LANGUAGES COMMISSIONER OF THE NWT

FOR THE PERIOD APRIL 1, 1993, TO MARCH 31, 1994

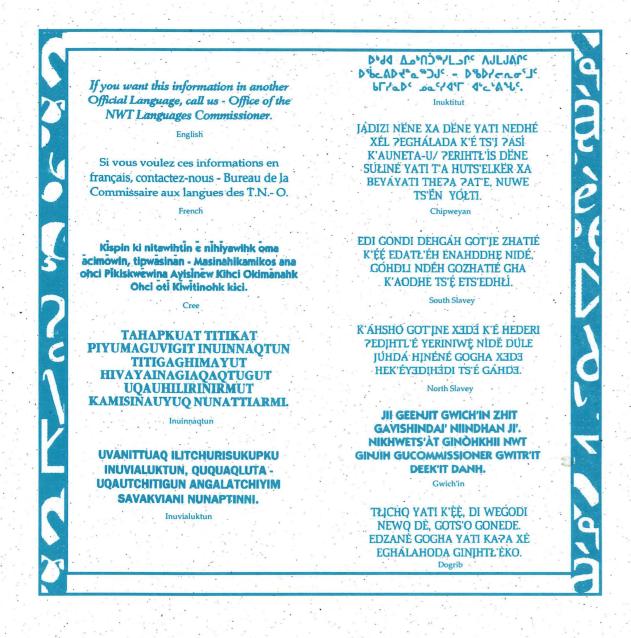
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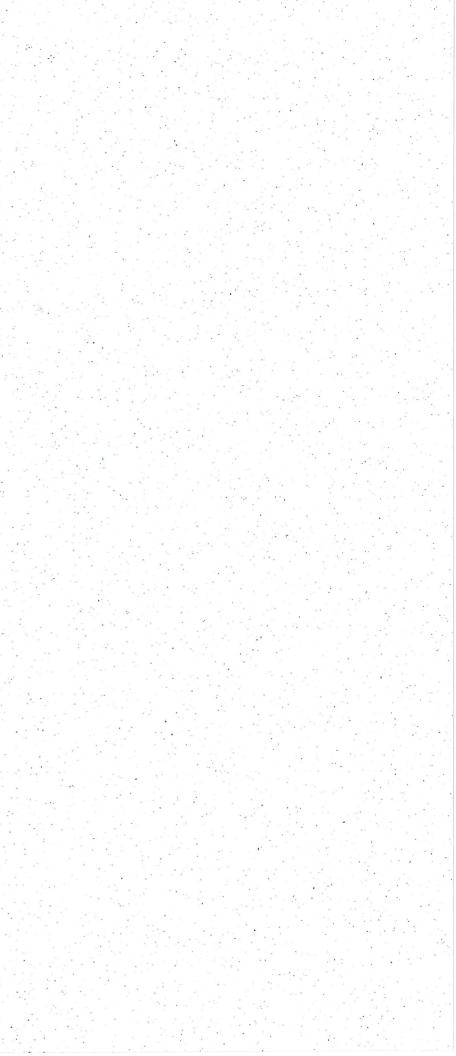


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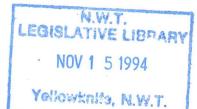
NWT Languages Commissioner - 2nd Annual Report



Together, we can do it!

2ND ANNUAL REPORT FOR THE PERIOD APRIL 1, 1993, TO MARCH 31, 1994

LANGUAGES COMMISSIONER OF THE NWT



Personal Notes:

APPENDIX 2

APPLICATION OF THE OFFICIAL LANGUAGES ACT TO INSTITUTIONS OF THE LEGISLATIVE ASSEMBLY AND THE GOVERNMENT OF THE NWT

The Official Languages Act applies to the "institutions of the Legislative Assembly and Government of the NWT". The Languages Commissioner can deal with matters involving any of these bodies. However, since there is no list which clearly identifies all of these bodies, the Languages Commissioner must decide, in each case, whether or not she has jurisdiction over the body.

The NWT Financial Administration Act, the Public Service Act, and other Acts that provide for the creation of these bodies, are consulted when such a decision must be made.

The following three general criteria are also used to determine whether or not a body fits into this category.

1) Does the legislative, executive or administrative branch of government exercise general control over the entity?

2) Does the entity perform a traditional government function or a function which, in more modern times, is recognized as a responsibility of the state?

3) Is the entity one that acts pursuant to statutory authority, specifically granted to it to enable it to further an objective that government seeks to promote in the broader public interest?

Given these criteria, the Languages Commissioner is of the opinion that the Official Languages Act applies to all of the bodies listed below. This is not a complete list. The criteria for each body have to be examined individually to determine conclusively that the Official Languages Act applies.

The Official Languages Act applies to:

All the departments of the GNWT Arctic College **Divisional Boards of Education** Boards of Education Health Boards Labour Standards Board of the N.W.T. Legal Services Board of the N.W.T. N.W.T. Water Board

Workers' Compensation Board Highway Transport Board N.W.T. Council on the Status of Women N.W.T. Housing Corporation N.W.T. Business Credit Corporation N.W.T. Development Corporation N.W.T. Power Corporation Science Institute of the N.W.T. Other bodies that meet the above criteria

The Honourable Jeannie Marie-Jewell Speaker Legislative Assembly Yellowknife, NWT

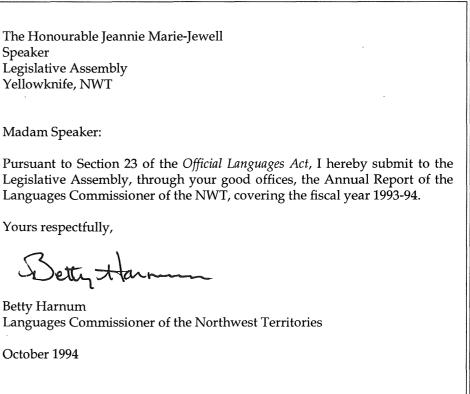
Madam Speaker:

Yours respectfully,

Betty Harnum Languages Commissioner of the Northwest Territories

October 1994





erritories Leaislative Assembly

ACTS AND REGULATIONS RELATING TO THE STATUS AND USE OF OFFICIAL LANGUAGES

Briefly, Section21(1) of the NWT Official Languages Act states that the Languages Commissioner shall investigate any reasonable complaint that, in the administration of the affairs of any government institution, (a) the status of an Official Language was not or is not being recognized; (b) any provision of any Act or regulation relating to the status or use of the Official Languages was not or is not being complied with; or

The Languages Commissioner has identified numerous NWT Acts and regulations, besides the NWTOfficial Languages Act, which contain language provisions. The following list provides some examples, but is not intended to be a complete list. It would be useful for such a list to be included in the GNWT's Handbook on Official Languages.

The Official Languages Act applies only to institutions of the Legislative Assembly and Government of the Northwest Territories. However, language provisions of some other Acts and regulations also apply to municipalities, settlements, their councils, private businesses, and other bodies.

Examples of Language Provisions:

- 1. Corrections Act (information for inmates)
- 2. Education Act (language of instruction, teaching of other languages, language of meetings)
- services)
- 4. Jury Act (qualifications of jurors)
- 5. *Local Authorities Elections Act* (language of ballots)
- 6. *Mental Health Act* (consultation with elders, information for patients)
- 7. *Motor Vehicles Act* (language of examinations)
- 8. *Plebiscite Act* (plebiscite materials, ballots, etc.)

APPENDIX 1

(c) the spirit and intent of this Act was not or is not being complied with.

3. Elections Act (elector unable to read language of ballot, information for electors, interpretation and translation

37

9. Summary Conviction Procedures Act (the form of tickets to be used for offences under the All-terrain Vehicles Act, Liquor Act, Motor Vehicles Act, Transportation of Dangerous Goods Act, Wildlife Act, and/or regulations). 10. Financial Administration Act (public advertisement of invitations to tender, etc.).

4.2. CONCLUSION

In 1993-94, many individuals and groups continued to contact the Languages Commissioner for information and for assistance in resolving complaints. This demonstrates that the public and employees of government institutions consider the Languages Commissioner's office a useful resource.

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Numerous issues which caused some confusion in the first year were addressed in 1993-94, and a greater understanding has developed about the Official Languages Act, the role of Languages Commissioner, and the responsibilities of government institutions.

The public and private sectors have demonstrated widespread support for Official Languages initiatives, although some unsupportive attitudes must still be addressed.

Institutions of the Legislative Assembly and GNWT have continued to show progress in implementing the language provisions of the Official Languages Act and other Acts and regulations. The strong commitment and hard work of many individuals are commendable. However, clear direction on how the Official Languages Act is to be implemented is still lacking.

Following several Languages Commissioner's investigations, and the recommendations in her first Annual Report, a number of positive changes have been made in government institutions, which better ensure that language rights and privileges are respected.

Numerous non-government organizations, especially Aboriginal and Francophone organizations, have expressed the need for more involvement in the management of Official Languages funds. Community priorities have been recognized as one of the major factors that must be considered in the allocation of resources.

Funding from the federal and territorial governments for the implementation of the Official Languages Act has allowed definite progress in the preservation, development and enhancement of these languages, but some re-evaluation of the effectiveness of certain programs and services is required. Federal funding was cut by 10% for the 1993-94 year, and the federal government has already indicated that further cuts are imminent. The GNWT will have to identify the areas for which they will commit more of their own funds, or they will have to decide how to redistribute existing funds.

