers to insured hospital services to Northwest Territories' residents received outside the NWT.

Physicians Outside the NWT refers to insured physician services to Northwest Territories' residents received outside the NWT.

**Health and Social Services**

**Ambulatory Care Services**

**Operations Expenditure Summary**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Emergency Services	<b>3,279</b>	3,202	3,202	3,152
Out of Territory Hospitals	<b>19,123</b>	19,123	19,123	23,164
Physicians Outside the NWT	<b>5,333</b>	5,333	5,333	6,162
Specialty Clinics	<b>32,419</b>	31,759	31,759	35,587
	<b>60,154</b>	59,417	59,417	68,065
<b>Expenditure Category</b>				
Grants, Contributions and Transfers	<b>22,813</b>	22,076	22,076	22,719
Contract Services	<b>50</b>	50	50	38
Fees and Payments	<b>37,291</b>	37,291	37,291	45,308
	<b>60,154</b>	59,417	59,417	68,065

**Health and Social Services**  
**Ambulatory Care Services**  
**Grants, Contributions and Transfers**

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
HSS Authority Funding	22,813	22,076	22,076	22,719

**Descriptions of Contributions**

**HSS Authority Funding (22,813)** - Funding to HSS Authorities for the provision of ambulatory care services.

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## **Health and Social Services**

### **Community Health Programs**

#### **Activity Description**

Community Clinics and Health Centers provide primary care services which are considered the first level of contact for individuals, families, and communities within the health system. These services are provided through health centers, community clinics and public health clinics.

Homecare and Support Services provide support to eligible northern residents for acute, chronic or palliative care clients, including personal care, nutrition and respite services.

Health Promotion and Community Wellness units work directly with community groups and Aboriginal Governments to address key community specific priorities such as injury prevention, cancer, tobacco reduction and health promotion. Early Childhood Development and Anti-Poverty initiatives are also included here.

Population Health services are aimed at broad population health through the co-ordination and ongoing management of health and wellness surveillance activities for the NWT. This includes the development of program standards, monitoring and evaluation in the areas of public health, environmental health, disease control and epidemiology.

As legislated by the *Mental Health Act* and through the establishment of program standards and monitoring, support is provided to front line staff, supervisor and managers in the delivery of Community Mental Health and Addictions programming. Programs in this area include those aimed at addressing alcohol and drug addictions including On-the-Land programming and residential treatment facilities.

Programs for Residential Care Adults and Children provides supportive living arrangements in a residential/group home setting for an extended period of time to meet physical, emotional, spiritual, and psychosocial needs. This includes facilities such as long term care facilities, group homes for adults, and residential care both inside and outside the NWT.

**Health and Social Services**  
**Community Health Programs**  
**Operations Expenditure Summary**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Community Clinics and Health Centres	<b>63,841</b>	62,474	62,800	61,065
Community Mental Health & Addictions	<b>15,244</b>	15,003	15,003	12,124
Health Promotion and Community Wellness	<b>8,527</b>	8,355	8,355	7,861
Home Care & Support Services	<b>7,905</b>	7,654	7,654	7,650
Population Health	<b>3,094</b>	3,122	3,122	3,247
Residential Care Adults and Children	<b>45,807</b>	44,720	44,720	47,003
	<b>144,418</b>	141,328	141,654	138,950
<b>Expenditure Category</b>				
Compensation and Benefits	<b>5,358</b>	5,171	5,171	4,940
Grants, Contributions and Transfers	<b>113,874</b>	111,132	111,458	107,969
Computer Hardware and Software	<b>11</b>	29	29	23
Contract Services	<b>21,116</b>	21,116	21,116	23,545
Controllable Assets	<b>-</b>	-	-	6
Fees and Payments	<b>3,061</b>	2,960	2,960	1,757
Interest	<b>16</b>	16	16	27
Materials and Supplies	<b>318</b>	318	318	349
Purchased Services	<b>334</b>	256	256	87
Travel	<b>330</b>	330	330	247
	<b>144,418</b>	141,328	141,654	138,950

**Health and Social Services**  
**Community Health Programs**  
**Grants, Contributions and Transfers**

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Grants</b>				
Medical Professional Development	40	40	40	40
Rockhill Apartments	443	443	443	443
	<b>483</b>	<b>483</b>	<b>483</b>	<b>483</b>
<b>Contributions</b>				
Anti - Poverty Fund	650	650	650	219
Community Wellness Initiatives Fund	1,014	1,014	1,014	949
Disabilities Fund	335	329	329	319
Early Childhood Development Breastfeeding Fund	25	25	25	20
Health Family Program	292	292	292	292
HSS Authority Funding	109,020	106,140	106,466	104,803
Mental Health and Addictions	625	625	625	484
On the Land Healing Fund	1,000	1,150	1,150	-
Respite Fund	225	225	225	213
Seniors Fund	205	199	199	187
	<b>113,391</b>	<b>110,649</b>	<b>110,975</b>	<b>107,486</b>
<b>Total Grants and Contributions</b>	<b>113,874</b>	<b>111,132</b>	<b>111,458</b>	<b>107,969</b>

**Descriptions of Grants and Contributions**

**Medical Professional Development (40)** - Grant to the NWT Medical Association for professional development of eligible individual NWT physicians.

**Rockhill Apartments (443)** - Funding for the renewal of the subsidized lease with the Young Women's Christian Association of Yellowknife for the Rockhill Apartments in Yellowknife.

**Anti-Poverty Fund (650)** - Funding to support eligible applicants for anti-poverty initiatives that demonstrate tangible action towards the reduction of poverty in the NWT.

**Community Wellness Initiatives Fund (1,014)** - Funding to support eligible applicants whose initiatives aim to maximize the impact of community wellness initiatives and activities that support individuals, families, and communities in the NWT.

**Disabilities Fund (335)** - Funding to support eligible applicants that provide increased independence and reduce barriers for residents living with disabilities within the NWT.



## **Health and Social Services**

### **Community Health Programs**

#### **Grants, Contributions and Transfers**

**Early Childhood Development Breastfeeding Fund (25)** - Funding to support eligible applicants in breastfeeding promotion, education and supports in the NWT.

**Health Family Program (292)** - Funding to support the Tłıchǫ Government in promoting nurturing parent-child relationships.

**HSS Authority Funding (109,020)** - Funding to HSS Authorities for the provision of community health programs.

**Mental Health and Addictions (625)** - Funding to support organizations in the delivery of mental health and addictions programming.

**On the Land Healing Fund (1,000)** - Funding to support eligible applicants for the provision of On the Land Healing Programs for residents trying to overcome mental health and addictions issues.

**Respite Fund (225)** - Funding to support eligible applicants that provide community based respite services to caregivers of residents living with disabilities within the NWT.

**Seniors Fund (205)** - Funding to support eligible applicants in their activities towards promoting the independence and wellbeing of seniors and elders in the NWT.

## Health and Social Services

### Community Health Programs

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	40	-	-	40	39	2	-	41
North Slave	-	-	-	-	-	-	-	-
Tłı̨chǫ	-	-	-	-	-	-	-	-
South Slave	1	-	-	1	1	-	-	1
Dehcho	1	-	-	1	1	-	-	1
Sahtu	2	-	-	2	2	-	-	2
Beaufort Delta	2	-	-	2	2	-	-	2
	<b>46</b>	-	-	<b>46</b>	<b>45</b>	<b>2</b>	-	<b>47</b>
<b>Community Allocation</b>								
Headquarters	40	-	-	40	39	2	-	41
Regional Offices	6	-	-	6	6	-	-	6
Other	-	-	-	-	-	-	-	-
	<b>46</b>	-	-	<b>46</b>	<b>45</b>	<b>2</b>	-	<b>47</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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## **Health and Social Services**

### **Community Social Programs**

#### **Activity Description**

Child and Family Services programs serve to protect and support children in the NWT and encourage strong, healthy families. Activities include setting standards, monitoring performance, and providing support to front line child protection workers, supervisors, and managers. Also included is foster care, permanent custody foster care, services while in the family home and subsidized adoptions. Services are governed by the *Child and Family Services Act* and the *Adoption Act*.

Adult Support Services include programs such as day shelters, transitional housing, life and career development skills for adults and the Office of the Public Guardian which is governed by the *Public Guardianship and Trusteeship Act*.

Family Violence programs offer protection, assistance and shelter services to families that have been impacted by domestic abuse and/or violence.

**Health and Social Services**

**Community Social Programs**

**Operations Expenditure Summary**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Adult Support Services	1,283	1,262	1,262	1,238
Child and Family Services	23,404	22,180	22,180	21,556
Family Violence	3,512	3,506	3,506	3,075
	<b>28,199</b>	<b>26,948</b>	<b>26,948</b>	<b>25,869</b>
<b>Expenditure Category</b>				
Compensation and Benefits	1,248	1,203	1,203	1,490
Grants, Contributions and Transfers	26,249	25,043	25,043	23,750
Computer Hardware and Software	-	-	-	47
Contract Services	575	575	575	500
Fees and Payments	8	8	8	14
Materials and Supplies	10	10	10	10
Purchased Services	78	78	78	28
Travel	31	31	31	30
	<b>28,199</b>	<b>26,948</b>	<b>26,948</b>	<b>25,869</b>

**Health and Social Services**  
**Community Social Programs**  
**Grants, Contributions and Transfers**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Contributions</b>				
Child and Family Services	128	128	128	171
Family Violence	395	395	395	237
HSS Authority Funding	<b>25,726</b>	24,520	24,520	23,342
<b>Total Contributions</b>	<b>26,249</b>	25,043	25,043	23,750

**Descriptions of Contributions**

**Child and Family Services (128)** - Funding to support organizations in the delivery of programs and services that protect and support families in the NWT.

**Family Violence (395)** - Funding to support organizations that offer programs to protect, assist and shelter families affected by violence.

**HSS Authority Funding (25,726)** - funding to HSS Authorities for the provision of community social programs.

## Health and Social Services

### Community Social Programs

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	11	-	-	11	11	-	-	11
North Slave	-	-	-	-	-	-	-	-
Tłı̨chǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>11</b>	-	-	<b>11</b>	<b>11</b>	-	-	<b>11</b>
<b>Community Allocation</b>								
Headquarters	11	-	-	11	11	-	-	11
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>11</b>	-	-	<b>11</b>	<b>11</b>	-	-	<b>11</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Health and Social Services**

### **Diagnostic and Therapeutic Services**

#### **Activity Description**

Diagnostic Services support the clinical investigation and management of patient care. These include clinical laboratory, diagnostic imaging, and respiratory care.

Pharmacies store, prepare, and dispense drugs within the hospitals and to the regional centres. Pharmacies are located in the Inuvik Regional Hospital, the Stanton Territorial Hospital, and the HH Williams Memorial Hospital.

Therapeutic Services include physiotherapy, occupational therapy, audiology, speech language pathology, medical social work, and recreation.



**Health and Social Services**  
**Diagnostic and Therapeutic Services**  
**Operations Expenditure Summary**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Diagnostic Services	<b>13,742</b>	13,455	13,455	13,331
Pharmacy	<b>3,908</b>	4,562	4,562	3,262
Therapeutic Services	<b>6,170</b>	6,052	6,052	6,001
	<b>23,820</b>	24,069	24,069	22,594
<b>Expenditure Category</b>				
Grants, Contributions and Transfers	<b>22,820</b>	23,069	23,069	21,619
Contract Services	<b>1,000</b>	1,000	1,000	975
	<b>23,820</b>	24,069	24,069	22,594

**Health and Social Services**  
**Diagnostic and Therapeutic Services**  
**Grants, Contributions and Transfers**

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
HSS Authority Funding	<b>22,820</b>	23,069	23,069	21,619

**Descriptions of Grants and Contributions**

**HSS Authority Funding (22,820)** - Funding to Authorities for the provision of diagnostic and therapeutic services.

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## **Health and Social Services**

### **Nursing Inpatient Services**

#### **Activity Description**

Medical and Surgical Nursing refers to nursing units where the beds are designated for the provision of medical and surgical care to inpatient adults.

Intensive Care Nursing refers to hospital nursing units where beds are designated for the provision highly specialized nursing care services for seriously ill inpatients.

Operating Room Nursing refers to elective and emergency surgical services to patients.

Obstetric and Pediatric Nursing refers to the provision of services to pregnant women, newborns and post-operative care to gynecological surgical patients as well as health services to children and infants.

Mental Health and Addictions Nursing refers to the psychiatric nursing unit at Stanton Territorial Hospital where the beds are designated for services for adults with psychiatric/psychological disorders including addictions and substance abuse issues. Additionally, the unit includes beds for withdrawal management (medical detox).

Long Term Care Nursing refers to the hospital based nursing units where beds are designated for the provision of services to patients whose functional capacities are chronically impaired or at risk of impairment and who may require services for an extended period of time to meet physical, emotional, spiritual and psychological needs. The units provide services to residents of all ages requiring long term residential care, respite care and palliative care.

# Health and Social Services

## Nursing Inpatient Services

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Intensive Care Nursing	<b>1,593</b>	1,551	1,551	1,527
Long Term Care Nursing	<b>5,731</b>	5,599	5,599	5,583
Medical and Surgical Nursing	<b>16,285</b>	15,949	15,949	15,865
Mental Health and Addictions Nursing	<b>1,699</b>	1,655	1,655	1,629
Obstetric and Pediatric Nursing	<b>6,137</b>	5,057	5,057	4,995
Operating Room Nursing	<b>4,025</b>	3,925	3,925	3,871
	<b>35,470</b>	33,736	33,736	33,470
<b>Expenditure Category</b>				
Grants, Contributions and Transfers	<b>35,470</b>	33,736	33,736	33,470

**Health and Social Services**  
**Nursing Inpatient Services**  
**Grants, Contributions and Transfers**

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
HSS Authority Funding	35,470	33,736	33,736	33,470

**Descriptions of Contributions**

**HSS Authority Funding (35,470)** - Funding to HSS Authorities for the provision of nursing inpatient services.

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## **Health and Social Services**

### **Supplementary Health Programs**

#### **Activity Description**

The Department provides Supplementary Health Programs, in accordance with policy, to residents who meet eligibility criteria. Benefits include eligible prescription drugs, appliances, supplies, prostheses, and certain medical travel expenses. Specific benefit programs are:

- Extended Health Benefits
- Métis Health Benefits
- Medical Travel Benefits
- Indigent Health Benefits



**Health and Social Services**  
**Supplementary Health Programs**  
**Operations Expenditure Summary**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Extended Health Benefits	<b>8,449</b>	8,449	8,449	8,664
Indigent Health Benefits	<b>115</b>	115	115	112
Medical Travel	<b>21,890</b>	16,829	16,829	19,517
Metis Health Benefits	<b>1,907</b>	1,907	1,907	1,734
	<b>32,361</b>	27,300	27,300	30,027
<b>Expenditure Category</b>				
Grants, Contributions and Transfers	<b>21,890</b>	16,829	16,829	18,897
Fees and Payments	<b>10,471</b>	10,471	10,471	11,130
	<b>32,361</b>	27,300	27,300	30,027

**Health and Social Services**  
**Supplementary Health Programs**  
**Grants, Contributions and Transfers**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Contributions</b>				
HSS Authority Funding	21,890	16,829	16,829	18,838
NWT Metis Nation	-	-	-	59
<b>Total Contributions</b>	<b>21,890</b>	16,829	16,829	18,897

**Descriptions of Contributions**

**HSS Authority Funding (21,890)** - Funding to HSS Authorities for the provision of medical travel.

**NWT Metis Nation** - Contribution to the NWT Metis Nation for the provision of administrative support and client navigation through health registration and benefits information.

## Health and Social Services

### Funding Allocated to Health and Social Services Authorities

(Information Item)

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
Beaufort-Delta Health & Social Services Authority	<b>47,952</b>	45,969	45,988	44,529
Dehcho Health & Social Services Authority	<b>15,930</b>	15,468	15,387	15,660
Fort Smith Health & Social Services Authority	<b>18,522</b>	17,484	17,570	16,959
Hay River Health & Social Services Authority	<b>27,053</b>	26,147	26,151	25,920
Sahtu Health & Social Services Authority	<b>13,210</b>	12,818	12,623	12,150
Stanton Territorial Health Authority	<b>93,106</b>	85,666	85,117	86,495
Tłı̄chǫ Community Services Agency	<b>14,375</b>	13,902	14,343	12,251
Yellowknife Health & Social Services Authority	<b>48,070</b>	46,906	47,646	45,441
	<b>278,218</b>	264,360	264,825	259,407

## Health and Social Services

### Lease Commitments

(Information Item)

		(thousands of dollars)	
		2015-2016	
Type of Property	Community	Main Estimates	Future Lease Payments
<b>Yellowknife HSSA</b>			
Parking for program vehicles	Yellowknife	42	158
Adult Day Shelter	Yellowknife	65	32
		107	190
<b>Department</b>			
Office Space	Yellowknife	22	-
Office Space	Fort Good Hope	14	43
		36	43

The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

The Main Estimates and Future Lease Payment amounts represent the Base Rent cost, excluding any operations and maintenance component that is included in the total Lease costs in the agreement.

## Health and Social Services

### Work Performed on Behalf of Others

(Information Item)

(thousands of dollars)

Items	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
Autism Surveillance Enhancement NWT	-	38	-	-
Canadian Chronic Disease Surveillance System	161	175	177	145
Canadian Partnership Against Cancer -BETTER 2	-	180	180	130
Canadian Partnership Against Cancer - Continuity of Care	197	321	-	5
Canadian Partnership Against Cancer - Dialogue/Storybook Project	101	425	-	33
Coalitions Linking Action and Science for Prevention	-	13	23	28
Congenital Anomalies Surveillance Enhancement Project NWT	85	85	-	-
Drug Treatment Funding Program (Nats'ejee K'eh Treatment Centre - Youth Treatment Program)	-	-	-	305
Electronic Immunization Registry	-	250	-	-
First Nations, Inuit and Metis Cancer Control Initiatives	-	-	-	103
H. Pylori	45	26	-	-
Health Portfolio	8,470	8,470	8,470	7,891
Home & Community Care	5,005	5,005	5,005	4,686
Non-Insured Health Benefits	12,200	12,200	11,906	12,372
Pan Canadian Public Health Network	-	-	-	9
Pan-Territorial Fetal Alcohol Spectrum Disorder	-	-	-	636
Pan-Territorial Healthy Eating	-	-	-	342
Pan-Territorial Mental Health First Aid	-	-	-	31
Pan-Territorial Oral Health	-	-	-	447
Power Up	66	46	-	-
Tłıchǫ Implementation Agreement Funding	24	86	70	-
Territorial Health Access Fund Operational Secretariat	-	-	-	115
Territorial Health Investment Fund - Medical Travel	1,700	2,600	-	-
Territorial Health Investment Fund - Territorial	4,333	4,333	-	-
Toll-Free Tobacco Quit line	100	100	100	41
Working on Wellness in Strategic Populations	115	108	108	21
	<b>32,602</b>	<b>34,461</b>	<b>26,039</b>	<b>27,340</b>

#### Descriptions of Work Performed on Behalf of Others

**Autism Surveillance Enhancement NWT** - Funding from the Public Health Agency of Canada to develop an autism spectrum disorder surveillance system in the NWT. The agreement ends March 2015.

## Health and Social Services

### Work Performed on Behalf of Others

(Information Item)

**Canadian Chronic Disease Surveillance System (161)** - Funding from the Public Health Agency of Canada to develop Federal, Provincial and Territorial capacity for standardized diabetes surveillance using primarily administrative data. The agreement ends February 2018.

**Canadian Partnership Against Cancer -BETTER 2** - Funding from the University of Alberta to improve chronic disease prevention and screening for heart disease, diabetes and cancer and develop a sustainable coalition for the future. The agreement ends March 2015.

**Canadian Partnership Against Cancer - Continuity of Care (197)** - Funding from the Canadian Partnership Against Cancer to support continuity of care for First Nations, Inuit and Metis cancer patients in the NWT. Specifically, to address gaps in primary and oncology care. The agreement ends February 2017.

**Canadian Partnership Against Cancer - Dialogue/Storybook Project (101)** - Funding from the Canadian Partnership Against Cancer for Dialogue and Story work in support of First Nations, Inuit and Metis Cancer Patients throughout oncology and primary care transition experiences. The agreement ends January 2017.

**Coalitions Linking Action and Science for Prevention - CACO2** - Funding from the Chronic Disease Prevention Alliance of Canada to develop comprehensive school health promotion programs. The agreement ends September 2014.

**Congenital Anomalies Surveillance Enhancement Project NWT (85)** - Funding from the Public Health Agency of Canada to improve the capture of data on congenital anomalies in the NWT. The agreement ends March 2017.

**Drug Treatment Funding - Nats-ejee K'eh Treatment Centre** - Funding from Health Canada to establish an evidence informed early intervention/treatment program appropriate for rural or remote at risk youth (ages 15-24). The agreement ended March 2014.

**Electronic Immunization Registry** - Funding from the Public Health Agency of Canada to develop an electronic immunization registry in the NWT to meet requirements outlined in the NWT Public Health Act. The agreement ends March 2015.

**First Nations, Inuit and Metis Cancer Control initiative** - Funding provided by the Canadian Partnership Against Cancer to increase the understanding of cancer and the experiences of First Nations, Inuit and Metis people in navigating the cancer care system in the NWT. The agreement ended January 2014.

**H. Pylori (45)** - Funding from the University of Alberta to address community concerns about health risks from H. Pylori infections. The agreement ends March 2018.

**Health Portfolio (8,470)** Funding from Health Canada for health and wellness programs in the following areas: Mental Awareness; Healthy Living Chronic Disease; Healthy Children, Families and Communities. The agreement ends March 2018.

**Home & Community Care (5,005)** Funding from Health Canada for service delivery and supports for clients. The agreement also provides funding for Chronic Disease Management Training for home and community care nurses. The agreement ends March 2018.

**Non-Insured Health Benefits (12,200)** - Funding from Health Canada to provide benefits for First Nation and Inuit residents that are not covered under the Hospital or Medical Care programs. The agreement ends March 2015. A new agreement is under negotiation.

## Health and Social Services

### Work Performed on Behalf of Others

(Information Item)

**Pan Canadian Public Health Network** - Funding from the Federal/Provincial/Territorial Ministries of Health to fund support staff for the P/T Co-Chair of the Pan-Canadian Public Health Network Council.

**Pan-Territorial Fetal Alcohol Spectrum Disorder** - Funding provided by the Government of Yukon to NWT as the Project Lead to strengthen the ability of each territory to respond to and address Fetal Alcohol Spectrum Disorders. The agreement ended March 2014.

**Pan-Territorial Healthy Eating** - Funding provided by the Government of Yukon to NWT as the Project Lead to improve the health of northerners through healthier eating. The agreement ended March 2014.

**Pan-Territorial Mental Health First Aid** - Funding from the Government of Nunavut as the Project Lead to implement Mental Health First Aid in the NWT. The agreement ended March 2014.

**Pan-Territorial Oral Health** - Funding from the Government of Yukon to the NWT as Project Lead to improve the oral health status of the territorial population with emphasis on children and youth. The agreement ended March 2014

**Power Up (66)** - Funding from the University of Alberta to scan progress in adoption of policies in relation to healthy food and active living in northern territories and aboriginal populations. The agreement ends September 2016.

**Tłıchǰ Implementation Agreement Funding (24)** - Funding from the Government of Canada for implementation activities (received through DAAIR). The agreement ends August 2015.

**Territorial Health Access Fund Operational Secretariat** - Funding from the Government of Yukon to support an operational secretariat and pan-territorial initiatives of mutual interest approved by the Territorial/Federal ADMs Working Group. The agreement ended March 2014.

**Territorial Health Investment Fund - Medical Travel (1,700)** - Funding from Health Canada to offset the cost of medical travel. The agreement ends March 2017.

**Territorial Health Investment Fund - Territorial (4,333)** - Proposal based funding from Health Canada for the delivery of projects tailored to the unique needs and health system gaps, challenges and priorities of the Northwest Territories. The agreement ends March 2017.

**Toll-Free Tobacco Quitline (100)** - Funding from Health Canada to reduce tobacco use in the NWT by implementing a toll free quit line and to establish quit line services prior to the proposed implementation of a national toll free quit line number on tobacco packaging. The agreement ends October 2015.

**Working on Wellness in Strategic Populations (115)** - Funding from the BC Healthy Living Alliance to work with employers and employees to improve healthy living policies within the workplace and improve access to relevant information. The agreement ends September 2016.

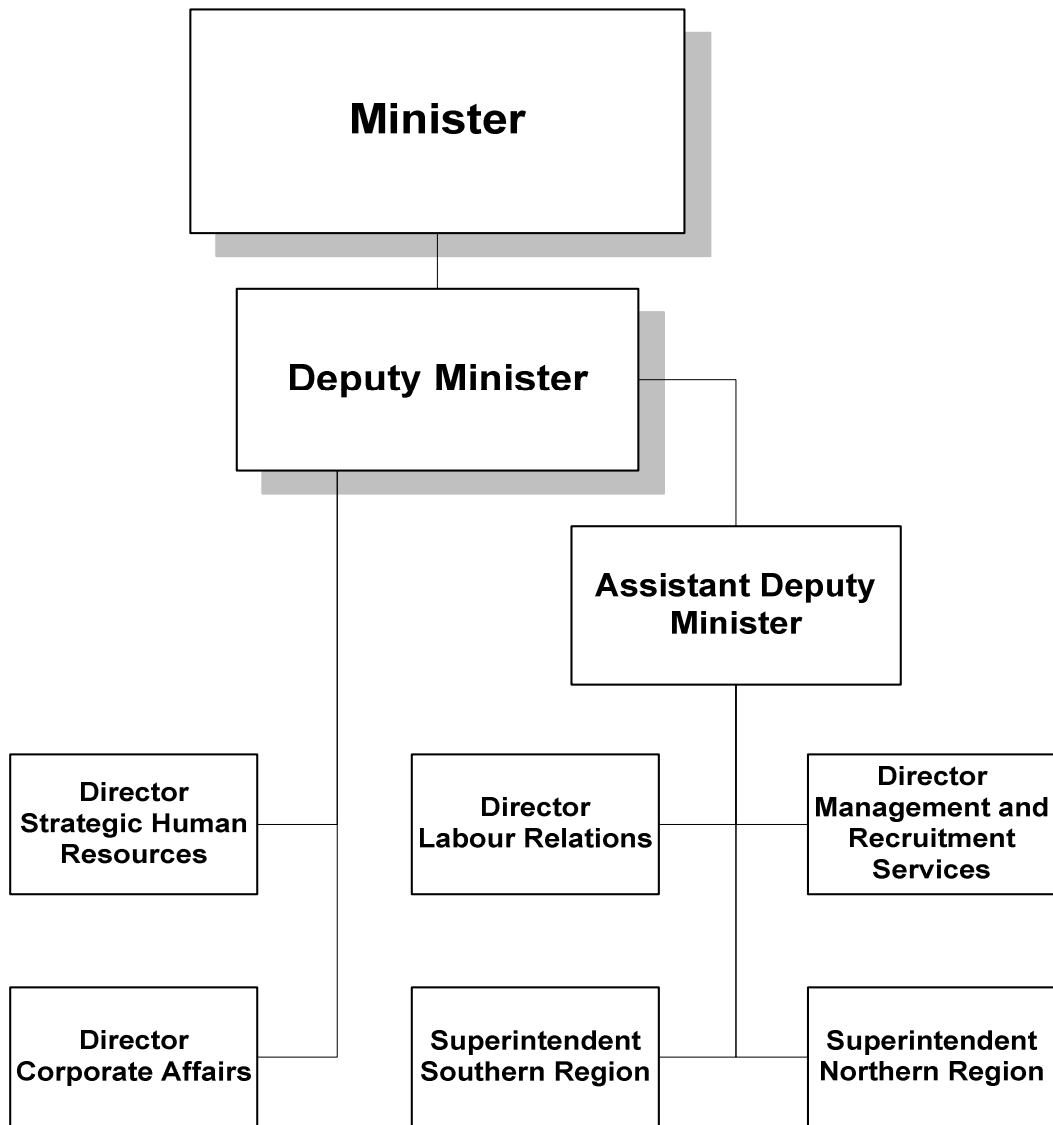
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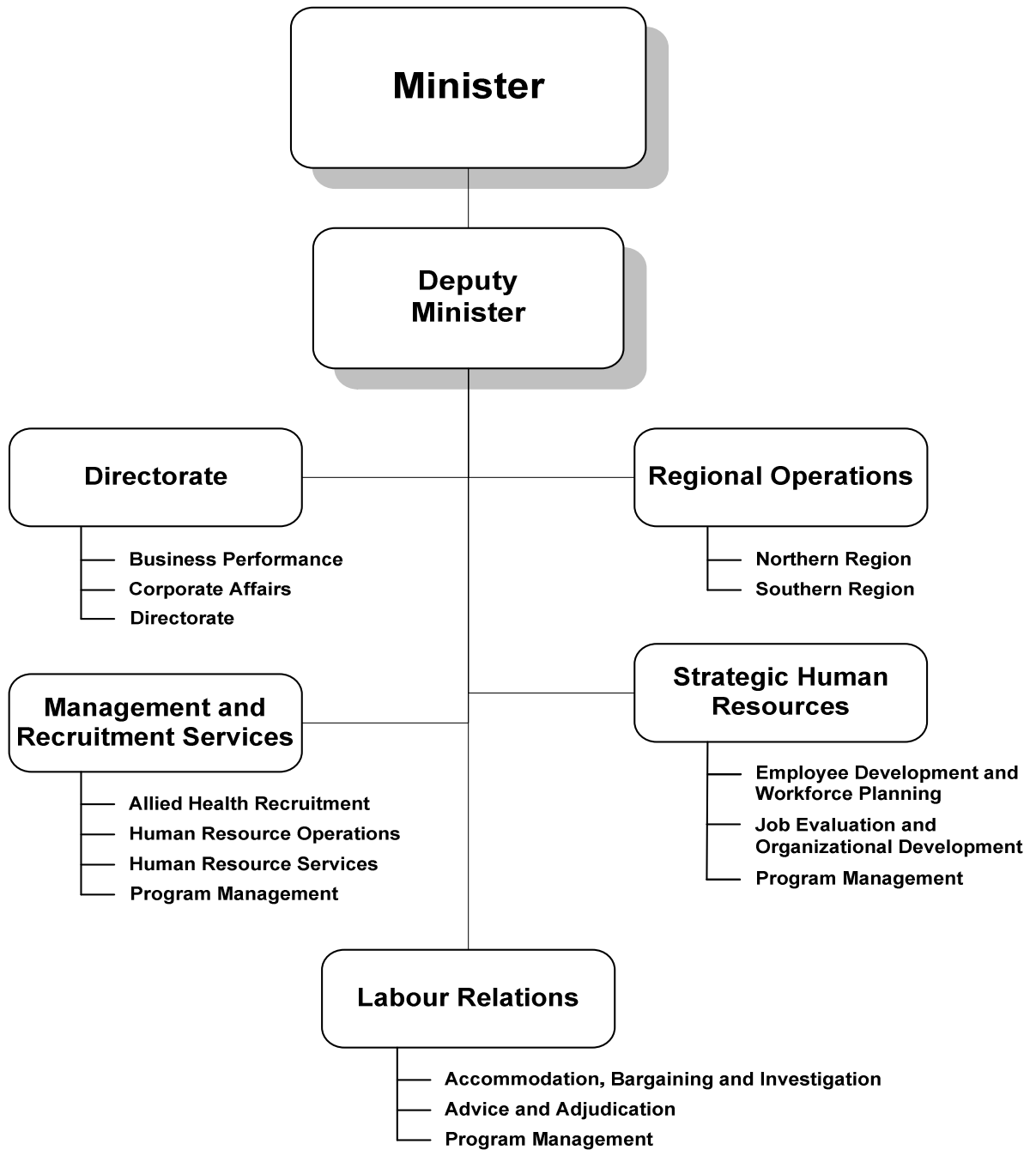
## **Human Resources**

# Human Resources

## Organizational Chart



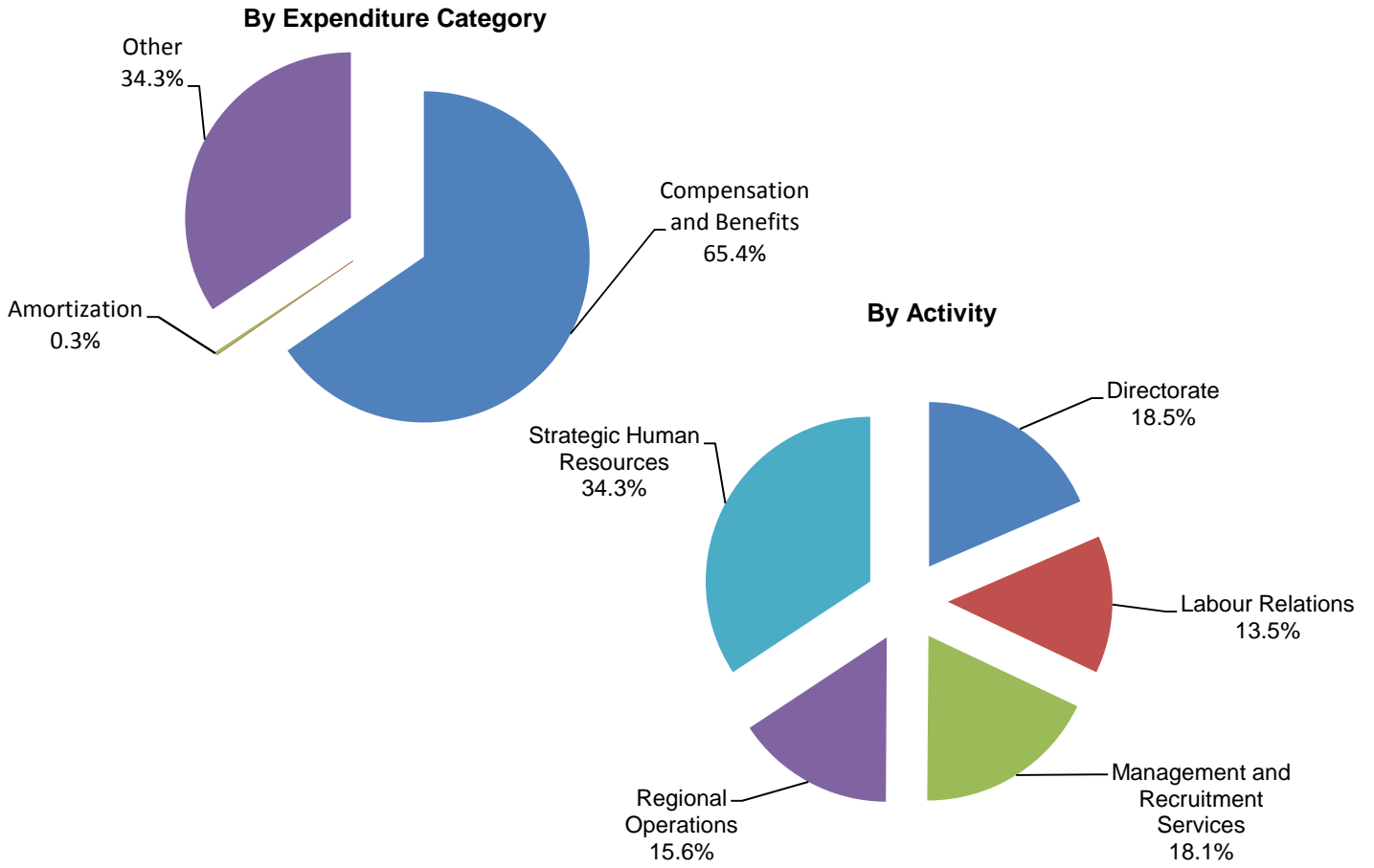
**Human Resources**  
**Accounting Structure Chart**



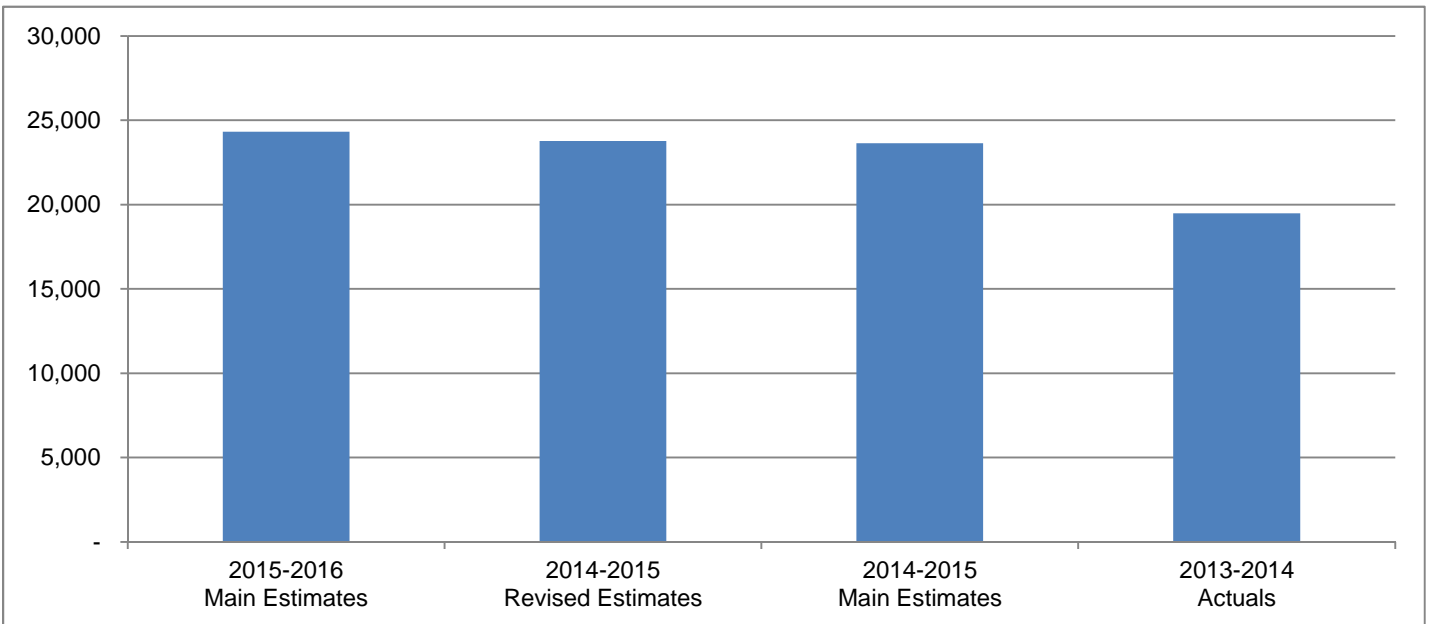
# Human Resources

## Graphs

### Operations Expenditures



### Operations Expenditures Comparison (thousands of dollars)



## Human Resources

The mandate of the Department is to provide leadership and direction to the Government of the Northwest Territories, its boards and agencies, in all areas of human resource management.

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Activity</b>				
Directorate	4,504	4,405	4,397	3,783
Labour Relations	3,291	2,818	2,818	2,485
Management and Recruitment Services	4,393	4,258	4,136	4,269
Regional Operations	3,797	3,698	3,698	3,358
Strategic Human Resources	8,339	8,587	8,587	5,579
	<b>24,324</b>	<b>23,766</b>	<b>23,636</b>	<b>19,474</b>
<b>Expenditure Category</b>				
Compensation and Benefits	15,909	15,436	15,308	16,000
Amortization	71	71	71	72
Chargebacks	589	589	587	-
Computer Hardware and Software	109	105	105	121
Contract Services	3,467	3,429	3,429	1,227
Controllable Assets	-	-	-	19
Fees and Payments	2,993	2,950	2,950	1,382
Materials and Supplies	215	200	200	147
Purchased Services	636	631	631	292
Travel	335	355	355	208
Valuation Allowances	-	-	-	6
	<b>24,324</b>	<b>23,766</b>	<b>23,636</b>	<b>19,474</b>
Total Revenues	-	-	-	-
Total Active Positions	119		118	
Infrastructure Investment	440	441	441	393

## Human Resources

### Active Position Summary

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Activity</b>								
Directorate	24	-	-	24	24	-	-	24
Labour Relations	19	-	-	19	19	-	-	19
Management and Recruitment Services	30	-	-	30	29	-	-	29
Regional Operations	25	-	-	25	25	-	-	25
Strategic Human Resources	21	-	-	21	21	-	-	21
	<b>119</b>	-	-	<b>119</b>	<b>118</b>	-	-	<b>118</b>
<b>Regional Allocation</b>								
Headquarters	89	-	-	89	88	-	-	88
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	2	-	-	2	2	-	-	2
South Slave	9	-	-	9	9	-	-	9
Dehcho	4	-	-	4	4	-	-	4
Sahtu	2	-	-	2	2	-	-	2
Beaufort Delta	13	-	-	13	13	-	-	13
	<b>119</b>	-	-	<b>119</b>	<b>118</b>	-	-	<b>118</b>
<b>Community Allocation</b>								
Headquarters	89	-	-	89	88	-	-	88
Regional Offices	30	-	-	30	30	-	-	30
Other	-	-	-	-	-	-	-	-
	<b>119</b>	-	-	<b>119</b>	<b>118</b>	-	-	<b>118</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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## **Human Resources**

### **Directorate**

#### **Activity Description**

The Directorate provides leadership and direction to the Department of Human Resources. The Directorate also provides strategic/corporate human resource advice to the Minister as well as to Deputy Ministers and Deputy Heads across the GNWT.