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In addition, the report of the independent evaluator of the RESEARCH ON MICHIF LANGUAGE Canada-NWT Cooperation Agreement (pg. xix) indicated that

"greater community participation in the design, development The existence of Michif language(s) in the NWT was confirmed and implementation of the Agreement is seen as very imporby a recent Metis Nation census project and a recent conference on Michif sponsored by the Metis Heritage Association. tant", and that there is "limited delegation of authority, and over-centralization of control and funds" (pg. xxiii). However, Michif was not considered during the development stages of the NWT Official Languages Act, although a major Many events such as the signing of land claims agreements, the purpose of the Act is to recognize in law the Aboriginal development of self-government structures and community Languages of the NWT. Michif is primarily spoken by Metis transfers must also be considered in any scheme for the people, who have been recognized by the Canadian Constitumanagement of programs and services for which the GNWT is tion as an Aboriginal people of Canada.

Many events such as the signing of land claims agreements, the development of self-government structures and community transfers must also be considered in any scheme for the management of programs and services for which the GNWT is currently responsible. The division of the NWT, scheduled for 1999, is also a major factor. Further, the GNWT has recently increased the number of programs and services being contracted out and privatized. Therefore, the Languages Commissoner recommends:

RECOMMENDATION #4

a) That the GNWT explore the possibility of establishing a joint management committee for the administration of funds for Official Languages; and

b) That GNWT consider transferring the responsibility for such Official Languages programs and services as are reasonable under the terms of any agreements involved, while maintaining the resources necessary to meet its obligations under the *Official Languages Act* and the language provisions of other Acts and regulations; and

c) That GNWT clarify any obligations and expectations with regard to Official Languages services and programs when they are transferred. Michif has been identified elsewhere in Canada and the United States as a separate language, and not a sub-standard version of any other language. A refusal to recognize Michif as a language and afford the proper resources to permit thorough documentation, research and analysis contributes to the devaluation of the Metis culture and heritage.

Therefore, the Languages Commissioner recommends:

RECOMMENDATION # 5 That GNWT support the research, documentation and analysis of the Michif language in the NWT, to permit a thorough consideration of this language in the context of Official Languages.



CHAPTER 4 RECOMMENDATIONS AND CONCLUSION

4.0. ACTIONS TAKEN TO IMPLEMENT THE 1992-93 RECOMMENDATIONS

he Languages Commissioner is pleased that a number of recommendations from 1992-93 have been implemented, and appreciates the actions taken to date, by the Legislative Assembly and GNWT, including (but not limited to):

- discussions of the Annual Report by the Legislative Assembly and referral to one of its standing committees;

- development by GNWT of policy and guidelines relating to the Official Languages Act, and the production of a handbook, to be released soon;

- cooperation with the Languages Commissioner's office in producing a brochure explaining the Official Languages Act,

which will soon be ready for distribution in all Official Languages:

-efforts of the Department of Justice in developing an annotated version of the NWT Official Languages Act,

- cooperation in revising the protocol between GNWT and the Languages Commissioner for coordinating responses to the Languages Commissioner's requests for information:

- attempts by GNWT to more closely monitor the federal government funding for Official Languages, and to achieve greater flexibility in the terms of the agreements; and - consultation on the future of language services and programs, especially in the context of revising the Education Act.

4.1. RECOMMENDATIONS

CONSIDERATION OF THE RECOMMENDATIONS OF THE 1992-93 ANNUAL REPORT

contained 30 recommendations, and many of these recommendations have not yet been fully considered by the Legislative Assembly and the GNWT. Therefore, the Languages Commissioner recommends:

RECOMMENDATION #1

That the Legislative Assembly and GNWT fully consider all of the outstanding recommendations, and take such actions as are deemed necessary and appropriate to implement them.

TIMELY REVIEW OF THE LANGUAGES COMMISSIONER'S REPORTS

The current provisions for tabling of the Languages Commissioner's Annual Report, if based on the fiscal year, do not provide for a timely review by the Legislative Assembly. Therefore, the Languages Commissioner recommends:

RECOMMENDATION #2

That the Annual Reports of the Languages Commissioner be based on the calendar year, rather than the fiscal year, and that they be tabled in the Legislative Assembly in the first session of the following calendar year, to allow for a more immediate consideration.

REPORTS ON OFFICIAL LANGUAGES FUNDING AND **EXPENDITURES**

The 1992-93 Annual Report of the Languages Commissioner The Languages Commissioner's first Annual Report contained information on the 1984 - 1994 funding and expenditures under the Canada-NWT Cooperation Agreements for French and Aboriginal Languages in the NWT. Since many people, including some Members of the Assembly, were not previously aware of these funds and, in some cases, under-expenditures, although these are public documents, the Languages Commissioner recommends:

RECOMMENDATION #3

That the interim and final activity and financial reports of any future language agreements be tabled in the Legislative Assembly to provide an opportunity for a review by the House, and to keep the public informed.

JOINT MANAGEMENT OF OFFICIAL LANGUAGES FUNDING

The GNWT is responsible for the administration of Official Languages funding received under special agreements with the federal government, and as a part of their annual financing. Many organizations representative of Official Languages, with whom the Languages Commissioner has consulted regarding the formation of an Advisory Council, have indicated that they prefer a management role rather than an advisory role in matters of Official Languages.



his is the second Annual Report of the NWT with the Members of the Legislative Assembly has provided us with valuable insight, and we are pleased that the first report was Languages Commissioner. In last year's report, we presented an overview of all the Official Languages referred to a standing committee for detailed consideration. A in the NWT, an introduction to language rights, a number of issues have been addressed about the Languages discussion of the Official Languages Act, descrip-Commissioner's relationship with government institutions and the Legislative Assembly, and the role of the Languages Commissioner is gradually becoming understood.

tions of the complaints and inquiries received, and three special studies - a ten year history of the language agreements between GNWT and Secretary of State, a survey of employee awareness and attitudes about Official Languages, and a brief survey of policies on Official Languages.

We also worked in cooperation with the Official Languages Unit, in the Premier's office, and the Department of Justice to finalize the text for a booklet explaining the Official Languages Act, to be This year our focus is on a statistical analysis of complaints and released in 1994-95 in all Official Languages. The existing inquiries, and on the procedures used for investigating complaints. protocol for the Coordination of Responses to Requests for In-A short "Who's Who" in Official Languages clarifies the roles of formation has been reviewed and will be revised in the new year. the many individuals involved in this task. As in 1992-93, there We have also established clearer guidelines on complaints inis also a report of the activities of the Office of the Languages vestigations, which are presented in Chapter 2. Commissioner. There are three short reports of special studies, and a brief review of the impact of the first Annual Report. One of our main concerns for the next year is that the Canada-

NWT Cooperation Agreement for French and Aboriginal Although investigating complaints is the major duty of the Languages expired on March 31st, 1994. Secretary of State (now Languages Commissioner according to the Official Languages Canadian Heritage) told us in March 1993, when 10% cuts were Act, and 155 complaint files were handled, we also dealt with 222 announced, that we should expect further cuts in the next few requests for information. We achieved an 80% completion rate on years. This means that some changes may be necessary to ensure this case load. In addition, we spent considerable time preparing that financial and, especially, human resources are allocated to the and distributing promotional information in the form of press activities that best ensure the preservation, development and releases, radio spots, post cards, book marks and summaries of the enhancement of the Official Languages of the NWT. Communities Official Languages Act. Over 400 English copies of the first have expressed the need for a management role in the planning and report were sent out, along with hundreds of copies of translated allocation of language resources so that community priorities are summaries of it. Numerous interviews were done with the media, adequately addressed. and several presentations were made at conferences and workshops.

A major independent evaluation of the 1991-94 Cooperation Many meetings were held with organizations representative of Agreement was undertaken in 1993-94, which will be a useful tool each Official Language, as required by the Act, and consultation in assessing the effectiveness of the programs and services offered was carried out about the formation of an Advisory Council. to date. The Department of Education, Culture and Employment Some community visits were made, although travel was limited is also undertaking an in-depth review of language programs and because we had to spend eleven months of this second year doing services, and the Education Act, and we will provide input into this research and preparing the first Annual Report, as well as carrying process, along with many other individuals and groups. out our regular duties.

The Languages Commissioner would like to thank the Members Three conferences and several meetings with experienced and staff of the Legislative Assembly, the Government of the colleagues in the fields of language rights and ombudsmanship NWT and its institutions, other organizations and groups, the provided essential professional development. We wish to express public, and especially her staff and legal counsel for their our appreciation for the excellent advice and assistance we have cooperation and earnest efforts in the challenge of making such a received from these individuals. unique Official Languages Act become a reality. The achievements in the NWT are widely recognized, but there is still a tremendous In 1992-93, there were only two positions in the office - the amount of work to be done. Together, we can do it!

Languages Commissioner and an Executive Secretary/Administrative Assistant. In 1993-94, a position was approved for a We must always remember that "Language is a Gift", and that we Researcher/Writer, and this was filled in December, 1993. Some have been entrusted with a valuable resource. We must not realize assistance was received from casuals and contractors. Legal its worth only after it is gone. counsel services continue to be provided on a contract basis, for which a tender was issued in March 1993. Respectfully,

With the setting up of the office in 1992-93 behind us, we feel that this second year has been more productive and our experience and Betty Harnum understanding have greatly increased. The opportunity of meeting Languages Commissioner of the NWT

PREFACE

Betty Hamm

CHAPTER 1 THE OFFICE OF THE NWT LANGUAGES COMMISSIONER

I OBJECTIVES AND ACCOMPLISHMENTS

out in the NWT Official Languages Act, as follows: - to take all actions and measures within her authority to ensure that institutions of the Legislative Assembly and Government of the NWT recognize

the spirit, intent and provisions of the *Official Languages* **3. Aboriginal Languages Month and French Week:** Act;

- to investigate any reasonable complaint that the *Official* Languages Act or any provision of any other Act or regulation relating to the status and use of Official Languages has not been respected (See Appendix 1);

- to make any necessary reports and recommendations to government institutions or the Legislative Assembly about situations that require corrective action;

- to solicit the advice of organizations that represent each Official Language;
- to prepare and submit an annual report to the Legislative Assembly.

In relation to these objectives, in 1993-94, the office undertook three specific initiatives, as described below.

Initiative 1

Distribute a public information package about the Official Languages Act and the role of the Languages Commissioner.

The Languages Commissioner feels that one way of ensuring the recognition of language rights is to provide information to the public and employees of government institutions about these rights and about who to contact if they have any questions or problems. For this reason, the following actions were taken.

1. Post Cards, Bookmarks and Signs:

Several thousand post cards and bookmarks with the slogan 5. Annual Report: "Language is a Gift" in all Official Languages, and the Languages Commissioner's logo, phone number and address were made and distributed. The Languages Commissioner also completed a project to get a sign inside the Cunningham Building to identify the office. Efforts to get an outside sign have been postponed, because the office might move in 1994-95.

2. Brochure about Official Languages Act:

Numerous discussions took place with the Official Languages Unit, Executive, and the Department of Justice in order to finalize a brochure about the Official Languages Act. This project was initiated by the Languages Commissioner in January 1993. A final draft was agreed upon in February 1994. The Official Languages Unit is handling the translation and both

he duties of the Languages Commissioner are set offices are working on the design. It should be ready by the fall of 1994 in all Official Languages. In the meantime, the Languages Commissioner has distributed several hundred copies of her original draft brochure.

In March 1994, in recognition of Aboriginal Languages Month and French Week, the Languages Commissioner prepared a one and a half page summary of the rights in the Official Languages Act. This was translated into all the Official Languages, and widely distributed.

Audio tapes of this summary were prepared in all Official Languages and played many times on CBC and CKLB radio during March. Some stations are continuing to play these tapes. A press release, post cards and bookmarks were sent to all schools and all MLA's in March 1994, encouraging people to do something to recognize these Official Languages.

Ads were also placed in most of the NWT newspapers, and public service announcements were made on the radio. The Languages Commissioner also did numerous radio interviews about Aboriginal Languages Month and French Week.

4. Word Quest:

Each week, the Languages Commissioner has been running "Wordquest" in News North, a quiz in which people are asked to identify the meaning of a different word each week and tell which Official Language it is. The ad also includes a brief note about the eight Official Languages, along with the logo of the Languages Commissioner.

The Languages Commissioner tabled her first Annual Report for 1992-93 in the Legislative Assembly in November 1993, and appeared before the Legislative Assembly in February and March. About 400 copies of the English report were distributed as well as several hundred copies of the summary in all Official Languages. Several radio and newspaper interviews were also done at that time. This provided the public and employees of government institutions with information about the state of each Official Language, the provisions of the Official Languages Act, common problems and possible solutions, and other information about Official Language issues.

6. Sections 13(4) and (5) of the Official Languages Act:

The Languages Commissioner made public announcements

| | | Figure 18 | | | |
|----------------------------------|------------|----------------------|--------------|----------------------|--|
| | Number | of Aboriginal People | e (5 t | o 14 Years) | |
| Speaking. | | • | | Language, NWT 19 | 91 |
| | - | | .ga. | Lunguuge, IVVI I) | |
| | Aboriginal | Speak | | Read | Write |
| | Population | Aboriginal Languages | % | Aboriginal Languages | Aboriginal Language |
| Arctic Bay | 160 | 160 | 100% | 145 | 140 |
| Broughton Island | 110 | 110 | 100% | 95 | 95 |
| Cape Dorset | 235 | 240 | 102% | 185 | 185 |
| Clyde River | 160 | 160 | 100% | 135 | 130 |
| Grise Fiord | 30 | 30 | 100% | 25 | 30 |
| Hall Beach | 125 | 130 | 104% | 105 | 100 |
| Igloolik | 255 | 255 | 100% | 210 | . 195 |
| Iqaluit Lalua Hashawa | 535 90 | 490 | 92% | 385 | 375 |
| Lake Harbour Nanisivik | | 95 | 106% | 80 | 80 |
| | 25 275 | 20 265 | 80% 96% | 20 | - 15 |
| Pangnirtung Pond Inlet | 275 | 263 | 98% 98% | 225 | 210 |
| Resolute | 40 | 30 | 98% 75% | 250 | 240 |
| | | | | 20 | 20 |
| Sanikiluaq Raffia Unarranizad | 120 | 125 | 104% | 95 | 85 |
| Baffin, Unorganized | . 55 | 50 | 91% | 35 | . 35 |
| Arviat | 325 | 325 | 100% | 2/5 | 240 |
| Baker Lake | 215 | 155 | 72% | 265 140 | 240 |
| Chesterfield Inlet | 70 | 70 | 100% | | 125 |
| Coral Harbour | 145 | 145 | 100% | 45 125 | 45 |
| Rankin Inlet | 335 | 290 | 87% | 125 | 115 |
| Repulse Bay | 135 | 130 | 96% | 80 | 135* |
| Whale Cove | 50 | 55 | 30 % 110% | 25 | 70 20 |
| Winne Cove | 50 | 33 | 110 /0 | 25 | 20 |
| Bay Chimo | 15 | 10 | 67% | 10 | 5* |
| Cambridge Bay | 195 | 135 | 69% | 80* | 55* |
| Coppermine | 220 | 90 | 41% | 70* | 55* |
| Gjoa Haven | 200 | 165 | 83% | 80 | 80 |
| Holman | 75 | 15* | 20% | 15* | 5* |
| Pelly Bay | 90 | 75 | 83% | 50 | 50 |
| Taloyoak | 135 | 80 | 59% | 65 | 65 |
| | | | | | |
| Aklavik | 165 | I | P | Ш | P |
| Colville Lake | 15 | 5 | 33% | P | P |
| Déline | 120 | 115 | 96% | 75 | 60* |
| Fort Good Hope | 140 | 30* | 21% | ¶ | ¶ |
| Fort McPherson | 150 | I | I | I | ¶ |
| Fort Norman | 60 | 20* | 33% | 15* | 10* |
| Inuvik | 365 | I | P | ¶ | ¶ |
| Norman Wells | 30 | 1 | 1 | P | ¶ |
| Paulatuk | 50 | 5* | 10% | 5* | P |
| Sachs Harbour | 20 | ¶ | I | P | P |
| Tsiigehtchic | · 30 | Я Я | I | 1 | 9 |
| Tuktoyaktuk | 195 | ſ | P | ſ | ſ |
| Dettah | 40 | 5* | 13% | ¶ | a di seconda di second |
| Fort Liard | 40 80 | 35* | 44% | 1 30* | ¶ 25* |
| Fort Providence | 115 | 30* | 26% | | |
| Fort Resolution | 80 | | | 1 | ſ |
| Fort Simpson | 135 | ¶ T | n I | ¶ a | ¶ |
| Fort Smith | 320 | ¶ « | | ¶ a | ¶ |
| Hay River | 230 | ¶ ¶ | 9 9 | ¶ ¶ | 9 |
| Hay River Reserve | 230 50 | 15* | 1 30% | 1 ¶ | . I |
| Jean Marie River | 10 | I I | 30% ¶ | 11 ¶ | Я Я |
| Kakisa | 5 | 1 ¶ | 1 ¶ | 1 I | |
| Lac La Martre | 90 | 1 90 | 100% | u I | n I |
| Łúts'él K'é | 65 | 15* | 23% | 1 ¶ | |
| Nahanni Butte | 15 | 5 | 23% 33% | 11 5* | ¶. 5* |
| Rae Lakes | 50 | 50 | 33% 100% | 5" ¶ | |
| Rae Edzo | 325 | 280 | 86% | | Я a |
| Snare Lakes | 40 | 35 | 88% | ¶ | I |
| Snare Lakes Trout Lake | 40 | 35 10* | 88% 100% | ¶ | ¶ a |
| | 30 | | | ¶ 15* | ¶ 10* |
| Wrigley | 655 | 25 ¶ | 83% ¶ | 15* ¶ | 10* ¶ |
| Yellowknife | 0.12 | | | | |

Source : Aboriginal Peoples' Survey 1991 *: Figures to be used with caution. The standard deviation of the estimate is between 16.6% and 33.3% ¶: Incompletely enumerated settlement.