Corporate Affairs coordinates planning and reporting activities for the department, provides expert financial, policy, public relations, and information systems advice and manages the department's administrative services. The division is responsible for: developing and maintaining departmental policies, the department's budget management program, and the records management program; the provision of information systems and information management support to the department; providing strategic advice on departmental performance and emerging issues.

The Business Performance Unit identifies, consolidates, measures, and reports information relevant to strategic, operational, and transactional human resources goals, particularly in the areas of workforce reporting, Human Resource (HR) metrics, business process improvement and HR analytic activities.



# Human Resources

## Directorate

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Business Performance	598	580	580	749
Corporate Affairs	3,239	3,182	3,174	2,065
Directorate	667	643	643	969
	<b>4,504</b>	<b>4,405</b>	<b>4,397</b>	<b>3,783</b>
<b>Expenditure Category</b>				
Compensation and Benefits	3,075	2,976	2,970	3,469
Amortization	71	71	71	72
Chargebacks	589	589	587	-
Computer Hardware and Software	105	105	105	62
Contract Services	436	436	436	30
Fees and Payments	42	42	42	44
Materials and Supplies	34	34	34	26
Purchased Services	66	66	66	64
Travel	86	86	86	16
	<b>4,504</b>	<b>4,405</b>	<b>4,397</b>	<b>3,783</b>

## Human Resources

### Directorate

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	23	-	-	23	23	-	-	23
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	1	-	-	1	1	-	-	1
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>24</b>	-	-	<b>24</b>	<b>24</b>	-	-	<b>24</b>
<b>Community Allocation</b>								
Headquarters	23	-	-	23	23	-	-	23
Regional Offices	1	-	-	1	1	-	-	1
Other	-	-	-	-	-	-	-	-
	<b>24</b>	-	-	<b>24</b>	<b>24</b>	-	-	<b>24</b>

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## **Human Resources**

### **Labour Relations**

#### **Activity Description**

The Labour Relations Division is responsible for undertaking the strategic management of terms and conditions of employment for public servants that promote harmonious labour/management relations, productive work environments, and fair and consistent treatment of staff. The Division is responsible for the consistent application of the Duty to Accommodate Injury and Disability Policy and Guidelines and the Harassment Free and Respectful Workplace Policy and Guidelines.

Advice and Adjudication provides advanced labour relations advice to managers and human resource staff including collective agreement interpretations, human rights requirements and other employment contract interpretations.

Accommodations, Bargaining and Investigations is responsible for implementation of the Duty to Accommodate Policy, investigations conducted under the Respectful Workplace and Harassment Free Policy, and collective bargaining on behalf of the GNWT.

## Human Resources

### Labour Relations

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Accommodation, Bargaining & Investigation	1,470	1,044	1,044	664
Advice & Adjudication	1,525	1,485	1,485	1,139
Program Management	296	289	289	682
	<b>3,291</b>	<b>2,818</b>	<b>2,818</b>	<b>2,485</b>
<b>Expenditure Category</b>				
Compensation and Benefits	2,569	2,494	2,494	2,225
Computer Hardware and Software	-	-	-	4
Contract Services	450	90	90	77
Controllable Assets	-	-	-	9
Fees and Payments	123	80	80	96
Materials and Supplies	53	43	43	19
Purchased Services	20	15	15	19
Travel	76	96	96	36
	<b>3,291</b>	<b>2,818</b>	<b>2,818</b>	<b>2,485</b>

## Human Resources

### Labour Relations

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	17	-	-	17	17	-	-	17
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	1	-	-	1	1	-	-	1
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	1	-	-	1	1	-	-	1
	<b>19</b>	-	-	<b>19</b>	<b>19</b>	-	-	<b>19</b>
<b>Community Allocation</b>								
Headquarters	17	-	-	17	17	-	-	17
Regional Offices	2	-	-	2	2	-	-	2
Other	-	-	-	-	-	-	-	-
	<b>19</b>	-	-	<b>19</b>	<b>19</b>	-	-	<b>19</b>

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## **Human Resources**

### **Management and Recruitment Services**

#### **Activity Description**

The Management and Recruitment Services Division is responsible for the provision of front-line general human resource services, which includes recruitment, administration of job competitions, client department support, and strategic advice to government-wide management in the area of human resource management.

Human Resource Services provides general human resource services through two client service centres: Yellowknife and Thchq. Human resource services include recruitment, administration of job competitions, labour relations advice, job description review, employee development and support to managers for human resource management, planning and employee recognition.

Allied Health Recruitment Unit provides specialized recruitment of allied health professionals in all regions.

Human Resource Operations provides comprehensive advice and support to guide recruitment and ensure corporate consistency.



## Human Resources

### Management and Recruitment Services

#### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Allied Health Recruitment	489	478	478	254
Human Resource Operations	454	440	440	440
Human Resource Services	3,092	2,990	2,868	3,204
Program Management	358	350	350	371
	<b>4,393</b>	<b>4,258</b>	<b>4,136</b>	<b>4,269</b>
<b>Expenditure Category</b>				
Compensation and Benefits	4,210	4,084	3,962	4,071
Computer Hardware and Software	4	-	-	-
Contract Services	8	8	8	64
Fees and Payments	19	19	19	4
Materials and Supplies	48	43	43	32
Purchased Services	65	65	65	64
Travel	39	39	39	34
	<b>4,393</b>	<b>4,258</b>	<b>4,136</b>	<b>4,269</b>

## Human Resources

### Management and Recruitment Services

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	28	-	-	28	27	-	-	27
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	2	-	-	2	2	-	-	2
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>30</b>	-	-	<b>30</b>	<b>29</b>	-	-	<b>29</b>
<b>Community Allocation</b>								
Headquarters	28	-	-	28	27	-	-	27
Regional Offices	2	-	-	2	2	-	-	2
Other	-	-	-	-	-	-	-	-
	<b>30</b>	-	-	<b>30</b>	<b>29</b>	-	-	<b>29</b>

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## **Human Resources**

### **Regional Operations**

#### **Activity Description**

The Regional Service Centres are responsible for the provision of front-line general human resource services, as well as strategic advice and guidance in the areas of human resource management and planning to regional management that support the recruitment and retention of the public service. Human resource services include recruitment, labour relations advice, job description review, employee development, and support for human resource planning and employee recognition.

The Northern Region consists of the Inuvik and Sahtu Service Centres.

The Southern Region consists of the Fort Smith, Hay River and Dehcho Service Centres.

## Human Resources

### Regional Operations

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Northern Region	<b>1,899</b>	1,843	1,843	1,838
Southern Region	<b>1,898</b>	1,855	1,855	1,520
	<b>3,797</b>	3,698	3,698	3,358
<b>Expenditure Category</b>				
Compensation and Benefits	<b>3,240</b>	3,141	3,141	3,161
Contract Services	<b>42</b>	42	42	30
Fees and Payments	<b>261</b>	261	261	5
Materials and Supplies	<b>57</b>	57	57	32
Purchased Services	<b>85</b>	85	85	57
Travel	<b>112</b>	112	112	73
	<b>3,797</b>	3,698	3,698	3,358

## Human Resources

### Regional Operations

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	8	-	-	8	8	-	-	8
Dehcho	3	-	-	3	3	-	-	3
Sahtu	2	-	-	2	2	-	-	2
Beaufort Delta	12	-	-	12	12	-	-	12
	<b>25</b>	-	-	<b>25</b>	<b>25</b>	-	-	<b>25</b>
<b>Community Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
Regional Offices	25	-	-	25	25	-	-	25
Other	-	-	-	-	-	-	-	-
	<b>25</b>	-	-	<b>25</b>	<b>25</b>	-	-	<b>25</b>

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## **Human Resources**

### **Strategic Human Resources**

#### **Activity Description**

The Strategic Human Resources Division is responsible for leading government-wide human resource management. The Division is responsible for leading the implementation of *20/20: A Brilliant North, the NWT Public Service Strategic Plan*.

Job Evaluation and Organizational Development coordinates the evaluation of GNWT positions through implementation of the Hay Job Evaluation System, provides training on the job evaluation system and the creation of job descriptions, maintains GNWT organization charts and provides advice and support to management on organizational development.

Employee Development and Workforce Planning manages the development and implementation of government-wide human resource management programs particularly in the areas of retention; workforce planning; employee recognition; management, leadership, and employee development; health and wellness; workplace safety; and diversity. The Unit also provides specialized recruitment advice as well as planning and implementation of specialized recruitment programs, strategies and initiatives.



## Human Resources

### Strategic Human Resources

#### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Employee Development & Workforce Planning	6,483	6,768	6,768	4,258
Job Evaluation & Organizational Development	1,117	1,087	1,087	868
Program Management	739	732	732	453
	<b>8,339</b>	<b>8,587</b>	<b>8,587</b>	<b>5,579</b>
<b>Expenditure Category</b>				
Compensation and Benefits	2,815	2,741	2,741	3,074
Computer Hardware and Software	-	-	-	55
Contract Services	2,531	2,853	2,853	1,026
Controllable Assets	-	-	-	10
Fees and Payments	2,548	2,548	2,548	1,233
Materials and Supplies	23	23	23	38
Purchased Services	400	400	400	88
Travel	22	22	22	49
Valuation Allowances	-	-	-	6
	<b>8,339</b>	<b>8,587</b>	<b>8,587</b>	<b>5,579</b>

**Human Resources**  
**Strategic Human Resources**

**Active Positions**  
(Information Item)

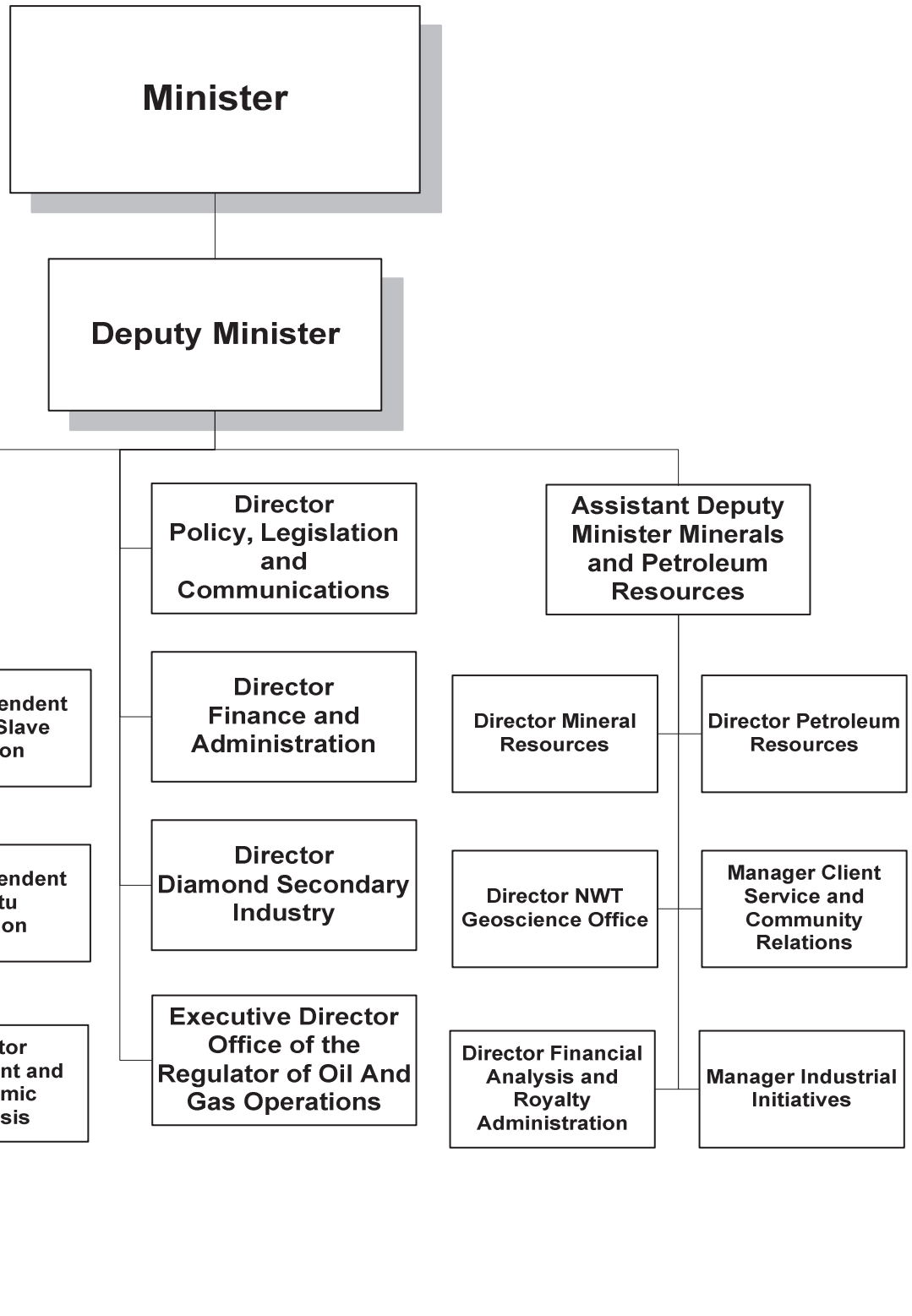
	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	21	-	-	21	21	-	-	21
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>21</b>	<b>-</b>	<b>-</b>	<b>21</b>	<b>21</b>	<b>-</b>	<b>-</b>	<b>21</b>
<b>Community Allocation</b>								
Headquarters	21	-	-	21	21	-	-	21
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>21</b>	<b>-</b>	<b>-</b>	<b>21</b>	<b>21</b>	<b>-</b>	<b>-</b>	<b>21</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Industry, Tourism and Investment**

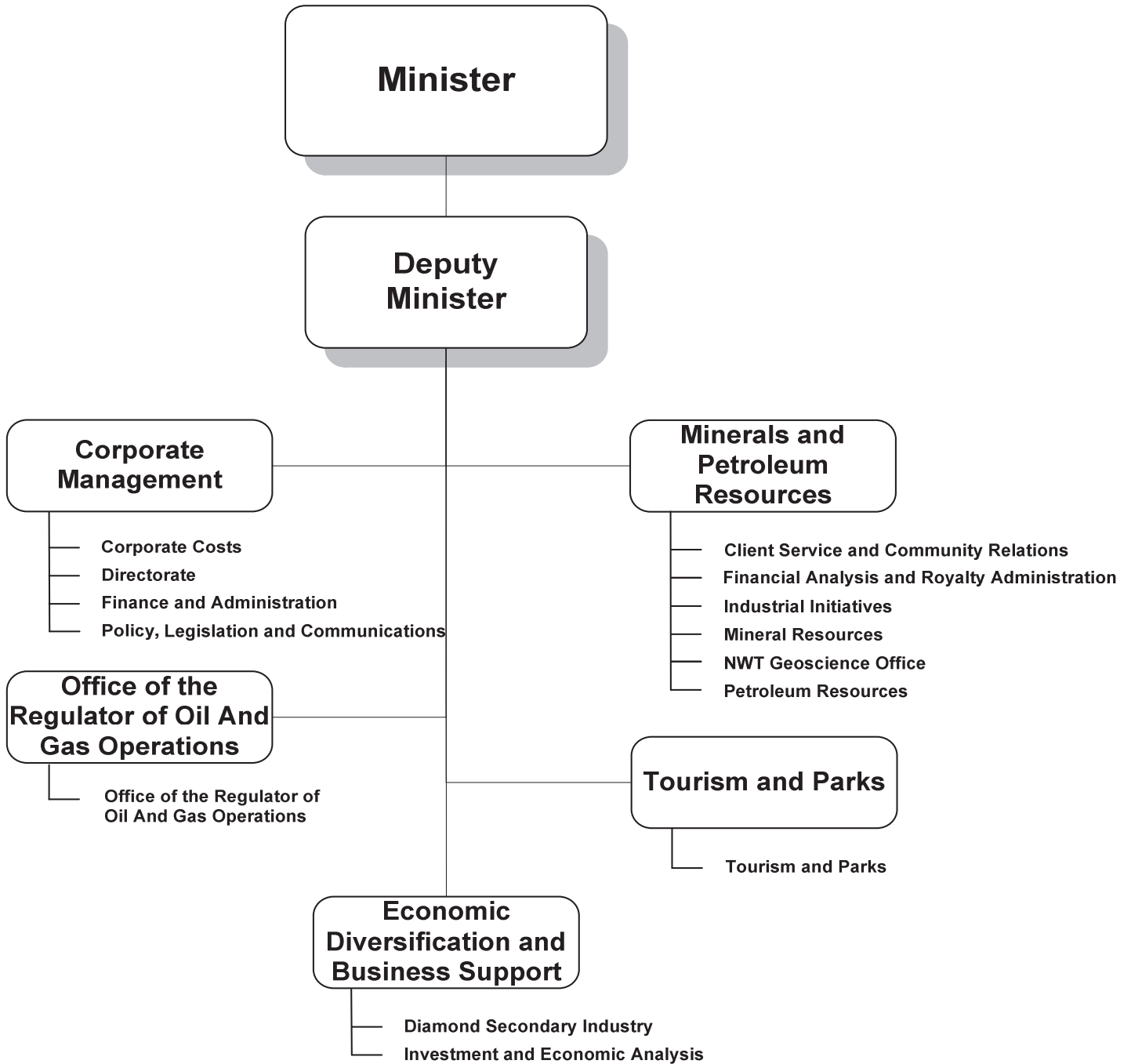
# Industry, Tourism and Investment

## Organizational Chart



# Industry, Tourism and Investment

## Accounting Structure Chart

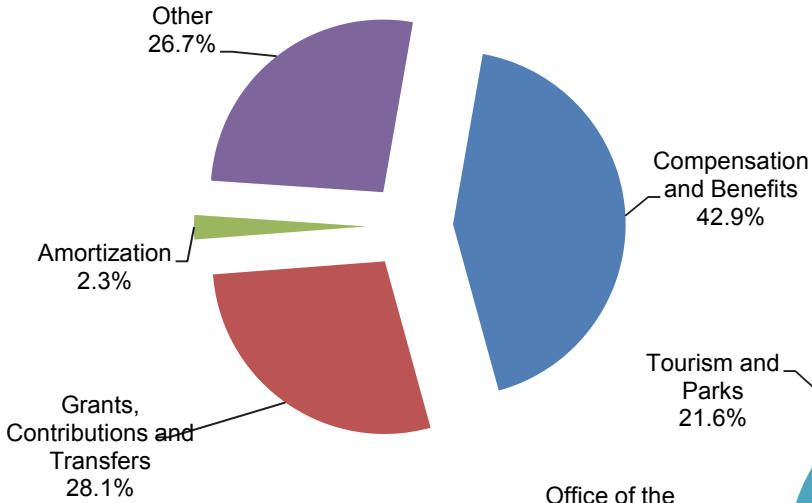


# Industry, Tourism and Investment

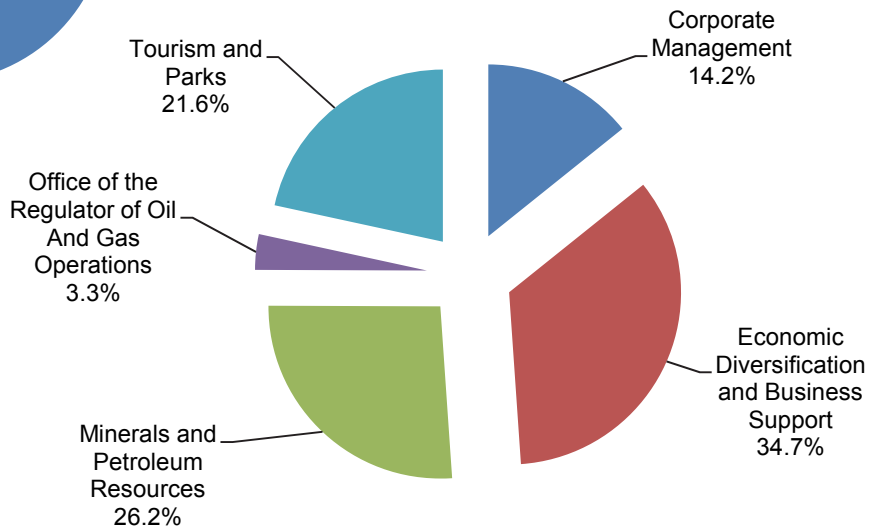
## Graphs

### Operations Expenditures

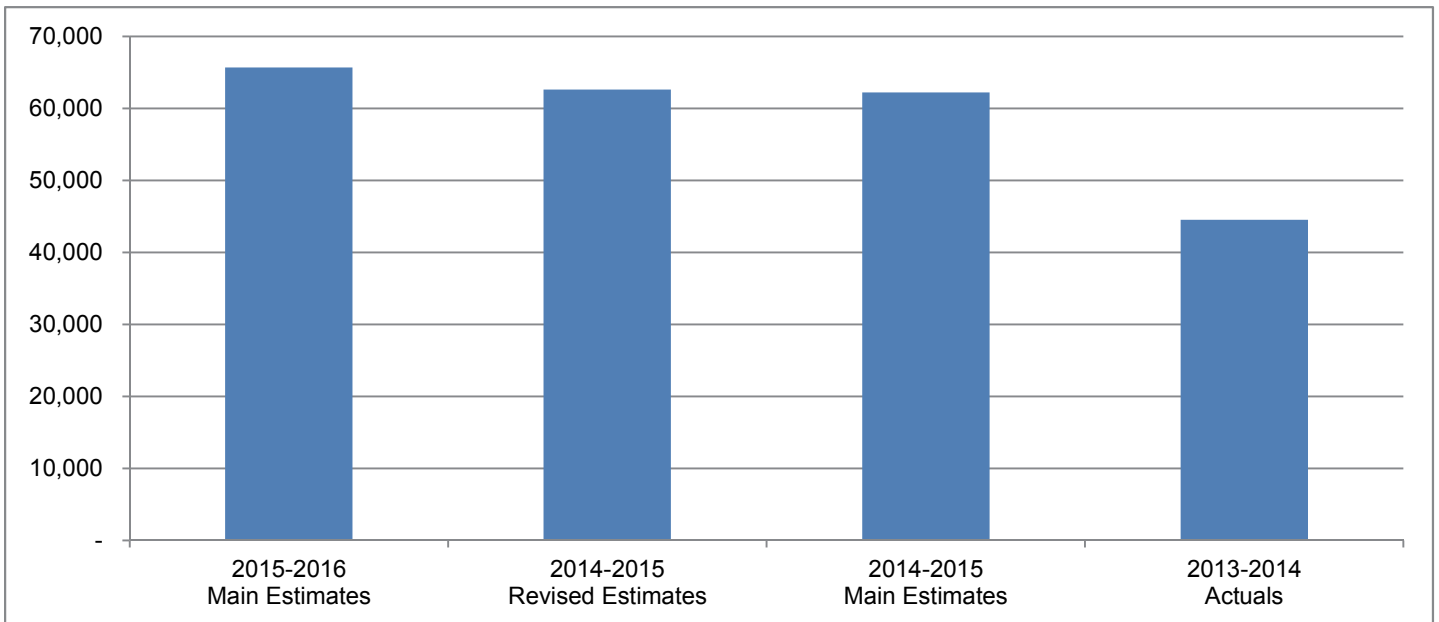
**By Expenditure Category**



**By Activity**



**Operations Expenditures Comparison  
(thousands of dollars)**



## Industry, Tourism and Investment

The mandate of the Minister and the Department of Industry, Tourism and Investment is to promote economic self-sufficiency through the responsible development of Northwest Territories mineral and petroleum resources; the development of natural resource industries, including agriculture, commercial fishing and the traditional economy; and the promotion and support of tourism, trade and investment, business, and manufacturing and secondary industries, to create a prosperous, diverse and sustainable economy for the benefit of all Northwest Territories residents.

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Activity</b>				
Corporate Management	9,350	8,588	8,434	7,420
Economic Diversification and Business Support	22,776	21,240	21,240	19,571
Minerals and Petroleum Resources	17,175	16,788	18,758	5,278
Office of the Regulator of Oil And Gas Operations	2,185	2,186	-	-
Tourism and Parks	14,191	13,783	13,783	12,246
	<b>65,677</b>	<b>62,585</b>	<b>62,215</b>	<b>44,515</b>
<b>Expenditure Category</b>				
Compensation and Benefits	28,210	26,286	25,169	18,044
Grants, Contributions and Transfers	18,427	18,995	18,995	16,687
Amortization	1,485	1,145	1,145	893
Chargebacks	1,026	1,012	978	937
Computer Hardware and Software	252	182	182	271
Contract Services	10,541	9,257	10,319	2,835
Controllable Assets	511	467	456	236
Fees and Payments	346	357	357	327
Materials and Supplies	1,388	1,426	1,376	1,662
Purchased Services	1,231	992	842	861
Travel	1,954	2,242	2,172	1,356
Utilities	306	224	224	301
Valuation Allowances	-	-	-	105
	<b>65,677</b>	<b>62,585</b>	<b>62,215</b>	<b>44,515</b>
Total Revenues	<b>81,032</b>	82,961	124,394	7,685
Total Active Positions	<b>208</b>		196	
Infrastructure Investment	<b>2,575</b>	4,865	2,640	1,594

## Industry, Tourism and Investment

### Revenue Summary

(Information Item)

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Transfer Payments</b>				
Capital Transfers	-	2,639	2,673	311
<b>Non-renewable Resource Revenue</b>				
Minerals, Oil and Gas Royalties	78,715	78,903	120,000	-
Licences, Rental and Other Fees	2,203	1,305	1,650	-
	<b>80,918</b>	80,208	121,650	-
<b>General</b>				
<i>Regulatory Revenues</i>				
Petroleum Fees	52	52	10	-
Egg Marketing Levy	35	35	35	48
Tourism Operators Licences	21	21	16	22
Operator Licences	1	1	-	-
<i>Investment Income</i>				
Interest Earned, NWT Opportunities Fund	-	-	-	7,300
<i>Service and Miscellaneous</i>				
Parks Merchandise	5	5	10	4
	<b>114</b>	114	71	7,374
	<b>81,032</b>	82,961	124,394	7,685



## Industry, Tourism and Investment

### Active Position Summary

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Activity</b>								
Corporate Management	43	-	-	43	40	-	-	40
Economic Diversification and Business Support	52	-	-	52	48	-	-	48
Office of the Regulator of Oil and Gas Operations	8	-	-	8	-	-	-	-
Minerals and Petroleum Resources	69	-	-	69	73	-	-	73
Tourism and Parks	20	-	16	36	20	-	15	35
	<b>192</b>	<b>-</b>	<b>16</b>	<b>208</b>	<b>181</b>	<b>-</b>	<b>15</b>	<b>196</b>
<b>Regional Allocation</b>								
Headquarters	114	-	-	114	105	-	-	105
North Slave	11	-	5	16	11	-	5	16
Tłıchǫ	3	-	-	3	3	-	-	3
South Slave	26	-	2	28	24	-	1	25
Dehcho	9	-	1	10	9	-	1	10
Sahtu	7	-	-	7	7	-	-	7
Beaufort Delta	22	-	8	30	22	-	8	30
	<b>192</b>	<b>-</b>	<b>16</b>	<b>208</b>	<b>181</b>	<b>-</b>	<b>15</b>	<b>196</b>
<b>Community Allocation</b>								
Headquarters	114	-	-	114	105	-	-	105
Regional Offices	71	-	12	83	69	-	12	81
Other	7	-	4	11	7	-	3	10
	<b>192</b>	<b>-</b>	<b>16</b>	<b>208</b>	<b>181</b>	<b>-</b>	<b>15</b>	<b>196</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## Industry, Tourism and Investment

### NWT Business Development and Investment Corporation

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	15	-	-	15	16	-	-	16
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>15</b>	-	-	<b>15</b>	<b>16</b>	-	-	<b>16</b>
<b>Community Allocation</b>								
Headquarters	15	-	-	15	16	-	-	16
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>15</b>	-	-	<b>15</b>	<b>16</b>	-	-	<b>16</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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## **Industry, Tourism and Investment**

### **Corporate Management**

#### **Activity Description**

The Corporate Management activity provides overall management, strategic planning, policy and legislative development, financial and information services, communication and leadership, to ITI's Divisions and Regional offices, enabling ITI to respond effectively to the priorities of the Legislative Assembly.

Directorate includes the Deputy Minister, the Assistant Deputy Minister Economic Development, and the Assistant Deputy Minister Mineral and Petroleum Resources. It guides the overall planning and execution of instructions from the Minister of ITI and the Legislative Assembly. The Deputy Minister and Assistant Deputy Ministers provide strategic advice and support to the Minister of ITI and to the department.

Policy, Legislation and Communications provides services related to policy, communications, Executive Council and Financial Management Board submissions, legislation, and intergovernmental and interdepartmental affairs. It is responsible for Access to Information requests and departmental trademarks and copyright. It also participates in land and resource management initiatives on behalf of ITI, including environmental impact assessments and regulatory matters, as well as land claim and self government agreement negotiations and implementation.

Finance and Administration provides financial management and administrative services to ITI. These services include providing advice to senior managers on financial management, financial control, financial submissions, contracts, and contributions.

Corporate Costs captures department-wide costs such as lease payments, vehicle cost, and telecommunications.

Housed in the Department of Lands, Informatics provides strategic advice and guidance on the use of information and technology in support of ITI programs and services, and broad information management services to ITI, Environment and Natural Resources, and Lands, including: information systems and internet development, implementation and operations, geomatics and geographic information systems, data and analysis, and records and library services for electronic and printed and visual services.

# Industry, Tourism and Investment

## Corporate Management

### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Corporate Costs	1,414	1,393	1,359	1,750
Directorate	3,693	3,344	3,344	2,891
Finance and Administration	1,538	1,473	1,473	1,494
Policy, Legislation and Communications	2,705	2,378	2,258	1,285
	<b>9,350</b>	<b>8,588</b>	<b>8,434</b>	<b>7,420</b>
<b>Expenditure Category</b>				
Compensation and Benefits	6,586	5,869	5,869	5,278
Amortization	74	74	74	74
Chargebacks	1,026	1,012	978	921
Computer Hardware and Software	10	7	7	35
Contract Services	671	753	753	163
Controllable Assets	1	-	-	95
Fees and Payments	49	49	49	15
Materials and Supplies	145	167	167	213
Purchased Services	455	299	179	213
Travel	315	340	340	289
Utilities	18	18	18	19
Valuation Allowances	-	-	-	105
	<b>9,350</b>	<b>8,588</b>	<b>8,434</b>	<b>7,420</b>

## Industry, Tourism and Investment

### Corporate Management

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	27	-	-	27	26	-	-	26
North Slave	2	-	-	2	2	-	-	2
Tłıchǫ	1	-	-	1	1	-	-	1
South Slave	6	-	-	6	4	-	-	4
Dehcho	3	-	-	3	3	-	-	3
Sahtu	2	-	-	2	2	-	-	2
Beaufort Delta	2	-	-	2	2	-	-	2
	<b>43</b>	-	-	<b>43</b>	<b>40</b>	-	-	<b>40</b>
<b>Community Allocation</b>								
Headquarters	27	-	-	27	26	-	-	26
Regional Offices	15	-	-	15	13	-	-	13
Other	1	-	-	1	1	-	-	1
	<b>43</b>	-	-	<b>43</b>	<b>40</b>	-	-	<b>40</b>

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## **Industry, Tourism and Investment**

### **Economic Diversification and Business Support**

#### **Activity Description**

The Economic Diversification and Business Support activity consists of Investment and Economic Analysis Division within ITI, as well as the NWT Business Development and Investment Corporation (BDIC), Community Futures Development Corporations (Community Futures), and the Diamond Secondary Industry Division.

ITI encourages investment in the NWT by providing economic analysis, and regional market and economic data for both business and government. It supports informed decision-making by providing economic data, market intelligence, sector information, and opportunity studies. In conjunction with the BDIC and Community Futures Development Corporations, ITI provides business advice and access to investment capital. These activities are delivered through the Investment and Economic Analysis Division and Regional Offices, the BDIC, and funding Community Futures Organizations.

ITI Regional Offices supply program guidance, support, advice, and assistance at the community level. Regional representatives are experienced, knowledgeable and well networked with organizations, financial institutions, and government departments and agencies. ITI works with business associations such as the NWT Chamber of Commerce and the NWT Construction Association, as well as with professional associations, to promote the NWT as a place to work, invest and live.

Investment and Economic Analysis leads the development of programs and initiatives in support of the NWT's Traditional Economy. Specific programs support arts and fine crafts, agriculture, fisheries, trapping and commercial game harvesting. Staff in Regional Offices implement the traditional economy programming.

Investment and Economic Analysis is also the GNWT lead on internal and international trade matters, including negotiations relating to the Agreement on Internal Trade, and providing support for the GNWT's participation in the Pacific Northwest Economic Region, the Canada - European Union Comprehensive Economic Trade Agreement, and other international trade agreements. Through the Hay River office, Investment and Economic Analysis is also responsible for the administration of the GNWT Business Incentive Policy (BIP) and the GNWT Contracts Registry and Reporting System, which promote business opportunities for contracting with the GNWT.

The Diamond Secondary Industry (DSI) Division is responsible for the administration of the Diamond Policy Framework and negotiating agreements guaranteeing Approved NWT Diamond Manufacturers (ANDM) access to rough diamonds produced by NWT mines, and for ensuring implementation of those agreements. DSI also administers the GNWT Diamond Certification Program, and negotiates and administers agreements that license the use of GNWT diamond trademarks by ANDMs.



**Industry, Tourism and Investment**  
**Economic Diversification and Business Support**

**Operations Expenditure Summary**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Diamond Secondary Industry	<b>669</b>	591	591	567
Investment and Economic Analysis				
Other Program Costs	<b>18,318</b>	16,842	16,842	15,250
NWT Business Development and Investment Corporation	<b>3,789</b>	3,807	3,807	3,754
	<b>22,776</b>	21,240	21,240	19,571
<b>Expenditure Category</b>				
Compensation and Benefits	<b>6,948</b>	6,638	6,638	6,321
Grants, Contributions and Transfers	<b>11,844</b>	11,982	11,982	10,801
Amortization	<b>80</b>	60	60	54
Chargebacks	<b>-</b>	-	-	2
Computer Hardware and Software	<b>42</b>	36	36	25
Contract Services	<b>2,869</b>	1,593	1,593	933
Controllable Assets	<b>3</b>	3	3	34
Fees and Payments	<b>64</b>	61	61	150
Materials and Supplies	<b>217</b>	212	212	501
Purchased Services	<b>275</b>	278	278	292
Travel	<b>429</b>	373	373	448
Utilities	<b>5</b>	4	4	10
	<b>22,776</b>	21,240	21,240	19,571

**Industry, Tourism and Investment**  
**Economic Diversification and Business Support**  
**Grants, Contributions and Transfers**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Grants</b>				
Fur Price Program	<b>205</b>	205	205	-
<b>Contributions</b>				
Agriculture Development Infrastructure	-	-	-	285
Business Development and Investment Corporation	<b>3,789</b>	3,807	3,807	3,754
Business Internship	<b>50</b>	50	50	-
Commercial Fisheries	<b>225</b>	225	225	237
Community Futures	<b>1,147</b>	1,272	1,272	986
Community Transfer Initiatives	<b>1,587</b>	1,582	1,582	1,380
Economic Analysis Contributions - Various	-	-	-	90
Film Industry Pilot Project	<b>100</b>	100	100	-
Great Northern Arts Festival	<b>25</b>	25	25	25
Growing Forward 2	<b>300</b>	300	300	-
Northern Food Development Program	<b>550</b>	550	550	179
Support for Entrepreneur and Economic Development (SEED)	<b>3,866</b>	3,866	3,866	3,865
	<b>11,639</b>	11,777	11,777	10,801
<b>Total Grants and Contributions</b>	<b>11,844</b>	11,982	11,982	10,801

**Descriptions of Grants and Contributions**

**Fur Price Program (205)** - Grants to trappers in the form of a minimum price for selected species of fur. The grant is available on good quality, well handled pelts.

**Agriculture Development Infrastructure** - The program aimed to facilitate the development of the agriculture sector in the NWT by providing investment in support of new community based initiatives as well as expansion of existing operations, to include community/commercial greenhouses. This program was discontinued in 2013/14.

**Business Development and Investment Corporation (3,789)** - The purpose of the BDIC is to support the economic objectives of the GNWT by encouraging the creation and development of northern business enterprises and by providing information and financial assistance to, and making investments in such enterprises.

## **Industry, Tourism and Investment**

### **Economic Diversification and Business Support**

#### **Grants, Contributions and Transfers**

**Business Internship (50)** - The program aims to support small businesses to attract, recruit, hire and retain accredited accountants, bookkeepers, and office managers. Support would be aimed at deferring a portion of the cost to recruit a prospective employee and a portion of the salary for a period of up to 2 years. Where need is evident the program may be used to attract professional service providers to a region to provide business support services to a number of businesses in the region.

**Commercial Fisheries (225)** - Contributions to support development of commercial fisheries by offsetting high freight or production costs.

**Community Futures (1,147)** - Contributions to help communities in need of solving their long term employment problems.

**Community Transfer Initiatives (1,587)** - Contributions to provide funding for the services of Economic Development Officers.

**Economic Analysis Contributions** - Various contributions in support of Economic Analysis and Opportunities in the NWT.

**Film Industry Pilot Project (100)** - The program aims to provide rebates to eligible producers of film and television productions to offset a portion of production costs incurred specifically involving northern wages, supplies/goods and services.

**Great Northern Arts Festival (25)** - This festival is recognized as a major opportunity for artists to compare styles, methods, and other knowledge such as the acquisition of raw materials, therefore enhancing development of skills.

**Growing Forward 2 (300)** - This is a bilateral cost shared Agreement signed between the Government of Canada and the Government of the Northwest Territories. The funding allocated will be used to reflect the GNWT share of costs in the Growing Forward 2 agreement which in turn will be used to fund a number of programs aimed at building and expanding the agriculture sector in the Northwest Territories.

**Northern Food Development Program (550)** - The Northern Foods Development Program (NFDP) aims to remove barriers, create employment and facilitate the development of the Northern Food production sector by providing support to commercial producers of northern fish, meat and other food products for sale to consumers in the Northwest Territories (NWT). The program provides support to northern producers of food to offset a portion of the cost of production, processing and marketing for northern markets.

**Support for Entrepreneur and Economic Development (SEED) (3,866)** - The SEED program provides for a wide range of assistance to businesses and individuals to support and stimulate business development. It also supports community based initiatives that stimulate the local economy.

## Industry, Tourism and Investment

### Economic Diversification and Business Support

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	17	-	-	17	13	-	-	13
North Slave	5	-	-	5	5	-	-	5
Tłıchǫ	2	-	-	2	2	-	-	2
South Slave	11	-	-	11	11	-	-	11
Dehcho	4	-	-	4	4	-	-	4
Sahtu	4	-	-	4	4	-	-	4
Beaufort Delta	9	-	-	9	9	-	-	9
	<b>52</b>	-	-	<b>52</b>	<b>48</b>	-	-	<b>48</b>
<b>Community Allocation</b>								
Headquarters	17	-	-	17	13	-	-	13
Regional Offices	29	-	-	29	29	-	-	29
Other	6	-	-	6	6	-	-	6
	<b>52</b>	-	-	<b>52</b>	<b>48</b>	-	-	<b>48</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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## **Industry, Tourism and Investment**

### **Minerals and Petroleum Resources**

#### **Activity Description**

The Minerals and Petroleum Resources activity consists of the Mineral Resources Division, the Petroleum Resources Division, the Northwest Territories Geoscience Office (NTGO), the Financial Analysis and Royalty Administration Division, the Industrial Initiatives Unit, and the Client Service and Community Relations Unit. The five Regional offices across the NWT ensure that businesses and entrepreneurs receive access to programs and resources, to help maximize the benefits from development in their regions.

Mineral Resources develops and delivers policy; programs and services related to minerals, exploration and development; and manages land tenure associated with mineral resource rights for public lands in the NWT through the Mining Records Office.

Petroleum Resources, based in Inuvik, along with the Mackenzie Valley Petroleum Planning Office (MVPPO) in Hay River, develops and delivers policy, programs and services related to petroleum exploration, development and transportation and manage land tenure associated with petroleum resource development and the registration of petroleum resource rights. Petroleum Resources also oversees the management of the Environmental Studies Research Fund and Benefits Plans.

Financial Analysis and Royalty Administration (FARA) is responsible for the management, administration and collection of resource royalties from mineral and petroleum resource development in the NWT, including performing and overseeing royalty audits and diamond valuation processes. FARA also analyzes and evaluates the economic impacts of planned or potential petroleum and mineral resource developments.

NTGO undertakes and supports original geoscience studies that contribute to a modern, comprehensive geoscience database for the NWT. NTGO also provides advice and outreach services to individuals, communities, governments and industry.

Industrial Initiatives supports the negotiation and implementation of GNWT socio-economic agreements (SEAs) with industry, and monitors industrial activities in collaboration with communities, industry, and other GNWT Departments. Industrial Initiatives provides expert GNWT socio-economic impact analysis during the environmental assessment of non-renewable resource development projects in the NWT, manages the publication of GNWT reports required under the SEAs, and coordinates research in best practices for NWT benefits from present and future initiatives.

Client Service and Community Relations provides expertise related to Aboriginal consultation requirements and the NWT regulatory system directly to industry and communities, along with information on legislation, mineral and petroleum rights, mineral exploration, and mining activity.