Note: Some percentages are over 100 because some people speak more than one Aboriginal Language

Figure 17 Number of Aboriginal People (15 Years and over) Speaking, Reading and Writing an Aboriginal Language, NWT 1991

| | Aboriginal | Speak | | Read | Write |
|-------------------------|-------------|----------------------|--------------|----------------------|----------------------|
| | Population | Aboriginal Languages | % | Aboriginal Languages | Aboriginal Languages |
| Arctic Bay | 245 | 245 | 100% | 225 | 225 |
| Broughton Island | 260 | 260 | 100% | 245 | 245 |
| Cape Dorset | 495 | 490 | 99% | 455 | 430 |
| Clyde River | 290 | 290 | 100% | 275 | 270 |
| Grise Fiord | 70 | 70 | 100% | 65 | 60 |
| Hall Beach | 280 | 275 | 98% | 240 | 240 |
| Igloolik | 500 | 500 | 100% | 450 | 440 |
| Iqaluit | 1,235 | 1,180 | 96% | 1,065 | 990 |
| Lake Harbour | 185 | 180 | 97% | 165 | 165 |
| Nanisivik | 55 | 55 | 100% | . 40 | 35 |
| Pangnirtung | 610 | 615 | 101% | 595 | 575 |
| Pond Inlet | 475 | 475 | 100% | 465 | 445 |
| Resolute | 70 | 70 | 100% | 55 | 55 |
| Sanikiluaq | 295 | 295 | 100% | 235 | 225 |
| Baffin, Unorganized | 70 | 70 | 100% | . 70 | 65 |
| Arviat | 710 | 700 | 99% | 605 | 585 |
| Baker Lake | 665 | 635 | 95% | 540 | 465 |
| Chesterfield Inlet | 170 | 165 | 97% | 135 | 135 |
| Coral Harbour | 290 | 285 | 98% | 245 | 230 |
| Rankin Inlet | 765 | 715 | 93% | 525 | 500 |
| Repulse Bay | 240 | 240 | 100% | 205 | 200 90 |
| Whale Cove | 125 | 120 | 96% | 95 | |
| Bay Chimo | 35 | 35 | 100% | 30 | 30 |
| Cambridge Bay | 495 | 420 | 85% | 325 | 275 |
| Coppermine | 570 | 455 | 80% | 415 | 360 |
| Gjoa Haven | 415 | 390 | 94% | 315 | 285 |
| Holman | 205 | 165 | 80% | 160 | 135 |
| Pelly Bay | 220 | 215 | 98% | 190 | 190 |
| Taloyoak | 295 | 270 | 92% | 255 | 235 |
| Aklavik | 445 | 130 | 29% | 70* | 40* |
| Colville Lake | 45 | 45 | 100% | 15 | 5 |
| Déline | 330 | 325 | 98% | 80 | 40* |
| Fort Good Hope | 340 | 230 | 68% | 55* | 40* |
| Fort McPherson | 465 | 135 | 29% | 80 | 40* |
| Fort Norman | 225 | 180 | 80% | 45 | 35* |
| Inuvik | 1,030 | 210 | 20% | 115* | ¶ |
| Norman Wells | 85 | 35 | 41% | 20 | 15* |
| Paulatuk | 130 | 45 | 35% | 35 | 25 |
| Sachs Harbour | 75 | 30 | 40% | 20 10* | 10 10* |
| Tsiigehtchic | 85 | 35 | 41% 37% | 105 | 80* |
| Tuktoyaktuk | 500 | 185 | 37 76 | 125 | |
| Dettah | 95 | . 85 | 89% | 10* | 10* |
| Fort Liard | 255 | 230 | 90% | 50 | 30* |
| Fort Providence | 415 | 320 | 77% | 75 | 40* |
| Fort Resolution | 310 | 175 | 56% | 30* | 25* |
| Fort Simpson | 485 | 305 | 63% | 95* | 35* |
| Fort Smith | 910 | 275 | 30% | ¶ | 9 |
| Hay River | 700 | 225 | 32% | 1 | 1 |
| Hay River Reserve | 135 | 105 | 78% | 20 | 5* |
| Jean Marie River | 35 | 30 | 86% | 5 | ¶ |
| Kakisa | 30 | 25 | 83% | 5 | 1 |
| Lac La Martre | 210 | 210 | 100% | 40 | 30 20* |
| Łúts'el K'é | 165 | 150 | 91% | 40 | 20* # |
| Nahanni Butte | 60 | 50 | 83% | 5* | ¶ 5* |
| Rae Lakes | 150 | 150 | 100% | 15* | 5* 65* |
| Rae Edzo | 835 | 825 75 | 99% 100% | 125* 15 | 5 |
| Snare Lakes | 75 | | | 25 | 20 |
| Trout Lake | 45 | 45 110 | 100% 100% | 45 | 20 |
| Wrigley | 110 | 490 | 32% | 45 200* | 150* |
| Yellowknife | 1,535 90 | 490 70 | 32% 78% | 200* | 20* |
| Fort Smith, Unorganized | 90 | 70 | 10.10 | 20 | 20 |

Source : Aboriginal Peoples' Survey 1991

Figures to be used with caution. The standard deviation of the estimate is between 16.6% and 33.3%

¶: Incompletely enumerated settlement.

Note: Some percentages are over 100 because some people speak more than one Aboriginal Language

Official Languages Act came into effect. They provide for tapes in Aboriginal languages of important decisions, orders and judgements from Courts and quasi-judicial bodies. The

Initiative 2

Act is now fully in effect.

Establish an Advisory Council for the Languages Commissioner.

The Languages Commissioner was advised that the drafting of regulations is not her responsibility, but rather that of the The Languages Commissioner must consult annually with GNWT, and that they are adopted and amended by Cabinet. organizations representative of each Official Language. In Numerous meetings were held with the Official Languages order to accomplish this, an Advisory Council was suggested Unit of the Premier's office, to urge GNWT to develop these by the Legislative Assembly when the Languages regulations and to discuss the process for initiating them. Commissioner was appointed. In 1992-93, the Languages GNWT has indicated that they will not be moving forward with Commissioner developed a discussion paper highlighting the regulations at this time, but will be drafting guidelines and questions that needed to be answered before a Council could be directives for the Act instead. The Languages Commissioner appointed. (This paper appears in the appendices of the first offered to provide comments as these guidelines evolve. annual report.)

The Languages Commissioner recommended in her 1992-93 Annual Report that GNWT proceed immediately with In April and May 1993, over 100 letters were sent to individuals, Members of the Assembly, groups and organizations in the developing these guidelines and that they consult the public, NWT asking for comments on how a Council could be formed, organizations, all departments and institutions, and the who should be represented, and so on. Only about 30 responses Languages Commissioner during the development process. were received. The Languages Commissioner has followed up She also recommended that the guidelines be gathered together by meeting with some of the groups and individuals who did into one document. The GNWT indicated that they would be not respond. tabling an update on the directives manual in the January -February 1994 session of the Legislative Assembly, in response to this recommendation, but it was not tabled. The Languages Many different ideas have been submitted, including the Commissioner, however, understands that this project requires a great deal of time, and is pleased that it is being undertaken. The Languages Commissioner has also obtained copies of

possibility of using existing groups rather than creating a new body. The Languages Commissioner briefly mentioned these options in her Annual Report, and indicated that she wanted to discuss this matter with the Legislative Assembly before proceeding. When the Languages Commissioner appeared in Official Languages policies, guidelines and regulations from other jurisdictions and forwarded them to the Official Languages the Assembly in March 1994, the Annual Report was referred to the Agencies, Boards and Commissions Committee for Unit for their consideration. review in April 1994, so as of March 31st, she was still awaiting the opportunity of discussing these options. In the meantime, In considering guidelines that must be established for the implementation of this Act, the Languages Commissioner the Languages Commissioner is preparing some cost estimates for the various options. reviewed the protocol, drafted by her office and the Official

In the absence of an Advisory Council, the Languages Commissioner has met with the Dene Cultural Institute Elders comments to the Official Languages Unit in March 1994. Council, the Inuit Cultural Institute Elders Council and General Assembly, the presidents of all the francophone organizations, The Languages Commissioner also began working on clarifying and the Fédération Franco-TéNOise, and she attended the the guidelines for investigations (see Complaints and Inquiries Metis Heritage Association conference on Michif. She has Chapter). also met with many other groups and individuals to maintain an awareness of their needs and to solicit their advice.

The Languages Commissioner also wrote to the Premier to ask if GNWT employees could serve on the Council, as many of

when, on December 31, 1993, Section 13(4) and (5) of the them have expressed an interest. The Premier indicated that it will depend on the terms of reference and objectives of the Council.

> **Initiative 3** Draft regulations for the administration of the Official Languages Act.

Languages Unit in September 1992, relating to the coordination of response to requests for information. She provided

In addition to these specific initiatives, the Languages Commissioner dealt with 377 complaints and inquiries, 80% of which are completed. See Chapter 2 for details.

II STAFF

During 1993-94, the Office of the Languages Commissioner hired a researcher/writer. This position was filled by a casual for eight months, while it was being classified and advertised. It was filled in December 1993. The office now has three positions.

During the year, we hired some casuals and contractors for projects like the production and distribution of the Annual Report, the compilation and analysis of the results of our public awareness survey and our survey of language programs and services in non-governmental organizations, cataloguing

resource materials, updating the information package on funding sources, the production and distribution of public information on the Official Languages Act for Aboriginal Languages Month and French Week, and to replace the secretary during vacation.

The Office of the Languages Commissioner also issued a call for proposals for legal counsel services. In March 1994, a committee of three people reviewed all the proposals in detail and made a recommendation to the Management and Services Board of the Legislative Assembly (The contract was finalized shortly after this).

HI BUDGET

In 1993-94, the budget of the Office of the Languages Commissioner was adjusted to allow us to hire a researcher/ writer.

Our overexpenditure was only 2%. In 1992-93, it was 4.5%. If we consider that this was only the second year for this Office, that we can never anticipate our needs for legal counsel services (as this relates to the number of complaints received), and that in 1993-94 an Annual Report was produced for the first time, our overexpenditure is understandable. All expenditures are reviewed and processed by the finance and administration section of the Legislative Assembly.

For 1994-95, the Office has requested an increase in the funds for legal counsel services, because we anticipate that more people will know about the existence of this office, and we may need more advice. We also have a number of cases ongoing from the 1992-93 and 1993-94 years that require further consultations, so our case load in 1994-95 will include new cases plus these outstanding cases.

Figure 1 Office of the Languages Commissioner Budget 1993-94

| | Allocation | Expenditures | Variance |
|----------------------|------------|--------------|------------|
| Salaries & Wages | | | |
| Permanent | \$206,000 | \$163,145 | \$42,855 |
| Casuals | \$16,000 | \$65,158 | (\$49,158) |
| Total | \$222,000 | \$228,303 | (\$6,303) |
| <u>O&M</u> | | | |
| Travel, Transport | \$27,000 | \$18,291 | \$8,709 |
| Materials, Supplies | 10,000 | 8,340 | \$1,660 |
| Purchased Services | 5,000 | 7,449 | (\$2,449) |
| Contract Services | 59,000 | 61,027 | (\$2,027) |
| Furniture, Equipment | 0 | 4,916 | (\$4,916) |
| Other expense | 0 | 1,198 | (\$1,198) |
| Total | \$101,000 | \$101,221 | (\$221) |
| | | | |
| Task as a Whole | \$323,000 | \$329,524 | (\$6,524) |

Source : Legislative Assembly Financial Report

IV MANDATE

INTRODUCTION

The Languages Commissioner has become aware that there is some confusion about who is responsible for various activities related to Official Languages. There are two Official Languages Acts, for example, and people are sometimes confused about how they apply and who they apply to. There are three different roles as well - the role of the Legislature, the role of government

institutions and their employees, and the role of the Languages Commissioner or Commissioner of Official Languages. The following charts provide a brief explanation of the roles and responsibilities as they were for the 1993-94 year. A more detailed explanation of responsibilities for the NWT Official Languages Act is found after Figures 2.1 and 2.2.

3.2. SURVEY OF OFFICIAL LANGUAGES SERVICES AND PROGRAMS IN NON-GOVERNMENT ORGANIZATIONS

31

One purpose of this study was to determine the level of support regional and community corporations, newspaper, magazine in communities for Official Languages. It is important to know and book publishers, hunters' and trappers' associations, whether or not employees of government institutions support friendship centres, Official Languages associations and these initiatives, especially if the government has obligations committees at the territorial, regional and community level, to meet, but it is equally as important to know that there is day cares, visitors' centres, unions, and so on! concrete evidence of support in the non-government sector of society as well. If there is little such evidence, it could mean One comment frequently heard was that community radio that there are barriers that prevent people from being involved, stations and bush radios are often used full-time by community or that there is a lack of support. This study revealed a residents, especially when people are out in the bush, on the tremendous contribution being made by people outside land, or in homes with no telephone. A large part of this government, even though they have no obligation to be involved. information network involves Aboriginal Languages, and in This is a very positive sign. some communities is considered to be a strong contributor to the maintenance of these languages. Television and radio This survey, conducted over the telephone by summer students programs in Official Languages were also considered to be a very effective medium for encouraging the use of these languages in the home.

in 1992-93, resulted in several hundred pages of information from almost every community in the NWT. As a result of this project, the Languages Commissioner became aware that many non-government organizations are engaged in language-The results of this survey were originally gathered with the related activities - providing service and information to the intention of producing a directory so people could contact public, conducting research, recording traditional knowledge, others who were undertaking a similar project. It would also telling and recording stories, teaching fluency and literacy, be a useful tool for newcomers to a community. However, after developing computer-assisted learning tools, conducting realizing the magnitude of such a project, it was decided that linguistic research, writing dictionaries, producing artistic the office did not have the resources to undertake this research works (music, theatre, dance, video, film), counseling, advising, on a yearly basis. The office does, however, use this information doing community development, and many more activities. to refer people to others who might be of assistance because of their previous experience.

Organizations surveyed included: Hamlets, regional councils, other municipal bodies, private businesses, elders groups, This study has also provided the Languages Commissioner community education councils, co-ops, women's and youth with a wealth of information about community needs and groups, literacy support groups, housing associations, justice expertise. It has also made many individuals aware of the committees, drug and alcohol committees, band and tribal Official Languages Act. councils (First Nations councils), Aboriginal organizations,

3.3. LITERACY AND FLUENCY RATES BY COMMUNITY

The third study completed in 1993-94 provided us with literacy lower than in the group over 15 years old. Literacy rates are and fluency rates by community. The information provided in lower in the West than in the East. the 1992-93 report was very general, but we have now obtained more specific information from Statistics Canada. See Figures There are still gaps in this information, however, and a more 17 and 18. detailed study must be undertaken, so that language planning and policy development can take the reality into consideration. Some studies already conducted by the regions themselves The new figures confirm the data reported in 1992-93. On the average, Inuit have a higher fluency and literacy rate in their may provide additional data, but these studies need to be language, but these rates are lower in the Western Arctic identified and gathered first. Without accurate and complete communities than in the East. Dene and Metis communities information, many efforts will continue to be based on "best have varying degrees of fluency - some show a 100% fluency guesses".

rate, some only 20%. Fluency among younger speakers is

CHAPTER 3

SPECIAL STUDIES

3. INTRODUCTION



hree special studies were completed in 1993-94. The results are reported below. Two of these began in 1992-93 - a survey of public awareness and attitudes about Official Languages, and a survey of Official Languages services and programs

in non-government organizations. The Languages Commissioner thanks everyone who participated in these activities.

The third study contains new information obtained about literacy and fluency by community after the detailed overview

of NWT Official Languages was published in 1992-93.

Last year's report also contained information on the Official Languages funding agreements with Secretary of State. Since the final financial statements for 1993-94 have not yet been received by this office, they cannot be included here. Once these interim and final reports are signed by GNWT and Canadian Heritage (the department now responsible for the agreements), they are public documents and can be obtained from the Premier's office or Canadian Heritage.

3.1. SURVEY OF PUBLIC AWARENESS AND ATTITUDES ABOUT OFFICIAL LANGUAGES

During 1992-93, several hundred surveys were distributed to surveyors in 25 communities. Three Arctic College students in the Interpreter/Translator Program, Fort Smith, also assisted during their practicum.

Five surveyors who received questionnaires did not respond at all. From the other 20 communities, 588 surveys were received. Almost all of these were from the Inuvik, Fort Smith, and Kitikmeot regions, and Yellowknife. Other communities may be surveyed in the future, but for the time being, the office is devoting its time and resources to other tasks.

Although it is not possible to draw any major conclusions from such a small sample, the survey provided the Languages Commissioner with some useful information. For example, since some people indicated that they had never heard of the

Official Languages Act before, or that they did not know anything about its provisions, the Languages Commissioner confirmed that there was a need for more public information.

It also provided a better insight into some negative attitudes that need to be addressed, and became aware of personal evaluations of the effectiveness of current programs and services. Although complaints expressed in these surveys were not added to the case load, the Languages Commissioner became aware of a number of situations that she should monitor.

It was also an interesting exercise to compare some of these surveys with those received from employees of government institutions in these same communities. For a detailed report of the employee survey, see the first Annual Report, 1992-93.

Figure 2.1

THE NWT OFFICIAL LANGUAGES ACT

The NWT *Official Languages Act* applies to institutions of the NWT Legislative Assembly and Government of the NWT.

It recognizes eight Official Languages:

English, French, Cree, Chipewyan, Dogrib, Gwich'in, Slavey (North and South), Inuktitut (including Inuvialuktun and Inuinnaqtun)

LEGISLATIVE ASSEMBLY

• adopts and amends NWT Official Languages legislation

LANGUAGES COMMISSIONER

• ensures NWT government institutions respect the NWT *Official Languages Act* and language provisions in other territorial Acts and regulations and

• handles complaints about NWT Official Languages implementation

• promotes the Official Languages of the NWT

DEPARTMENT OF EXECUTIVE

(OFFICIAL LANGUAGES UNIT)

• oversees and coordinates the implementation of Official Languages in NWT government institutions and

• promotes Official Languages of the NWT

and

and

• coordinates negotiations with the federal government for Official Languages funding and monitors expenditures

and

• acts as a liaison between NWT government institutions and the Languages Commissioner

NWT GOVERNMENT

DEPARTMENTS, AGENCIES, BOARDS

• implement NWT Official Languages policies, directives, guidelines and

and NUT

• provide NWT Official Languages services and programs (eg. interpretation, translation, school programs, language training programs, linguistic research, services to the public...)

> Speakers of the Official Languages are the most important partners in preserving, enhancing and developing these languages.

WHO'S WHO IN OFFICIAL LANGUAGES?