## Industry, Tourism and Investment

### Minerals and Petroleum Resources

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Client Service and Community Relations	1,050	1,187	1,168	-
Financial Analysis and Royalty Administration	3,905	3,181	3,179	-
Industrial Initiatives	600	717	717	397
Mineral Resources	2,462	2,310	2,310	1,520
NWT Geoscience Office	5,575	5,493	5,484	1,635
Petroleum Resources	3,583	3,900	5,900	1,726
	<b>17,175</b>	<b>16,788</b>	<b>18,758</b>	<b>5,278</b>
<b>Expenditure Category</b>				
Compensation and Benefits	9,683	9,352	9,322	3,060
Grants, Contributions and Transfers	1,325	1,455	1,455	811
Amortization	272	83	83	15
Chargebacks	-	-	-	5
Computer Hardware and Software	183	125	125	156
Contract Services	3,956	3,718	5,718	499
Controllable Assets	123	79	79	8
Fees and Payments	157	172	172	56
Materials and Supplies	293	314	314	161
Purchased Services	232	234	234	137
Travel	939	1,256	1,256	370
Utilities	12	-	-	-
	<b>17,175</b>	<b>16,788</b>	<b>18,758</b>	<b>5,278</b>

## Industry, Tourism and Investment

### Minerals and Petroleum Resources

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
Aboriginal Mineral Development Support Program	100	100	100	-
CanZinc Socioeconomic Agreement	30	30	30	-
Diavik Socioeconomic Agreement	50	180	180	90
Mackenzie Valley Development Contributions	715	715	715	611
Mining Incentive Program	400	400	400	-
NWT Chamber of Mines	30	30	30	110
<b>Total Contributions</b>	<b>1,325</b>	<b>1,455</b>	<b>1,455</b>	<b>811</b>

#### Descriptions of Contributions

**Aboriginal Mineral Development Support Program (100)** - Contributions in support of Aboriginal organizations to prepare and participate in mineral developments in their area.

**CanZinc Socioeconomic Agreement (30)** - Resources to support the Prairie Creek Mine Socio-economic Advisory Committee established under the Prairie Creek Socioeconomic Agreement (SEA) to monitor, review and make recommendations on socioeconomic impacts, mitigation measures and commitments made in the SEA.

**Diavik Socioeconomic Agreement (50)** - Resources to support the Diavik Community Advisory Board established under the Diavik Socio-economic Monitoring Agreement (SEMA) to monitor, review and make recommendations on socio-economic matters associated with the Diavik Diamond Mine and addressed in the SEMA.

**Mackenzie Valley Development Contributions (715)** - Contributions that fall under this program include: Aboriginal Pipeline Group, Resource Pre-Development Program, Aboriginal Capacity Building and Community Consultations.

**Mining Incentive Program (400)** - Contributions in support of mineral exploration companies and prospectors who are exploring for NWT mineral resources.

**NWT Chamber of Mines (30)** - Contributions in support of minerals issues.



## Industry, Tourism and Investment

### Minerals and Petroleum Resources

#### Active Positions

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	56	-	-	56	58	-	-	58
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	4	-	-	4	6	-	-	6
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	9	-	-	9	9	-	-	9
	<b>69</b>	-	-	<b>69</b>	<b>73</b>	-	-	<b>73</b>
<b>Community Allocation</b>								
Headquarters	56	-	-	56	58	-	-	58
Regional Offices	13	-	-	13	15	-	-	15
Other	-	-	-	-	-	-	-	-
	<b>69</b>	-	-	<b>69</b>	<b>73</b>	-	-	<b>73</b>

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## **Industry, Tourism and Investment**

### **Office of the Regulator of Oil And Gas Operations**

#### **Activity Description**

The Office of the Regulator of Oil and Gas Operations (OROGO) was created on April 1, 2014 as a result of devolution to support the Minister of ITI in his role as the Regulator of oil and gas operations in the NWT. The Regulator regulates onshore oil and gas operations in the NWT, outside of federal areas and the Inuvialuit Settlement Region, for the primary purposes of ensuring safety, environmental protection and the conservation of oil and gas resources. OROGO's responsibilities include application reviews, regulating seismic and drilling operations, pipeline and well regulation, inspection and compliance verification, and emergency response and investigation.

**Industry, Tourism and Investment**  
**Office of the Regulator of Oil And Gas Operations**  
**Operations Expenditure Summary**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Office of the Regulator of Oil and Gas Operations	<b>2,185</b>	2,186	-	-
<b>Expenditure Category</b>				
Compensation and Benefits	<b>1,087</b>	1,087	-	-
Contract Services	<b>850</b>	938	-	-
Controllable Assets	<b>10</b>	11	-	-
Materials and Supplies	<b>50</b>	50	-	-
Purchased Services	<b>118</b>	30	-	-
Travel	<b>70</b>	70	-	-
	<b>2,185</b>	2,186	-	-

## Industry, Tourism and Investment

### Office of the Regulator of Oil And Gas Operations

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	8	-	-	8	-	-	-	-
North Slave	-	-	-	-	-	-	-	-
Tłchq	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>8</b>	-	-	<b>8</b>	-	-	-	-
<b>Community Allocation</b>								
Headquarters	8	-	-	8	-	-	-	-
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>8</b>	-	-	<b>8</b>	-	-	-	-

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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## **Industry, Tourism and Investment**

### **Tourism and Parks**

#### **Activity Description**

ITI develops and implements NWT tourism strategies with partners in the tourism industry. The Tourism and Parks Division provides support for tourism marketing, training and product development, and conducts research and planning. The Division, along with ITI's Regional Offices, develops, operates and maintains public tourism facilities, including a system of NWT parks that supports and promotes tourism.

# Industry, Tourism and Investment

## Tourism and Parks

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Tourism and Parks	<b>14,191</b>	13,783	13,783	12,246
<b>Expenditure Category</b>				
Compensation and Benefits	<b>3,906</b>	3,340	3,340	3,385
Grants, Contributions and Transfers	<b>5,258</b>	5,558	5,558	5,075
Amortization	<b>1,059</b>	928	928	750
Chargebacks	-	-	-	9
Computer Hardware and Software	<b>17</b>	14	14	55
Contract Services	<b>2,195</b>	2,255	2,255	1,240
Controllable Assets	<b>374</b>	374	374	99
Fees and Payments	<b>76</b>	75	75	106
Materials and Supplies	<b>683</b>	683	683	787
Purchased Services	<b>151</b>	151	151	219
Travel	<b>201</b>	203	203	249
Utilities	<b>271</b>	202	202	272
	<b>14,191</b>	13,783	13,783	12,246

# Industry, Tourism and Investment

## Tourism and Parks

### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
Community Tourism Infrastructure	100	100	100	-
Convention Bureau	100	100	100	-
Northern Frontier Visitors Centre	161	161	161	111
Sport Hunt Outfitter Marketing Support	-	300	300	139
Tourism 2015	400	400	400	400
Tourism Diversification Program	1,086	1,086	1,086	1,030
Tourism Industry Contribution	3,336	3,336	3,336	3,336
Tourism Skills Development	75	75	75	-
Tourism - Various	-	-	-	59
<b>Total Contributions</b>	<b>5,258</b>	<b>5,558</b>	<b>5,558</b>	<b>5,075</b>

#### Descriptions of Contributions

**Community Tourism Infrastructure (100)** - Contributions to municipalities, NGO's, and Aboriginal governments and organizations to support new and innovative infrastructure projects, support tourism in communities, and promote nearby parks and natural attractions.

**Convention Bureau (100)** - Contributions to NWT Tourism to establish a convention bureau for the NWT.

**Northern Frontier Visitors Centre (161)** - Contributions to provide information services to tourists about the North Slave region. This includes providing information on tourist accommodations, events and other related tourism activities.

**Sport Hunt Outfitter Marketing Support** - Contributions to support marketing assistance for sports hunting outfitters.

**Tourism 2015 (400)** - Contributions for marketing under Tourism 2015 to NWT Tourism.

**Tourism Diversification Program (1,086)** - Contributions to support tourism operators in product diversification and in expansion into growing travel and tourism markets. Funding is available to assist businesses through planning, product development and marketing.

**Tourism Industry Contribution (3,336)** - Contributions for Marketing and Industry Association support.

**Tourism Skills Development (75)** - Contributions to tourism business operators for mentorship and skills development of the tourism industry labour force.

**Tourism Various** - Contributions in support of tourism and parks initiatives.



## Industry, Tourism and Investment

### Tourism and Parks

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	6	-	-	6	8	-	-	8
North Slave	4	-	5	9	4	-	5	9
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	5	-	2	7	3	-	1	4
Dehcho	2	-	1	3	2	-	1	3
Sahtu	1	-	-	1	1	-	-	1
Beaufort Delta	2	-	8	10	2	-	8	10
	<b>20</b>	<b>-</b>	<b>16</b>	<b>36</b>	<b>20</b>	<b>-</b>	<b>15</b>	<b>35</b>
<b>Community Allocation</b>								
Headquarters	6	-	-	6	8	-	-	8
Regional Offices	14	-	12	26	12	-	12	24
Other	-	-	4	4	-	-	3	3
	<b>20</b>	<b>-</b>	<b>16</b>	<b>36</b>	<b>20</b>	<b>-</b>	<b>15</b>	<b>35</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## Industry, Tourism and Investment

### Lease Commitments

(Information Item)

(thousands of dollars)

Type of Property	Community	2015-2016	
		Main Estimates	Future Lease Payments
Mackenzie Valley Petroleum Planning Office	Hay River	56	336
Visitor Centre	Inuvik	23	73
Visitor Centre	Dawson City, Yukon Territory	14	24
		<b>93</b>	<b>433</b>

The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

The Main Estimates and Future Lease Payment amounts represent the Base Rent cost, excluding any operations and maintenance component that is included in the total Lease costs in the agreement.

## Industry, Tourism and Investment

### Northwest Territories Environmental Studies Research Fund

(Information Item)

The Environmental Studies Research Fund (ESRF) was established under the *Petroleum Resources Act* (PRA) as a Special Purpose Fund, effective April 1, 2014, to provide funding to environmental and social studies designed to assist in decision-making processes related to oil and gas exploration, development and production on petroleum lands within the Northwest Territories (NWT). As provided for in the Devolution Final Agreement, the Act substantially mirrors the *Canada Petroleum Resources Act*.

	(thousands of dollars)			
	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
Authorized Limit	15,000	15,000	-	-
<b>OPERATING RESULTS</b>				
<b>Income</b>				
Revenue	-	1,108	-	-
<b>Expenses</b>				
Compensation and Benefits	-	-	-	-
Grants	-	-	-	-
Travel	-	-	-	-
Other Expenses	473	635	-	-
	<b>473</b>	<b>635</b>	<b>-</b>	<b>-</b>
<b>Surplus (Deficit)</b>	<b>(473)</b>	<b>473</b>	<b>-</b>	<b>-</b>
<b>NWT Environmental Studies Research Fund</b>				
Opening Balance	473	-	-	-
Surplus (Deficit)	(473)	473	-	-
Closing Balance	-	473	-	-

**Note 1:** Funding transferred from the federal ESRF, as part of Devolution implementation, will be used towards Environmental Studies Management Board (ESMB) costs in 2014-2015.

**Note 2:** Revenues of the ESRF are derived from levies paid by holders of petroleum exploration and production licences on NWT lands.

**Note 3:** The PRA allows for reasonable expenses incurred for the management, operation and administration of the ESMB to be charged against the ESRF. The PRA sets out the duties and functions of the ESMB, including that the ESMB establish guidelines and procedures of the Fund. The members of the ESMB have not been selected; therefore, projected revenue is not included for 2015-2016.

## Industry, Tourism and Investment

### Work Performed on Behalf of Others

(Information Item)

(thousands of dollars)

Items	2015-2016	2014-2015	2014-2015	2013-2014
	Main Estimates	Revised Estimates	Main Estimates	Actuals
Aboriginal Affairs & Northern Development Canada (AANDC)	-	-	-	53
Canadian Northern Economic Development Agency (CanNor)	1,912	1,518	-	510
Canadian Northern Economic Development Agency (CanNor)	-	100	100	95
Canadian Northern Economic Development Agency (CanNor)	-	-	-	60
Canadian Northern Economic Development Agency (CanNor)	-	-	-	40
Growing Forward Project	732	535	535	481
Gwich'in Implementation	18	18	18	-
Sahtu Implementation	39	39	39	20
Tłıchǫ Implementation	14	14	14	-
	<b>2,715</b>	<b>2,224</b>	<b>706</b>	<b>1,259</b>

#### Descriptions of Work Performed on Behalf of Others

**Aboriginal Affairs & Northern Development Canada (AANDC)** - Funding received for geoscience research projects.

**Canadian Northern Economic Development Agency (CanNor) (1,912)** - Funding received under the Strategic Investment in Northern Economic Development program for geoscience research projects.

**Canadian Northern Economic Development Agency (CanNor)** - Funding to assist with the cost associated with economic opportunities research in the Northwest Territories.

**Canadian Northern Economic Development Agency (CanNor)** - Funding to assist with the cost associated with Arts Marketing Tactical Plan.

**Canadian Northern Economic Development Agency (CanNor)** - Funding to assist with the cost associated with Film Sector Strategy.

**Growing Forward Project (732)** - Funding provided by the Department of Agriculture and Agri-Food Canada.

**Gwich'in Implementation (18)** - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.

## **Industry, Tourism and Investment**

### **Work Performed on Behalf of Others**

(Information Item)

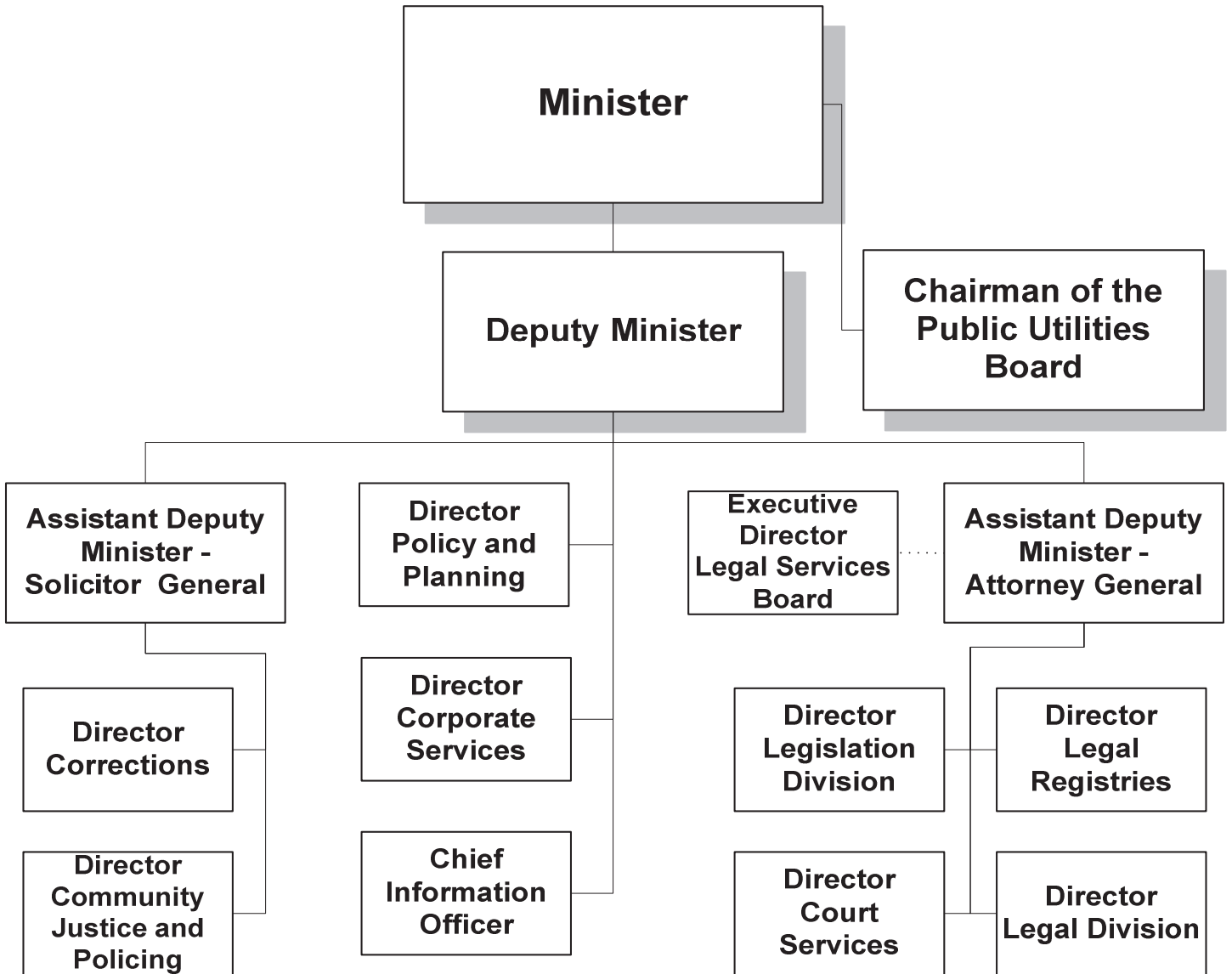
**Sahtu Implementation (39)** - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.

**Tłıchǵ Implementation (14)** - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the Government of the Northwest Territories to assist with Tłıchǵ implementation activities pursuant to the Tłıchǵ Implementation Plan.

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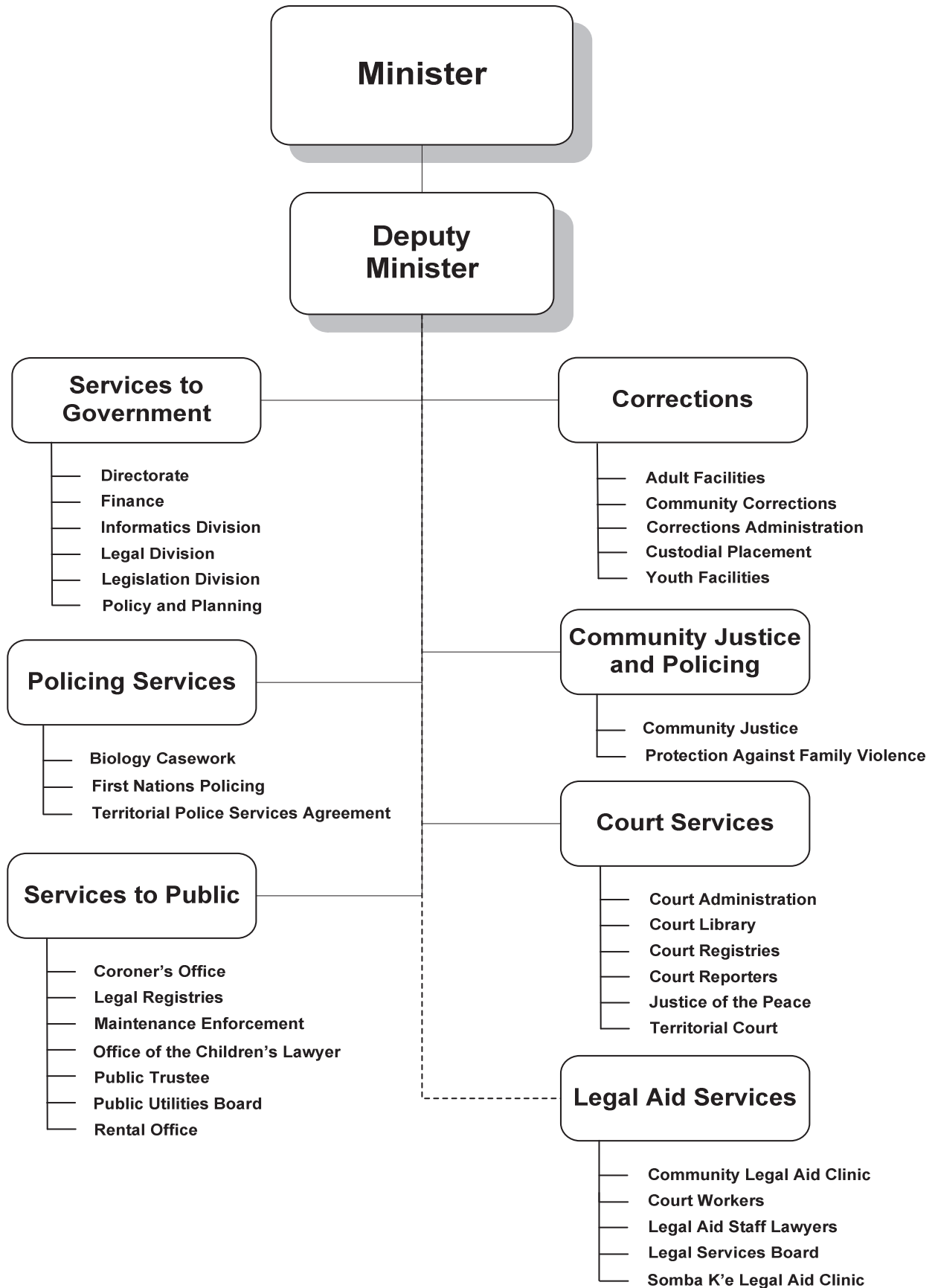
**Justice**

**Justice**  
**Organizational Chart**





**Justice**  
**Accounting Structure Chart**

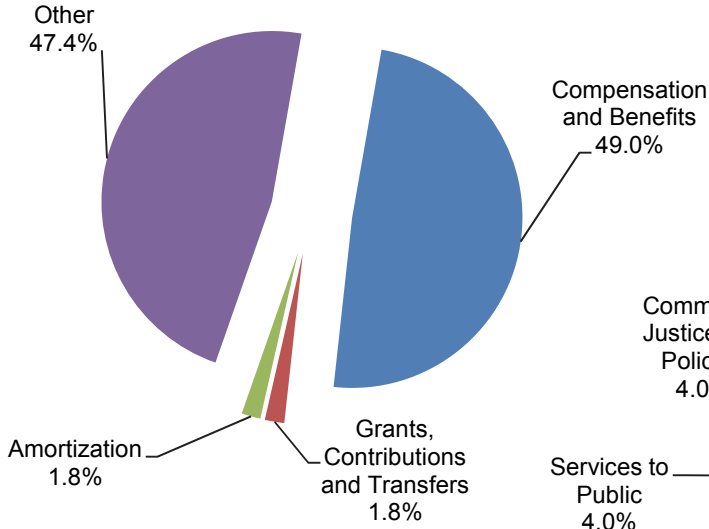


# Justice

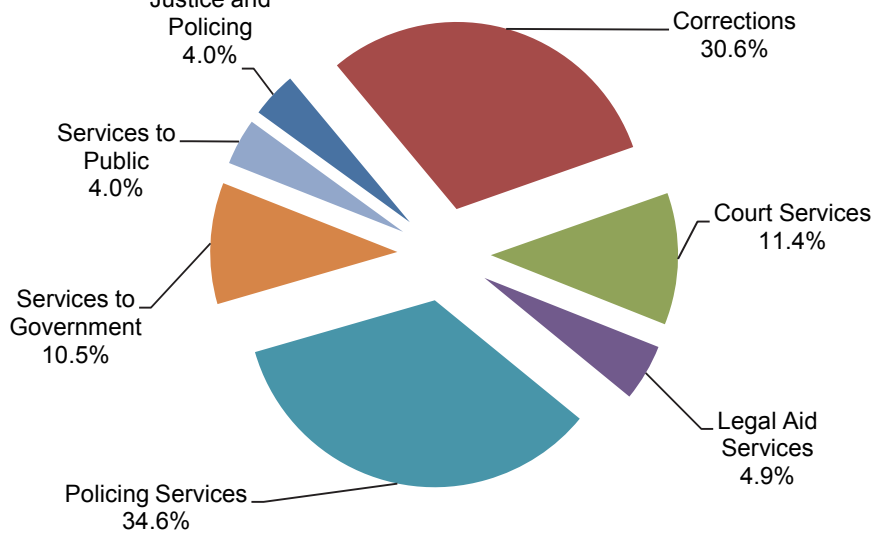
## Graphs

### Operations Expenditures

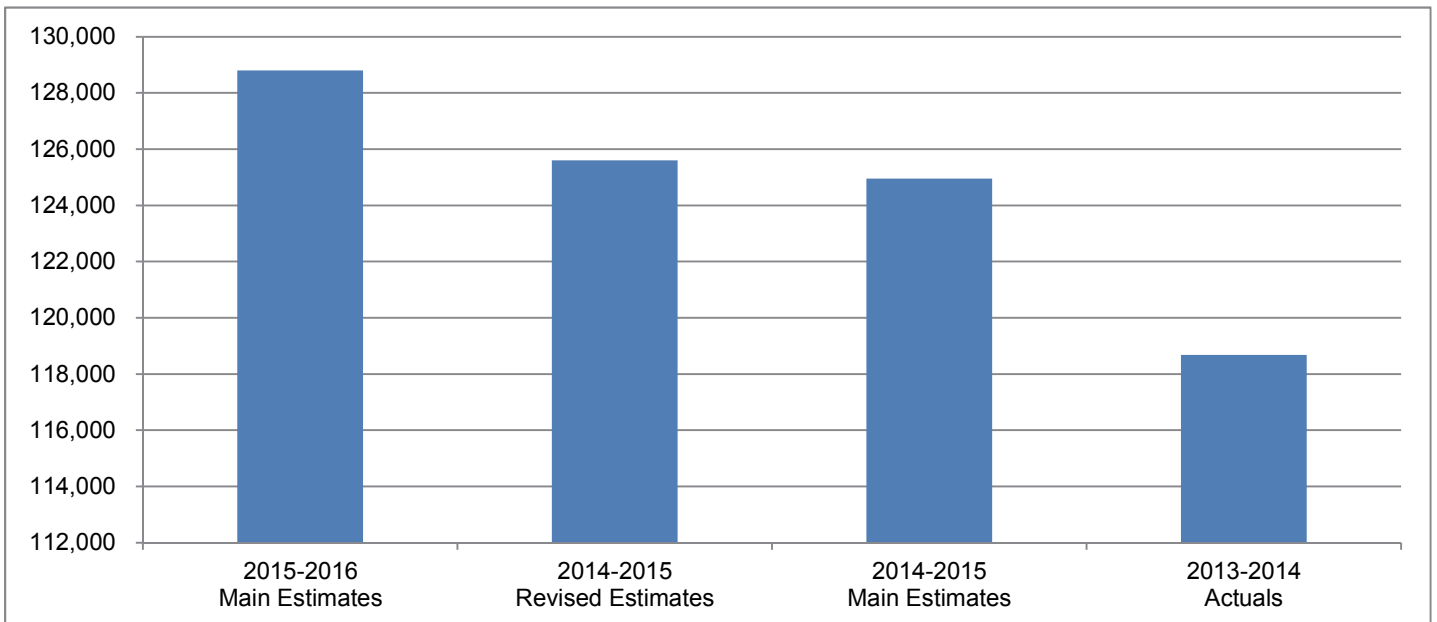
**By Expenditure Category**



**By Activity**



**Operations Expenditures Comparison  
(thousands of dollars)**



## Justice

The mandate of the Department of Justice is to administer justice, including policing and corrections in the Northwest Territories. This mandate will be carried out in a manner which respects community and Aboriginal values and encourages communities to assume increasing responsibilities.

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Activity</b>				
Community Justice and Policing	5,096	4,900	4,900	3,960
Corrections	39,477	38,928	38,928	36,815
Court Services	14,693	12,415	12,415	13,768
Legal Aid Services	6,303	6,224	6,224	5,696
Policing Services	44,573	44,906	44,906	41,962
Services to Government	13,503	13,122	12,471	10,989
Services to Public	5,152	5,111	5,111	5,486
	<b>128,797</b>	<b>125,606</b>	<b>124,955</b>	<b>118,676</b>
<b>Expenditure Category</b>				
Compensation and Benefits	63,054	59,569	59,148	55,680
Grants, Contributions and Transfers	2,357	2,519	2,519	2,404
Amortization	2,304	2,315	2,315	2,184
Chargebacks	1,899	1,866	1,864	1,609
Computer Hardware and Software	587	479	477	430
Contract Services	47,582	47,845	47,762	45,547
Controllable Assets	319	409	409	189
Fees and Payments	3,757	3,787	3,787	3,226
Materials and Supplies	2,826	2,777	2,634	2,583
Purchased Services	1,017	1,018	1,018	1,137
Travel	3,019	2,946	2,946	3,600
Utilities	76	76	76	87
	<b>128,797</b>	<b>125,606</b>	<b>124,955</b>	<b>118,676</b>
Total Revenues	<b>14,716</b>	14,294	14,294	14,934
Total Active Positions	<b>480</b>		472	
Infrastructure Investment	<b>17,786</b>	4,839	4,088	508

**Justice**  
**Revenue Summary**

(Information Item)

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Transfer Payments</b>				
Aboriginal Justice Strategy	-	-	-	317
Access to Justice	1,972	1,972	1,972	1,972
Intensive Rehabilitative Custody and Supervision	300	300	300	311
Youth Justice Services	2,447	2,447	2,447	2,448
	<b>4,719</b>	<b>4,719</b>	<b>4,719</b>	<b>5,048</b>
<b>General</b>				
<i>Regulatory Revenue</i>				
Access to Information and Protection of Privacy Fees	4	4	4	7
Court Fees & Fines	628	580	580	756
Land Title & Legal Registries Fees	4,634	4,316	4,316	4,820
Maintenance Enforcement Program Attachment Costs	12	12	12	11
Public Trustee Fees	111	101	101	141
Rental Office Fees	57	-	-	-
<i>Lease</i>				
Inmate Recoveries	7	7	7	8
<i>Program</i>				
Air Charter Recoveries	144	144	144	176
Young Offenders Special Allowance	25	25	25	9
Nunavut Exchanges of Services	3,353	3,353	3,353	2,382
Community Parole	25	25	25	20
Federal Exchange of Services	755	755	755	1,351
Witness Expense Assistant Recovery	182	182	182	170
Legal Aid Repayments	60	60	60	27
<i>Service and Miscellaneous</i>				
Sale of Publications	-	11	11	8
	<b>9,997</b>	<b>9,575</b>	<b>9,575</b>	<b>9,886</b>
	<b>14,716</b>	<b>14,294</b>	<b>14,294</b>	<b>14,934</b>

## Justice

### Active Position Summary

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Activity</b>								
Community Justice and Policing	16	-	-	16	13	-	-	13
Corrections	262	-	-	262	267	-	-	267
Court Services	68	-	-	68	59	-	-	59
Legal Aid Services	33	-	-	33	33	-	-	33
Policing Services	-	-	-	-	-	-	-	-
Services to Government	68	-	-	68	67	-	-	67
Services to Public	32	1	-	33	32	1	-	33
	<b>479</b>	<b>1</b>	<b>-</b>	<b>480</b>	<b>471</b>	<b>1</b>	<b>-</b>	<b>472</b>
<b>Regional Allocation</b>								
Headquarters	81	-	-	81	80	-	-	80
North Slave	257	1	-	258	253	1	-	254
Tłıchǫ	3	-	-	3	3	-	-	3
South Slave	100	-	-	100	100	-	-	100
Dehcho	6	-	-	6	6	-	-	6
Sahtu	6	-	-	6	6	-	-	6
Beaufort Delta	26	-	-	26	23	-	-	23
	<b>479</b>	<b>1</b>	<b>-</b>	<b>480</b>	<b>471</b>	<b>1</b>	<b>-</b>	<b>472</b>
<b>Community Allocation</b>								
Headquarters	81	-	-	81	80	-	-	80
Regional Offices	386	1	-	387	379	1	-	380
Other	12	-	-	12	12	-	-	12
	<b>479</b>	<b>1</b>	<b>-</b>	<b>480</b>	<b>471</b>	<b>1</b>	<b>-</b>	<b>472</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Justice**

### **Community Justice and Policing**

#### **Activity Description**

The Community Justice and Policing Division provides support to communities to develop and implement sustainable local justice programming in the areas of restorative justice, victim services, FASD, community policing and crime prevention. This includes the diversion program where communities assist youth and adults to deal with matters outside the formal justice system. Support is also provided to communities to enhance crime prevention activity at the local level. The Division also works closely with the RCMP on policing priorities and community safety initiatives.

## Justice

### Community Justice and Policing

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Community Justice	<b>4,562</b>	4,370	4,370	3,759
Protection Against Family Violence	<b>534</b>	530	530	201
	<b>5,096</b>	4,900	4,900	3,960
<b>Expenditure Category</b>				
Compensation and Benefits	<b>1,987</b>	1,584	1,584	941
Grants, Contributions and Transfers	<b>2,169</b>	2,331	2,331	2,391
Chargebacks	-	-	-	4
Computer Hardware and Software	<b>10</b>	16	16	3
Contract Services	<b>473</b>	512	512	495
Controllable Assets	<b>206</b>	221	221	-
Fees and Payments	<b>46</b>	46	46	-
Materials and Supplies	<b>139</b>	124	124	30
Purchased Services	<b>18</b>	18	18	26
Travel	<b>48</b>	48	48	70
	<b>5,096</b>	4,900	4,900	3,960

## Justice

### Community Justice and Policing

#### Grants, Contributions and Transfers

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Contributions</b>				
Community Justice Committees and Projects	<b>1,449</b>	1,611	1,611	1,761
Victims Assistance Support Projects	<b>615</b>	615	615	525
YWCA of Yellowknife	<b>105</b>	105	105	105
<b>Total Contributions</b>	<b>2,169</b>	2,331	2,331	2,391

#### Descriptions of Contributions

**Community Justice Committees and Projects (1,449)** - Contributions are provided for Community Justice projects that promote and encourage the participation of communities in the justice system and the development and implementation of community-based alternatives to the formal justice system.

**Victims Assistance Support Projects (615)** - Contributions are provided for the development or enhancement of community based and culturally relevant programs and projects which support or directly benefit victims of crime.

**YWCA of Yellowknife (105)** - Funding provided to the YWCA in their role as "designate" under the *Protection Against Family Violence Act*.



## Justice

### Community Justice and Policing

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	2	-	-	2	2	-	-	2
North Slave	11	-	-	11	11	-	-	11
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	3	-	-	3	-	-	-	-
	<b>16</b>	-	-	<b>16</b>	<b>13</b>	-	-	<b>13</b>
<b>Community Allocation</b>								
Headquarters	2	-	-	2	2	-	-	2
Regional Offices	14	-	-	14	11	-	-	11
Other	-	-	-	-	-	-	-	-
	<b>16</b>	-	-	<b>16</b>	<b>13</b>	-	-	<b>13</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Justice**

### **Corrections**

#### **Activity Description**

The Corrections Service provides safe custody and supervision of adult and youth offenders. This is achieved through the operation of correctional facilities and the supervision of offenders sentenced to community based orders such as conditional sentences and probation orders. The corrections service also delivers culturally relevant programs to support offender rehabilitation and reintegration, including wilderness camps and elder support.

## Justice

### Corrections

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Adult Facilities	25,092	24,369	24,369	25,073
Community Corrections	4,964	4,821	4,821	4,566
Corrections Administration	3,980	3,947	3,947	3,445
Custodial Placement	787	787	787	5
Youth Facilities	4,654	5,004	5,004	3,726
	<b>39,477</b>	<b>38,928</b>	<b>38,928</b>	<b>36,815</b>
<b>Expenditure Category</b>				
Compensation and Benefits	32,833	32,392	32,392	31,052
Grants, Contributions and Transfers	179	179	179	-
Amortization	1,733	1,731	1,731	1,687
Chargebacks	3	3	3	10
Computer Hardware and Software	-	-	-	40
Contract Services	1,325	1,219	1,219	839
Controllable Assets	-	-	-	126
Fees and Payments	570	570	570	122
Materials and Supplies	1,906	1,906	1,906	1,898
Purchased Services	311	311	311	252
Travel	560	560	560	709
Utilities	57	57	57	80
	<b>39,477</b>	<b>38,928</b>	<b>38,928</b>	<b>36,815</b>

## Justice

### Corrections

#### Grants, Contributions and Transfers

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Contributions</b>				
Elder's Program	30	30	30	-
Wilderness Camps	149	149	149	-
<b>Total Contributions</b>	<b>179</b>	179	179	-

#### Descriptions of Contributions

**Elder's Program (30)** - A program which allows inmates from NWT correctional facilities to participate in "on the land" activities with an elder from their region.

**Wilderness Camps (149)** - Funding provided to wilderness camp operators for minor equipment that is needed to operate "On the Land Programs".

## Justice

### Corrections

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	7	-	-	7	7	-	-	7
North Slave	147	-	-	147	152	-	-	152
Tłıchǫ	2	-	-	2	2	-	-	2
South Slave	88	-	-	88	88	-	-	88
Dehcho	5	-	-	5	5	-	-	5
Sahtu	5	-	-	5	5	-	-	5
Beaufort Delta	8	-	-	8	8	-	-	8
	<b>262</b>	-	-	<b>262</b>	<b>267</b>	-	-	<b>267</b>
<b>Community Allocation</b>								
Headquarters	7	-	-	7	7	-	-	7
Regional Offices	247	-	-	247	252	-	-	252
Other	8	-	-	8	8	-	-	8
	<b>262</b>	-	-	<b>262</b>	<b>267</b>	-	-	<b>267</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Justice**

### **Court Services**

#### **Activity Description**

The NWT has four levels of court which collectively represent the judicial branch of government: Court of Appeal, Supreme Court, Territorial Court and Justice of the Peace Court. The courts are independent of the executive (GNWT departments/boards) and legislative (Legislative Assembly) branches of government. The Court Services Division is responsible for providing administrative support to the courts through the Court Library, Office of the Clerk of the Court, Sheriff Office and Court Reporters Office. These support services ensure courts are accessible, impartial and timely. The Division is also responsible for family law services including mediation and the Parenting After Separation Program.

# Justice

## Court Services

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Court Library	223	219	269	346
Court Registries	10,165	8,777	8,727	8,924
Court Reporters	727	715	715	840
Courts Administration	1,762	1,126	1,126	1,712
Justice of the Peace	586	583	583	647
Sheriff Services	1,230	995	995	1,299
	<b>14,693</b>	<b>12,415</b>	<b>12,415</b>	<b>13,768</b>
<b>Expenditure Category</b>				
Compensation and Benefits	10,082	8,067	8,067	7,352
Amortization	465	398	398	311
Chargebacks	-	-	-	26
Computer Hardware and Software	28	12	12	11
Contract Services	365	365	365	1,223
Controllable Assets	38	38	38	40
Fees and Payments	1,351	1,334	1,334	1,910
Materials and Supplies	360	315	315	408
Purchased Services	325	325	325	401
Travel	1,665	1,547	1,547	2,081
Utilities	14	14	14	5
	<b>14,693</b>	<b>12,415</b>	<b>12,415</b>	<b>13,768</b>

## Justice

### Court Services

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	2	-	-	2	2	-	-	2
North Slave	48	-	-	48	39	-	-	39
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	9	-	-	9	9	-	-	9
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	9	-	-	9	9	-	-	9
	<b>68</b>	-	-	<b>68</b>	<b>59</b>	-	-	<b>59</b>
<b>Community Allocation</b>								
Headquarters	2	-	-	2	2	-	-	2
Regional Offices	66	-	-	66	57	-	-	57
Other	-	-	-	-	-	-	-	-
	<b>68</b>	-	-	<b>68</b>	<b>59</b>	-	-	<b>59</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.



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## **Justice**

### **Legal Aid Services**

#### **Activity Description**

The Legal Services Board (the Board) is established under the *Legal Services Act*, and is responsible for ensuring that all eligible persons in the NWT receive legal aid. The Board provides legal services for legal aid outreach, most criminal and family law matters, and some civil cases. It determines eligibility for legal aid in accordance with the parameters established by the *Legal Services Act* and the regulations under the *Act*. The Board is also responsible for the court worker program and for public legal education.

## Justice

### Legal Aid Services

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Legal Services Board	2,450	2,471	2,471	2,064
Court Workers	1,198	1,169	1,169	927
Legal Aid Staff Lawyers	1,322	1,293	1,293	1,297
Community Legal Aid Clinic	437	421	421	659
Somba K'e Legal Aid Clinic	896	870	870	749
	<b>6,303</b>	<b>6,224</b>	<b>6,224</b>	<b>5,696</b>
<b>Expenditure Category</b>				
Compensation and Benefits	4,225	4,106	4,106	4,012
Amortization	40	49	49	49
Chargebacks	-	-	-	3
Computer Hardware and Software	3	3	3	6
Contract Services	41	41	41	31
Controllable Assets	-	-	-	9
Fees and Payments	1,437	1,468	1,468	986
Materials and Supplies	46	46	46	51
Purchased Services	55	55	55	65
Travel	456	456	456	484
	<b>6,303</b>	<b>6,224</b>	<b>6,224</b>	<b>5,696</b>

## Justice

### Legal Aid Services

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
North Slave	22	-	-	22	22	-	-	22
Tłchq	1	-	-	1	1	-	-	1
South Slave	2	-	-	2	2	-	-	2
Dehcho	1	-	-	1	1	-	-	1
Sahtu	1	-	-	1	1	-	-	1
Beaufort Delta	6	-	-	6	6	-	-	6
	<b>33</b>	-	-	<b>33</b>	<b>33</b>	-	-	<b>33</b>
<b>Community Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
Regional Offices	29	-	-	29	29	-	-	29
Other	4	-	-	4	4	-	-	4
	<b>33</b>	-	-	<b>33</b>	<b>33</b>	-	-	<b>33</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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## **Justice**

### **Policing Services**

#### **Activity Description**

The RCMP provides policing services for NWT communities through an agreement between the GNWT and the Government of Canada. There are also cost-sharing programs with the Government of Canada with respect to First Nations policing to support additional RCMP resources for policing in the north. An agreement exists with Public Safety Canada to cost-share DNA testing and analysis.