Figure 2.2 THE OFFICIAL LANGUAGES ACT OF CANADA The Official Languages Act of Canada applies to all institutions of the Parliament of Canada and the government of Canada. It recognizes English and French as the Official Languages of Canada, and the importance of preserving and enhancing the use of languages other than English and French. It does not affect legal and customary rights of languages other than English and French. PARLIAMENT OF CANADA • adopts and amends federal Official Languages legislation COMMISSIONER OF OFFICIAL LANGUAGES • ensures federal government institutions respect the Official Languages Act of Canada and language provisions in other federal Acts and regulations and • handles complaints about federal Official Languages implementation and • promotes the Official Languages of Canada TREASURY BOARD • directs, coordinates, monitors, evaluates federal Official Languages policies, directives, programs and • provides information on Official Languages of Canada

CANADIAN HERITAGE

programs

| CANADIAN HERITAGE |
|--|
| (formerly SECRETARY OF STATE) |
| • encourages a coordinated approach to Official Languages implementation in federal institutions and |
| • promotes and supports Official Languages activities such as services to the public, language learning opportunities, etc. |
| FEDERAL DEPARTMENTS, AGENCIES, BOARDS • implement federal Official Languages policies, directives, guidelines and |
| • provide federal Official Languages services and |

WHO'S WHO IN NWT OFFICIAL LANGUAGES?

THE NWT OFFICIAL LANGUAGES ACT

This Act applies to institutions of the NWT Legislative Assembly and Government of the NWT. It does not apply to municipal councils, the federal government or private businesses. It establishes English, French, Cree, Chipewyan, Dogrib, Gwich'in, Slavey (North and South), and Inuktitut (including Inuinnaqtun and Inuvialuktun) as the Official Languages of the NWT. Responsibility for this Act is shared by many individuals, as described below.

NWT LEGISLATIVE ASSEMBLY

Members of the Legislative Assembly:

- are elected by the people of the NWT;

- debate and adopt the laws for the NWT (passed the NWT Official Languages Act in 1984);

- debate and pass amendments to these acts (have adopted several amendments to the NWT Official Languages Act, especially in April 1990);

- provide direction to government about the implementation of NWT laws;

- approve the funding for government departments and institutions;

- study government activities through standing and special committees, questions during sittings of the Assembly, and daily monitoring.

LANGUAGES COMMISSIONER OF THE NWT

- is appointed by a vote of the Legislative Assembly, under the NWT Official Languages Act;

- is independent of government; reports to the Legislative Assembly as a whole;

- monitors the activities of institutions of the Legislative Assembly and GNWT to ensure they comply with the Official Languages Act,

- investigates complaints that the spirit, intent or provisions of the Official Languages Act are not being respected, or that any provision of any other Act or regulation relating to the status and use of Official Languages is not being complied with;

- attempts to achieve a reasonable resolution of any Official Language problems identified in government institutions;

- provides information about Official Languages of the NWT:

- promotes an understanding of the needs, aspirations, rights and privileges of Official Language groups;

- solicits the advice of organizations representative of each Official Language;

- reports annually to the Legislative Assembly, making recommendations for amendments to the Official Languages Act or to improve programs and services in Official Languages.

NWT EXECUTIVE COUNCIL OR CABINET

- includes the Premier and all the Ministers;
- oversees the operations of all government departments, boards and agencies;
- ensures that all legislation is respected in government institutions;
- adopts and amends regulations for Acts of the NWT;
- reviews and approves government policies;
- approves major expenditures for departments and agencies;
- establishes priorities for government programs and services.

OFFICIAL LANGUAGES UNIT, DEPARTMENT OF EXECUTIVE

- provides support to the Premier and Cabinet on Official Language matters;
- is responsible for government initiatives with respect to:
- maintenance and revitalization of Aboriginal Languages; • delivery of Official Language services throughout the government;
- negotiations with the federal government for funding under Official Languages agreements;
- implementation of Official Languages agreements; and
- evaluation and monitoring of those agreements.

- oversees and coordinates the implementation of Official Languages in government departments and institutions;

- ensures policies, directives and guidelines on Official Languages are developed by departments and other government institutions for approval as required;

- acts as a liaison between the Languages Commissioner's office and government institutions.

DEPARTMENTS, BOARDS, AGENCIES OF THE GNWT

- consult with Official Languages Unit in the development and implementation of Official Language policies*, guidelines, programs and services;

- ensure employees understand and respect the spirit, intent and provisions of the Official Languages Act;

- ensure employees understand and respect the provisions of other Acts and regulations relating to the status and use of Official Languages;

- provide services and programs as required by the Official Languages Act and language provisions of other Acts and regulations;

- keep the Official Languages Unit informed of language issues arising in their department or agency**.

DEFINITION:

A COMPLAINT involves a situation where a An INQUIRY is a simple request for information, usually about Official Languages or the person or group feels that their language rights Official Languages Act, or any other Act or or privileges have been infringed or denied. regulation relating to the status or use of the They may feel that they have been treated Official Languages. It does not include any unfairly or have been adversely affected by suggestion that a person feels that she or he has some policy, program, action or lack of action. been unfairly treated.

Examples of Inquiries:

How many speakers of Dogrib are there in the NWT?

Which languages are spoken in each community?

What are dialect differences?

What computer programs exist for various languages?

Do all of the languages have writing systems?

How do I arrange for interpretation or translation services?

Which languages are Official and why?

What is the history of Official Languages legislation and policy in the NWT?

How can I obtain tapes or lessons in Inuinnagtun?

Do I have the right to use my language in the courts?

What is the role of the Languages Commissioner?

DEFINITION:

Examples of Complaints:

I wasn't able to speak with anyone in the local GNWT office in my language.

I wasn't told I could have an interpreter assist me in court proceedings.

I received a letter from GNWT in English, but that's not my first language.

The sign on the government building is in English only.

The notices in the newspaper are only in English.

I couldn't get a copy of the Legislative Assembly debates in my language.

I was told I can't use my language at work, but it is an Official Language.

I want to learn another Official Language, but my supervisor won't allow me to take a course during working hours.

⁽Some departments have policy officers responsible for Official Languages.) * (All departments and some agencies have Language Coordinators who coordinate their department's or agency's approach to Official Languages initiatives.)

8. WHAT IF THE DEPARTMENT OR AGENCY DOESN'T ACT ON THE LANGUAGES COMMISSIONER'S RECOMMENDATIONS?

Assembly if a department or agency does not take action through a Special Report at any time. within the required time to rectify a problem. She can do this

The Languages Commissioner can report to the Legislative through her Annual Report to the Legislative Assembly, or

9. CAN THE LANGUAGES COMMISSIONER DO ANYTHING ELSE TO ENSURE THAT RIGHTS AND PRIVILEGES ARE RESPECTED?

The Languages Commissioner can go to court on someone's behalf, or as a party, to ask the courts to consider a case. However, this is only used as a last resort, when a negotiated settlement cannot be reached. Besides, courts are adversarial, which means that they do not always consider a solution that is of benefit to all parties. The Languages Commissioner will try to find solutions that will benefit everyone, even if that benefit is simply a better understanding of administrative fairness or of someone's rights and privileges.

Often, individuals will decide not to go to court to resolve issues, because it is time-consuming, expensive, and too formal. The Languages Commissioner could ask the courts to consider any matter that she thinks is in the public interest, but this is only done by an ombudsman if it is absolutely necessary.

The Languages Commissioner's office gives citizens some assurance that there is a "watchdog" who assists in keeping the government accountable, but it also offers government institutions an opportunity to answer to unfair criticism.

The following trips were made by the Languages Commissioner and her staff in 1993-94

| | In NWT | Outside NWT |
|--------------|--|-------------------------|
| Languages | | |
| Commissioner | Fort Smith Fort Norman Coral Harbour | ${ Toronto \\ Ottawa }$ |
| Staff | Tuktoyaktuk | Ottawa |

When the Researcher/Writer filled the indeterminate position, The Languages Commissioner's trips to communities involved he travelled to Ottawa to attend a conference on assimilation of complaints investigations and consultations with groups representative of Official Languages. Because of the number minority languages, and had meetings with Treasury Board, of communities to be consulted, the Languages Commissioner the office of the Commissioner of Official Languages, the office of the Clerk of the Joint Standing Committee on Official also meets with a number of groups in Yellowknife to limit her time away from the office. The Executive Secretary attended Languages, the Access to Information and Privacy Commissioners' offices, and Canadian Heritage. This was for a meeting in Tuktoyaktuk about Inuinnaqtun (her own language) and Inuvialuktun. research and professional development.

Along with the ongoing objectives of this office, the following are the specific objectives for the next year:

1) To monitor the Canada-NWT Cooperation Agreements on Aboriginal Languages and French (the Cooperation Agreement expired on March 31st, 1994);

2) To work with GNWT to establish guidelines for the implementation of the Official Languages Act;

3) To distribute the brochure about the Official Languages Act and the role of the Languages Commissioner;

4) To commemorate the tenth anniversary of the passing of the NWT Official Languages Act on June 28th.

V TRAVEL

In Ottawa, the Languages Commissioner met with staff of the GNWT office, the Commissioner of Official Languages, Secretary of State, Treasury Board, and Corrections. She also travelled to Toronto and Ottawa on one trip to attend the National Ombudsman's Conference and a Linguistic Rights Conference, where she made a presentation. These trips provide opportunities for professional development that are not available in the NWT.