# Justice

## Policing Services

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Biology Casework	135	52	52	51
First Nations Policing	424	424	424	424
Territorial Police Services	44,014	44,430	44,430	41,487
	<b>44,573</b>	44,906	44,906	41,962
<b>Expenditure Category</b>				
Contract Services	44,573	44,906	44,906	41,962

## **Justice**

### **Services to Government**

#### **Activity Description**

Services to Government includes the corporate management activities of the Directorate, Policy and Planning Division, Finance Division and Information Services. It also includes services provided to other GNWT departments, boards and agencies. Legal Division provides advice and representation to all GNWT departments and specified public agencies. GNWT bills and regulations are prepared by legislative drafters in Legislation Division, and legal translators prepare French versions of these documents. The GNWT Access and Privacy Office (within the Policy and Planning Division) is responsible for providing advice and information to GNWT public bodies on the *Access to Information and Protection of Privacy (ATIPP) Act*.



## Justice

### Services to Government

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Directorate	1,098	1,102	1,102	1,455
Informatics Division	1,111	1,081	1,081	1,153
Finance	3,253	3,240	3,238	3,141
Legal Division	4,192	4,054	4,054	2,702
Legislation Division	1,951	1,903	1,509	1,088
Policy and Planning	1,898	1,742	1,487	1,450
	<b>13,503</b>	13,122	12,471	10,989
<b>Expenditure Category</b>				
Compensation and Benefits	10,045	9,652	9,231	8,219
Grants, Contributions and Transfers	9	9	9	13
Amortization	20	37	37	37
Chargebacks	1,892	1,859	1,857	1,550
Computer Hardware and Software	507	409	407	280
Contract Services	252	247	164	377
Controllable Assets	75	150	150	11
Fees and Payments	110	110	110	82
Materials and Supplies	288	299	156	129
Purchased Services	140	140	140	143
Travel	160	205	205	148
Utilities	5	5	5	-
	<b>13,503</b>	13,122	12,471	10,989

## Justice

### Services to Government

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Grants</b>				
National Justice Issues	9	9	9	8
Aboriginal Court Challenges	-	-	-	5
<b>Total Grants</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>13</b>

#### Descriptions of Grants

**Aboriginal Court Challenges (9)**- A grant to provide assistance to non-profit groups and individuals raising issues involving the definition and protection of aboriginal rights.

**National Justice Issues** - Grants to organizations working toward improving the Canadian Justice System.

## Justice

### Services to Government

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	68	-	-	68	67	-	-	67
North Slave	-	-	-	-	-	-	-	-
Tłchq	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>68</b>	-	-	<b>68</b>	<b>67</b>	-	-	<b>67</b>
<b>Community Allocation</b>								
Headquarters	68	-	-	68	67	-	-	67
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>68</b>	-	-	<b>68</b>	<b>67</b>	-	-	<b>67</b>

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## **Justice**

### **Services to Public**

#### **Activity Description**

Services to Public includes a number of programs and services that are accessible to all residents, including services available from the following:

- Public Trustee's Office;
- Office of the Children's Lawyer;
- Coroner's Office;
- Legal Registries (land titles, corporation and society registration, personal property registration, regulation in regulation in securities trading, registration of notary publics and commissioners for oaths);
- Maintenance Enforcement Office;
- Rental Office; and
- Public Utilities Board.

## Justice

### Services to Public

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Coroner's Program	708	704	704	844
Legal Registries	2,167	2,113	2,113	2,249
Maintenance Enforcement	825	803	803	861
Office of the Children's Lawyer	309	306	306	222
Public Trustee	464	507	507	558
Public Utilities Board	444	444	444	474
Rental Office	235	234	234	278
	<b>5,152</b>	<b>5,111</b>	<b>5,111</b>	<b>5,486</b>
<b>Expenditure Category</b>				
Compensation and Benefits	3,882	3,768	3,768	4,104
Amortization	46	100	100	100
Chargebacks	4	4	4	16
Computer Hardware and Software	39	39	39	90
Contract Services	553	555	555	620
Controllable Assets	-	-	-	3
Fees and Payments	243	259	259	126
Materials and Supplies	87	87	87	67
Purchased Services	168	169	169	250
Travel	130	130	130	108
Utilities	-	-	-	2
	<b>5,152</b>	<b>5,111</b>	<b>5,111</b>	<b>5,486</b>

**Justice**  
**Services to Public**

**Active Positions**  
(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	2	-	-	2	2	-	-	2
North Slave	29	1	-	30	29	1	-	30
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	1	-	-	1	1	-	-	1
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>32</b>	<b>1</b>	<b>-</b>	<b>33</b>	<b>32</b>	<b>1</b>	<b>-</b>	<b>33</b>
<b>Community Allocation</b>								
Headquarters	2	-	-	2	2	-	-	2
Regional Offices	30	1	-	31	30	1	-	31
Other	-	-	-	-	-	-	-	-
	<b>32</b>	<b>1</b>	<b>-</b>	<b>33</b>	<b>32</b>	<b>1</b>	<b>-</b>	<b>33</b>

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**Justice**  
**Lease Commitments**

(Information Item)

(thousands of dollars)

<b>Type of Property</b>	<b>Community</b>	<b>2015-2016</b>	
		<b>Main Estimates</b>	<b>Future Lease Payments</b>
Office Space	Fort Liard	39	122
Office Space	Fort Providence	25	49
Office Space	Fort Resolution	22	-
		<b>86</b>	<b>171</b>

The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

The Main Estimates and Future Lease Payment amounts represent the Base Rent cost, excluding any operations and maintenance component that is included in the total Lease costs in the agreement.

## Justice

### Work Performed on Behalf of Others

(Information Item)

(thousands of dollars)

Items	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
Aboriginal Court work Program National Training Event	-	37	-	21
Capacity Equalization Workshop	-	-	-	100
Estates Clerk	144	144	141	177
Framework for Enhancing Victim Services in NWT	500	500	500	500
Gwich'in Land Implementation	22	22	22	19
Law Society of the NWT	20	20	20	20
NWT Law Foundation	50	50	50	50
Proceeds of Crime Project	-	125	-	-
Sahtu Land Implementation	22	22	22	22
Supporting Families Fund	201	201	201	201
Tłıchǫ Agreement Implementation Funding	300	365	300	87
Translation of the Occupational Health and Safety Regulations	-	-	-	19
	<b>1,259</b>	<b>1,486</b>	<b>1,256</b>	<b>1,216</b>

#### **Descriptions of Work Performed on Behalf of Others**

**Aboriginal Court work Program National Training Event** - An agreement with the Government of Canada to provide additional training to Court workers in the Northwest Territories.

**Capacity Equalization Workshop** - Funds received from the Government of Canada to bring together all 34 Aboriginal communities, programs, justice stakeholders and partners from across the territories to develop a sustainable framework for community-capacity-building, training, networks and communication plan.

**Estates Clerk (144)** - On behalf of The Department of Aboriginal Affairs and Northern Development Canada, the Government of the Northwest Territories administers estates of aboriginal persons.

**Framework for Enhancing Victim Services in NWT (500)** - Formally the *Victims of Crime Emergency Financial Assistance Fund*, an agreement with Justice Canada, for a five year period, to continue and enhance Victims Services in the NWT.

**Gwich'in Land Implementation (22)** - Under the terms of a 10 year Bilateral Funding Agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the GNWT to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.

**Law Society of the NWT (20)** - An MOU for the purpose of providing additional funding for materials and supplies for the Court Library.



## Justice

### Work Performed on Behalf of Others

(Information Item)

**NWT Law Foundation (50)** - An agreement for the purpose of providing additional funding towards the acquisition of materials and supplies for the Court Library.

**Proceeds of Crime Project** - Funds received from the Government of Canada for the sharing of proceeds relating to crime prevention, law enforcement and drug prevention education.

**Sahtu Land Implementation (22)** - Under the terms of a 10 year Bilateral Funding Agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the GNWT to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.

**Supporting Families Fund (201)** - An agreement with the Federal Government for the purpose of providing funds to defray some of the costs associated with public awareness initiatives and administration in the Northwest Territories with respect to family law.

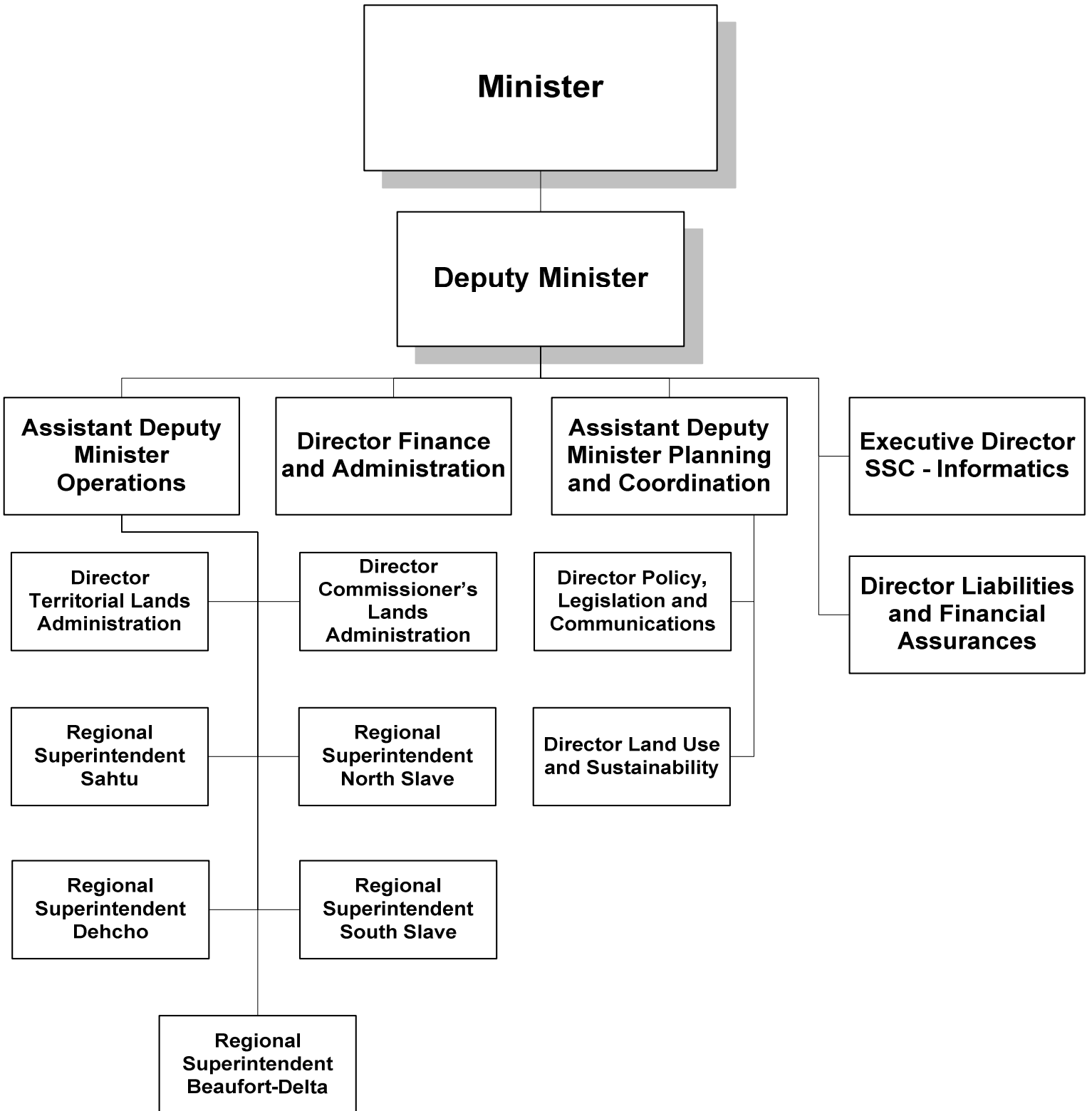
**Tłı̄chǫ Agreement Implementation Funding (300)** - Under the terms of a 10 year Bilateral Funding Agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the GNWT to assist with Tłı̄chǫ implementation activities pursuant to the Tłı̄chǫ Implementation Plan.

**Translation of Occupational Health and Safety Regulations:** An MOU with the Government of Nunavut for the purpose of translating the *Occupational Health and Safety Regulations* from English into French.

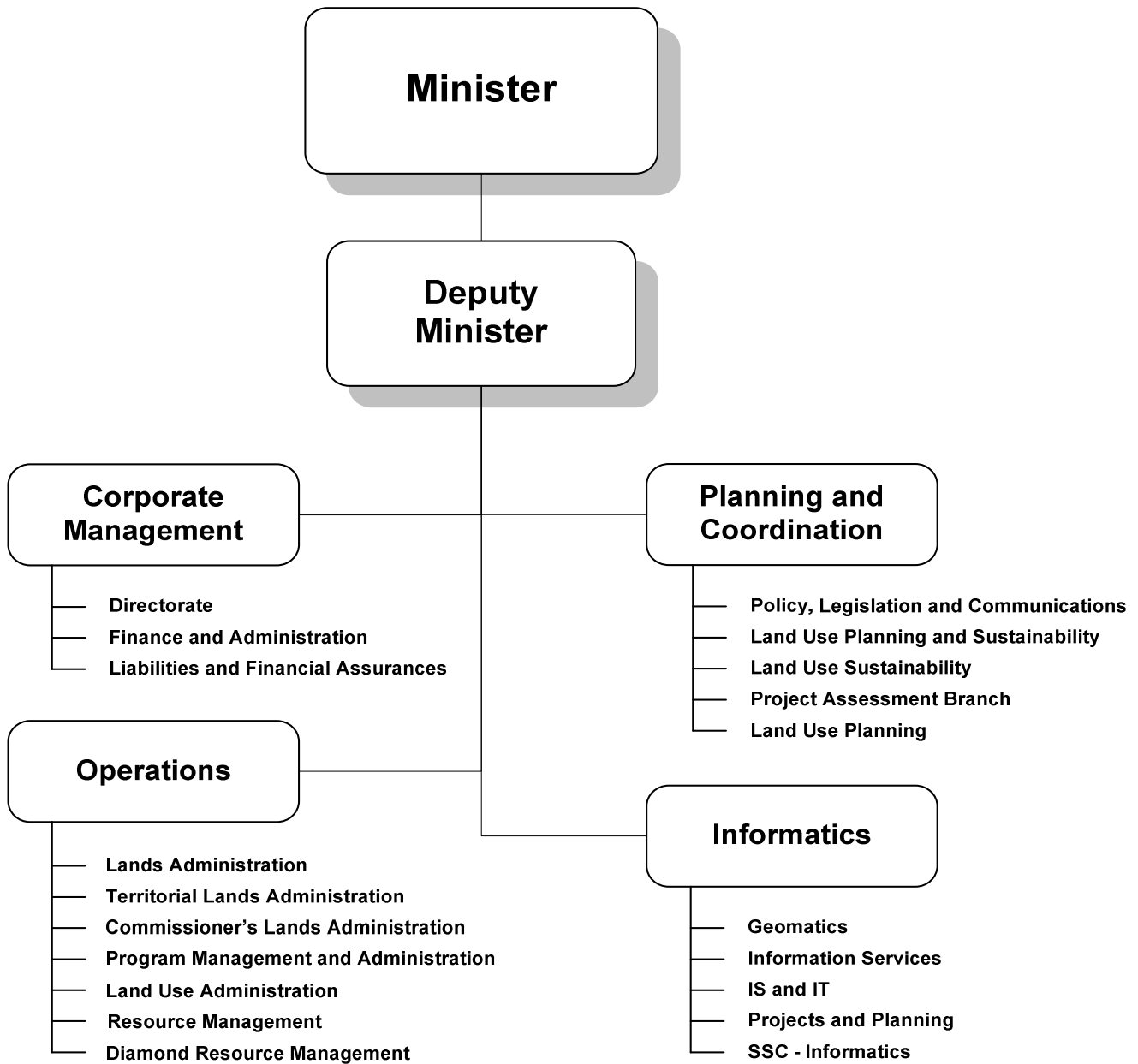
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## **Lands**

**Lands  
Organizational Chart**



**Lands**  
**Accounting Structure Chart**

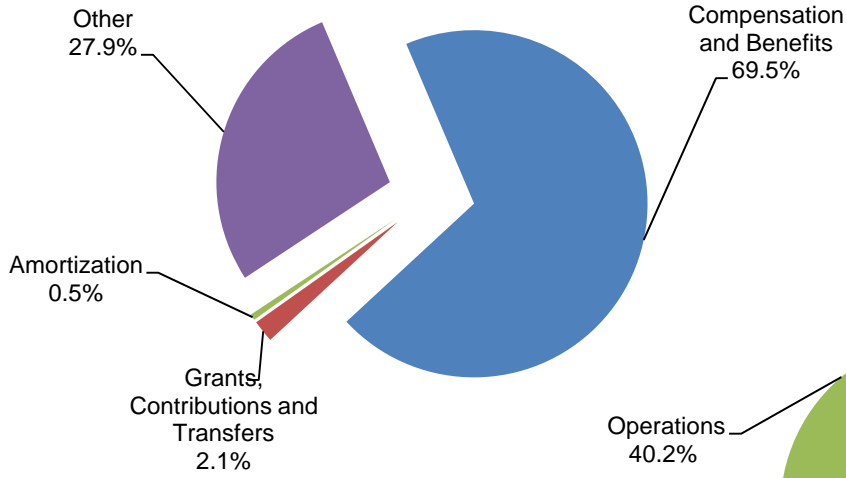


# Lands

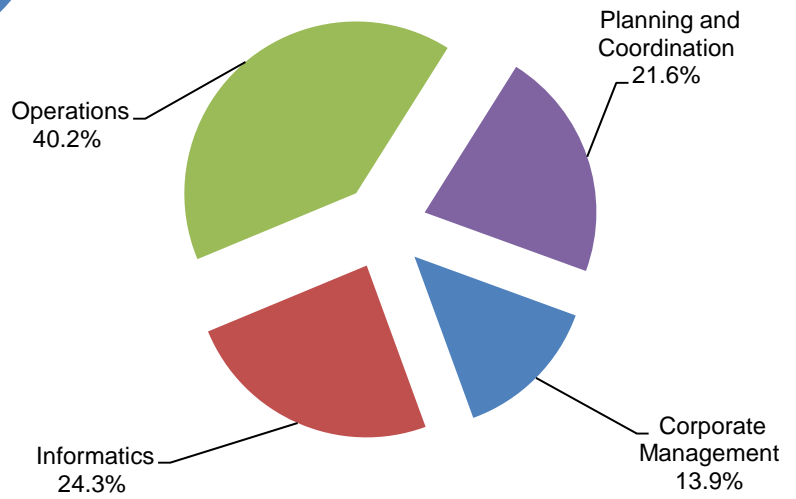
## Graphs

### Operations Expenditures

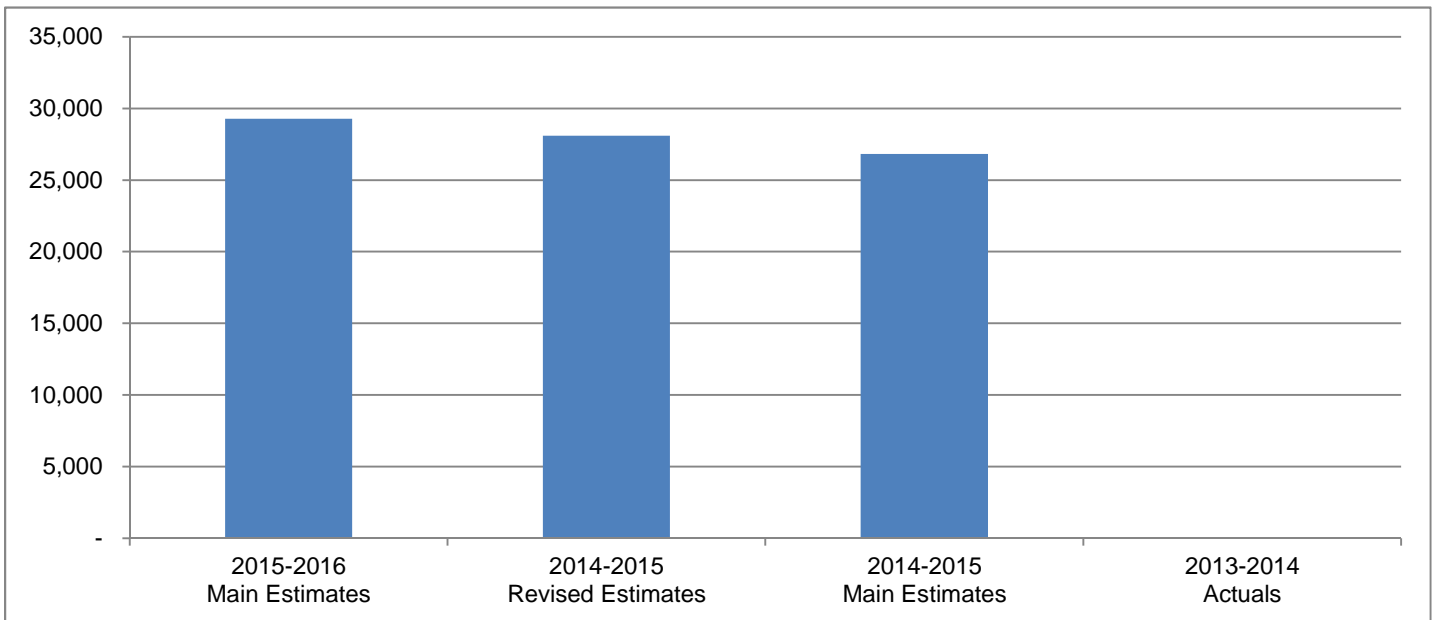
#### By Expenditure Category



#### By Activity



#### Operations Expenditures Comparison (thousands of dollars)



## Lands

The mandate of the Minister and Department is to manage, administer and plan for the sustainable use of public land in the Northwest Territories in a fair and transparent manner that reflects the interests of the people of the Northwest Territories.

	(thousands of dollars)			
	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Activity</b>				
Corporate Management	4,056	3,975	2,959	-
Informatics	7,119	6,334	6,334	-
Operations	11,770	11,875	11,687	-
Planning and Coordination	6,323	5,900	5,850	-
	<b>29,268</b>	28,084	26,830	-
<b>Expenditure Category</b>				
Compensation and Benefits	20,344	18,596	17,737	-
Grants, Contributions and Transfers	600	680	680	-
Amortization	159	206	206	-
Chargebacks	798	797	765	-
Computer Hardware and Software	821	856	856	-
Contract Services	2,056	2,231	1,926	-
Controllable Assets	179	177	177	-
Fees and Payments	492	485	479	-
Materials and Supplies	983	1,171	1,140	-
Purchased Services	358	355	346	-
Travel	2,228	2,230	2,218	-
Utilities	250	300	300	-
	<b>29,268</b>	28,084	26,830	-
Total Revenues	<b>1,950</b>	2,490	2,951	-
Total Active Positions	<b>155</b>		144	
Infrastructure Investment	<b>-</b>	-	-	-

## Lands

### Revenue Summary

(Information Item)

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Transfer Payments</b>				
Capital Transfers	-	-	461	-
<b>Non-renewable Resource Revenue</b>				
Minerals, Oil and Gas Royalties	<b>225</b>	-	-	-
<b>General Revenues</b>				
Regulatory Revenues	25	67	67	-
Lease	<b>1,700</b>	2,423	2,423	-
	<b>1,725</b>	2,490	2,490	-
<b>TOTAL REVENUES</b>	<b>1,950</b>	2,490	2,951	-



## Lands

### Active Position Summary

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Activity</b>								
Corporate Management	17	-	-	17	12	-	-	12
Informatics	39	-	-	39	36	-	-	36
Operations	71	-	-	71	71	-	-	71
Planning and Coordination	28	-	-	28	25	-	-	25
	<b>155</b>	-	-	<b>155</b>	<b>144</b>	-	-	<b>144</b>
<b>Regional Allocation</b>								
Headquarters	101	-	-	101	93	-	-	93
North Slave	16	-	-	16	15	-	-	15
Tłı̄chǵ	-	-	-	-	-	-	-	-
South Slave	10	-	-	10	10	-	-	10
Dehcho	8	-	-	8	8	-	-	8
Sahtu	8	-	-	8	8	-	-	8
Beaufort Delta	12	-	-	12	10	-	-	10
	<b>155</b>	-	-	<b>155</b>	<b>144</b>	-	-	<b>144</b>
<b>Community Allocation</b>								
Headquarters	101	-	-	101	93	-	-	93
Regional Offices	54	-	-	54	51	-	-	51
Other	-	-	-	-	-	-	-	-
	<b>155</b>	-	-	<b>155</b>	<b>144</b>	-	-	<b>144</b>

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## **Lands**

### **Corporate Management**

#### **Activity Description**

The Directorate includes the Deputy Minister and Assistant Deputy Ministers of Planning and Coordination, and Operations. It guides the execution of instructions from the Minister, Cabinet and the Legislative Assembly. The Directorate provides leadership, management and strategic planning for the senior management team and the Department, including human and financial resources. The Directorate is accountable to, and provides strategic advice and support to the Minister.

Finance and Administration provides financial planning, financial management and administrative advice and services to headquarters and regional offices including: internal financial controls and processes; oversight and internal audit of procurements, contracts and contribution agreements; budget development; Financial Management Board submissions; expenditure and revenue monitoring; financial analysis, including compliance with legislation, regulations and policies; financial and human resource reporting; and audits.

Liabilities and Financial Assurances Division oversees the management of securities against reclamation obligations of operators for resource development on public land on behalf of the GNWT, ensures a collaborative and coordinated approach among departments and central agencies, and leads policy development efforts related to liabilities and securities.

# Lands

## Corporate Management

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Directorate	1,121	1,085	1,085	-
Finance and Administration	1,926	1,918	1,874	-
Liabilities and Financial Assurances	1,009	972	-	-
	<b>4,056</b>	<b>3,975</b>	<b>2,959</b>	<b>-</b>
<b>Expenditure Category</b>				
Compensation and Benefits	2,616	2,418	1,773	-
Chargebacks	296	305	273	-
Contract Services	405	505	205	-
Controllable Assets	-	18	18	-
Fees and Payments	18	17	13	-
Materials and Supplies	258	249	226	-
Purchased Services	327	327	327	-
Travel	136	136	124	-
	<b>4,056</b>	<b>3,975</b>	<b>2,959</b>	<b>-</b>

## Lands

### Corporate Management

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	17	-	-	17	12	-	-	12
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>17</b>	<b>-</b>	<b>-</b>	<b>17</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>12</b>
<b>Community Allocation</b>								
Headquarters	17	-	-	17	12	-	-	12
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>17</b>	<b>-</b>	<b>-</b>	<b>17</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>12</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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## **Lands**

### **Informatics**

#### **Activity Description**

The Informatics Shared Service Centre is a shared service supporting the Departments of Lands, Environment & Natural Resources (ENR) and Industry, Tourism & Investment (ITI) in meeting their business needs and the needs of external clients. Informatics provides strategic advice and guidance on the use of information and technology in support of programs and services as well as broad information management services to the departments, including: information systems and internet development, implementation and operations, geomatics and geographic information systems, data and analysis, and records and library services for electronic, printed and visual services.

The Division consists of four units: The NWT Centre for Geomatics, Information Services, Information Systems and Technology, and a Projects and Planning Unit.

Although located within the Informatics Shared Service Centre, the NWT Centre for Geomatics provides geomatics, remote sensing, and geographic information systems services throughout the Government of the Northwest Territories. The Centre boasts a collection of satellite imagery and vector data, which are unmatched in the NWT. The NWT Centre for Geomatics includes the headquarters functions in Yellowknife and the new Western Arctic Centre for Geomatics (WACG) in Inuvik. The WACG will focus on research and the practical application of remote sensing techniques and technologies to support and enhance decision making. The WACG will work closely with the Aurora Research Institute's Western Arctic Research Centre and other partners in delivering its mandate.

Information Services oversees library and records management services for the three departments. The Unit supports Lands, ITI and ENR in all areas of recorded information management including development, amendment and implementation of department-wide policies and standards, advising departmental staff on records management issues and facilitating the records storage, retrieval and disposition processes. The Unit is also responsible for the operations of the shared Resource Centre in Yellowknife with over 20,000 titles as well as electronic and image collections.

Information Systems and Technology provides technical support to ENR, ITI and Lands. The Unit provides help desk support on out-of-the-box and one-off information systems as well as providing applications support such as system maintenance, upgrades and disaster recovery planning, and plays a significant role in ensuring that ENR, ITI and Lands are able to rely on their technical solutions to deliver high quality programs and services.

Projects and Planning Unit drives better realization of ENR, ITI and Lands' departmental objectives through proactive and structured Demand Management planning, and ensures superior execution of projects through concerted project management practices.

## Lands

### Informatics

#### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
SSC - Informatics	485	482	482	-
Projects and Planning	1,296	1,298	1,298	-
IS and IT	1,936	1,897	1,897	-
Geomatics	2,892	2,152	2,152	-
Information Services	510	505	505	-
	<b>7,119</b>	<b>6,334</b>	<b>6,334</b>	<b>-</b>
<b>Expenditure Category</b>				
Compensation and Benefits	4,911	4,265	4,265	-
Amortization	159	181	181	-
Chargebacks	502	492	492	-
Computer Hardware and Software	821	856	856	-
Contract Services	329	269	269	-
Controllable Assets	20	-	-	-
Fees and Payments	94	91	91	-
Materials and Supplies	150	85	85	-
Purchased Services	19	19	19	-
Travel	114	76	76	-
	<b>7,119</b>	<b>6,334</b>	<b>6,334</b>	<b>-</b>

## Lands

### Informatics

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	37	-	-	37	36	-	-	36
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	2	-	-	2	-	-	-	-
	<b>39</b>	-	-	<b>39</b>	<b>36</b>	-	-	<b>36</b>
<b>Community Allocation</b>								
Headquarters	37	-	-	37	36	-	-	36
Regional Offices	2	-	-	2	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>39</b>	-	-	<b>39</b>	<b>36</b>	-	-	<b>36</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.



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## **Lands**

### **Operations**

#### **Activity Description**

Operations provides leadership by managing the Lands Administration Units, and the Beaufort-Delta, Sahtu, Dehcho, South Slave and North Slave regional offices.

Lands Administration provides the overall leadership, management, expertise, and development of program policies and procedures for the units responsible for Commissioner's and Territorial land administration.

Commissioner's Lands Administration Units are responsible for the management of Commissioner's land under the *Commissioner's Land Act* and Regulations. Territorial Lands Administration is responsible for the management of territorial land under the *Northwest Territories Lands Act* and Regulations pertaining to surface rights. Responsibilities for both Commissioner's and Territorial land administration includes: maintaining land inventories, managing and administering leases and other dispositions of land, land valuation, quarry permits, securities, processing survey applications, contract administration, record keeping including maintaining the land database, revenue collection, and unauthorized use and occupancy processes. Commissioner's Lands Administration also provides mapping services for land within the Block Land Transfer.

The Land Use Administration Units manage the land use permitting and land securities processes in the Mackenzie Valley and Inuvialuit Settlement Region (North Slave and Beaufort-Delta Offices), and lead compliance and enforcement of land use activities in accordance with applicable legislation, policies and procedures. The Beaufort-Delta office is also responsible for environmental screening of land use permit applications in the Inuvialuit Settlement Region under the Inuvialuit Final Agreement, and issuance of land use permits in that Region.

The Resource Management Units in Regional Offices conduct inspections for land leases, land use permits and water licenses; investigate potential unauthorized uses of land or land development; conduct hazardous materials and spills inspections and abandoned waste site inspection; and issue trespass notices and development permit violations. The Diamond Resource Management Unit in the North Slave office is responsible for all inspection functions at diamond mines.

## Lands

### Operations

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Lands Administration	529	515	515	-
Territorial Lands Administration	1,590	1,484	1,484	-
Commissioner's Lands Administration	2,079	2,125	2,125	-
Program Management and Administration	2,418	2,565	2,527	-
Land Use Administration	629	625	606	-
Resource Management	3,578	3,628	3,606	-
Diamond Resource Management	947	933	824	-
	<b>11,770</b>	<b>11,875</b>	<b>11,687</b>	<b>-</b>
<b>Expenditure Category</b>				
Compensation and Benefits	8,951	8,620	8,435	-
Amortization	-	25	25	-
Contract Services	110	110	110	-
Controllable Assets	159	159	159	-
Fees and Payments	336	337	336	-
Materials and Supplies	430	718	716	-
Travel	1,534	1,606	1,606	-
Utilities	250	300	300	-
	<b>11,770</b>	<b>11,875</b>	<b>11,687</b>	<b>-</b>

## Lands

### Operations

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	19	-	-	19	20	-	-	20
North Slave	16	-	-	16	15	-	-	15
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	10	-	-	10	10	-	-	10
Dehcho	8	-	-	8	8	-	-	8
Sahtu	8	-	-	8	8	-	-	8
Beaufort Delta	10	-	-	10	10	-	-	10
	<b>71</b>	-	-	<b>71</b>	<b>71</b>	-	-	<b>71</b>
<b>Community Allocation</b>								
Headquarters	19	-	-	19	20	-	-	20
Regional Offices	52	-	-	52	51	-	-	51
Other	-	-	-	-	-	-	-	-
	<b>71</b>	-	-	<b>71</b>	<b>71</b>	-	-	<b>71</b>

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## Lands

### Planning and Coordination

#### Activity Description

Policy, Legislation and Communications provides policy services related to strategic, business and human resources planning, performance monitoring and reporting, Executive Council submissions, and policy development and support. The division provides legislative support to departmental activities by identifying necessary legislative proposals and provides strategic advice and support in departmental legislative decision-making, leads the establishment of the Surface Rights Board, and leads the GNWT's input and policy support for the implementation of Canada's Northern Regulatory Improvement Initiative and amendments to the *Mackenzie Valley Resource Management Act* (MVRMA). The division provides strategic communication services to support significant departmental activities and programs such as securities and environmental assessment and inspections, Board liaison, and represents Lands at intergovernmental meetings.

Land Use and Sustainability is responsible for strategic land use initiatives, develops decision tools and processes to support balanced decision-making, and develops and recommends policy for the management, administration and sustainable use of land to ensure maximum benefit to the people of NWT. The division is subdivided into three functional units.

The Sustainability Unit develops policy and strategic initiatives for the management, administration and sustainable use of land to the maximum benefit to the people of the NWT, reflective of the Land Use and Sustainability Framework, including interdepartmental consensus building for balanced decision making.

The Project Assessment Branch coordinates GNWT participation in environmental assessments and, in consultation with other departments, reviews and analyzes board recommendations in order to provide procedural support to GNWT Responsible Ministers under the MVRMA and GNWT decision-makers under the Inuvialuit Final Agreement. The Branch also assists the Minister of Lands with decision-making responsibilities in relation to reports from the Mackenzie Valley Environmental Impact Review Board and the Inuvialuit Settlement Region Environmental Impact Review Board.

The Land Use Planning Unit leads GNWT interdepartmental participation in the development, approval and periodic review of regional land use plans pursuant to Land, Resources and Self-government Agreements and the Dehcho Interim Measures Agreement in the Mackenzie Valley, as well as any GNWT-led land use planning initiatives.

## Lands

### Planning and Coordination

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Policy, Legislation and Communications	1,856	1,500	1,458	-
Land Use Planning and Sustainability	543	571	571	-
Land Use Sustainability	846	803	797	-
Project Assessment Branch	1,217	1,199	1,197	-
Land Use Planning	1,861	1,827	1,827	-
	<b>6,323</b>	<b>5,900</b>	<b>5,850</b>	<b>-</b>
<b>Expenditure Category</b>				
Compensation and Benefits	3,866	3,293	3,264	-
Grants, Contributions and Transfers	600	680	680	-
Contract Services	1,212	1,347	1,342	-
Fees and Payments	44	40	39	-
Materials and Supplies	145	119	113	-
Purchased Services	12	9	-	-
Travel	444	412	412	-
	<b>6,323</b>	<b>5,900</b>	<b>5,850</b>	<b>-</b>

## Lands

### Planning and Coordination

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
Land Use Planning Initiatives	400	400	400	-
Supporting Consultation for Land Use Decisions	100	100	100	-
Sustainable Land Use Management	100	180	180	-
<b>Total Contributions</b>	<b>600</b>	680	680	-

#### Descriptions of Contributions

**Land Use Planning Initiatives (400)** - Contributions to Aboriginal organizations, community governments, non-government organizations, and accredited academic institutions in Canada, in support of land use planning processes and/or policy development, including collecting information, undertaking studies, projects or participating in processes that will support regional, sub-regional, or transboundary land use planning activities.

**Supporting Consultation for Land Use Decisions (100)** - Contributions to Aboriginal organizations, community governments, non-government organizations, and accredited academic institutions in Canada, in support of engagement on land-related decision making or policy development, including collecting information or undertaking studies or projects or participation in processes that will support engagement and/or consultation for decisions on land use in the Northwest Territories.

**Sustainable Land Use Management (100)** - Contributions to Aboriginal organizations, community governments, non-government organizations, and accredited academic institutions in Canada, in support of research, development of approaches, processes and policies in support of sustainable land use management and/or related to implementing the Land Use and Sustainability Framework, including collecting information and undertaking studies or projects or participating in processes for the development of policy or guidelines for land and resource management.



## Lands

### Planning and Coordination

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	28	-	-	28	25	-	-	25
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>28</b>	-	-	<b>28</b>	<b>25</b>	-	-	<b>25</b>
<b>Community Allocation</b>								
Headquarters	28	-	-	28	25	-	-	25
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>28</b>	-	-	<b>28</b>	<b>25</b>	-	-	<b>25</b>

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**Lands**  
**Lease Commitments**

(Information Item)

(thousands of dollars)

<b>Type of Property</b>	<b>Community</b>	<b>2015-2016 Main Estimates</b>	<b>Future Lease Payments</b>
Shop Space	Norman Wells	20	10
		<b>20</b>	<b>10</b>

The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

The Main Estimates and Future Lease Payment amounts represent the Base Rent cost, excluding any operations and maintenance component that is included in the total Lease costs in the agreement.

## Lands

### Work Performed on Behalf of Others

(Information Item)

(thousands of dollars)

Items	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
Aboriginal Affairs and Northern Development Canada (AANDC) - Inuvialuit Land Claim	100	100	100	-
Aboriginal Affairs and Northern Development Canada (AANDC) - NWT Discovery Portal	-	14	-	-
	<b>100</b>	<b>114</b>	<b>100</b>	<b>-</b>

#### Descriptions of Work Performed on Behalf of Others

**Aboriginal Affairs and Northern Development Canada (AANDC) (100) - Inuvialuit Land Claim** - Under the terms of a contribution funding agreement between AANDC and the Government of the Northwest Territories (GNWT), AANDC will provide 2015-16 implementation funding to the GNWT to assist with Inuvialuit implementation activities pursuant to the Inuvialuit Final Agreement.

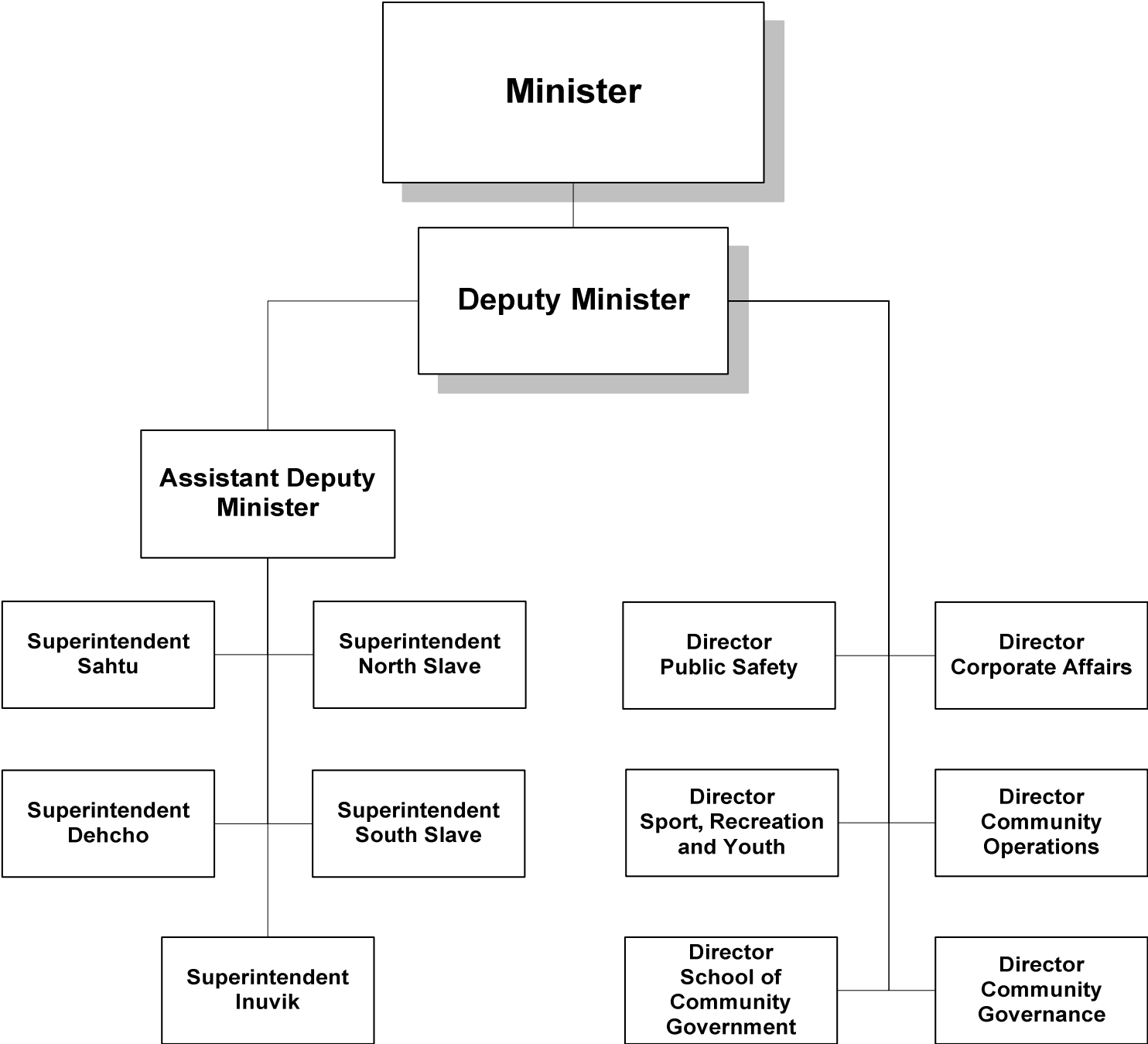
**Aboriginal Affairs and Northern Development Canada (AANDC) - NWT Discovery Portal** - Under the terms of a contribution funding agreement between AANDC and the Government of the Northwest Territories (GNWT), AANDC provided 2014-15 funding to the GNWT to conclude phase 2 enhancements to the NWT Discovery Portal.

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## **Municipal and Community Affairs**

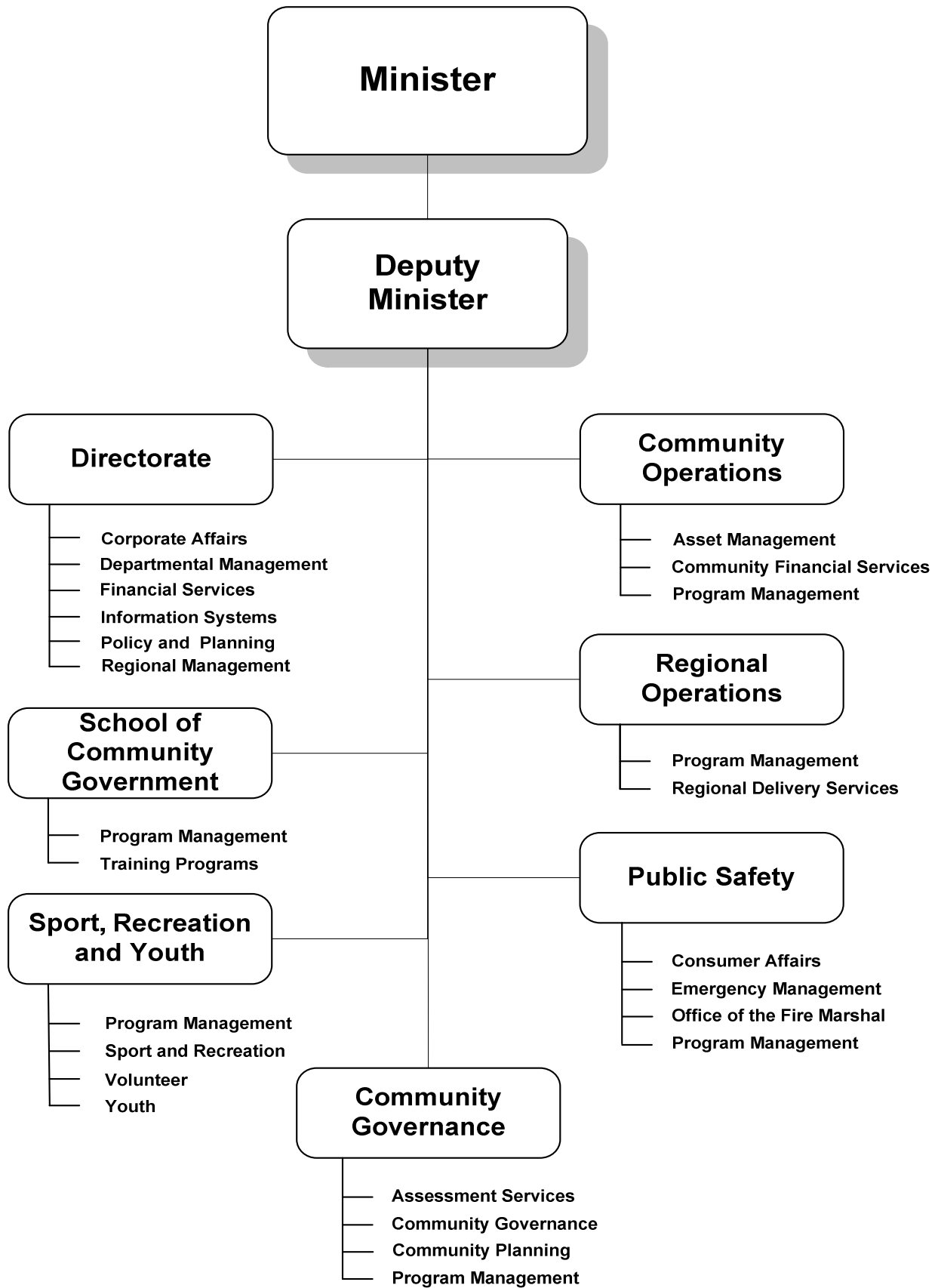
**Municipal and Community Affairs**

**Organizational Chart**



# Municipal and Community Affairs

## Accounting Structure Chart

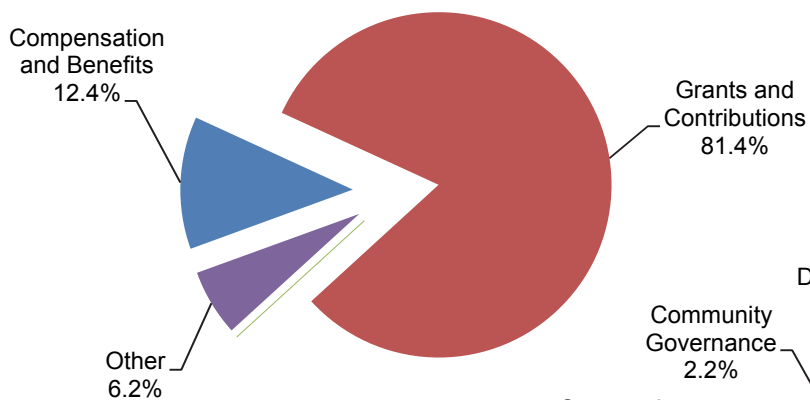


# Municipal and Community Affairs

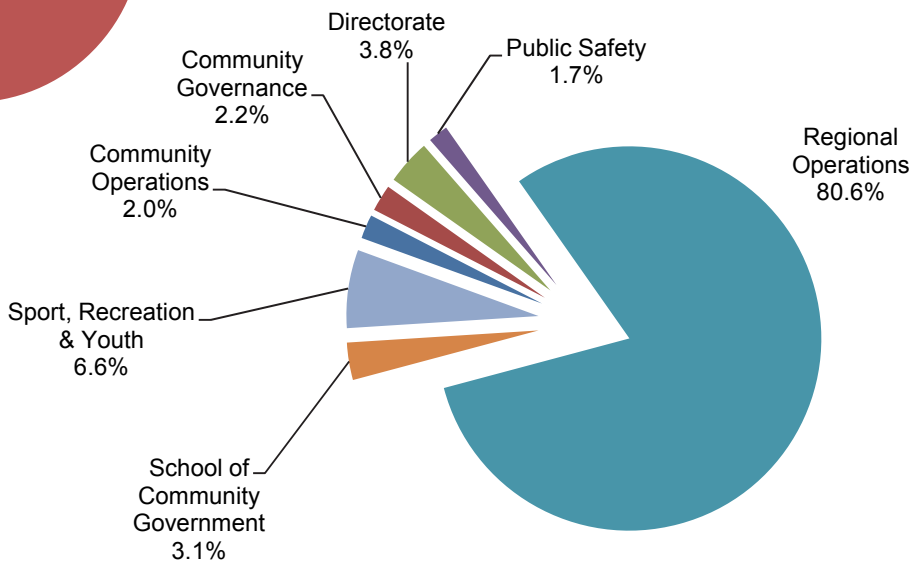
## Graphs

### Operations Expenditures

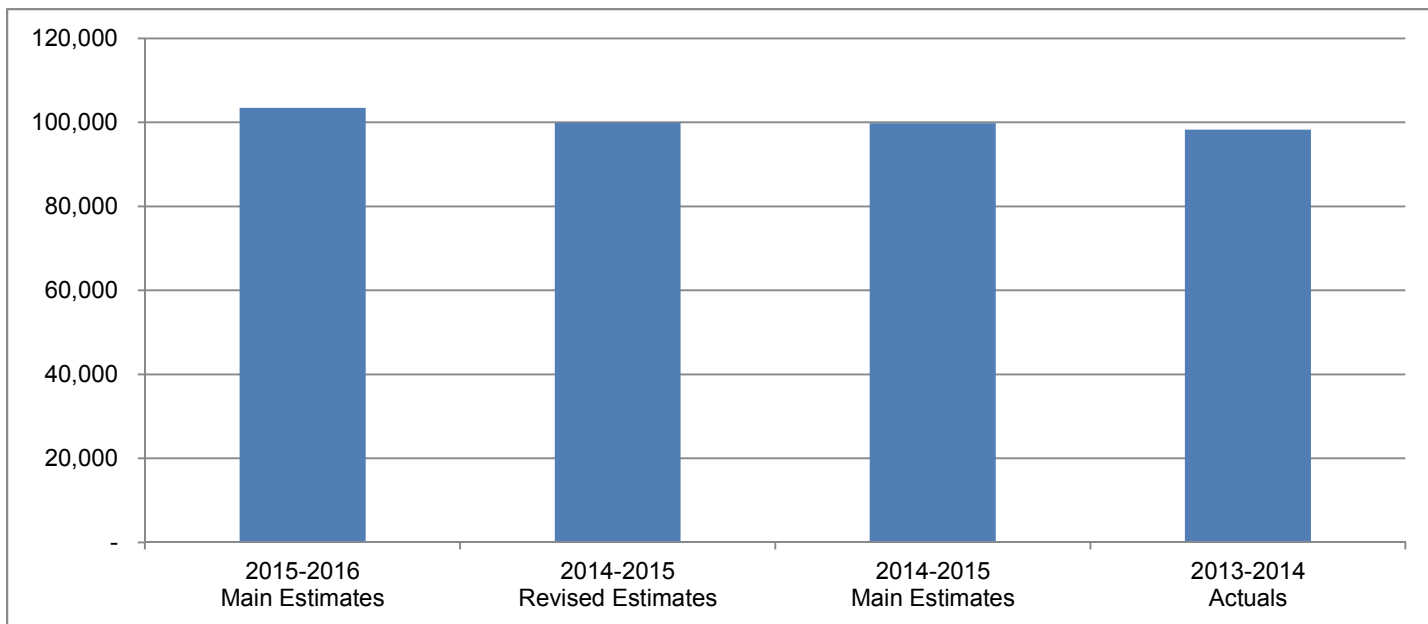
**By Expenditure Category**



**By Activity**



**Operations Expenditures Comparison  
(thousands of dollars)**





## Municipal and Community Affairs

The Minister and the Department are responsible for the development and maintenance of community governments, responsive and responsible to the residents, with sufficient legal authority and resources to carry out community responsibilities, to provide their public programs and services essential to good community life and to deal effectively with other governments and organizations. The Minister and Department are also responsible for protecting the interests of consumers.

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Activity</b>				
Community Operations	2,093	2,094	2,094	1,737
Community Governance	2,303	1,988	1,988	1,650
Directorate	3,915	4,028	4,000	4,699
Lands Administration	-	-	-	1,151
Public Safety	1,741	1,717	1,717	1,499
Regional Operations	83,372	80,980	80,980	78,827
School of Community Government	3,261	3,252	3,252	2,838
Sport, Recreation & Youth	6,792	5,770	5,770	5,893
	<b>103,477</b>	<b>99,829</b>	<b>99,801</b>	<b>98,294</b>
<b>Expenditure Category</b>				
Compensation and Benefits	12,855	12,039	12,039	14,940
Grants, Contributions	84,173	81,196	81,196	77,580
Amortization	10	10	10	159
Chargebacks	648	639	639	735
Computer Hardware and Software	94	88	88	278
Contract Services	2,319	2,492	2,492	1,592
Controllable Assets	-	-	-	58
Fees and Payments	68	68	68	271
Materials and Supplies Purchased	616	606	606	328
Services	612	619	591	405
Travel	1,897	1,887	1,887	1,732
Utilities	185	185	185	96
Valuation Allowances	-	-	-	120
	<b>103,477</b>	<b>99,829</b>	<b>99,801</b>	<b>98,294</b>
Total Revenues	<b>187</b>	2,561	2,561	3,775
Total Active Positions	<b>100</b>		95	
Infrastructure Investment	<b>28,002</b>	32,376	28,002	29,529

## Municipal and Community Affairs

### Revenue Summary

(Information Item)

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Transfer Payments</b>				
Capital Transfers - Building Canada Plan	-	2,374	2,374	2,215
<b>Non-Renewable Resource Revenue</b>				
Quarry Royalties	-	-	-	58
<b>General</b>				
<i>Regulatory Revenue</i>				
Lottery Licences	50	50	50	38
Business Licences	31	31	31	34
Land Document Fees	-	-	-	4
Real Estate Agents and Salespersons	3	3	3	6
Vendor/Direct Seller Licences	13	13	13	5
Collection Agency Licenses	7	7	7	5
Plan Review Fees	15	15	15	12
Registration Fees	68	68	68	56
<i>Lease</i>				
Land Leases	-	-	-	1,295
<i>Program</i>				
Joint Emergency Preparedness	-	-	-	47
	<b>187</b>	187	187	1,502
	<b>187</b>	2,561	2,561	3,775

## Municipal and Community Affairs

### Active Position Summary

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Activity</b>								
Community Governance	14	-	-	14	11	-	-	11
Community Operations	12	-	-	12	12	-	-	12
Directorate	13	-	-	13	13	-	-	13
Public Safety	7	-	-	7	6	-	-	6
Regional Operations	38	-	-	38	38	-	-	38
School of Community Government	9	-	-	9	8	-	-	8
Sport, Recreation & Youth	7	-	-	7	7	-	-	7
	<b>100</b>	-	-	<b>100</b>	<b>95</b>	-	-	<b>95</b>
<b>Regional Allocation</b>								
Headquarters	56	-	-	56	52	-	-	52
North Slave	5	-	-	5	5	-	-	5
Tłı̨chǫ	3	-	-	3	3	-	-	3
South Slave	10	-	-	10	9	-	-	9
Dehcho	9	-	-	9	9	-	-	9
Sahtu	8	-	-	8	8	-	-	8
Beaufort Delta	9	-	-	9	9	-	-	9
	<b>100</b>	-	-	<b>100</b>	<b>95</b>	-	-	<b>95</b>
<b>Community Allocation</b>								
Headquarters	56	-	-	56	52	-	-	52
Regional Offices	44	-	-	44	43	-	-	43
Other	-	-	-	-	-	-	-	-
	<b>100</b>	-	-	<b>100</b>	<b>95</b>	-	-	<b>95</b>

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## **Municipal and Community Affairs**

### **Community Operations**

#### **Activity Description**

The Community Operations division coordinates many of the functions that support the operations and administration of community governments. The Division provides planning and technical advice to MACA regional offices and community governments as well as representing the interests of community governments on regulatory requirements and standards.

Program Management coordinates the work of the division and provides research and recommendations on the community government funding policies and capital planning.

The Community Financial Services section coordinates financial advisory services to community governments to help promote their financial viability, good financial management and proper financial reporting practices. This section is responsible for monitoring and analysis of communities' financial information as well as providing advice on public sector accounting guidelines relevant to municipalities. Community Financial Services is also responsible for the coordination and implementation of various federal infrastructure funding programs.

The Capital Planning and Infrastructure section coordinates capital planning and infrastructure acquisition and provides technical advice and support regarding capital programs and infrastructure. Responsibility for MACA participation in the implementation of the Managing Drinking Water Quality in the Northwest Territories: A preventative Framework and Strategy initiative falls within this section. The initiative is a joint responsibility shared with Health and Social Services, Environment and Natural Resources, and Public Works and Services and is focused on managing drinking water quality. MACA's role in this partnership is in assisting communities to comply with their infrastructure planning and operating needs as well as training local water treatment plant operators. This section is also responsible for coordinating MACA's responsibilities for environmental liabilities.

# Municipal and Community Affairs

## Community Operations

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Asset Management	956	932	932	900
Community Financial Services	640	623	623	394
Program Management	497	539	539	443
	<b>2,093</b>	<b>2,094</b>	<b>2,094</b>	<b>1,737</b>
<b>Expenditure Category</b>				
Compensation and Benefits	1,436	1,387	1,387	1,287
Grants, Contributions and Transfers	135	185	185	206
Computer Hardware and Software	12	12	12	6
Contract Services	186	186	186	51
Fees and Payments	-	-	-	15
Materials and Supplies	38	38	38	14
Purchased Services	55	55	55	20
Travel	69	69	69	138
Utilities	162	162	162	-
	<b>2,093</b>	<b>2,094</b>	<b>2,094</b>	<b>1,737</b>

## Municipal and Community Affairs

### Community Operations

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
Assistance to Community Governments	-	-	-	15
Community Financial Services Contributions	135	135	135	156
Management of Drinking Water in the NWT	-	50	50	35
<b>Total Contributions</b>	<b>135</b>	<b>185</b>	<b>185</b>	<b>206</b>

#### Descriptions of Contributions

**Assistance to Community Governments** - to support NWT organizations providing assistance to community governments.

**Community Financial Services Contributions (135)** - to assist communities in maintaining an adequate level of financial services in the event of a temporary shortage in qualified staff.

**Management of Drinking Water in the NWT** - to provide assistance to communities as they apply for water licenses.

## Municipal and Community Affairs

### Community Operations

#### Active Positions

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	12	-	-	12	12	-	-	12
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>12</b>	<b>-</b>	<b>-</b>	<b>12</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>12</b>
<b>Community Allocation</b>								
Headquarters	12	-	-	12	12	-	-	12
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>12</b>	<b>-</b>	<b>-</b>	<b>12</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>12</b>

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## **Municipal and Community Affairs**

### **Community Governance**

#### **Activity Description**

The Community Governance division coordinates many of the functions that support the planning and management of community governments. The Division provides planning and governance advice to MACA regional offices and community governments. This Division is also responsible for the assessment of all land and improvements in the Northwest Territories.

Program Management coordinates the work of the division.

The Community Governance section provides advice on community governance issues, processes bylaws requiring Ministerial or Executive Council approval and provides expertise on municipal legislation. The Chief Municipal Electoral Officer function provides advice and support related to community government elections. This section also coordinates the Department's involvement in the implementation of Aboriginal land claims and self-government processes,

The Community Planning section provides advice on community planning and land use. This section also reviews subdivision and land applications within municipal governments.

The Property Assessment Section assesses all land and improvements in the Northwest Territories, with the exception of the City of Yellowknife, by conducting property assessments in accordance with the Property Assessment and Taxation Act and associated regulations.



# Municipal and Community Affairs

## Community Governance

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Assessment Services	1,477	1,455	1,455	1,007
Community Governance	382	374	374	275
Community Planning	280	159	159	368
Program Management	164	-	-	-
	<b>2,303</b>	<b>1,988</b>	<b>1,988</b>	<b>1,650</b>
<b>Expenditure Category</b>				
Compensation and Benefits	1,669	1,380	1,380	1,164
Computer Hardware and Software	6	-	-	19
Contract Services	485	485	485	377
Fees and Payments	-	-	-	9
Materials and Supplies	16	6	6	1
Purchased Services	7	7	7	13
Travel	120	110	110	67
	<b>2,303</b>	<b>1,988</b>	<b>1,988</b>	<b>1,650</b>

## Municipal and Community Affairs

### Community Governance

#### Active Positions

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	14	-	-	14	11	-	-	11
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>14</b>	<b>-</b>	<b>-</b>	<b>14</b>	<b>11</b>	<b>-</b>	<b>-</b>	<b>11</b>
<b>Community Allocation</b>								
Headquarters	14	-	-	14	11	-	-	11
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>14</b>	<b>-</b>	<b>-</b>	<b>14</b>	<b>11</b>	<b>-</b>	<b>-</b>	<b>11</b>

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## **Municipal and Community Affairs**

### **Directorate**

#### **Activity Description**

The Directorate is responsible for the overall management of the department, managing human and financial resources and providing overall direction and planning. The Directorate also coordinates the development and the implementation of the department's strategies with the senior management team and links the department's activity to the goals of the Minister and government. Regional Management oversees operations in the regional offices.

Corporate Affairs coordinates planning and reporting activities for the department, provides expert financial, policy and information systems and records management advice and manages many administrative services.

Policy and Planning provides strategic planning, legislative, research and policy support to the Minister and Deputy Minister and supports many departmental information and communications activities.

Financial Services provides Corporate Affairs financial and administrative support to the Department and coordinates services such as the development and monitoring of departmental business plans and annual budgets. Information Systems supports the department by providing expert advice on department-specific applications and information systems.

# Municipal and Community Affairs

## Directorate

### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Corporate Affairs	476	467	467	522
Departmental Management	1,168	1,334	1,334	1,277
Financial Services	497	485	485	1,047
Information Systems	878	865	865	950
Policy and Planning	669	660	632	575
Regional Management	227	217	217	328
	<b>3,915</b>	<b>4,028</b>	<b>4,000</b>	<b>4,699</b>
<b>Expenditure Category</b>				
Compensation and Benefits	2,032	1,969	1,969	2,666
Grants, Contributions and Transfers	470	638	638	657
Chargebacks	648	639	639	735
Computer Hardware and Software	5	5	5	71
Contract Services	289	299	299	160
Fees and Payments	-	-	-	27
Materials and Supplies	93	93	93	41
Purchased Services	185	192	164	-
Travel	193	193	193	144
Utilities	-	-	-	78
Valuation Allowances	-	-	-	120
	<b>3,915</b>	<b>4,028</b>	<b>4,000</b>	<b>4,699</b>

## Municipal and Community Affairs

### Directorate

#### Grants, Contributions and Transfers

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Grants</b>				
Community Government Funding	-	168	168	168
<b>Contributions</b>				
Contribution Funding	470	470	470	489
<b>Total Grants and Contributions</b>	<b>470</b>	<b>638</b>	<b>638</b>	<b>657</b>

#### Descriptions of Grants and Contributions

**Community Government Funding** - Funds allocated in accordance with the Extraordinary Funding Policy.

**Contribution Funding (407)** - Contribution funding is provided to NWT Association of Communities, Local Government Administrators of the NWT and Arctic Energy Alliance who work in partnership with the Department to achieve the Department's mission and goals.

## Municipal and Community Affairs

### Directorate

#### Active Positions

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	13	-	-	13	13	-	-	13
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>13</b>	<b>-</b>	<b>-</b>	<b>13</b>	<b>13</b>	<b>-</b>	<b>-</b>	<b>13</b>
<b>Community Allocation</b>								
Headquarters	13	-	-	13	13	-	-	13
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>13</b>	<b>-</b>	<b>-</b>	<b>13</b>	<b>13</b>	<b>-</b>	<b>-</b>	<b>13</b>

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# Municipal and Community Affairs

## Lands Administration

### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Lands Programs	-	-	-	450
Program Management	-	-	-	701
	-	-	-	1,151
<b>Expenditure Category</b>				
Compensation and Benefits	-	-	-	969
Computer Hardware and Software	-	-	-	93
Contract Services	-	-	-	31
Fees and Payments	-	-	-	7
Materials and Supplies	-	-	-	3
Purchased Services	-	-	-	18
Travel	-	-	-	30
	-	-	-	1,151

## **Municipal and Community Affairs**

### **Public Safety**

#### **Activity Description**

The Public Safety Division coordinates key regulatory programs and services within the department that support the safety and protection of residents of the Northwest Territories.

Program Management coordinates the work of the division.

The Office of the Fire Marshal administers the Fire Prevention Act, reviews plans for new construction and major renovation projects, conducts fire safety inspections and takes enforcement action when fire safety regulations are contravened.

Emergency Management is responsible for territorial and community emergency management and planning.

Consumer Affairs administers consumer, lottery business, and real estate agent licensing, and responds to consumer complaints.

# Municipal and Community Affairs

## Public Safety

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Consumer Affairs	240	236	236	143
Emergency Management	315	308	308	294
Office of the Fire Marshal	483	471	471	429
Program Management	703	702	702	633
	<b>1,741</b>	<b>1,717</b>	<b>1,717</b>	<b>1,499</b>
<b>Expenditure Category</b>				
Compensation and Benefits	881	762	762	887
Grants, Contributions and Transfers	400	400	400	271
Computer Hardware and Software	5	5	5	22
Contract Services	260	355	355	108
Fees and Payments	-	-	-	45
Materials and Supplies	50	50	50	44
Purchased Services	5	5	5	52
Travel	140	140	140	70
	<b>1,741</b>	<b>1,717</b>	<b>1,717</b>	<b>1,499</b>

## Municipal and Community Affairs

### Public Safety

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
Assistance to Community Governments	-	-	-	24
Ground Ambulance and Highway Rescue	400	400	400	200
Joint Emergency Preparedness Program	-	-	-	47
<b>Total Contributions</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>271</b>

#### Descriptions of Contributions

**Assistance to Community Governments** - to support NWT organizations providing assistance to community governments.

**Ground Ambulance and Highway Rescue (400)** - to enhance capacity in the areas of ground ambulance and highway rescue.

**Joint Emergency Preparedness Program** - Canada established a program to provide financial contributions to provinces and territories to share the costs aimed at enhancing the national emergency preparedness capability.

## Municipal and Community Affairs

### Public Safety

#### Active Positions

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	7	-	-	7	6	-	-	6
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>7</b>	<b>-</b>	<b>-</b>	<b>7</b>	<b>6</b>	<b>-</b>	<b>-</b>	<b>6</b>
<b>Community Allocation</b>								
Headquarters	7	-	-	7	6	-	-	6
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>7</b>	<b>-</b>	<b>-</b>	<b>7</b>	<b>6</b>	<b>-</b>	<b>-</b>	<b>6</b>

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## **Municipal and Community Affairs**

### **Regional Operations**

#### **Activity Description**

Regional offices are responsible for the coordination, implementation and delivery of most of the Department's programs and services to community governments and other stakeholders at the regional level.

Regional staff members provide advice and support to community governments on a range of issues. They advise community governments on governance, budgeting, debt recovery, financial reporting and other activities that support sound financial and management practices in community governments. They also support communities in the development of community planning exercises for land use, emergency management, capital investment and asset management (sound operation and maintenance of community infrastructure and equipment).

Regional Superintendents have a key role as the primary contact working with community governments in developing good governance and operational practices. They also play a role with other government agencies to support the community governments. Included in that role with other government departments is being the Chairperson of the Regional Emergency Response Committees.

Assistant Superintendents support the implementation of the Accountability Framework, support financial management for the region, and provide support in the area of resource impacts to community governments.

Assistant Fire Marshals support fire prevention and response in communities by undertaking training activities, local inspections and investigations

Regional Infrastructure staff provide sound technical advice and support and support to community governments in developing and maintaining capital and asset management plans.

Recreation Development Coordinators and Youth and Volunteer Officers support healthy choices, youth development, volunteer support and physical activity and recreational development activities through partnerships with a wide variety of stakeholders across each respective region.

# Municipal and Community Affairs

## Regional Operations

### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Program Management				
Other Program Costs	80,068	77,763	77,763	74,506
Amortization	10	10	10	159
Regional Delivery Services	3,294	3,207	3,207	4,162
	<b>83,372</b>	<b>80,980</b>	<b>80,980</b>	<b>78,827</b>
<b>Expenditure Category</b>				
Compensation and Benefits	4,803	4,668	4,668	5,736
Grants, Contributions and Transfers	77,601	75,336	75,336	72,063
Amortization	10	10	10	159
Computer Hardware and Software	36	36	36	9
Contract Services	74	82	82	80
Controllable Assets	-	-	-	58
Fees and Payments	4	4	4	29
Materials and Supplies	98	98	98	100
Purchased Services	157	157	157	128
Travel	566	566	566	449
Utilities	23	23	23	16
	<b>83,372</b>	<b>80,980</b>	<b>80,980</b>	<b>78,827</b>

## Municipal and Community Affairs

### Regional Operations

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Community Government Grants</b>				
Additional Funding	1,440	1,440	1,440	1,424
Community Government Funding	48,297	47,684	47,684	47,030
Grant-in-Lieu of Taxes	6,962	6,962	6,962	6,034
New Deal - Taxation Revenue Program	475	475	475	488
Senior Citizens and Disabled Persons Property Tax Relief	438	438	438	549
	<b>57,612</b>	<b>56,999</b>	<b>56,999</b>	<b>55,525</b>
<b>Community Government Contributions</b>				
Recreation Funding	825	825	825	829
Water and Sewer Services Funding	17,589	15,937	15,937	14,655
<b>Other Contributions</b>				
Children and Youth Resiliency Program	450	450	450	-
Regional Youth Sport Events	400	400	400	382
Youth Contribution Programs	225	225	225	238
Youth Corps	500	500	500	434
	<b>19,989</b>	<b>18,337</b>	<b>18,337</b>	<b>16,538</b>
<b>Total Grants and Contributions</b>	<b>77,601</b>	<b>75,336</b>	<b>75,336</b>	<b>72,063</b>

#### Descriptions of Grants and Contributions

**Additional Funding (1,440)** - Grants to eligible community governments to assist with mobile equipment and utility costs.

**Community Government Funding (48,297)** - Formula based funding to eligible community governments to assist them with providing municipal services.

**Grant-in-Lieu of Taxes (6,962)** - Grants are provided to tax based communities in lieu of property taxes.

**New Deal - Taxation Revenue Program (475)** - Grants to community governments under the Property Taxation Revenue Grant Program equivalent to the actual amount of property taxes collected in the prior taxation year.

**Senior Citizens and Disabled Persons Property Tax Relief (438)** - Matching grants to tax based communities.

**Recreation Funding (825)** - Contributions to community governments to offer recreation, sport and physical activity programs which encourage residents to become more physically active.



## **Municipal and Community Affairs**

### **Regional Operations**

#### **Grants, Contributions and Transfers**

**Water and Sewer Services Funding (17,589)** - To provide funding to support community governments with the provision of water and sewer services.

**Children and Youth Resiliency Program (450)** - Contributions to community governments or other organizations to support programs that encourage physical literacy and resiliency in children and youth.

**Regional Youth Sport Events (400)** - Funding to support regionally based youth sport or multisport events.

**Youth Contribution Programs (225)** - Contributions to community or regional level youth serving organizations to offer short duration programs and services that encourage youth leadership development.

**Youth Corps (500)** - Contributions to community or regional level youth serving organizations for longer term programs and services that include youth leadership development, healthy choices and volunteer development components.

## Municipal and Community Affairs

### Regional Operations

#### Active Positions

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
North Slave	4	-	-	4	4	-	-	4
Tłı̨chǫ	3	-	-	3	3	-	-	3
South Slave	8	-	-	8	8	-	-	8
Dehcho	8	-	-	8	8	-	-	8
Sahtu	7	-	-	7	7	-	-	7
Beaufort Delta	8	-	-	8	8	-	-	8
	<b>38</b>	-	-	<b>38</b>	<b>38</b>	-	-	<b>38</b>
<b>Community Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
Regional Offices	38	-	-	38	38	-	-	38
Other	-	-	-	-	-	-	-	-
	<b>38</b>	-	-	<b>38</b>	<b>38</b>	-	-	<b>38</b>

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## **Municipal and Community Affairs**

### **School of Community Government**

#### **Activity Description**

The School of Community Government (SCG) supports community government capacity building for community elected officials and community government staff. The SCG provides training, development opportunities and resources in broad areas of community government responsibilities including: governance, management, finance, lands, bylaw enforcement, fire protection, water and waste water, emergency management, recreation, works, asset management and first responder. The SCG provides an integrated approach to local governance capacity building through partnerships with government departments, Aboriginal and territorial organizations, professional associations, and educational institutes. The SCG also manages several support programs that include occupational standards, certification and the Public Sector capacity initiatives.

# Municipal and Community Affairs

## School of Community Government

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Program Management	1,123	1,114	1,114	956
Training Programs	2,138	2,138	2,138	1,882
	<b>3,261</b>	<b>3,252</b>	<b>3,252</b>	<b>2,838</b>
<b>Expenditure Category</b>				
Compensation and Benefits	1,118	984	984	1,145
Grants, Contributions and Transfers	580	680	680	500
Computer Hardware and Software	7	7	7	51
Contract Services	839	864	864	770
Fees and Payments	-	-	-	60
Materials and Supplies	211	211	211	52
Purchased Services	153	153	153	112
Travel	353	353	353	147
Utilities	-	-	-	1
	<b>3,261</b>	<b>3,252</b>	<b>3,252</b>	<b>2,838</b>

## Municipal and Community Affairs

### School of Community Government

#### Grants, Contributions and Transfers

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Contributions</b>				
A Brilliant North	580	680	680	456
Assistance to Community Governments	-	-	-	27
Training Services - Community Governments	-	-	-	17
<b>Total Contributions</b>	<b>580</b>	<b>680</b>	<b>680</b>	<b>500</b>

#### Descriptions of Contributions

**A Brilliant North (580)** - To provide funding to implement the "Improve Community Capacity" initiative.

**Assistance to Community Governments** - to support NWT organizations providing assistance to community governments.

**Training Services - Community Governments** - To provide funding to reimburse communities that provide qualified staff to deliver community government training offered by the School of Community Government.

## Municipal and Community Affairs

### School of Community Government

#### Active Positions

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	3	-	-	3	3	-	-	3
North Slave	1	-	-	1	1	-	-	1
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	2	-	-	2	1	-	-	1
Dehcho	1	-	-	1	1	-	-	1
Sahtu	1	-	-	1	1	-	-	1
Beaufort Delta	1	-	-	1	1	-	-	1
	<b>9</b>	-	-	<b>9</b>	<b>8</b>	-	-	<b>8</b>
<b>Community Allocation</b>								
Headquarters	3	-	-	3	3	-	-	3
Regional Offices	6	-	-	6	5	-	-	5
Other	-	-	-	-	-	-	-	-
	<b>9</b>	-	-	<b>9</b>	<b>8</b>	-	-	<b>8</b>

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## **Municipal and Community Affairs**

### **Sport, Recreation & Youth**

#### **Activity Description**

Sport, Recreation and Youth provides advice and assistance regarding sport, physical activity and recreation programs and represents the GNWT in its work with non-government organization stakeholders. The Division also coordinates volunteer recognition programs and assists with the promotion of volunteerism.

The Youth Secretariat within the Division assists the Minister Responsible for Youth to promote youth development initiatives and acts as a first point of contact for youth issues within the GNWT.



## Municipal and Community Affairs

### Sport, Recreation & Youth

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Program Management	5,369	4,335	4,335	4,260
Sport and Recreation	388	381	381	583
Volunteer	216	242	242	209
Youth	819	812	812	841
	<b>6,792</b>	<b>5,770</b>	<b>5,770</b>	<b>5,893</b>
<b>Expenditure Category</b>				
Compensation and Benefits	916	889	889	1,086
Grants, Contributions and Transfers	4,987	3,957	3,957	3,883
Computer Hardware and Software	23	23	23	7
Contract Services	186	221	221	15
Fees and Payments	64	64	64	79
Materials and Supplies	110	110	110	73
Purchased Services	50	50	50	62
Travel	456	456	456	687
Utilities	-	-	-	1
	<b>6,792</b>	<b>5,770</b>	<b>5,770</b>	<b>5,893</b>

## Municipal and Community Affairs

### Sport, Recreation & Youth

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Grants</b>				
High Performance Athlete Grant	100	100	100	82
<b>Contributions</b>				
Annual Non-Government Organization Stabilization Fund	350	350	350	367
Arctic Winter Games 2018 Host Society	1,000	-	-	-
Get Active NWT	100	100	100	100
Healthy Choices Initiative	765	765	765	646
Multisport Games	650	650	650	650
Pan Territorial Sport Program	272	272	272	272
Recreation Contributions	450	450	450	560
Volunteer Contributions	70	70	70	65
Volunteer Recognition	30	-	-	3
Youth Centres	500	500	500	485
Youth Contributions	25	25	25	10
Youth Corps	675	675	675	643
	<b>4,887</b>	<b>3,857</b>	<b>3,857</b>	<b>3,801</b>
<b>Total Grants and Contributions</b>	<b>4,987</b>	<b>3,957</b>	<b>3,957</b>	<b>3,883</b>

#### Descriptions of Grants and Contributions

**High Performance Athlete Grant (100)** - A grant to NWT athletes achieving high performance standards within their sport.

**Annual Non-Government Organization Stabilization Fund (350)** - Short-term funding to support non-government organizations to stabilize operations or develop their capacity to manage programs and services.

**Arctic Winter Games 2018 (1,000)**- Funding to support hosting costs for the 2018 Arctic Winter Games in the Northwest Territories.

**Get Active NWT (100)** - Funds to encourage community groups to organize local events to assist residents to become more physically active.

**Healthy Choices (765)** - Funds to support the implementation of an active after school physical activity program.

**Multisport Games (650)** - To provide funding to support team NWT participation in major sporting events.

## **Municipal and Community Affairs**

### **Sport, Recreation & Youth**

#### **Grants, Contributions and Transfers**

**Pan Territorial Sport Program (272)** - Contributions to Sport & Recreation partners to support community sports programs.

**Recreation Contributions (450)** - Contributions to territorial sport or recreation organizations to expand programs and services which encourage residents to become more physically active.

**Volunteer Contributions (70)** - Funding to assist non-profit non-government agencies with training for volunteers.

**Volunteer Recognition (30)** - Funding to assist community governments to promote and encourage community volunteerism through planned community recognition events.

**Youth Centres (500)** - Contributions to community governments or other organizations who operate local youth centres providing healthy lifestyle programming.

**Youth Contributions (25)** - Contributions to territorial level youth serving organizations to offer short duration programs and services that encourage youth leadership development.

**Youth Corps (675)** - Contributions to territorial level youth serving organizations for longer term programs and services that include youth leadership development, healthy choices and volunteer development components.

## Municipal and Community Affairs

### Sport, Recreation & Youth

#### Active Positions

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	7	-	-	7	7	-	-	7
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	-	-	-	-	-	-	-	-
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	-	-	-	-	-	-	-	-
	<b>7</b>	<b>-</b>	<b>-</b>	<b>7</b>	<b>7</b>	<b>-</b>	<b>-</b>	<b>7</b>
<b>Community Allocation</b>								
Headquarters	7	-	-	7	7	-	-	7
Regional Offices	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
	<b>7</b>	<b>-</b>	<b>-</b>	<b>7</b>	<b>7</b>	<b>-</b>	<b>-</b>	<b>7</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## Municipal and Community Affairs

### Work Performed on Behalf of Others

(Information Item)

(thousands of dollars)

Items	2015-2016	2014-2015	2014-2015	2013-2014
	Main Estimates	Revised Estimates	Main Estimates	Actuals
Gas Tax	15,000	15,000	-	12,785
Gwich'in Implementation	2	21	2	-
Pan Territorial Sport Strategy	252	252	252	351
Sahtu Implementation	2	21	2	-
Tłıchǫ Implementation Funding	74	262	74	85
	<b>15,330</b>	<b>15,556</b>	<b>330</b>	<b>13,221</b>

#### Descriptions of Work Performed on Behalf of Others

**Gas Tax (15,000)** - An agreement with Infrastructure Canada, Government of Canada, for the transfer of federal gas tax revenues to municipal governments.

**Gwich'in Implementation (2)** - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2014-2015 grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.

**Pan Territorial Sport Strategy (252)** - The Government of the NWT in conjunction with the Governments of Nunavut and Yukon have entered into a bi-lateral agreement to advance sport participation and to enhance the capacity of territorial aboriginal sport bodies, to increase aboriginal sport participation.

**Sahtu Implementation (2)** - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2014-2015 grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.