VI OBJECTIVES FOR 1994-95

In addition to these objectives, the office will review the investigative guidelines, finalize the review of the protocol between GNWT and the Languages Commissioner regarding requests for information, and research and, hopefully, implement a new database system.

Also, after the 1992-93 Annual Report is reviewed by the Agencies, Boards and Commissions Committee in April 1994, some recommendations will be made and the office will have to work on these. As well, the question of the Advisory Council will be addressed during this review.

The Languages Commissioner anticipates providing comments on the review of the Education Act and the proposed Access to Information and Privacy Act, and will cooperate, if possible, with the Commissioner of Official Languages of Canada in a study of Official Languages in the justice system.

The office will probably move from the Cunningham Building in 1994-95. This will be time consuming, and signs, promotional materials, and stationery will have to be changed.

CHAPTER 2

COMPLAINTS AND INQUIRIES

INTRODUCTION



his chapter contains an analysis of the complaints and inquiries handled by the Languages Commissioner in the 1993-94 year. Instead of providing details about the cases, as was done last year, this report focuses on an analysis of the case

load - where the complaint or inquiry originates, what type of organizations or individuals have contacted us, which department or agency was the subject of the complaint or inquiry, what type of issues were raised, and so on.

Most of the figures relate to the "case load" in 1993-94, that is, all the new cases opened in 1993-94 plus all the cases that were unresolved at the end of 1992-93. Some of the figures show comparisons between 1992-93 and 1993-94.

Guidelines used by the Languages Commissioner for complaints investigations are also included. There is a flow chart which summarizes this process, followed by a detailed explanation of each step taken by the Languages Commissioner in dealing

with complaints. These procedures are based on the Official Languages Act, investigation guidelines used in other ombudsmen's offices around the world, and previous court decisions which have interpreted wording that is the same as or similar to the wording of our Act. These are legal precedents that must be considered by the Languages Commissioner in interpreting our Official Languages Act.

These guidelines are currently used by the Languages Commissioner in complaints investigations. This is the first time they have been described in detail, so, with the tabling of this report, they should be considered to be fully in effect. However, comments would be welcomed.

There is also a Protocol for the Coordination of Responses to Requests for Information from the Languages Commissioner. This protocol is under review, but does not affect the guidelines for complaints investigations.

ANALYSIS OF THE COMPLAINTS AND INQUIRIES 1993-94

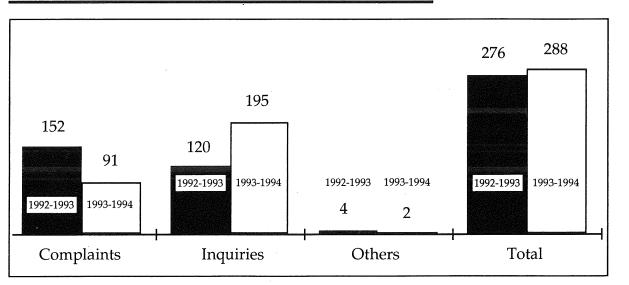
How many complaints and inquiries were received?

Figure 3 shows the total number of complaints and inquiries received in each year - 276 files were opened in 1992-93, and 288 in 1993-94. The category "others" includes such things as the Languages Commissioner's own initiatives - for example, informing a bank or a restaurant about a translation error on one of their signs. These matters are not within the jurisdiction of the Languages Commissioner, but, in the public interest, she has made an effort to provide some assistance.

The number of complaints is larger in the first year than in the second year. One reason for this is that the Languages Commissioner explained, during the first year, the limits of her jurisdiction to many groups and individuals, so people became more familiar with her role. For example, people who complained, in 1992-93, about a matter related to the Federal Official Languages Act, were told that the Languages Commissioner could not deal with such things, so they were referred to the office of the Commissioner of Official Languages in Edmonton or Ottawa.

Figure 3

Complaints, Inquiries, and Other Cases Received in 1992-93 and 1993-94



6. WHAT MATTERS SHOULD BE BROUGHT TO THE ATTENTION **OF THE DEPUTY HEAD AND PREMIER?**

The Official Languages Act says that the Languages impose any penalty on the parties involved. She is limited to reporting findings and making recommendations, although there is an onus on government to respond to the recommendations. 6.1. WHAT RECOMMENDATIONS CAN THE LANGUAGES COMMISSIONER MAKE? The Languages Commissioner may make any recommendations that she thinks fit. She can recommend that employees and officials of government departments and agencies be better informed about the rules of fairness. She can explain why certain actions were not acceptable, and suggest how a situation could have been handled better to avoid unfairness. She can also recommend that employees be better informed about the rights and privileges provided for in the Official Languages Act, and in other Acts or regulations relating to the status and use of Official Languages. The Languages Commissioner can also recommend that other factors, which are outside the control of the individuals involved, be addressed by higher officials who have the authority to make the required changes. This may involve recommendations about policy, guidelines, directives, allocation of resources, or other administrative affairs. When the Languages Commissioner makes recommendations, she can ask the department or agency to take action to implement them within a specified time. She can also ask to be notified of any action taken.

Commissioner must notify the Deputy Head and Premier, if, after she conducts her investigation, "the Languages Commissioner is of the opinion that any matter should be Deputy Head of a department or agency, before investigating, The Languages Commissioner may find that some procedural unfairness exists or existed. She might also find that this was due to an administrative mistake or an abuse of power. If the upheld, she will also report this.

referred to a government institution concerned for consideration and any necessary action". (Some Acts require that an investigator give a "notice of intent to investigate" to the but this is not the case with the Official Languages Act.) Languages Commissioner finds that, indeed, a person or organization has been treated unfairly, or has been adversely affected by some policy, action or lack of action, then she must bring this to the attention of the head of the department or agency, and to the attention of the Premier. If she finds that a person's language rights or privileges under any Act or regulation have been infringed or denied, or that the spirit and intent of the Official Languages Act have not been The Languages Commissioner may find, however, that no administrative error occurred, and that the complaint is not valid. She will then report this to the institution and the complainant, with reasons. It is important to note that the Languages Commissioner does not issue decisions or orders. She cannot force a government

institution to act or cease to act in a certain way. Nor can she

7. HOW SHOULD THE COMPLAINANT BE INFORMED?

reveal. The Languages Commissioner cannot release informa-The Languages Commissioner must inform the complainant, "in the manner and at the time that the Languages Commissioner tion about matters involving cabinet secrecy, evidence of criminal activity, matters regarding the security of an instituthinks proper", about the results of an investigation, any tion or individual, personal medical or financial information, recommendations she has made, and about what actions the institution proposes to take to correct the situation. and so on. The identity of the complainant is also kept confidential unless the person gives permission for it to be If the Languages Commissioner decides that a complaint is revealed. (Much of this is addressed in the proposed NWT invalid, she can explain to people why their expectations were Access to Information and Privacy Act, and, although this Act unreasonable, what their real entitlements are, and why she has yet to be debated by the Legislative Assembly, most of its provisions are already used as guidelines by the Languages feels that they were, in fact, treated fairly. Commissioner.)

The Languages Commissioner, in reporting about a complaint, is subject to certain restrictions about what information she can

5. IS THE COMPLAINT VALID?

After considering all the information, the Languages Commissioner must decide whether or not a complaint is valid.

5.1. WHAT RIGHTS AND PRIVILEGES DOES THE PERSON HAVE?

The Languages Commissioner, with the assistance of legal counsel, will decide what rights and privileges a person has according to the Official Languages Act, or according to any other Act or regulation relating to the status or use of Official Languages. She then has to decide whether or not the rights, privileges, spirit and intent of the Act were respected.

5.2. WHAT STANDARD OF SERVICE IS ACCEPTABLE?

One difficulty the Languages Commissioner has faced in deciding whether or not a complaint is valid, is that up to the end of March 1994, no guidelines, policies or regulations existed for the implementation of the Official Languages Act. In many cases, the Languages Commissioner must decide for herself what a reasonable level of service is. For example, in Section 14 of the Official Languages Act, a person has the right to services in French or an Aboriginal language, in "regional, area and community offices", if there is "a significant demand" or if the "nature of the office makes it reasonable to expect that service".

But what is a "significant demand"? Should this be based on the number of people who ask for a service, or on the number of people who speak a certain language in a community, even if they don't ask for a service? And from what type of office is it reasonable to expect service? Should it be any office that has any contact with the public, or only offices that deal with the public regularly? Does it include any office that sets policy

and determines priorities for programs and service? And how should a service be delivered? Does it have to be provided by the officer responsible or can it be delivered by an interpreter or translator? Should the interpreter or translator be available in person, or is it adequate to provide a service over the telephone or in written form?

Because the Official Languages Act does not itself establish these standards, they must be set out in guidelines, directives, policies or regulations. The Languages Commissioner can establish her own standards, and decide what is acceptable in her own opinion, but these standards might differ from what a government institution considers adequate. If people know from the beginning what level of service they are entitled to, there is less chance they will complain when services do not meet their personal expectations.

The Languages Commissioner applies what she feels are reasonable criteria in establishing whether or not a service or program meets the requirements under the Act. In some cases, she has told the institution that their service is in excess of what is required by law. Usually, this is a credit to the institution, but if this level of service takes away the resources needed for the provision of another required service or program, the Languages Commissioner will bring this to the attention of the institutions involved and suggest a more equitable distribution of resources, so that peoples' rights are respected in all their activities.