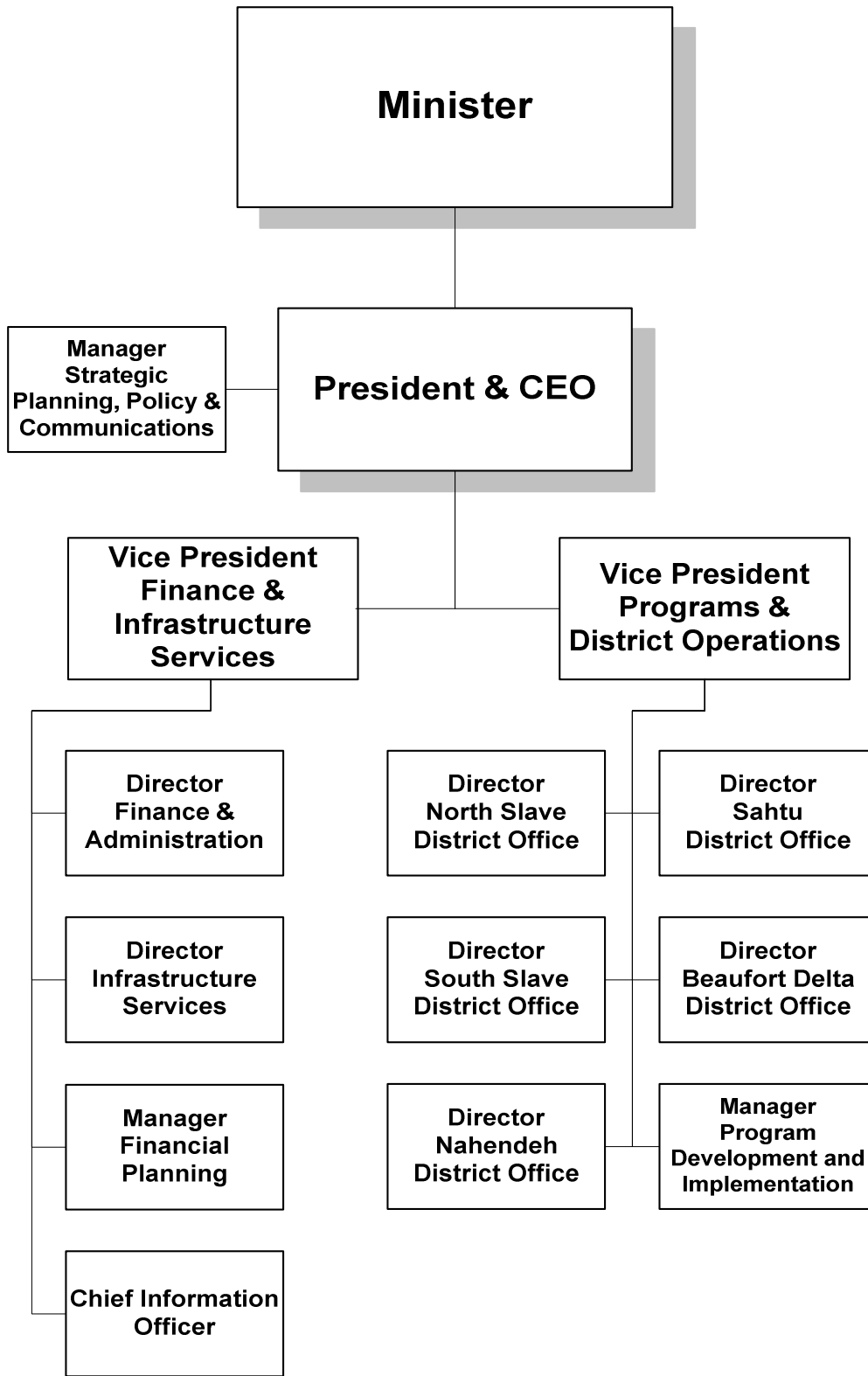
**Tłıchǫ Implementation Funding (74)** - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2014-2015 grant payment to the Government of the Northwest Territories to assist with Tłıchǫ implementation activities pursuant to the Tłıchǫ Implementation Plan.

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## **NWT Housing Corporation**

# NWT Housing Corporation

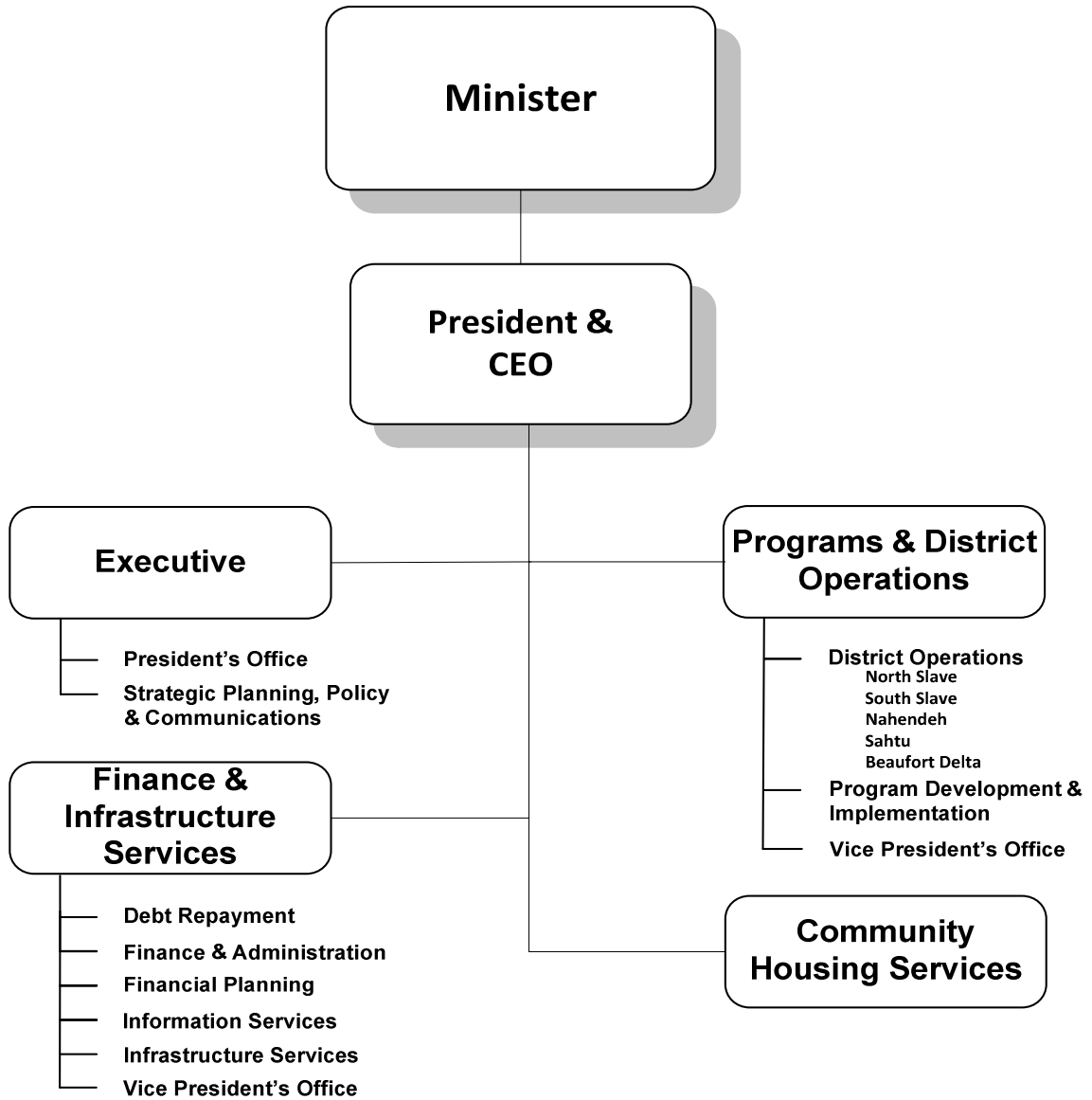
## Organizational Chart





# NWT Housing Corporation

## Accounting Structure Chart



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**NWT Housing Corporation**  
**Financial Summary Information**

(Information Item)

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Expenditures</b>				
<b>General Operations</b>				
Community Housing Services	54,430	51,898	51,898	49,127
Unilateral CMHC Programs	2,520	2,675	2,675	4,984
Non-Residential Building Operations	392	443	443	562
Transitional Rent Supplement Program	900	1,050	1,050	317
Homelessness Fund	855	705	705	328
Compensation and Benefits	13,629	13,047	13,043	14,050
Other Administrative Expenses	4,263	4,071	4,038	4,340
Mortgage Payments - Social Housing Agreement	6,480	6,499	6,499	6,691
Amortization	14,404	13,445	13,188	12,249
	<b>97,873</b>	<b>93,833</b>	<b>93,539</b>	<b>92,648</b>
<b>Capital and Financing</b>				
Capital Acquisition Plan	35,850	46,761	38,150	11,878
Minor Capital Rental Housing	1,669	1,688	1,688	6,023
Minor Capital Homeownership	6,952	7,570	7,570	5,107
Rental Housing in Rural & Remote	783	783	783	-
	<b>45,254</b>	<b>56,802</b>	<b>48,191</b>	<b>23,008</b>
<b>Total Expenditures</b>	<b>143,127</b>	<b>150,635</b>	<b>141,730</b>	<b>115,656</b>
<b>Financing Sources</b>				
CMHC AHI & Renovations Programs	1,840	1,840	1,840	1,872
CMHC Recoveries Capital Improvements	1,456	1,468	1,468	1,474
CMHC Recoveries Unilateral Programs	3,918	3,918	3,918	3,918
CMHC Recoveries O&M Programs	10,100	9,922	9,922	10,245
CMHC Recoveries Debt Repayment	5,033	5,055	5,055	5,246
	<b>22,347</b>	<b>22,203</b>	<b>22,203</b>	<b>22,755</b>
Sale of Housing Packages and Other Recoveries	1,845	1,800	1,800	2,491
Community Housing Rent Revenue	8,513	7,807	7,807	8,503
Other O&M Revenues	950	1,200	1,200	1,832
Lease Revenue	425	875	875	916
Deferred Capital	9,275	19,786	11,175	-
Non Cash Item - Amortization	14,404	13,445	13,188	12,249
GNWT Contribution	85,368	83,519	83,482	69,316
<b>Total Revenue</b>	<b>143,127</b>	<b>150,635</b>	<b>141,730</b>	<b>118,062</b>
<b>Surplus(Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,406</b>

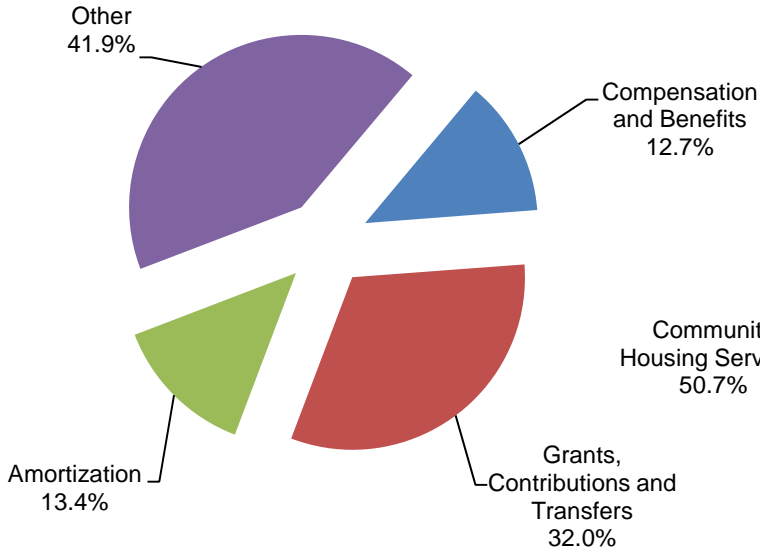
The Financial Summary reflects the 2015-2016 planned expenditures of the Northwest Territories Housing Corporation for general operations and for capital and financing programs, including the Infrastructure Acquisition Plan. The financing for these expenditures includes funding from the Canada Mortgage and Housing Corporation and various other sources. This information is intended for review purposes only and with a net contribution of \$85,368,000 provided by the Government of the Northwest Territories, through our sponsoring department, the Department of Finance.

# NWT Housing Corporation

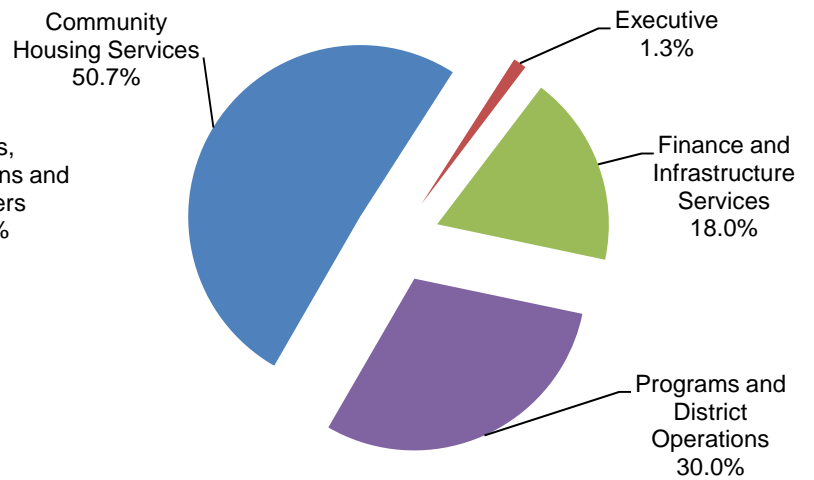
## Graphs

### Operations Expenditures

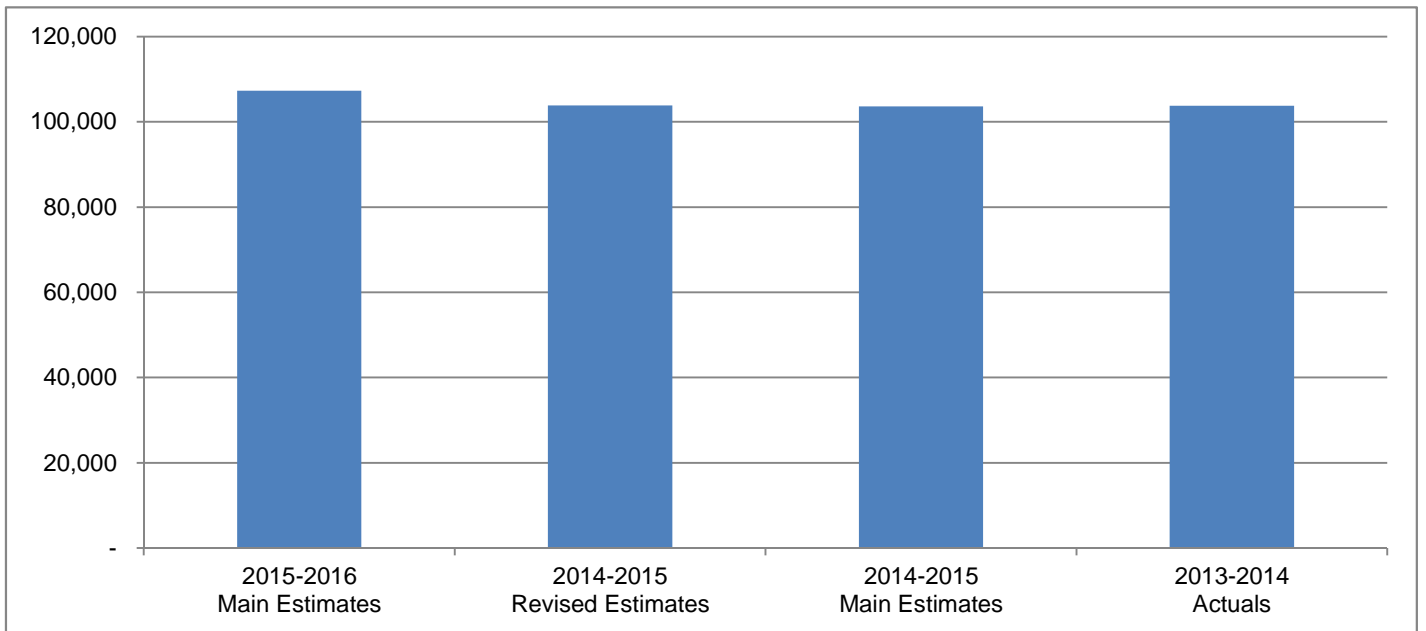
**By Expenditure Category**



**By Activity**



**Operations Expenditures Comparison  
(thousands of dollars)**



## NWT Housing Corporation

The Northwest Territories Housing Corporation (NWTHC) provides social and market housing programs and services including subsidized rental and homeownership programs (including purchase and repairs), and unsubsidized rental housing in rural and remote communities. Policy and program development play a key role in creating appropriate programs to address the core housing need of NWT residents and promote self-reliance. The NWTHC incorporates energy-efficient technologies in its housing design and in the retrofitting of housing to improve its sustainability and energy efficiency. The NWTHC also works in partnership with the Canada Mortgage and Housing Corporation to cost-share the development and improvement of housing infrastructure across the NWT. At the community level, the NWTHC partners with Local Housing Organizations, and municipal and Aboriginal governments, to manage and administer community housing services in 33 communities.

	(thousands of dollars)			
	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Activity</b>				
Community Housing Services	54,430	51,898	51,898	49,127
Executive	1,368	1,375	1,338	1,924
Finance and Infrastructure Services	19,268	19,138	19,007	19,761
Programs and District Operations	32,211	31,463	31,337	32,966
	<b>107,277</b>	103,874	103,580	103,778
<b>Expenditure Category</b>				
Compensation and Benefits	13,629	13,047	13,043	14,050
Grants, Contributions and Transfers	34,284	35,494	35,494	35,149
Amortization	14,404	13,445	13,188	12,249
Chargebacks	338	335	335	260
Computer Hardware and Software	166	166	166	97
Contract Services	8,459	6,786	6,772	6,788
Controllable Assets	16	16	16	-
Fees and Payments	1,806	1,773	1,773	1,868
Materials and Supplies	238	215	213	245
Mortgage Payments – Social Housing Agreement	6,480	6,499	6,499	6,691
Purchased Services	502	435	424	443
Travel	771	757	751	832
Utilities	26,184	24,906	24,906	25,106
	<b>107,277</b>	103,874	103,580	103,778
Total Revenues	<b>143,127</b>	150,635	141,730	118,062
Total Active Positions	<b>116</b>		118	
Infrastructure Investment	<b>35,850</b>	46,761	38,150	11,878

# NWT Housing Corporation

## Active Position Summary

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	57	-	-	57	60	-	-	60
North Slave	12	-	-	12	12	-	-	12
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	14	-	-	14	14	-	-	14
Dehcho	8	-	-	8	8	-	-	8
Sahtu	9	-	-	9	9	-	-	9
Beaufort Delta	16	-	-	16	15	-	-	15
	<b>116</b>	-	-	<b>116</b>	<b>118</b>	-	-	<b>118</b>
<b>Community Allocation</b>								
Headquarters	57	-	-	57	60	-	-	60
Regional Offices	59	-	-	59	58	-	-	58
Other	-	-	-	-	-	-	-	-
	<b>116</b>	-	-	<b>116</b>	<b>118</b>	-	-	<b>118</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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## **NWT Housing Corporation**

### **Community Housing Services**

#### **Activity Description**

The NWTHC operates approximately 2,700 rental housing units in 33 communities across the Northwest Territories including subsidized public housing and affordable housing units. The Local Housing Organizations (LHOs) provide, under an agency agreement with the NWTHC, property management services including the allocation of units, the assessment and collection of rents, and the provision of preventative and demand maintenance services. In addition, LHOs provide assistance and support to housing clients in accessing NWTHC homeownership programs. Each local housing organization has an advisory board to oversee their operations.

The Community Housing Services key activities include resources to operate the NWTHC rental housing portfolio including LHO contribution funding for administration, maintenance, apprentices, and training and support workshops. In addition, the cost of utilities, leasing of supplemental housing units and LHO office and warehouse space, LHO audit fees, and property tax and land lease fees are included in this activity.



**NWT Housing Corporation**  
**Community Housing Services**  
**Operations Expenditure Summary**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
CHS Audit Costs	392	367	367	473
CHS Office & Warehouse Leases	464	-	-	-
Electrical Power	9,731	8,983	8,983	8,639
Grants and Contributions	20,213	20,580	20,580	17,828
Heating Fuel	9,514	9,081	9,081	9,532
Property Taxes & Land Leases	1,670	1,688	1,688	1,790
Rent Supplement Leasing	5,507	4,357	4,357	3,930
Water & Sanitation	6,939	6,842	6,842	6,935
	<b>54,430</b>	<b>51,898</b>	<b>51,898</b>	<b>49,127</b>
<b>Expenditure Category</b>				
Grants, Contributions and Transfers	20,213	20,580	20,580	17,828
Contract Services	6,363	4,724	4,724	4,403
Fees and Payments	1,670	1,688	1,688	1,790
Utilities	26,184	24,906	24,906	25,106
	<b>54,430</b>	<b>51,898</b>	<b>51,898</b>	<b>49,127</b>

**NWT Housing Corporation**  
**Community Housing Services**  
**Grants, Contributions and Transfers**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Contributions</b>				
Administration	7,702	7,522	7,522	6,971
Apprentices	751	733	733	526
Deficit Funding	-	250	250	-
Maintenance	11,633	11,948	11,948	10,331
Training and Support Workshops	127	127	127	-
<b>Total Contributions</b>	<b>20,213</b>	20,580	20,580	17,828

**Descriptions of Contributions**

**Administration (7,702)** - Funding for LHO's to provide property management services.

**Apprentices (751)** - Funding for LHO's to hire apprentices to increase the supply of qualified tradespersons.

**Deficit Funding** - Funding to assist LHO's in addressing accumulated deficits.

**Maintenance (11,633)** - Funding for LHO's to undertake demand and preventative maintenance activities to support the provision of good quality housing.

**Training and Support Workshops (127)** - Funding to provide LHO staff with additional training and support through workshops.

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# **NWT Housing Corporation**

## **Executive**

### **Activity Description**

The Executive, comprised of the President's Office and the Strategic Planning, Policy and Communications Division manages the implementation of the Government's direction related to housing.

The President's Office is responsible for supporting the Minister Responsible for the Northwest Territories Housing Corporation (NWTHC), providing overall strategic and operational direction, leading the senior management team and managing the human and financial resources of the NWTHC.

The Strategic Planning, Policy and Communications Division provides support with regard to long-term strategic direction and planning for the NWTHC. This Division is also responsible for strategic and business planning, policy development, qualitative and quantitative research, corporate communications and homelessness initiatives. This section represents the NWTHC on a Federal/Provincial/Territorial level, on interdepartmental working groups, and on other committees.

# NWT Housing Corporation

## Executive

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
President's Office	583	566	566	1,010
Strategic Planning, Policy & Communications	785	809	772	914
	<b>1,368</b>	<b>1,375</b>	<b>1,338</b>	<b>1,924</b>
<b>Expenditure Category</b>				
Compensation and Benefits	1,106	1,178	1,174	1,660
Contract Services	-	14	-	129
Fees and Payments	3	3	3	-
Materials and Supplies	73	50	48	30
Purchased Services	98	31	20	52
Travel	88	99	93	53
	<b>1,368</b>	<b>1,375</b>	<b>1,338</b>	<b>1,924</b>

# **NWT Housing Corporation**

## **Finance and Infrastructure Services**

### **Activity Description**

The Finance and Infrastructure Services Branch is comprised of the Finance and Administration Division, Infrastructure Services Division, Financial Planning Division and Information Services Division. Through these units, the Branch manages and administers the NWTHC's financial services, capital planning, land acquisition and planning, information services, asset management and capital infrastructure delivery.

The Finance and Administration Division is responsible for the overall financial management and administrative functions of the Corporation including financial support and advice to senior management and other stakeholders including the Local Housing Organizations (LHOs). The Division provides accounting services such as reporting and monitoring on the financial position of the Corporation and the completion of the year-end consolidated financial statements. It is also responsible for the treasury function and for the mortgage and debt administration of the Corporation.

The Division also provides asset management services to ensure that over 2,700 housing assets are safeguarded through effective inventory management, life cycle costing, and the collection of asset level utility and maintenance costing. It supports the administration of all leases for supplemental housing units and Corporate and LHO office and warehouse space requirements. The Division oversees the administration of the Social Housing and Affordable Housing funding agreements with our federal partner, the Canada Mortgage and Housing Corporation (CMHC) and various other third party agreements where the Corporation provides subsidy assistance and operation support to non-profit housing organizations.

The Infrastructure Services Division is responsible for the overall development, design and procurement, planning and delivery of capital infrastructure projects in support of the NWTHC's rental and homeownership programs. This Division is also responsible for the planning, procurement, and administration of suitable land for the delivery of housing programs and services, and the security of NWTHC assets and mortgage interests. Infrastructure Services is also responsible for the maintenance management of the NWTHC's rental housing portfolio in order to ensure its long term sustainability. The Division provides technical assistance in the development of new housing programs and supports the District Offices in their delivery of the Contributing Assistance for Repairs and Enhancements (CARE) program in collaboration with private homeowners to determine their repair needs and develop scopes of work. Finally, Infrastructure Services is the NWTHC's lead on issues related to energy efficiency and new housing technologies.

The Financial Planning Division is responsible for the coordination of the development of plans for capital infrastructure and minor capital projects, corporate budget development, project and budget change management and variance analysis.

The Information Services Division provides strategic advice and guidance on the use of information and communications technology and broad information management services to support the delivery of programs and services of the Corporation and its community partners. The Division is responsible for developing Corporation-specific information systems as well as system training, which are critical to the delivery of housing programs and services.

Debt Repayment is the responsibility of this Branch, which refers to the payment of long-term debt to CMHC for the provision of rental housing. The annual principal and interest payments are cost-shared with CMHC as they contribute a significant portion of the funds to service the debt.

# NWT Housing Corporation

## Finance and Infrastructure Services

### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Debt Repayment	6,480	6,499	6,499	6,691
Finance and Administration	8,263	8,308	8,308	8,758
Financial Planning	274	357	357	354
Information Services	1,194	1,170	1,170	1,228
Infrastructure Services	2,731	2,492	2,361	2,368
Vice President's Office	326	312	312	362
	<b>19,268</b>	<b>19,138</b>	<b>19,007</b>	<b>19,761</b>
<b>Expenditure Category</b>				
Compensation and Benefits	4,779	4,551	4,551	4,642
Grants, Contributions and Transfers	5,450	5,656	5,656	6,191
Amortization	340	292	161	100
Chargebacks	338	335	335	260
Computer Hardware and Software	146	146	146	93
Contract Services	1,198	1,173	1,173	1,262
Controllable Assets	5	5	5	-
Fees and Payments	69	18	18	35
Materials and Supplies	54	54	54	54
Mortgage Payments – Social Housing Agreement	6,480	6,499	6,499	6,691
Purchased Services	250	250	250	224
Travel	159	159	159	209
	<b>19,268</b>	<b>19,138</b>	<b>19,007</b>	<b>19,761</b>

# NWT Housing Corporation

## Finance and Infrastructure Services

### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
Federal and Territorial Funding				
Pre-1986 Private Non-Profit	115	115	115	72
Co-op 2% Write-down	195	150	150	153
Non-profit 2% Write-down	70	70	70	35
Urban Native Fully Targeted	1,000	1,150	1,150	1,591
Non-profit Fully Targeted	745	745	745	533
Non-profit Low Rental	5	5	5	-
Co-op ILM Program	1	1	1	-
Other Unilateral Contributions	185	185	185	2,600
Interest Rate Reserve	204	254	254	-
	<b>2,520</b>	<b>2,675</b>	<b>2,675</b>	<b>4,984</b>
Homelessness Initiatives				
Homelessness Assistance Fund	125	125	125	135
Housing First Model	150	-	-	-
Northern Pathways to Housing	280	280	280	-
Small Community Homelessness Fund	200	200	200	193
Shelter Enhancement Fund	100	100	100	-
	<b>855</b>	<b>705</b>	<b>705</b>	<b>328</b>
Rental Housing in Rural & Remote	783	783	783	-
Non-Residential Building Operations	392	443	443	562
Transitional Rent Supplement Program	900	1,050	1,050	317
	<b>2,075</b>	<b>2,276</b>	<b>2,276</b>	<b>879</b>
<b>Total Contributions</b>	<b>5,450</b>	<b>5,656</b>	<b>5,656</b>	<b>6,191</b>

#### Descriptions of Contributions

**Federal and Territorial Funding (2,520)** - to non-profit, community based organizations to support Rent Geared to Income, Co-op and Special Purpose Projects.

**Homelessness Initiatives (855)** - Funding to support NWT HC homelessness programs.

**Rental Housing in Rural & Remote (783)** - Funding to provide incentives to community-based organizations, development corporations and private industry to develop more housing suitable for staff in critical occupational categories.



## **NWT Housing Corporation**

### **Finance and Infrastructure Services**

#### **Grants, Contributions and Transfers**

**Non-Residential Building Operations (392)** - Funding provided to support the operation of non-residential buildings in various communities.

**Transitional Rent Supplement Program (900)** - Funding to assist clients who are in core need due to affordability problems and who are not able to access public housing or income support.

**NWT Housing Corporation**  
**Programs and District Operations**

**Activity Description**

The Programs and District Operations Branch provides corporate support and oversight to the NWT HC's five District Offices in the delivery of programs and services to the residents of the NWT. This includes the development, implementation, training, monitoring, and delivery of programs and initiatives that support the NWT HC's response to housing needs in the NWT, and to ensure a continuity of approach to program delivery and implementation.

District Operations support communities in program and service delivery. These District Offices are responsible for the administration of district capital and program delivery. District Offices also play a pivotal role in lands acquisition and development, maintenance, training, and work closely with stakeholders at the community level. District Offices work with Local Housing Organizations (LHOs) and NWT residents to identify options and programming to assist families in decision making regarding their housing needs. An important component of the relationship between districts and clients are the services related to mortgage advice and counseling, as well as, services provided under the Homeownership Entry Level Program (HELP) which is designed to prepare clients for future homeownership.

The Program Development and Implementation Division works closely with district and community housing providers to ensure compliance with existing program policies and procedures. This Division also develops and updates ongoing operational policies to ensure that District Offices and LHOs have the support and capacity required to effectively and efficiently deliver the NWT HC's programs and services.

**NWT Housing Corporation**  
**Programs and District Operations**  
**Operations Expenditure Summary**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
District Operations				
North Slave District	<b>8,011</b>	7,673	7,608	7,567
South Slave District	<b>5,608</b>	5,528	5,809	6,311
Nahendeh District	<b>3,824</b>	3,827	3,744	3,593
Sahtu District	<b>5,005</b>	4,950	4,904	4,819
Beaufort Delta District	<b>8,216</b>	7,981	7,768	9,207
Programs, Development & Implementation	<b>1,111</b>	1,081	1,081	976
Vice President's Office	<b>436</b>	423	423	493
	<b>32,211</b>	31,463	31,337	32,966
<b>Expenditure Category</b>				
Compensation and Benefits	<b>7,744</b>	7,318	7,318	7,748
Grants, Contributions and Transfers	<b>8,621</b>	9,258	9,258	11,130
Amortization	<b>14,064</b>	13,153	13,027	12,149
Computer Hardware and Software	<b>20</b>	20	20	4
Contract Services	<b>898</b>	875	875	994
Controllable Assets	<b>11</b>	11	11	-
Fees and Payments	<b>64</b>	64	64	43
Materials and Supplies	<b>111</b>	111	111	161
Purchased Services	<b>154</b>	154	154	167
Travel	<b>524</b>	499	499	570
	<b>32,211</b>	31,463	31,337	32,966

**NWT Housing Corporation**  
**Programs and District Operations**  
**Grants, Contributions and Transfers**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Contributions</b>				
Minor Capital Contributions				
Rental Housing Programs				
Minor repairs	1,669	1,688	1,688	6,023
Homeownership Programs				
Providing Assistance for Territorial Homeownership (PATH)	510	510	510	330
Contributing Assistance for Residential Enhancements (CARE)	4,410	5,028	5,028	3,452
CARE Preventative Maintenance	872	872	872	278
Securing Assistance for Emergencies(SAFE)	1,160	1,160	1,160	238
CMHC Repair Programs	-	-	-	809
<b>Total Contributions</b>	<b>8,621</b>	<b>9,258</b>	<b>9,258</b>	<b>11,130</b>

**Descriptions of Contributions**

**Minor Capital Contributions (8,621)** - Funding to complete minor maintenance and improvements on NWTHC assets, and funding to assist homeowners with repairs through various NWTHC programs.

# NWT Housing Corporation

## Lease Commitments

(Information Item)

(thousands of dollars)

**2015-2016**

**Main      Future Lease  
Estimates    Payments**

<b>Type of Property</b>	<b>Community</b>	<b>2015-2016 Main Estimates</b>	<b>Future Lease Payments</b>
<b>North Slave District</b>			
Public Housing	21 units, Yellowknife	<b>349</b>	15
Public Housing	2 units, Behchokò	<b>32</b>	19
Affordable Housing	1 unit, Whatì	<b>26</b>	21
Office Space	Yellowknife, Headquarters	<b>1,075</b>	8,064
Office Space	Yellowknife, North Slave District	<b>36</b>	-
<b>South Slave District</b>			
Public Housing	3 units, Fort Providence	<b>43</b>	25
Office Space	Hay River	<b>80</b>	261
<b>Nahendeh District</b>			
Office Space	Fort Simpson	<b>149</b>	473
<b>Sahtu District</b>			
Office Space	Norman Wells	<b>94</b>	86
<b>Beaufort Delta District</b>			
Public Housing	36 units, Inuvik	<b>641</b>	1,121
Office Space	Inuvik	<b>176</b>	662
		<b>2,701</b>	<b>10,747</b>

The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

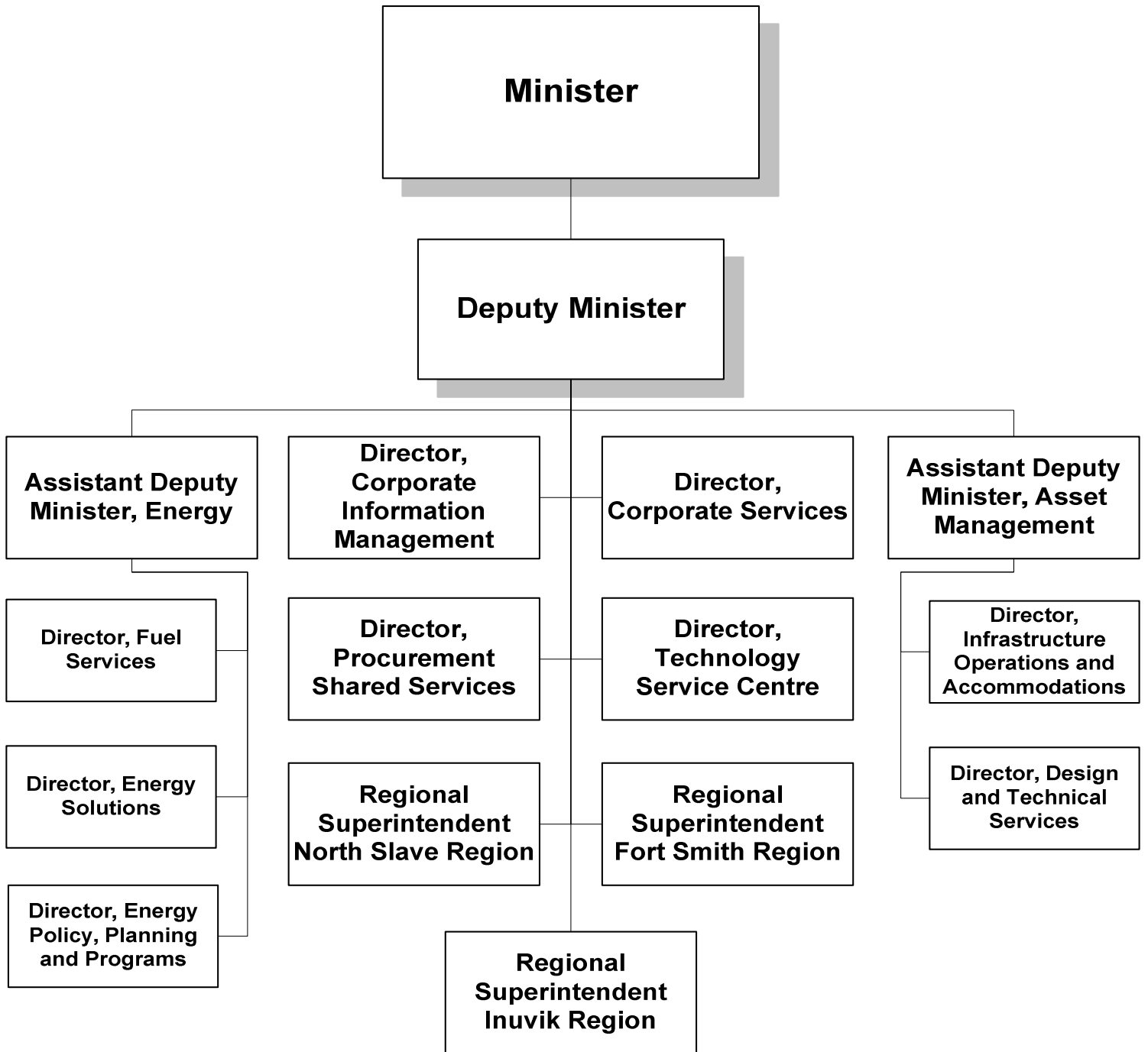
The Main Estimates and Future Lease Payment amounts represent the Base Rent cost, excluding any operations and maintenance component that is included in the total Lease costs in the agreement.

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## **Public Works and Services**

# Public Works and Services

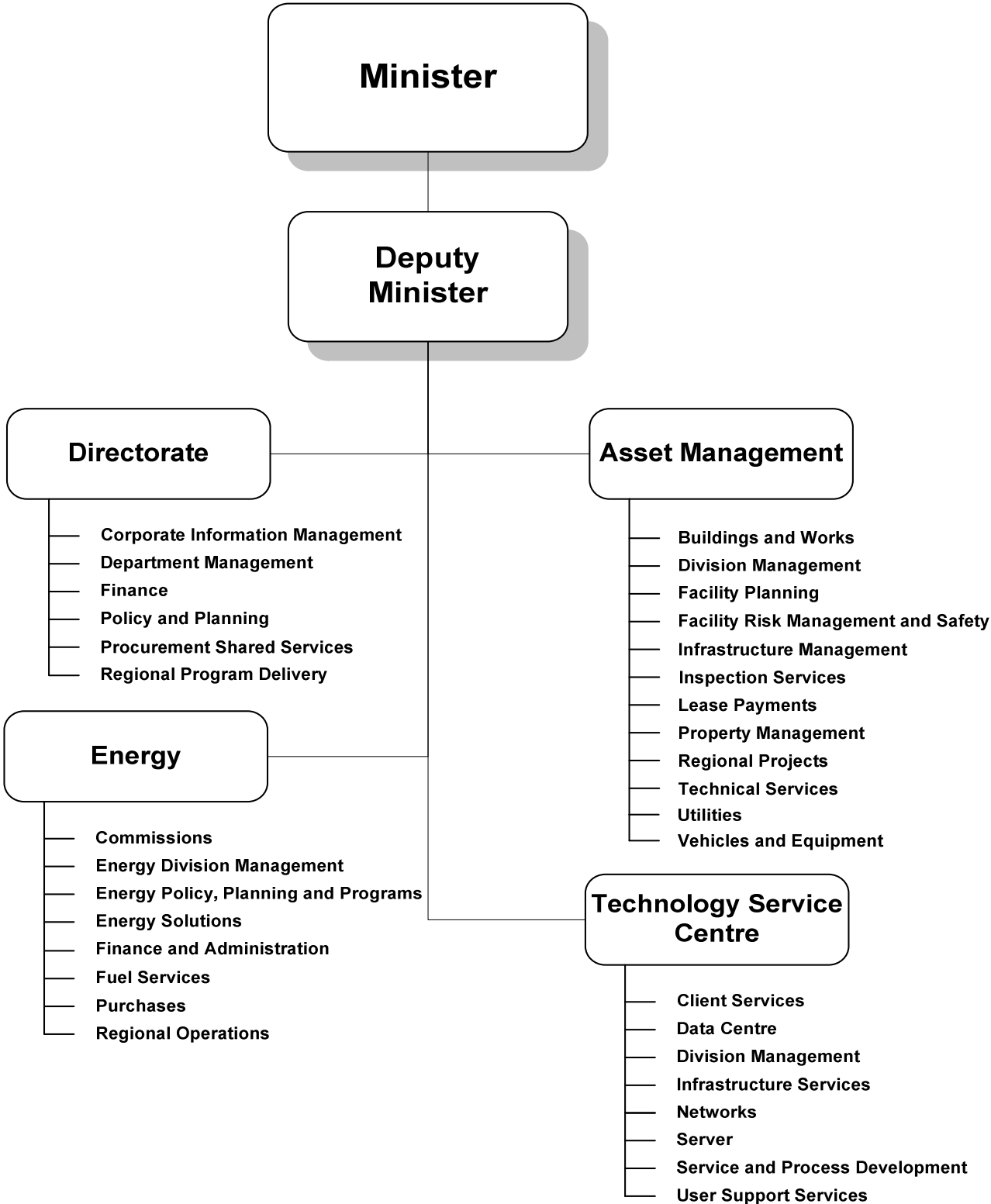
## Organizational Chart





**Public Works and Services**

**Accounting Structure Chart**

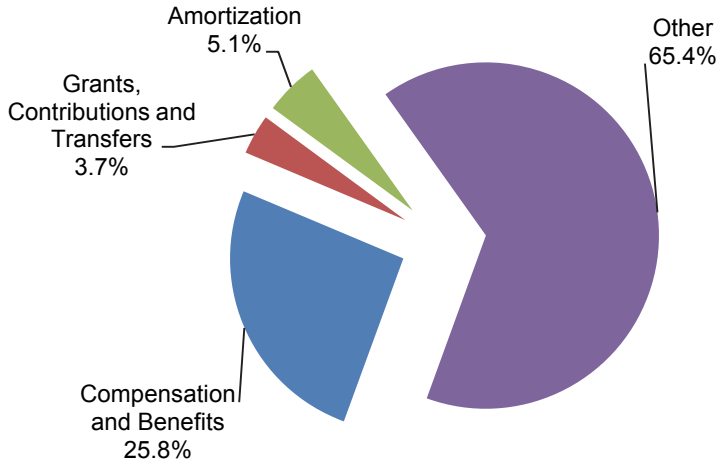


# Public Works and Services

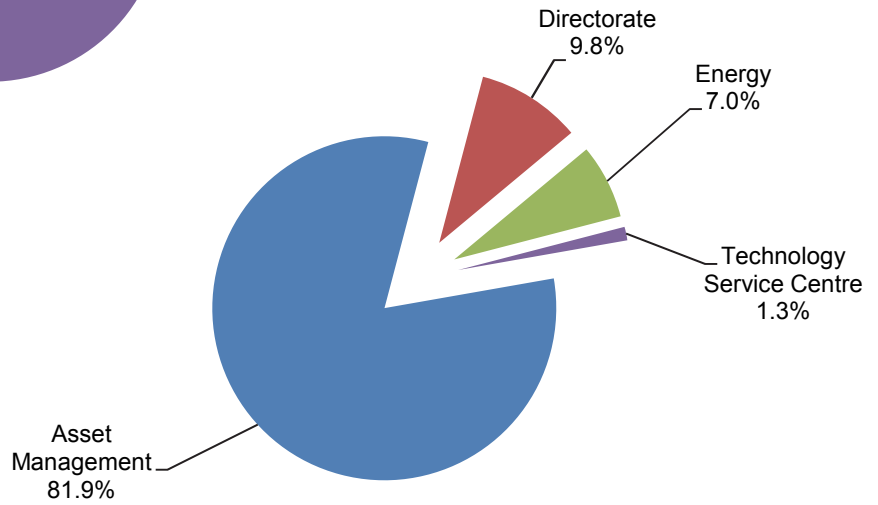
## Graphs

### Operations Expenditures

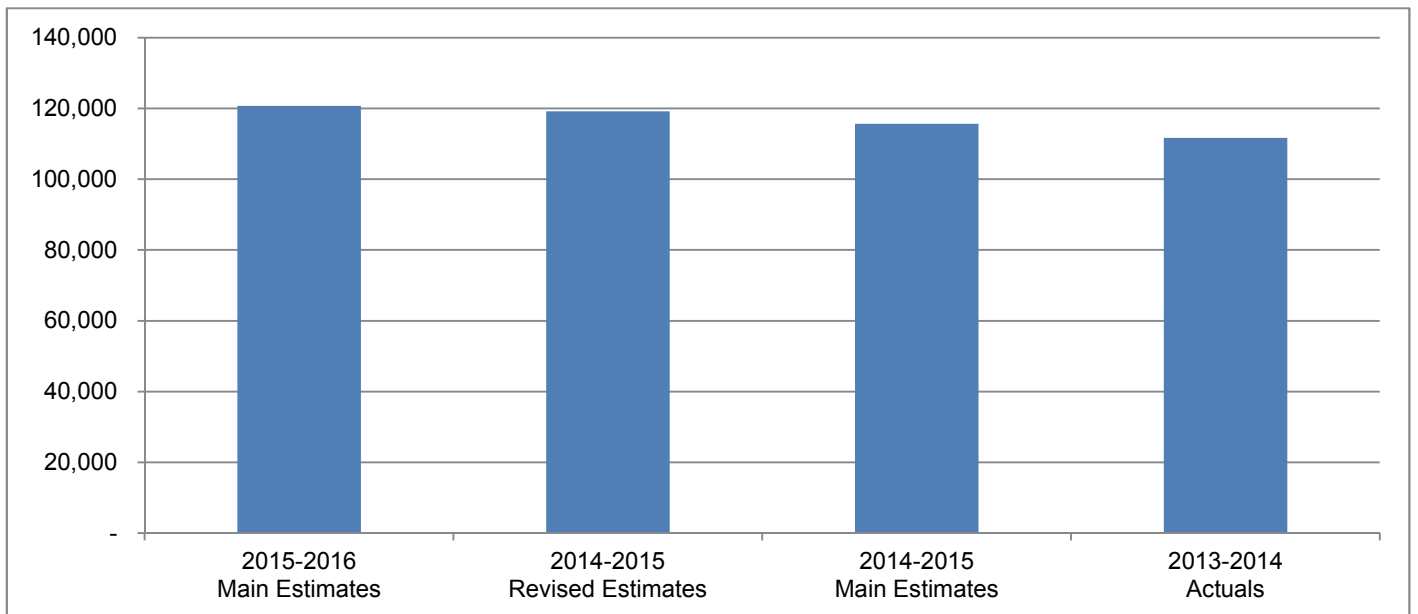
**By Expenditure Category**



**By Activity**



**Operations Expenditures Comparison  
(thousands of dollars)**



## Public Works and Services

The Department of Public Works and Services is an essential partner in the achievement of government goals through the provision of high quality services, expert support and innovative leadership in asset management, procurement, information management, computer systems and data communications, community fuel services and energy efficiency through conservation and alternative energy solutions and monitoring activities.

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Activity</b>				
Asset Management	98,885	98,038	93,903	93,024
Directorate	11,874	11,478	11,836	9,555
Energy	8,456	8,355	8,655	7,915
Technology Service Centre	1,535	1,282	1,282	1,177
	<b>120,750</b>	119,153	115,676	111,671
<b>Expenditure Category</b>				
Compensation and Benefits	31,160	29,173	28,849	25,346
Grants, Contributions and Transfers	4,488	5,738	6,038	4,921
Amortization	6,158	4,792	4,792	5,125
Chargebacks	1,050	1,090	1,088	981
Computer Hardware and Software	102	228	226	282
Contract Services	41,708	44,793	41,841	40,668
Controllable Assets	11	250	-	325
Fees and Payments	183	94	92	222
Loss on Sale of Assets	-	-	-	117
Materials and Supplies	1,831	1,770	1,714	1,992
Purchased Services	740	651	651	727
Travel	815	615	605	807
Utilities	32,504	29,959	29,780	30,152
Valuation Allowances	-	-	-	6
	<b>120,750</b>	119,153	115,676	111,671
Total Revenues	<b>1,618</b>	3,013	3,013	1,788
Total Active Positions	<b>312</b>	306	306	306
Infrastructure Investment	<b>14,525</b>	31,720	28,505	23,161

## Public Works and Services

### Revenue Summary

(Information Item)

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Transfer Payments</b>				
Labour Canada Agreement	-	42	42	-
Capital Transfers	-	1,395	1,395	-
	-	1,437	1,437	-
<b>General</b>				
<i>Regulatory Revenue</i>				
Electrical Permits	475	475	475	603
Boiler Registration	410	370	370	370
Gas Permits	65	65	65	75
Elevator Permits	77	75	75	58
<i>Lease</i>				
Rental to Others	235	235	235	244
Parking Stall Rentals	13	13	13	-
<i>Service and Miscellaneous</i>				
Water/Sewer Maintenance Services	193	193	193	295
Sale of Heat Supply	50	50	50	106
Sale of Surplus Assets	100	100	100	37
	<b>1,618</b>	1,576	1,576	1,788
	<b>1,618</b>	3,013	3,013	1,788

## Public Works and Services

### Active Position Summary

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Activity</b>								
Asset Management	153	-	-	153	155	-	-	155
Directorate	73	-	-	73	69	2	-	71
Energy	24	-	-	24	18	1	-	19
Technology Service Centre	62	-	-	62	61	-	-	61
	<b>312</b>	-	-	<b>312</b>	<b>303</b>	<b>3</b>	-	<b>306</b>
<b>Regional Allocation</b>								
Headquarters	142	-	-	142	137	2	-	139
North Slave	33	-	-	33	32	-	-	32
Tłıchǫ	2	-	-	2	2	-	-	2
South Slave	55	-	-	55	52	1	-	53
Dehcho	23	-	-	23	23	-	-	23
Sahtu	10	-	-	10	10	-	-	10
Beaufort Delta	47	-	-	47	47	-	-	47
	<b>312</b>	-	-	<b>312</b>	<b>303</b>	<b>3</b>	-	<b>306</b>
<b>Community Allocation</b>								
Headquarters	142	-	-	142	137	2	-	139
Regional Offices	154	-	-	154	149	1	-	150
Other	16	-	-	16	17	-	-	17
	<b>312</b>	-	-	<b>312</b>	<b>303</b>	<b>3</b>	-	<b>306</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Public Works and Services**

### **Asset Management**

#### **Activity Description**

The Asset Management activity includes the planning, design, construction, and operation and maintenance of buildings and works throughout the Northwest Territories on behalf of the GNWT. Regional offices manage the delivery of maintenance and project management services, ensuring that client needs are met and facility life cycle costs are minimized. Headquarters supports the regions by providing facility planning, technical expertise for program and design standards, facility evaluations and commissioning, granular materials and environmental site remediation planning and coordination, project management support, and technical support.

Asset Management coordinates the government's capital planning process, the planning, acquisition and management of general purpose office space and leases, and manages the disposal of surplus GNWT real property assets.

The Asset Management activity supports public safety through the enforcement of codes and standards set by government legislation covering electrical, elevator, boiler, pressure vessel and gas installations.

PWS manages and coordinates energy investments in existing building infrastructure through the Capital Asset Retrofit Fund program and through the GNWTs Energy Priorities Investment program. In support of the GNWTs strategy on reducing Greenhouse Gas Emissions, PWS also requires a feasibility analysis for the inclusion of renewable energy alternatives such as biomass for all new buildings and major building retrofits.

The Risk Management and Safety Program encompasses Deferred Maintenance and is focused on assessing the condition of GNWT building infrastructure, identifying and undertaking remedial work to ensure that buildings continue to be safe for occupancy, ensuring that critical deferred maintenance items are addressed to maximize the useful life of these assets. This program also provides technical information to all departments for life-cycle planning for the upgrading and replacement of building infrastructure through the GNWTs capital planning process.

Through its maintenance activities, PWS plays a large role in helping achieve GNWT-wide energy efficiency and sustainability goals. This includes helping the GNWT reduce its energy costs, its dependency on fuel oil, and its greenhouse gas emissions. For existing government facilities, PWS undertakes the following energy management activities:

- energy consumption analysis and benchmarking;
- energy modeling workshops for all new buildings and major upgrading capital projects;
- detailed energy audits; and
- inspection of building envelope, electrical and mechanical systems are part of the energy management for existing facilities.

PWS requires all new GNWT facilities to be designed 10% better than the current minimum requirements of the Canadian National Energy Code for Buildings 2011 (NECB 2011). Additionally, all new GNWT facilities are to follow the department's guidelines for Good Building Practice for Northern Facilities, which it created and maintains, in order to ensure energy conservation and sustainability.

## Public Works and Services

### Asset Management

#### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Buildings and Works	24,506	26,047	23,289	24,386
Division Management	1,084	1,133	1,046	940
Facility Planning	656	643	643	620
Facility Risk Management and Safety	3,007	3,000	3,000	5,003
Infrastructure Management	639	626	626	541
Inspection Services	1,559	1,522	1,522	1,419
Lease Payments	27,914	27,867	27,291	23,718
Property Management	2,258	2,570	2,035	1,666
Regional Projects	2,912	2,720	2,720	2,759
Technical Services	1,626	1,738	1,738	1,453
Utilities	32,304	29,752	29,573	29,814
Vehicles and Equipment	420	420	420	705
	<b>98,885</b>	<b>98,038</b>	<b>93,903</b>	<b>93,024</b>
<b>Expenditure Category</b>				
Compensation and Benefits	20,029	19,311	19,034	17,139
Amortization	2,485	1,616	1,616	1,843
Chargebacks	-	-	-	(90)
Computer Hardware and Software	84	62	62	90
Contract Services	40,974	44,419	41,048	40,436
Controllable Assets	6	250	-	267
Fees and Payments	75	70	70	132
Loss on Sale of Assets	-	-	-	117
Materials and Supplies	1,666	1,617	1,569	1,813
Purchased Services	418	292	292	444
Travel	644	442	432	675
Utilities	32,504	29,959	29,780	30,152
Valuation Allowances	-	-	-	6
	<b>98,885</b>	<b>98,038</b>	<b>93,903</b>	<b>93,024</b>

## Public Works and Services

### Asset Management

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	36	-	-	36	38	-	-	38
North Slave	21	-	-	21	21	-	-	21
Tłıchǫ	2	-	-	2	2	-	-	2
South Slave	37	-	-	37	37	-	-	37
Dehcho	13	-	-	13	13	-	-	13
Sahtu	9	-	-	9	9	-	-	9
Beaufort Delta	35	-	-	35	35	-	-	35
	<b>153</b>	-	-	<b>153</b>	<b>155</b>	-	-	<b>155</b>
<b>Community Allocation</b>								
Headquarters	36	-	-	36	38	-	-	38
Regional Offices	101	-	-	101	100	-	-	100
Other	16	-	-	16	17	-	-	17
	<b>153</b>	-	-	<b>153</b>	<b>155</b>	-	-	<b>155</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.



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## **Public Works and Services**

### **Directorate**

#### **Activity Description**

The Directorate is responsible for overall corporate management of the department, including managing human and financial resources and providing overall direction and planning. These responsibilities include corporate information management, financial administration, policy and planning, and procurement shared services. Regional program delivery, which has responsibility for managing the central warehouses, GNWT mail services and disposal of surplus goods, is also managed by the Directorate. The Directorate also has a coordinating role with regards to the department's occupational health and safety program and activities.

Corporate Information Management includes the traditional records management services provided to GNWT departments, boards and agencies along with the continuing implementation and ongoing support of the GNWT's Digital Integrated Information Management System (DIIMS). Responsibilities include developing, implementing and supporting the government-wide records classification system (ARCS), information management policies, standards and guidelines, and training in the use of records classification and information management systems. Corporate Information Management also coordinates the operation of five GNWT records centres located in Yellowknife, Inuvik, Fort Smith, Hay River and Fort Simpson.

The Procurement Shared Services Centre (PSSC) is responsible for the procurement of goods and services that are estimated to exceed \$5,000 in value for GNWT departments and the NWT Housing Corporation, excluding contracts for construction. The PSSC monitors and is accountable for PWS-managed contracting and procurement activities with respect to GNWT legislation, policies, procedures and best practices. Procurement activities will focus on the acquisition of goods and services at reasonable prices while considering key environmental and social benefits such as worker health and safety, energy efficiency, minimal packaging, or other sustainability aspects over the life-cycle of the product or service.

Central tender desks operating in Headquarters and in regional centres will handle the distribution and receipt of all government tenders, including construction. Contracting and procurement advice to boards and agencies is available upon request.

Additionally, the Directorate coordinates department's activities which support the 17th Assembly's priorities and departmental goals, and ensures effective communication within the department, with other GNWT departments, the private sector, special interest groups and with other governments including aboriginal self-governments. It is also responsible for overseeing how the department supports official language use, including the implementation of the department's multi-year French language services operating plan.

# Public Works and Services

## Directorate

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Corporate Information Management	3,198	3,181	3,431	2,448
Department Management	667	597	597	645
Finance	1,005	1,056	1,056	1,284
Policy and Planning	687	500	500	421
Procurement Shared Services	2,835	2,584	2,692	1,349
Regional Program Delivery	3,482	3,560	3,560	3,408
	<b>11,874</b>	<b>11,478</b>	<b>11,836</b>	<b>9,555</b>
<b>Expenditure Category</b>				
Compensation and Benefits	9,694	9,252	9,205	7,562
Chargebacks	1,050	1,080	1,078	1,060
Computer Hardware and Software	9	160	158	191
Contract Services	542	343	762	173
Controllable Assets	5	-	-	58
Fees and Payments	16	24	22	18
Materials and Supplies	119	132	124	130
Purchased Services	318	354	354	270
Travel	121	133	133	93
	<b>11,874</b>	<b>11,478</b>	<b>11,836</b>	<b>9,555</b>

## Public Works and Services

### Directorate

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	39	-	-	39	37	1	-	38
North Slave	11	-	-	11	11	-	-	11
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	14	-	-	14	12	1	-	13
Dehcho	2	-	-	2	2	-	-	2
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	7	-	-	7	7	-	-	7
	<b>73</b>	-	-	<b>73</b>	<b>69</b>	<b>2</b>	-	<b>71</b>
<b>Community Allocation</b>								
Headquarters	39	-	-	39	37	1	-	38
Regional Offices	34	-	-	34	32	1	-	33
Other	-	-	-	-	-	-	-	-
	<b>73</b>	-	-	<b>73</b>	<b>69</b>	<b>2</b>	-	<b>71</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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## **Public Works and Services**

### **Energy**

#### **Activity Description**

The Energy activity within PWS combines the fuel services functions of the former Petroleum Products Division (PPD) activity with energy conservation and efficiency programs, alternative energy solutions, and energy policy and planning functions that were previously dispersed across the GNWT.

Fuel Services manages the purchase, transport and storage of petroleum products in NWT communities not served by the private sector. Products are sold to residents in 16 communities through local contractors who are paid a commission. Fuel Services is also responsible for fuel delivery and maintenance services to NWT Power Corporation tank farm facilities in 20 communities.

The financial and administrative headquarters for Fuel Services is located in Fort Simpson and is responsible for establishing credit, invoicing, collections and financial planning. The Fort Simpson office also oversees operations in the communities. This includes management of local delivery contractors, management of inventory and quality control, capital standards and planning and environmental management activities.

The Energy Policy, Planning & Communications function coordinates the GNWT's overall energy planning and policy development. This includes the development of short and long term plans aimed at displacing imported diesel in the NWT with local and renewable energy sources, managing funding agreements and working with the Arctic Energy Alliance to ensure continued success in providing energy conservation and efficiency programs in all regions of the NWT, and establishment of policy related to electricity and domestic energy development, generation, transmission, and use.

A role of this division will be public consultation and communications related to energy in the NWT in general and energy planning and policy development specifically.

Energy Solutions is an energy project-focused division that will lead the implementation of local, renewable, and alternative energy solutions in NWT communities. This will include building upon the success achieved to date in implementing the GNWT Solar and Biomass Strategies and examining the potential for liquefied natural gas (LNG) to provide a cleaner and less expensive alternative to the use of imported diesel fuel.

## Public Works and Services

### Energy

#### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Energy Division Management	208	-	-	-
Energy Policy, Planning and Programs	982	2,203	3,003	1,876
Energy Solutions	5,128	4,258	3,758	3,934
Fuel Services	2,138	1,894	1,894	2,105
	<b>8,456</b>	<b>8,355</b>	<b>8,655</b>	<b>7,915</b>
<b>Expenditure Category</b>				
Compensation and Benefits	1,437	610	610	645
Grants, Contributions and Transfers	4,488	5,738	6,038	4,921
Amortization	2,138	1,894	1,894	2,105
Chargebacks	-	10	10	11
Computer Hardware and Software	9	6	6	1
Contract Services	192	31	31	59
Fees and Payments	92	-	-	72
Materials and Supplies	46	21	21	49
Purchased Services	4	5	5	13
Travel	50	40	40	39
	<b>8,456</b>	<b>8,355</b>	<b>8,655</b>	<b>7,915</b>

## Public Works and Services

### Energy

#### Grants, Contributions and Transfers

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
Alternative Energy Program	800	300	300	628
Arctic Energy Alliance	1,413	1,713	1,413	1,781
Biomass Combined Heat	-	-	-	50
Biomass Energy	300	500	450	511
Business Support Program/CECEP	200	200	200	183
Electricity from Residual Heat Study	100	-	-	-
Energy Efficiency Incentive Program	300	400	300	408
Energy Guide for Houses	150	150	150	150
Great Bear River Mini-Hydro	-	200	200	-
Mini Hydro - Wha Ti	-	600	1,400	250
Natural Gas in Thermal Zones	150	150	150	180
NTEC Core Funding	-	700	700	700
NWT Electricity System	-	-	-	30
Solar Energy	625	675	625	-
Water Monitoring	50	50	50	50
Wind Energy	225	100	100	-
Yellowknife Liquefied Natural Gas Plant Feasibility	175	-	-	-
<b>Total Grants and Contributions</b>	<b>4,488</b>	<b>5,738</b>	<b>6,038</b>	<b>4,921</b>

#### Descriptions of Contributions

**Alternative Energy Program (800)** - Funds are provided to assist communities, businesses and residents to install renewable energy systems

**Arctic Energy Alliance (1,413)** - Contribution to deliver energy management programs on behalf of the Government of the NWT.

**Biomass Combined Heat** - Funding for a feasibility study for NWT community scale biomass-fired combined heat projects.

**Biomass Energy (300)** - This program will support new initiative to assist increased use of modern wood burning technologies to heat homes and buildings in communities.

**Business Support Program/CECEP (200)** - This program is designed to help businesses in the NWT implement renewable energy and energy efficiency projects.



## **Public Works and Services**

### **Energy**

#### **Grants, Contributions and Transfers**

**Electricity from Residual Heat Study (100)** - This study will examine the feasibility of installing an organic rankine cycle (ORC) in one of the thermal communities to use residual heat from a power plant to generate electricity.

**Energy Efficiency Incentive Program (EEIP) (300)** - The Energy conservation program provides financial assistance to support projects that reduce our usage of electrical and heat energy, and water.

**Energy Guide for Houses (150)** - The program provides funding to Arctic Energy Alliance to assist homeowners and businesses to complete energy efficiency audits.

**Mini Hydro - Great Bear River** - Funding for prefeasibility study for a mini hydro diversion project on the Bear River.

**Mini Hydro - Wha Ti** - Funding for planning of transmission line connection to the Snare Hydro System.

**Natural Gas in Thermal Zones (150)** - Funding to explore medium/long term options for heating in Inuvik. This will include detailed analysis on liquefied natural gas trucked up the Dempster as well as biomass options

**NTEC Core Funding** - Funding for planning and development of NWT hydroelectric resources and technical analysis in renewable and alternative energy.

**NWT Electricity System** - Funding used for follow-up work associated with the Electricity Review and to support the development of NWT Energy Plan.

**Solar Energy (625)** - This program will promote the use of solar energy technologies in the NWT.

**Water Monitoring (50)** - Funding to continue to operate a hydrometric station at Kakisa River.

**Wind Energy (225)** - Contributions to the Aurora Research Institute to measure wind energy potential in the NWT.

**Yellowknife Liquefied Natural Gas Plant Feasibility (175)** - Funding to conduct a feasibility study for the construction of a liquefied natural gas plant in Yellowknife.

## Public Works and Services

### Energy

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	13	-	-	13	8	1	-	9
North Slave	1	-	-	1	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	7	-	-	7	7	-	-	7
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	3	-	-	3	3	-	-	3
	<b>24</b>	-	-	<b>24</b>	<b>18</b>	<b>1</b>	-	<b>19</b>
<b>Community Allocation</b>								
Headquarters	13	-	-	13	8	1	-	9
Regional Offices	11	-	-	11	10	-	-	10
Other	-	-	-	-	-	-	-	-
	<b>24</b>	-	-	<b>24</b>	<b>18</b>	<b>1</b>	-	<b>19</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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## **Public Works and Services**

### **Technology Service Centre**

#### **Activity Description**

The Technology Service Centre division (TSC) provides Information Technology (IT) services and support to GNWT departments and some Health Authorities. The TSC is responsible for the government network; the digital and electronic network that connects government offices, schools and healthcare facilities in all 33 communities. The network is what makes electronic communication, online access to vital government systems and the Internet possible. The TSC also maintains and supports the government's e-mail system, servers and data storage infrastructure as well as provides desktop/laptop support and website hosting services.

The TSC manages the government's primary GNWT Data Centre in Yellowknife. The Data Centre is a reliable and secure environment for maintaining important IT infrastructure which makes it possible for the GNWT to deliver corporate information systems like PeopleSoft HR and the System for Accountability and Management (SAM). A secondary data centre in the Stuart M. Hodgson building provides contingency/backup site functions for the GNWT network which is also managed by the TSC along with two smaller data centres in Fort Smith and Inuvik.

Service and Help Desk IT support is also provided by the TSC to all GNWT employees by phone or email. The Help Desk is an information/assistance resource that troubleshoots common problems with computers, software, corporate systems and network connectivity. Through Help Desk interactions and online surveys, the TSC gauges employee satisfaction and can identify employee preferences which is essential to the TSC's goal to constantly enhance the services and support it provides to GNWT employees, departments and boards and agencies.

**Public Works and Services**

**Technology Service Centre**

**Operations Expenditure Summary**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Technology Service Centre	<b>1,535</b>	1,282	1,282	1,177
<b>Expenditure Category</b>				
Amortization	<b>1,535</b>	1,282	1,282	1,177

## Public Works and Services

### Technology Service Centre

#### Chargeback (Information Item)

The Technology Service Centre (TSC) is responsible for providing information technology support and services to meet the business objectives of the GNWT, including delivering programs to NWT residents and maximizing the effectiveness of GNWT employees.

Primary TSC services provided include computer workstation upgrades and support, electronic mail, file management, Internet access, and application hosting. The foundation for these services is the Wide Area Network managed by the TSC. Education boards, Aurora College and some Health Authorities receive a subset of these services.

The TSC recovers its costs from GNWT departments through chargeback agreements using rates approved annually by the Financial Management Board. The rates reflect the infrastructure, human resources, licensing and maintenance costs to provide these services.

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>OPERATING RESULTS</b>				
<b>Recoveries</b>				
Executive	531	531	531	473
Human Resources	1,156	1,156	1,156	1,056
Lands	481	481	481	-
Legislative Assembly	379	379	379	311
Finance	934	934	934	860
Municipal & Community Affairs	816	816	816	735
Transportation	1,390	1,390	1,390	1,278
Public Works & Services	1,175	1,175	1,175	1,077
Health & Social Services	1,619	1,619	1,619	1,273
Industry, Tourism and Investment	1,081	1,081	1,081	929
Environment & Natural Resources	2,075	2,075	2,075	1,809
Education, Culture & Employment	4,432	4,432	4,432	3,917
Justice	1,779	1,779	1,779	1,625
NWT Housing Corporation	272	272	272	260
Aboriginal Affairs & Intergovernmental Relations	211	211	211	193
Other Public Agencies	3,443	3,443	3,443	3,066
<b>Total Recoveries</b>	<b>21,774</b>	<b>21,774</b>	<b>21,774</b>	<b>18,862</b>
Salaries	8,144	8,144	8,144	6,894
Other Operations	13,630	13,630	13,630	11,968
	<b>21,774</b>	<b>21,774</b>	<b>21,774</b>	<b>18,862</b>
	-	-	-	-

**Note:** Any deficit is funded through the Department of Public Works and Services appropriations, and any surplus earnings are returned to the department, board or agency.

## Public Works and Services

### Technology Service Centre

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	54	-	-	54	54	-	-	54
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	4	-	-	4	3	-	-	3
Dehcho	1	-	-	1	1	-	-	1
Sahtu	1	-	-	1	1	-	-	1
Beaufort Delta	2	-	-	2	2	-	-	2
	<b>62</b>	-	-	<b>62</b>	<b>61</b>	-	-	<b>61</b>
<b>Community Allocation</b>								
Headquarters	54	-	-	54	54	-	-	54
Regional Offices	8	-	-	8	7	-	-	7
Other	-	-	-	-	-	-	-	-
	<b>62</b>	-	-	<b>62</b>	<b>61</b>	-	-	<b>61</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## Public Works and Services

### Public Stores Revolving Fund

(Information Item)

The territorial wide Public Stores Revolving Fund was established to provide working capital to finance central warehousing of standard supply inventories such as accountable forms, vital statistics, court documents, etc. The Public Stores Revolving Fund is utilized by all GNWT departments as well as boards and agencies. The authorized limit of the fund is \$1,175,000. Currently, only Yellowknife has a public stores inventory, which services all the regions.

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
Authorized Limit	1,175	1,175	1,175	1,175
<b>OPERATING RESULTS</b>				
Opening Balance	138	143	150	155
Net Purchase	150	150	150	117
Net Issues	(155)	(155)	(155)	(128)
<b>Closing Balance</b>	<b>133</b>	138	145	143



**Public Works and Services**  
**Petroleum Products Revolving Fund**

(Information Item)

The Petroleum Products Revolving Fund, managed under the Fuel Services Division, was established January 19, 1973. The fund provides working capital to finance inventory, accounts receivable and operating expenses, such as salaries, commissions, taxes and quality control, required for the distribution of petroleum products. The authorized limit of the Petroleum Products Revolving Fund is \$55,000,000. Operating expenses are recovered through the price structure to achieve a break-even operation.

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
Authorized Limit	<b>55,000</b>	55,000	55,000	55,000
<b>OPERATING RESULTS</b>				
<b>Revenues</b>				
Sales Income After Taxes	<b>44,385</b>	62,175	43,092	43,631
<b>Expenditures</b>				
Salaries	<b>2,138</b>	2,076	2,076	2,086
Other Operations and Maintenance	<b>2,140</b>	2,140	2,139	2,032
Commissions	<b>2,400</b>	2,337	2,400	2,393
Cost of Goods Sold	<b>37,643</b>	55,168	36,299	37,404
	<b>44,321</b>	61,721	42,914	43,915
<b>Surplus (Deficit)</b>	<b>64</b>	454	178	(284)
<b>Petroleum Products Stabilization Fund</b>				
Opening Balance	<b>352</b>	(102)	489	182
Surplus (Deficit)	<b>64</b>	454	178	(284)
Closing Balance	<b>416</b>	352	667	(102)

**Note:** Any deficit is funded through the Department of Public Works and Services' appropriations, and any surplus is lapsed.

**Public Works and Services**  
**Petroleum Products Revolving Fund**

**Active Positions**  
(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	4	-	-	4	4	1	-	5
North Slave	1	-	-	1	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	-	-	-	-	-	-	-	-
Dehcho	7	-	-	7	7	-	-	7
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	3	-	-	3	3	-	-	3
	<b>15</b>	-	-	<b>15</b>	<b>14</b>	<b>1</b>	-	<b>15</b>
<b>Community Allocation</b>								
Headquarters	4	-	-	4	4	1	-	5
Regional Offices	11	-	-	11	10	-	-	10
Other	-	-	-	-	-	-	-	-
	<b>15</b>	-	-	<b>15</b>	<b>14</b>	<b>1</b>	-	<b>15</b>

**Note:** Figures in this schedule are included in the active positions figures within the Energy activity.

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## Public Works and Services

### Lease Commitments

(Information Item)

(thousands of dollars)

Type of Property	Community	2015-2016	
		Main Estimates	Future Lease Payments
Office Space	Aklavik	43	4
Office Space	Behchokò	438	-
Office Space	Déline	49	78
Office Space	Fort Good Hope	37	89
Office Space	Fort Liard	95	302
Office Space	Fort McPherson	122	-
Office Space	Fort Providence	48	4
Office Space	Fort Resolution	164	170
Office Space	Fort Simpson	523	1,285
Office Space	Fort Smith	779	1,378
Office Space	Hay River	552	527
Office Space	Hay River Reserve	-	-
Office Space	Inuvik	1,145	2,741
Office Space	Jean Marie River	24	14
Office Space	Kakisa	10	-
Office Space	Łutselk'e	20	10
Office Space	Norman Wells	659	2,707
Office Space	Trout Lake	24	36
Office Space	Tsiigehtchic	14	31
Office Space	Tuktoyaktuk	-	-
Office Space	Tulita	6	-
Office Space	Wekweètì	-	-
Office Space	Yellowknife	10,257	57,020
		<b>15,009</b>	<b>66,396</b>

The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

The Main Estimates and Future Lease Payment amounts represent the Base Rent cost, excluding any operations and maintenance component that is included in the total Lease costs in the agreement.

## Public Works and Services

### Work Performed on Behalf of Others

(Information Item)

(thousands of dollars)

Items	2015-2016	2014-2015	2014-2015	2013-2014
	Main Estimates	Revised Estimates	Main Estimates	Actuals
Aboriginal Affairs and Northern Development Canada (AANDC) - Gwich'in Land Claim Implementation	4	4	4	4
AANDC - Sahtu Final Agreement Implementation	4	4	4	4
AANDC - Tłıchǫ Implementation	15	15	15	15
Alex Moses Greenland Building - Beaufort Delta Health & Social Services Authority (BDHSSA)	-	-	80	-
Beaufort-Delta Divisional Education Council - Leasing Services	140	140	140	140
Royal Canadian Mounted Police	8,000	8,000	8,000	-
Tenant Improvements - Northern Property REIT	-	2,500	-	-
Scotia Centre Tenant Improvements	-	866	-	-
	<b>8,163</b>	<b>11,529</b>	<b>8,243</b>	<b>163</b>

#### Descriptions of Work Performed on Behalf of Others

##### **Aboriginal Affairs and Northern Development Canada (AANDC) - Gwich'in Land Claim Implementation (4)**

- A Flexible Transfer Agreement respecting the implementation of the Gwich'in Final Agreement between AANDC and the Government of the Northwest Territories came into effect on April 1, 2002. Under the terms of this agreement, funding is provided to the Department of Public Works and Services to undertake activities for which it is responsible under the Implementation Plan.

**AANDC - Sahtu Final Agreement Implementation (4)** - The Government of the Northwest Territories has signed a funding agreement with AANDC for activities required to implement the Sahtu Final Agreement. Under the terms of this agreement, funding is provided to the Department of Public Works and Services to undertake activities for which it is responsible under the Final Agreement.

**AANDC - Tłıchǫ Implementation (15)** - The Government of the Northwest Territories has signed a funding agreement with AANDC for activities required to implement the Tłıchǫ Agreement which came into effect on August 4, 2005. Under the terms of this agreement, funding is provided to the Department of Public Works and Services to undertake activities for which it is responsible under the Final Agreement.

**Alex Moses Greenland Building - BDHSSA** - Lease was transferred to PWS as part of the lease responsibility transfer from Health and Social Services effective April 1, 2013.

**Beaufort-Delta Divisional Education Council - Leasing Services (140)** - Through a Memorandum of Agreement with the Beaufort-Delta Education Board, the Department of Public Works and Services provides direct services by leasing office space. Costs incurred by the department on behalf of the education board are recovered through chargeback.

## **Public Works and Services**

### **Work Performed on Behalf of Others**

(Information Item)

**Royal Canadian Mounted Police (8,000)** - Through a Memorandum of Agreement (MOA) with the RCMP, the Department of Public Works and Services will provide maintenance and utility management services along with minor project management services for commercial and residential properties in the Northwest Territories. This MOA will be in effect until mutually renewed, amended or terminated.

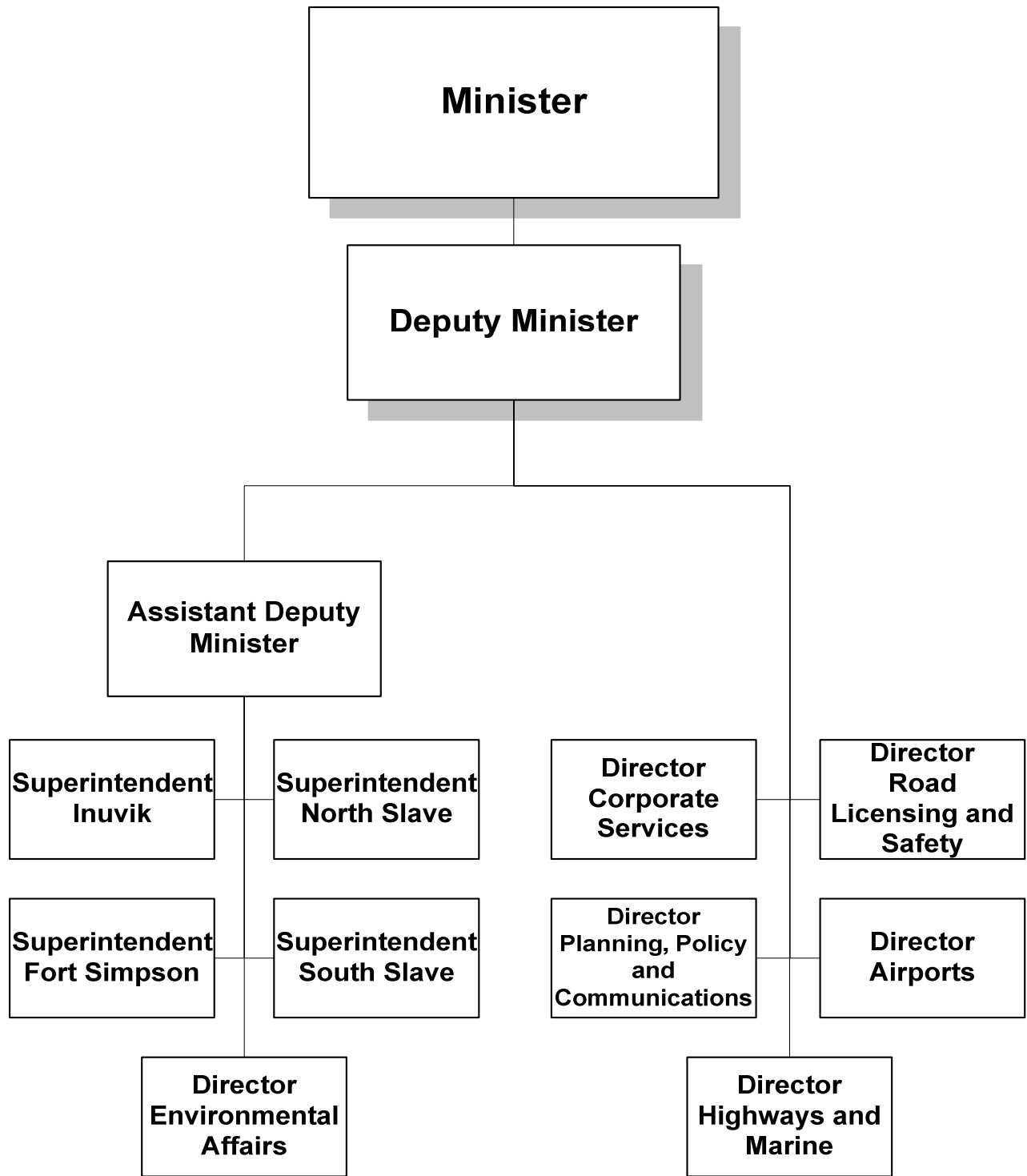
**Tenant Improvements - Northern Property REIT** - Through an Agreement NPR has agreed to provide funds towards tenant improvements in the leased premises forming the lease agreement.

**Scotia Centre Tenant Improvements** - Through provisions in the Scotia Centre Lease 103183 the Landlord has agreed to provide an allowance to be used towards tenant improvements in the Scotia Centre.

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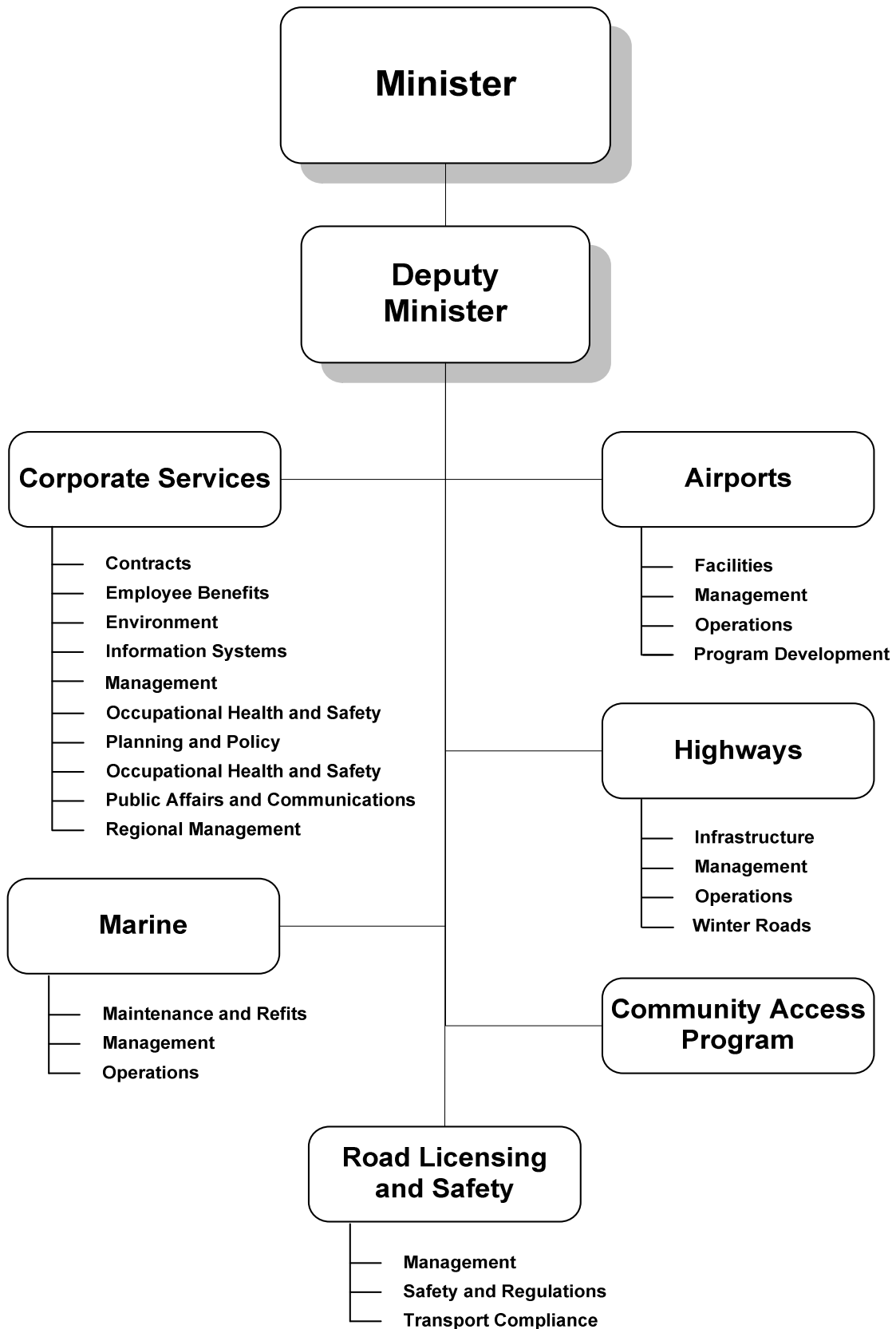
## **Transportation**

**Transportation  
Organizational Chart**





**Transportation**  
**Accounting Structure Chart**

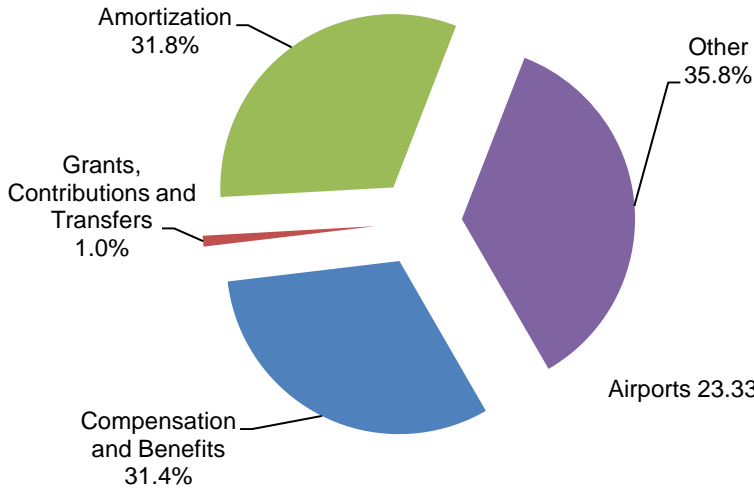


# Transportation

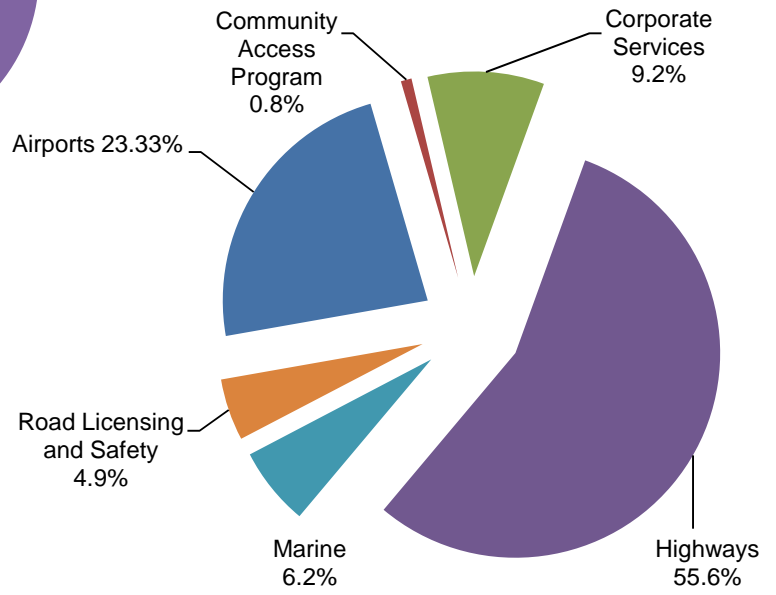
## Graphs

### Operations Expenditures

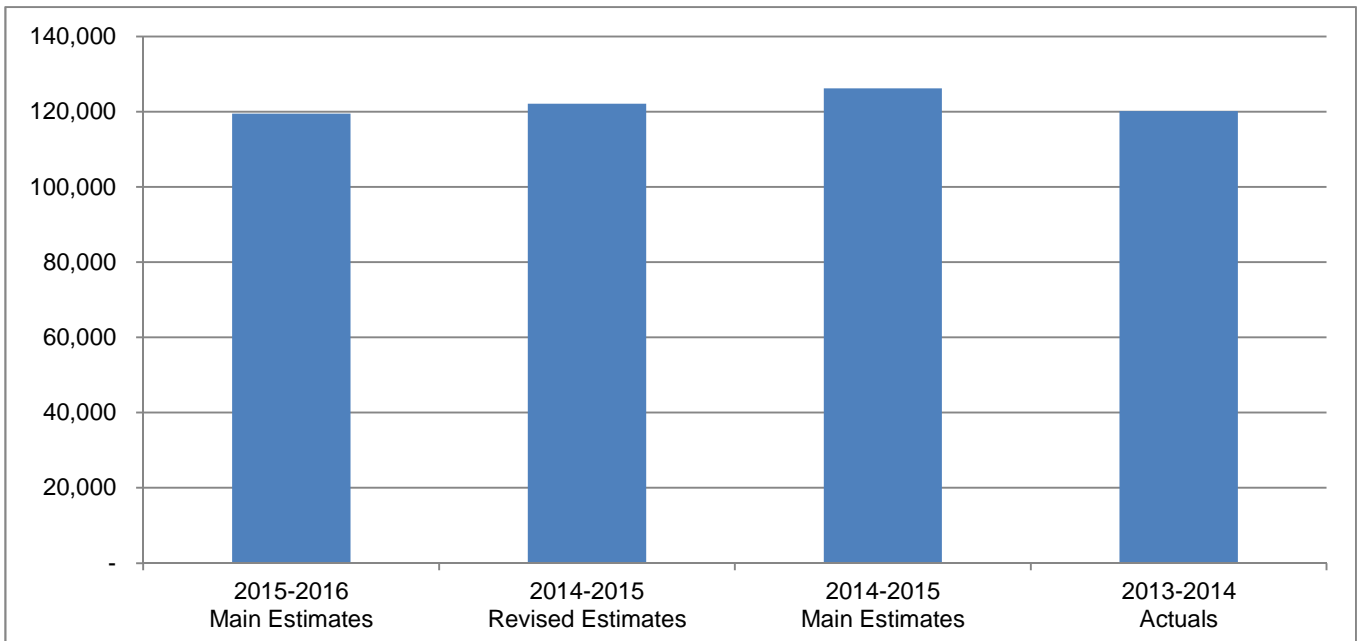
**By Expenditure Category**



**By Activity**



**Operations Expenditures Comparison  
(thousands of dollars)**



## Transportation

The mandate of the Department of Transportation, Government of the Northwest Territories is to plan, design, construct or reconstruct, acquire, operate and maintain public transportation infrastructure in the NWT, including community airports, docks and the highway system, and to regulate and license individuals and vehicles operating in the territory.

The Department is responsible for a transportation system that consists of 2,200 kilometres of all-weather highway, 1,425 kilometres of publicly constructed winter roads, four ferry and ice crossings and 27 community airports.

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Activity</b>				
Airports	27,811	29,893	32,190	29,617
Community Access Program	1,008	1,008	1,008	891
Corporate Services	10,965	11,364	11,017	10,194
Highways	66,420	67,022	68,961	65,764
Marine	7,418	7,177	7,233	8,120
Road Licensing and Safety	5,840	5,687	5,752	5,535
	<b>119,462</b>	<b>122,151</b>	<b>126,161</b>	<b>120,121</b>
<b>Expenditure Category</b>				
Compensation and Benefits	37,556	36,516	36,422	35,553
Grants, Contributions and Transfers	1,212	1,222	1,210	1,105
Amortization	37,968	39,321	43,680	38,991
Chargebacks	1,536	1,482	1,471	1,420
Computer Hardware and Software	123	218	123	330
Contract Services	29,496	31,628	31,549	30,246
Controllable Assets	418	425	425	299
Fees and Payments	604	603	603	528
Loss on Sale of Assets	-	-	-	80
Materials and Supplies	5,232	5,345	5,313	6,177
Purchased Services	976	976	958	1,218
Travel	1,326	1,400	1,392	1,315
Utilities	3,015	3,015	3,015	2,822
Valuation Allowances	-	-	-	37
	<b>119,462</b>	<b>122,151</b>	<b>126,161</b>	<b>120,121</b>
Total Revenues	<b>84,860</b>	121,545	74,510	37,538
Total Active Positions	<b>296</b>		296	
Infrastructure Investment	<b>111,929</b>	146,372	90,400	120,942

## Transportation

### Revenue Summary

(Information Item)

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Transfer Payments</b>				
<i>Federal Cost-Shared</i>				
Research and Development				
Building Canada Plan	-	-	-	290
Airport Capital Assistance Program				
Norman Wells Airfield Lighting Rehabilitation	1,479	-	-	-
Snow Blower at YK Airport	-	-	-	250
Mackenzie Valley Highway Project				
CanNor	-	-	-	600
Inuvik - Tuktoyaktuk Highway	66,000	93,000	46,000	-
Capital Transfers	-	11,700	11,700	18,201
	<b>67,479</b>	<b>104,700</b>	<b>57,700</b>	<b>19,341</b>
<b>General</b>				
<i>Regulatory Revenue</i>				
Airports - Landing & Other Fees	2,973	3,265	3,265	2,921
Road Licensing & Safety				
Fees	288	144	144	317
Licenses	563	549	549	610
Permits	351	345	345	447
Toll Permits	3,900	4,010	4,010	3,921
Registrations	4,623	4,420	4,420	4,732
Exams & Certifications	211	245	245	192
<i>Lease</i>				
Airports - Lease/Rental Revenue	3,229	2,680	2,680	3,200
<i>Program</i>				
Parks Canada - Wood Buffalo National Park	130	130	130	128
Nav Canada Occupancy Agreement	676	607	607	699
Canadian Air Transport Security Authority Agreement - Yellowknife Airport HBS	127	127	127	130
Mackenzie Valley Winter Road	-	-	-	400
Transport Canada - Climate Change Studies	-	-	-	205
Aviation Career Development Program	35	35	-	-
<i>Service and Miscellaneous</i>				
Airports - Concessions	145	158	158	167
Corporate Services - Administration Fees	130	130	130	128
	<b>17,381</b>	<b>16,845</b>	<b>16,810</b>	<b>18,197</b>
	<b>84,860</b>	<b>121,545</b>	<b>74,510</b>	<b>37,538</b>

## Transportation

### Active Position Summary

(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Activity</b>								
Airports	98	-	-	98	99	-	-	99
Community Access Program	-	-	-	-	-	-	-	-
Corporate Services	49	-	-	49	48	-	-	48
Highways	102	-	3	105	101	-	4	105
Marine	5	-	12	17	5	-	12	17
Road Licensing and Safety	27	-	-	27	27	-	-	27
	<b>281</b>	<b>-</b>	<b>15</b>	<b>296</b>	<b>280</b>	<b>-</b>	<b>16</b>	<b>296</b>
<b>Regional Allocation</b>								
Headquarters	95	-	-	95	94	-	-	94
North Slave	53	-	1	54	54	-	1	55
Tłıchǫ	7	-	-	7	7	-	-	7
South Slave	60	-	-	60	59	-	1	60
Dehcho	38	-	14	52	38	-	14	52
Sahtu	9	-	-	9	9	-	-	9
Beaufort Delta	19	-	-	19	19	-	-	19
	<b>281</b>	<b>-</b>	<b>15</b>	<b>296</b>	<b>280</b>	<b>-</b>	<b>16</b>	<b>296</b>
<b>Community Allocation</b>								
Headquarters	95	-	-	95	94	-	-	94
Regional Offices	151	-	13	164	151	-	14	165
Other	35	-	2	37	35	-	2	37
	<b>281</b>	<b>-</b>	<b>15</b>	<b>296</b>	<b>280</b>	<b>-</b>	<b>16</b>	<b>296</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Transportation**

### **Airports**

#### **Activity Description**

The purpose of the Airports Program is to provide and maintain airport facilities and services, advance economic development opportunities utilizing airport assets and to encourage and support the provision of regular, safe, cost-effective, and reliable air services. The Department is responsible for the maintenance, operation, commercial development, rehabilitation, and upgrading of aerodromes.

The Airport Division of the department operates 27 aerodromes in the NWT: one gateway hub in Yellowknife; 2 regional hubs in Norman Wells and Inuvik; 3 regional aerodromes with paved runways, and 21 community aerodromes with gravel runways. The Airports Division remains abreast of air transportation legislation, regulation, policy activities of other governments, trends in air transportation safety, cost, infrastructure technology developments, economic development activities, and opportunities for partnership to finance the improvement of airport infrastructure.

There are four areas of program support:

- Facilities

- Management

- Operations

- Program Development

## Transportation

### Airports

#### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Facilities	3,964	6,312	6,312	6,901
Management	650	641	644	606
Operations				
Amortization	6,640	6,406	8,700	6,674
Other Program Costs	13,951	14,193	14,193	13,221
Program Development	2,606	2,341	2,341	2,215
	<b>27,811</b>	<b>29,893</b>	<b>32,190</b>	<b>29,617</b>
<b>Expenditure Category</b>				
Compensation and Benefits	11,982	11,644	11,644	11,493
Grants, Contributions and Transfers	20	30	30	30
Amortization	6,640	6,406	8,700	6,674
Chargebacks	22	21	22	3
Computer Hardware and Software	35	35	35	110
Contract Services	5,675	7,769	7,769	8,075
Controllable Assets	180	180	180	13
Fees and Payments	336	337	337	334
Materials and Supplies	1,453	1,489	1,489	1,558
Purchased Services	343	343	343	358
Travel	593	607	609	463
Utilities	532	1,032	1,032	506
	<b>27,811</b>	<b>29,893</b>	<b>32,190</b>	<b>29,617</b>

## Transportation

### Airports

#### Grants, Contributions and Transfers

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Contributions</b>				
Aviation Career Development Program	<b>20</b>	30	30	30

#### Description of Contributions

**Aviation Career Development Program (20)** - Agreement between the Governments of the Northwest Territories and Nunavut to provide scholarships to students seeking education in the field of aviation.



## Transportation

### Airports

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	27	-	-	27	27	-	-	27
North Slave	29	-	-	29	30	-	-	30
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	18	-	-	18	18	-	-	18
Dehcho	6	-	-	6	6	-	-	6
Sahtu	9	-	-	9	9	-	-	9
Beaufort Delta	9	-	-	9	9	-	-	9
	<b>98</b>	-	-	<b>98</b>	<b>99</b>	-	-	<b>99</b>
<b>Community Allocation</b>								
Headquarters	27	-	-	27	27	-	-	27
Regional Offices	71	-	-	71	72	-	-	72
Other	-	-	-	-	-	-	-	-
	<b>98</b>	-	-	<b>98</b>	<b>99</b>	-	-	<b>99</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Transportation**

### **Community Access Program**

#### **Activity Description**

This Program provides contributions to communities within the Northwest Territories requiring new or improved transportation access.

The Community Access program provides contributions for local access roads and trails to nearby attractions such as hunting, fishing and wood gathering areas, recreation sites and granular resources. The Program also covers marine facilities in support of local recreation and subsistence harvesting activities.

# Transportation

## Community Access Program

### Operations Expenditure Summary

(thousands of dollars)

<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
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#### Program Detail

Community Access Program

Amortization

Other Program Costs

<b>8</b>	8	8	8
<b>1,000</b>	1,000	1,000	883
<b>1,008</b>	1,008	1,008	891

#### Expenditure Category

Grants, Contributions and Transfers

Amortization

Travel

<b>980</b>	980	980	863
<b>8</b>	8	8	8
<b>20</b>	20	20	20
<b>1,008</b>	1,008	1,008	891

**Transportation**  
**Community Access Program**  
**Grants, Contributions and Transfers**

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Contributions</b>				
Local Community Road Construction and Improvements	<b>980</b>	980	980	863

**Description of Contributions**

**Local Community Road Construction and Improvements (980)** - The Community Access Program provides financial contributions and technical assistance to rural and remote communities for the construction and maintenance of community access roads.

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**Transportation**  
**Corporate Services**  
**Activity Description**

The Corporate Services Activity provides support and departmental wide corporate programs in 10 areas:

- Contracts
- Employee Benefits
- Environment
- Finance
- Information Systems
- Management
- Occupational Health and Safety
- Planning and Policy
- Public Affairs and Communications
- Regional Management

## Transportation

### Corporate Services

#### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Contracts	425	373	373	394
Employee Benefits	974	974	974	639
Environment	604	597	597	523
Finance	1,538	1,622	1,599	986
Information Systems	2,364	2,602	2,492	2,052
Management	836	711	711	795
Occupational Health and Safety	146	142	142	153
Planning and Policy				
Amortization	-	10	22	23
Other Program Costs	1,420	1,604	1,605	2,037
Public Affairs and Communications	467	578	347	377
Regional Management	2,191	2,151	2,155	2,215
	<b>10,965</b>	<b>11,364</b>	<b>11,017</b>	<b>10,194</b>
<b>Expenditure Category</b>				
Compensation and Benefits	8,049	7,831	7,737	6,875
Grants, Contributions and Transfers	12	12	-	12
Amortization	-	10	22	23
Chargebacks	1,491	1,438	1,424	1,371
Computer Hardware and Software	31	126	32	54
Contract Services	884	1,397	1,315	1,158
Controllable Assets	-	-	-	3
Fees and Payments	106	99	99	86
Loss on Sale of Assets	-	-	-	37
Materials and Supplies	94	129	94	224
Purchased Services	133	133	115	162
Travel	163	187	177	149
Utilities	2	2	2	3
Valuation Allowances	-	-	-	37
	<b>10,965</b>	<b>11,364</b>	<b>11,017</b>	<b>10,194</b>

**Transportation**

**Corporate Services**

**Grants, Contributions and Transfers**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Contributions</b>				
Students Against Drinking and Driving	<b>12</b>	12	-	12

**Description of Contributions**

**Students Against Drinking and Driving** - Program to support the awareness of high school students in the Northwest Territories to make safe choices when travelling as a vehicular driver or passenger on roads and trails.



**Transportation**  
**Corporate Services**

**Active Positions**  
(Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	32	-	-	32	31	-	-	31
North Slave	4	-	-	4	4	-	-	4
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	7	-	-	7	7	-	-	7
Dehcho	4	-	-	4	4	-	-	4
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	2	-	-	2	2	-	-	2
	<b>49</b>	-	-	<b>49</b>	<b>48</b>	-	-	<b>48</b>
<b>Community Allocation</b>								
Headquarters	32	-	-	32	31	-	-	31
Regional Offices	17	-	-	17	17	-	-	17
Other	-	-	-	-	-	-	-	-
	<b>49</b>	-	-	<b>49</b>	<b>48</b>	-	-	<b>48</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Transportation**

### **Highways**

#### **Activity Description**

The purpose of the Highways Program is to provide highway infrastructure and services to support the provision of safe, reliable and cost-effective inter-community travel and road transportation services. The Department is responsible for operating, maintaining, rehabilitating and upgrading all highway infrastructures.

The Department maintains 2,200 kilometers of all-weather highways and 1,425 kilometers of seasonal winter roads. The Highway system also includes 100 bridges, 235 large diameter culverts and well over 3,000 small culverts. Connected with the Highways Program, the Department monitors current trends in highway construction, engineering, safety, design and technology. The Department actively seeks new partnership opportunities with other governments, industry and First Nation groups to assist in the development of new highway infrastructure and to enhanced operations.

There are four key areas of program support:

- Infrastructure
- Management
- Operations
- Winter Roads

# Transportation

## Highways

### Operations Expenditure Summary

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Infrastructure	8,786	8,665	8,656	8,373
Management	639	653	656	782
Operations				
Amortization	29,671	31,315	33,250	30,835
Other Program Costs	20,869	20,322	20,332	19,605
Winter Roads	6,455	6,067	6,067	6,169
	<b>66,420</b>	<b>67,022</b>	<b>68,961</b>	<b>65,764</b>
<b>Expenditure Category</b>				
Compensation and Benefits	12,813	12,465	12,465	12,580
Grants, Contributions and Transfers	200	200	200	200
Amortization	29,671	31,315	33,250	30,835
Chargebacks	5	5	6	-
Computer Hardware and Software	50	50	50	35
Contract Services	18,126	17,402	17,405	15,857
Controllable Assets	211	211	211	280
Fees and Payments	60	62	62	95
Loss on Sale of Assets	-	-	-	43
Materials and Supplies	3,131	3,144	3,144	3,711
Purchased Services	336	336	336	342
Travel	253	268	268	462
Utilities	1,564	1,564	1,564	1,324
	<b>66,420</b>	<b>67,022</b>	<b>68,961</b>	<b>65,764</b>

# Transportation

## Highways

### Grants, Contributions and Transfers

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Grants</b>				
Deh Cho Bridge Grant	<b>200</b>	200	200	200

#### Descriptions of Grants

**Deh Cho Bridge Grant (200)** - A grant for the purpose of creating community benefits and economic opportunities related to the Deh Cho Bridge.

## Transportation

### Highways

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	26	-	-	26	26	-	-	26
North Slave	15	-	1	16	15	-	1	16
Tłıchǫ	7	-	-	7	7	-	-	7
South Slave	30	-	-	30	29	-	1	30
Dehcho	20	-	2	22	20	-	2	22
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	4	-	-	4	4	-	-	4
	<b>102</b>	<b>-</b>	<b>3</b>	<b>105</b>	<b>101</b>	<b>-</b>	<b>4</b>	<b>105</b>
<b>Community Allocation</b>								
Headquarters	26	-	-	26	26	-	-	26
Regional Offices	48	-	1	49	47	-	2	49
Other	28	-	2	30	28	-	2	30
	<b>102</b>	<b>-</b>	<b>3</b>	<b>105</b>	<b>101</b>	<b>-</b>	<b>4</b>	<b>105</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## **Transportation**

### **Marine**

#### **Activity Description**

The purpose of the Marine Program is to provide safe, reliable, effective and environmentally responsible ferry services on the highway system. The Department is responsible for the maintenance, operation and continued improvement of vessels and their support facilities.

The Department provides ferry services at four river crossings where the territorial all-weather highways traverse waterways. Connected with the Marine Program, the Department maintains a close watch over federal marine legislation, regulation and policy activities.

There are three areas of program support:

- Maintenance and Refits
- Management
- Operations

# Transportation

## Marine

### Operations Expenditure Summary

(thousands of dollars)

	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
<b>Program Detail</b>				
Maintenance and Refits	948	951	951	684
Management	1,208	1,169	1,169	1,146
Operations				
Amortization	794	844	900	796
Other Program Costs	4,468	4,213	4,213	5,494
	<b>7,418</b>	<b>7,177</b>	<b>7,233</b>	<b>8,120</b>
<b>Expenditure Category</b>				
Compensation and Benefits	1,426	1,382	1,382	1,349
Amortization	794	844	900	796
Chargebacks	6	6	7	46
Computer Hardware and Software	7	7	6	4
Contract Services	3,896	4,146	4,146	4,295
Fees and Payments	13	16	16	2
Materials and Supplies	333	333	333	472
Purchased Services	77	77	77	148
Travel	39	39	39	45
Utilities	827	327	327	963
	<b>7,418</b>	<b>7,177</b>	<b>7,233</b>	<b>8,120</b>

## Transportation

### Marine

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
North Slave	-	-	-	-	-	-	-	-
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	2	-	-	2	2	-	-	2
Dehcho	2	-	12	14	2	-	12	14
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	1	-	-	1	1	-	-	1
	<b>5</b>	<b>-</b>	<b>12</b>	<b>17</b>	<b>5</b>	<b>-</b>	<b>12</b>	<b>17</b>
<b>Community Allocation</b>								
Headquarters	-	-	-	-	-	-	-	-
Regional Offices	4	-	12	16	4	-	12	16
Other	1	-	-	1	1	-	-	1
	<b>5</b>	<b>-</b>	<b>12</b>	<b>17</b>	<b>5</b>	<b>-</b>	<b>12</b>	<b>17</b>

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## **Transportation**

### **Road Licensing and Safety**

#### **Activity Description**

The purpose of the Road Licensing and Safety Program is to ensure the protection of public safety and the environment in all areas related to the use of motor vehicle and commercial vehicles.

The Department is responsible for the testing, registration and inspection of all drivers and vehicles that use the Territorial transportation network. The Department establishes and enforces the Acts, Regulations and Safety Codes that apply to drivers and motor vehicles including commercial motor carriers throughout the Territory.

Connected with the Road Licensing and Safety Program, the Department ensures the safe operation of all commercial vehicles through transportation legislation, inspections, regulations and policy activities. The Program ensures compliance with national policies and initiatives. The Program researches trends in highway transportation safety, technology development, and future opportunities for partnerships to ensure regulatory harmonization, implementation of new ideas and ensuring all drivers and vehicles are safe to share the roadways.

There are three areas of program support:

- Management
- Safety and Regulations
- Transport Compliance

**Transportation**  
**Road Licensing and Safety**  
**Operations Expenditure Summary**

(thousands of dollars)

	<b>2015-2016 Main Estimates</b>	<b>2014-2015 Revised Estimates</b>	<b>2014-2015 Main Estimates</b>	<b>2013-2014 Actuals</b>
<b>Program Detail</b>				
Management	304	296	296	314
Safety and Regulations				
Amortization	855	738	800	655
Other Program Costs	2,155	2,142	2,145	2,174
Transport Compliance	2,526	2,511	2,511	2,392
	<b>5,840</b>	<b>5,687</b>	<b>5,752</b>	<b>5,535</b>
<b>Expenditure Category</b>				
Compensation and Benefits	3,286	3,194	3,194	3,256
Amortization	855	738	800	655
Chargebacks	12	12	12	-
Computer Hardware and Software	-	-	-	127
Contract Services	915	914	914	861
Controllable Assets	27	34	34	3
Fees and Payments	89	89	89	11
Materials and Supplies	221	250	253	212
Purchased Services	87	87	87	208
Travel	258	279	279	176
Utilities	90	90	90	26
	<b>5,840</b>	<b>5,687</b>	<b>5,752</b>	<b>5,535</b>

## Transportation

### Road Licensing and Safety

#### Active Positions (Information Item)

	2015-2016				2014-2015			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Regional Allocation</b>								
Headquarters	10	-	-	10	10	-	-	10
North Slave	5	-	-	5	5	-	-	5
Tłıchǫ	-	-	-	-	-	-	-	-
South Slave	3	-	-	3	3	-	-	3
Dehcho	6	-	-	6	6	-	-	6
Sahtu	-	-	-	-	-	-	-	-
Beaufort Delta	3	-	-	3	3	-	-	3
	<b>27</b>	-	-	<b>27</b>	<b>27</b>	-	-	<b>27</b>
<b>Community Allocation</b>								
Headquarters	10	-	-	10	10	-	-	10
Regional Offices	11	-	-	11	11	-	-	11
Other	6	-	-	6	6	-	-	6
	<b>27</b>	-	-	<b>27</b>	<b>27</b>	-	-	<b>27</b>

Full Time and Part Time positions may be indeterminate positions with no end date of employment or for a fixed term. Regional Offices include positions located in Yellowknife Regional Offices (North Slave), Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

## Transportation

### Work Performed on Behalf of Others

(Information Item)

(thousands of dollars)

Items	2015-2016 Main Estimates	2014-2015 Revised Estimates	2014-2015 Main Estimates	2013-2014 Actuals
Airline Glycol Recovery	50	-	100	54
Department of Fisheries and Oceans Canada (DFO) Arctic Resupply Maintenance Program (formerly Coast Guard Facilities Maintenance Services)	-	-	-	400
Hay River Access Corridor	68	65	68	67
Hold Baggage System - Yellowknife Airport	93	93	140	132
National Safety Code	153	153	153	153
Prelude Lake Access Road	7	7	7	7
Tłıchǫ Winter Roads	-	115	-	-
The Alberta Road Maintenance	500	527	523	535
Wood Buffalo National Park	1,350	1,300	1,300	1,170
	<b>2,221</b>	<b>2,260</b>	<b>2,291</b>	<b>2,518</b>

#### Descriptions of Work Performed on Behalf of Others

**Airline Glycol Recovery (50)** - An agreement with Air Canada, First Air, West Jet and Canadian Airlines who use Glycol (De-icing fluid) to ensure no ice build up on the aircrafts. The Department charges these airlines to dispose of the Glycol.

**DFO Arctic Resupply Maintenance Program (formerly Coast Guard Facilities Maintenance Services)** - A program managed by the Department, on behalf of the Department of Fisheries and Oceans Real Property Division Canada Remote Marine Resupply Facility Program providing public marine facilities in the western NWT. The program was initiated in 1992-93 to provide northern-based marine expertise to the DFO and to address recommendations from communities and marine operators for the repair and enhancement of public marine facilities.

**Hay River Access Corridor (68)** - The Department has signed a Memorandum Of Understanding with the Town of Hay River. This MOU approves the Department to incur expenditures on behalf of the town for the maintenance of 5.2 kilometers of road known as the Hay River Corridor. The Town will reimburse the Department for cost of this maintenance.

**Hold Baggage System - Yellowknife Airport (93)** - An agreement with the airlines to have Yellowknife Airport's janitorial staff assist with baggage un-jamming.

**National Safety Code (153)** - On behalf of Transport Canada, this agreement provides funding for the monitoring and enforcement of standards under the National Safety Code (NSC) with respect to commercial motor carriers. The Standard Funding Agreement supports the delivery function of the NSC program in the NWT.

## Transportation

### Work Performed on Behalf of Others

(Information Item)

**Prelude Lake Access Road (7)** - In agreement with Industry, Tourism and Investment, to do winter maintenance on the Prelude Lake Access Road for residents and other users.

**Tłıchǫ Winter Roads** - Aboriginal Affairs and Northern Development Canada funding to assist with Tłıchǫ implementation activities pursuant to the Tłıchǫ Implementation Plan.

**The Alberta Road Maintenance (500)** - The Alberta Road Maintenance program is for the maintenance of 50.9 kilometers of highway in northern Alberta. This road is a continuation of NWT Highway #5 in the Fort Smith area connecting to the community of Fort Fitzgerald and the Wood Buffalo National Park Highway system. The Department has a Memorandum of Understanding with the Regional Municipality of Wood Buffalo, (Fort McMurray), to maintain the Fort Fitzgerald road and the Regional Municipality of Wood Buffalo pays for the work.

**Wood Buffalo National Park (1,350)** - An Agreement with Parks Canada for the maintenance of approximately 117 km of Highway #5 within the Wood Buffalo National Park.

## Appendix A - Glossary

<b>Activity</b>	A division of a Department.
<b>Amortization</b>	The systematic process of allocating the cost of capital assets to expense for the periods in which they provide benefits. For the purpose of tangible capital asset accounting in the Government of the Northwest Territories, amortization is calculated using the straight-line method, which assumes that an equal benefit is received in each year of the asset's estimated useful life. This term is used interchangeably with depreciation and is generally understood to mean the same thing.
<b>Appropriation</b>	A budget approved by the Legislative Assembly that permits expenditures to be made. Appropriations are usually made for fixed amounts and are typically for a period of one year.
<b>Budget</b>	An estimate of proposed expenditures for a given period and the proposed means (revenue estimates) of financing those expenditures.
<b>Capital Expenditures</b>	An outlay of government resources, normally not of a recurring or continuing nature, for the purchase, construction or betterment of a tangible capital asset.
<b>Capital Projects</b>	Projects established for the purchase or construction of capital assets. Typically a capital project encompasses a purchase of land or equipment and/or the construction of a building or other facility. Small Capital projects are projects with a value less than \$400,000. Large Capital projects are projects with a value greater than \$400,000.
<b>Contribution</b>	A conditional transfer of appropriated funds to a public agency, community government or other organization that is accountable to the government for the use of the funds and fulfillment of the objectives for which the funding is provided.
<b>Department</b>	Organizational entity established by Cabinet to deliver programs and services within a specified mandate.
<b>Disposals</b>	Voluntary (through sale, exchange, etc.) or involuntary (through damage or theft) disposal of tangible capital assets. Upon disposal, the net book value of the asset is removed from the accounts.
<b>Estimates</b>	The estimated expenditures, to be approved by the Legislative Assembly, and forecasted revenues, for all government departments.
<b>Expenditure</b>	Funds paid or payable to acquire goods and services, consumed in Government operations, or an investment in tangible capital assets.
<b>Financial Instrument</b>	Any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

<b>Financial Management Board</b>	The Financial Management Board is a committee of the Executive Council, consisting of all members of the Executive Council, which is responsible for the financial management and administration of the Government of the Northwest Territories.
<b>Fiscal Year</b>	A consecutive twelve-month period designated as the reporting period of a government or organization. The Government of the Northwest Territories' fiscal year starts April 1 and ends March 31 of the following calendar year.
<b>Foreign Currency Exchange Loss</b>	The amount by which the reporting currency of a financial instrument devalues between the time that the financial instrument is acquired and when it is settled.
<b>Grant</b>	An essentially unconditional transfer of appropriated funds to another party for a specified purpose.
<b>Infrastructure Contribution</b>	A contribution made to a third party, by the Government, to purchase, construct, develop or acquire a Tangible Capital Asset, where the
<b>Loss on Sale of Assets</b>	The amount by which the net book value of a tangible capital asset (TCA) exceeds the proceeds of sale of that TCA.
<b>Net Book Value</b>	The cost of a tangible capital asset, less both accumulated amortization and the amount of any write-down.
<b>Position</b>	A job description established within the public service. The term "active positions" includes positions that are occupied, or temporarily vacant, but will be staffed.
<b>Public Agency</b>	A statutory body or territorial corporation specified in Schedule A, B or C of the <i>Financial Administration Act</i> .
<b>Regions</b>	Geographical sub-divisions of the Northwest Territories for administrative purposes.
<b>Tangible Capital Asset (TCA)</b>	<p>A non-financial asset having physical substance that is acquired, constructed, developed and:</p> <ul style="list-style-type: none"> <li>• is held for use in the production or supply of goods, delivery of services or program outputs;</li> <li>• has a useful life extending beyond one fiscal year and is intended to be used on a continuing basis;</li> <li>• is intended to be used on a continuing basis;</li> <li>• is not intended for resale in the ordinary course of operations; and</li> <li>• cost is equal to, or greater than, \$50,000</li> </ul>



**Tangible Capital Asset (continued)**

The major categories of tangible capital assets are:

- Land (other than land acquired at no cost to the government);
- Roads;
- Bridges;
- Ferries;
- Airstrips and Aprons;
- Buildings;
- Water and Sewer Works;
- Mainframe and software systems;
- Leasehold Improvements;
- Mobile and Heavy Equipment;
- Major Medical Equipment; and;
- Other Major Equipment.

**Valuation Allowance**

An operations expense due to the write off, or write down, of accounts receivable, loans receivable, inventory, or other assets.

**Work-in-progress (WIP)**

Means construction or development in progress and postponed projects (postponed projects are written-off if dormant for more than one year and there is no plan in the capital budget for their continuation). An estimate of the final cost may be required to allow the asset to be moved into service.

**Work Performed on Behalf of Others**

The Government undertakes to perform certain functions in the Northwest Territories on behalf of the Government of Canada or others. Funds expended for these activities are fully recovered and are not required to be appropriated by the Legislative Assembly.

## **Appendix B - Budget Development Process**

### **1. Fiscal Strategy Development**

Under the direction of the Minister of Finance, the Department of Finance prepares a multi-year fiscal framework. The framework is an overview of the projected financial position of the government based on a set of assumptions about revenues, expenditures, and federal transfer payments.

In the development of a fiscal strategy, the framework is used as a modeling tool to project the fiscal position of the government, assuming current policies and trends are maintained, as well as alternate positions based on various policy changes, new policies and new initiatives. This allows the Financial Management Board and the Executive Council to assess whether the current mix of expenditures and taxes are appropriate. If the mix cannot be sustained, or change is desired for policy reasons, it allows for an evaluation of alternatives in expenditures, taxation, and borrowing.

Based on the government's current financial position, program objectives and the fiscal alternative chosen, targets for each department are approved by the Financial Management Board and instructions are issued to departments for the development of multi-year business plans.

### **2. Business Plan Development and Review**

The multi-year business planning approach links strategic planning with resource allocation. The business planning process includes setting goals, developing strategies to achieve the goals, and establishing targets and outcome measures. The Executive Council approves a Business Plan, which sets goals and strategic priorities for the government. The departmental business plans are developed to support the overall Government's goals. As part of the process, departments identify the challenges and pressures confronting them, and map out how to meet those challenges within available resources. Business Plans identify key strategies that each department will implement to achieve its goals, and also identify outcome measures and targets to be achieved.

Business plans focus on two areas of expenditure:

#### **a) Operations Expenditures**

The Financial Management Board establishes departmental planning targets. Individual departments develop and document projections of forced expenditure growth in existing programs on the basis of demographics or utilization trends, possible expenditure reductions, required service level increases and other anticipated changes for each departmental program. This is done in accordance with Financial Management Board instructions.

New or expanded programs are justified in relation to government priorities, policy directives, and/or changes to industrial norms or national standards.

Departmental business plans are submitted for review, analysis, and compilation by the Departments of the Executive and Finance before presentation to the Executive Council and Financial Management Board. They are then referred to Legislative Standing Committees for review.

#### **b) Infrastructure Investment**

In the 2009-10 fiscal year, the Government moved the consideration of the Capital Plan to the fall session of the Legislative Assembly. The capital planning process provides for one capital investment target with all Departmental projects competing for the available funding. The result is that projects are prioritized on a government wide basis versus a departmental basis.

The capital planning process for each planning cycle starts with community consultations. Community consultations are conducted to ensure communities are:

1. consulted annually on their capital needs;
2. provided explanations on the allocation of resources to capital investment; and the application of priority criteria along with the political and other influences on the process will be provided; and,
3. provided direct feedback on the consultations, including feedback to communities on the inclusion or exclusion of community projects in the capital plan or capital needs assessment; and if requested, a follow-up meeting with the communities to explain the capital plan and disposition of their proposed projects.

The results from community consultations are taken into consideration in the development of the initial capital needs assessments completed by departments. Projects included in the first five years of the needs assessment are then rated against a common set of criteria.

The rating of the proposed Infrastructure projects and the available funding are taken into consideration in developing a preliminary Infrastructure acquisition plan. The preliminary plan is first reviewed by a Deputy Ministers Steering Committee and secondly by the Financial Management Board prior to a review by Standing Committees and the final approval when presented in the Main Estimates to the Legislative Assembly. Changes to the plan can be affected through any of the reviews prior to final approval.

### **3. Main Estimates Development Process**

Once the business plans and infrastructure acquisition plan have been reviewed by Standing Committees, departments proceed to prepare their annual estimates.

There is a minimum level of detail required in the development of the Main Estimates. Departments may budget at more detailed levels for internal purposes, as deemed necessary. Each department is responsible for the development of their budget. In this development, a minimum level of detail is established which will meet the requirements of the Main Estimates and provide for the budget to be loaded into the System for Accountability and Management (SAM).

The Department of Finance coordinates all departmental information to produce the Main Estimates and it is responsible for coordinating the input of the budget into SAM once it is approved by the Legislative Assembly.

The Main Estimates are reviewed by the Department of Finance for uniformity, consistency of presentation and adherence to targets and guidelines. The Financial Management Board then approves the Draft Main Estimates for forwarding to the Legislative Assembly Standing Committees for their review prior to the commencement of the Budget Session.

### **4. Budget Address Development**

Under the direction of the Minister of Finance, the Department of Finance drafts the text of the Budget Address.

The Budget Address includes an outline of current trends and anticipated developments and identifies the Government's plan of action, related to its established strategies and priorities, for the upcoming fiscal year.

In addition, the Budget Address highlights new tax and program initiatives and their expected impacts on the economy and Government revenues or expenditures.

## **5. *Presentation to the Legislative Assembly***

Following the presentation of the Budget Address to the Legislative Assembly by the Minister of Finance, the Main Estimates are released to Members of the Legislative Assembly, the general public, and the media. After the Legislative Assembly has completed its review, the Assembly approves the *Appropriation Act*.

## **6. *Preparation and Entry of Approved Budgets into the System for Accountability and Management***

The departments are required to provide the detailed data and coding structure, in a format established by the Department of Finance, for entry of the budget into the System for Accountability and Management.

The actual transfer is completely automated and is organized so that departmental budgets are in place on April 1.

## **7. *Variance Reporting - Monitoring of Expenditures and Revenues against Budgets***

During the course of the year, the System for Accountability and Management produces monthly reports comparing year-to-date revenues and expenditures to the year-to-date budget.

Departments must respond monthly to the Financial Management Board on the status of their expenditures and revenues, as compared to budget, and provide projections to year-end.

The variance information and revised year-end projections, obtained through the expenditure and revenue monitoring mechanisms, are used during the year to monitor actual performance against the Government's fiscal framework and anticipate requirements for supplementary appropriations and any incremental borrowing.

## **8. *Supplementary Estimates***

During the course of any given year, increases may be required to a department's spending authority. This is accomplished by way of Supplementary Estimates. They are presented to the Legislative Assembly for approval during regular sittings of the House.

In emergency situations, the Financial Management Board may recommend a Special Warrant to the Commissioner for advanced spending authority, to allow a department to respond quickly to a new or unforeseen need that meets the criteria of an emergency as defined by the Financial Administration Act and the Financial Administration Manual. The Special Warrant is included in the subsequent Supplementary Estimate.

Upon approval of Supplementary Estimates by the Legislative Assembly, budget entries are prepared and entered into the System for Accountability and Management.