The Languages Commissioner is also aware that we must use innovative ways to implement our Official Languages Act, because it is unique. The provision of services and programs to each linguistic minority group must be based on the special needs of each group, but also on the limited financial and human resources available.

Figure 4 Case Load in 1992-93 and 1993-94

| | Ongoing from Current Year | | | % of Case Load | | |
|-----------|---------------------------|----------------|-----------|----------------|---------------|-----------|
| | previous year | Cases received | Case Load | Cases closed | Cases ongoing | completed |
| 1992-1993 | 0 | 276 | 276 | 187 | 89 | 68 |
| 1993-1994 | 89 | 288 | 377 | 301 | 76 | 80 |

Another reason for the larger number of complaints in 1992-93 Figure 5 is that it actually covers 14 months; two months from the 1991-Jurisdiction over the 1993-94 Case Load 92 year were included, since the office opened on February 1st, by Complaints, Inquiries and Other Cases 1992.

How many cases were resolved?

Figure 4 illustrates that in the first two years, 564 files were opened. Since not all cases from 1992-93 were completed, the actual "case load" in 1993-94 is 377 (288 received in 1993-94 plus 89 cases ongoing after March 31st, 1993.) In 1992-93 68% of the case load was completed, and in 1993-94, 80% of the case load was completed.

How many cases are within the Languages Commissioner's Where did the complaints and inquiries come from? jurisdiction?

Figures 6.1 and 6.2 show what percentage of the cases came Figure 5 shows the percentage of cases dealt with in 1993-94 from each region and each community in 1992-93 and 1993-94. over which the Languages Commissioner had jurisdiction. There are a number of factors that influence these numbers. Each contact with the office is recorded as a complaint or First, some regions and communities have larger populations, inquiry, but many are classified as "outside our jurisdiction". so more cases will naturally originate there. Also, the Languages Out of the case load handled in 1993-94, 35% of the cases were Commissioner's office is in Yellowknife, and the staff live in not within the Languages Commissioner's jurisdiction. These Yellowknife; this availability definitely affects these numbers. matters are referred to the appropriate authority whenever Cases which are "Languages Commissioner's own initiative" possible. In reviewing the reports of other ombudsmen and are also recorded as originating in Yellowknife, even if the commissions, it becomes obvious that this is a typical situation, matter deals with some other community. even for offices that have existed for a long time.

Figure 6.1

Origin of the Cases Received by Region - 1992-93 and 19

| | % 1992-93 | % 1993-94 | %Population* |
|------------------------------|-----------|-----------|--------------|
| Inuvik Region | 10.9 | 3.1 | 14.7 |
| Fort Smith Region | 9.4 | 8.3 | 21.5 |
| Yellowknife | 42.4 | 51.4 | 26.3 |
| Baffin Region | 14.9 | 9.7 | 19.7 |
| Keewatin Region | 4 | 4.9 | 10.1 |
| Kitikmeot Region | 6.5 | 2.1 | 7.6 |
| Outside NWT (Canada) | 8.7 | 16.3 | - |
| Outside Canada | 0.4 | 2.4 | - |
| All Communities of the NWT | 2.2 | 0.4 | - |
| All Dene & Metis Communities | 0.7 | 1 | - |

* Bureau of Statistics - Census 199

| Type of Cases | Within Jurisdiction | Outside Jurisdiction | Total |
|---------------|------------------------|-------------------------|-------|
| Complaints | 77% | 23% | 100% |
| Inquiries | 57% | 43% | 100% |
| Others | 0% | 100% | 100% |
| Grand total | 65% | 35% | 100% |

In addition, if the Languages Commissioner or her staff travel to communities, the number of complaints and inquiries from the communities visited will increase as a result. The Languages Commissioner tries to accept all invitations 0 1004

| 9 | 9 | 3 | - | [9 | 99 | 4 | |
|---|---|---|---|----|----|---|--|
| | | | | | | | |

to communities, but is sometimes unable to travel because, for example, the Legislative Assembly is sitting, and she could be called as a witness anytime. However, she also provides a lot of public information which goes to all communities in all Official Languages, so people know the office exists and how to contact her. She also meets with many community representatives in Yellowknife and at regional meetings.

Figure 6.2

Origin of the Cases Received by Community - Detailed Comparison 1992-93 and 1993-94

| | % 1992-93 | % 1993-94 | | % 1992-93 | % 1993-94 |
|--------------------------|-----------|-----------|-----------------------------|-----------|-----------|
| Inuvik Region in general | 1.5 | 0 | Hall Beach | 0 | 0.7 |
| Colville Lake | 0.4 | 0.4 | Iqaluit | 6.5 | 5.9 |
| Déline | 0.4 | 0.4 | Lake Harbour | 0.4 | 0.7 |
| Fort Good Hope | 0.4 | 0.4 | Pangnirtung | 4 | 0.4 |
| Fort McPherson | 0.7 | 0 | Pond Inlet | 3.3 | 1.7 |
| Inuvik | 4.4 | 1.7 | Baker Lake | 0.4 | 0.4 |
| Tuktoyaktuk | 3.3 | 0.4 | Coral Harbour | 1.1 | . 3.1 |
| Dettah | 0 | 0.7 | Rankin Inlet | 2.2 | 1.7 |
| Fort Liard | 0.7 | . 0 | Whale Cove | 0.4 | .0 |
| Fort Providence | 1.1 | 0.7 | Kitikmeot Region in general | 0.4 | 0 |
| Fort Resolution | 0 | 0.7 | Cambridge Bay | 3.6 | 0.7 |
| Fort Simpson | 1.1 | 0.7 | Coppermine | 0 | 0.7 |
| Fort Smith | 2.2 | 1.4 | Gjoa Haven | 0.4 | 0.7 |
| Hay River | 0 | 3.5 | Pelly Bay | 1.5 | 0 |
| Hay River Reserve | 3.6 | 0.4 | Taloyoak | 0.7 | 0 |
| Lac La Martre | 0.4 | 0 | Outside NWT (Canada) | 8.7 | 16.3 |
| Snare Lake | 0 | 0.4 | Outside Canada | 0.4 | 2.4 |
| Łúts'ëlK'é | 0.4 | 0 | All Communities of the NW | T 2.2 | 0.4 |
| Yellowknife | 42.4 | 51.4 | All Dene & Metis Communi | ties 0.7 | 1 |
| Baffin Region in general | 0.4 | 0 | Don't know | 0 | 0.4 |
| Grise Fiord | 0.4 | 0 | | | |

In Figures 6.1 and 6.2, cases said to originate in a "region in general" are cases that have been received from organizations representing that region, or cases where people specified their region, but not their community.

Cases that are indicated as having originated in "all communities", or "all Dene and Metis communities", are cases that are brought to the attention of the Languages Commissioner by groups or committees that have members in many communities, but no head office, and that represent the interests of all such communities. There are also a few cases where people do not wish to identify their community, so we "don't know" the origin.

It is also important to note the number of cases that originate outside the NWT. Some of these cases come from NWT residents who are students or medical patients outside the NWT, and from organizations that represent NWT residents, but that are located, for example, in Ottawa.

Many inquiries are also received from universities, research centres, native organizations, journalists, other governments, and so on, outside the NWT, who have heard about our unique Official Languages Act and want to know its history or its provisions, or who want information about the languages themselves. Some of these requests even come from outside Canada.

Languages Commissioner is aware of any steps that should have been taken, she will tell the complainant to follow another procedure. For example, when complaints are received from employees of government institutions, the Languages Commissioner will ensure that the individual has first contacted his or her supervisor or union about the matter, if it is within their jurisdiction. The Languages Commissioner often assists people in identifying who is responsible for dealing with each issue.

3.2.4. DOES THE COMPLAINT INVOLVE A POSSIBLE DENIAL OR INFRINGEMENT OF A RIGHT OR PRIVI-LEGE? When a person complains, it is important to establish whether or not the complaint involves the possible infringement or denial of a right. In conducting the investigation, the Languages Commissioner will have to decide whether or not a specific right or privilege is involved, or whether the complaint relates to the spirit and intent of the Official Languages Act in general.

When a person contacts an ombudsman's office, the person should not leave "empty-handed". She or he should understand why the office cannot deal with a problem, and know where to go to address the problem, or she or he should feel that their complaint is reasonable and will be investigated. This is the nature of the ombudsman's role - to assist people in dealing with government.

3.2.5. WHAT STEPS HAS THE PERSON OR ORGANIZATION TAKEN TO RESOLVE THE PROBLEM? The Languages Commissioner's office is intended to be used as a last resort. The Languages Commissioner must ensure that the person or organization that is complaining has taken all possible steps to try to resolve the issue(s) themselves. If the

4. WHAT STEPS DOES THE LANGUAGES COMMISSIONER TAKE IN CONDUCTING INVESTIGATIONS?

The steps that the Languages Commissioner must take complaints investigations are set out in the Official Langua Act. They are briefly described below.

4.1. CAN THE COMPLAINT BE RESOLVED THROU AN INFORMAL INVESTIGATION?

In conducting an investigation, the Languages Commission must first establish what the facts of the case are. This requ gathering information, not only from the complainant, but a from the department or agency involved. This is done through some preliminary, informal inquiries.

The Languages Commissioner must consider what happen or what did not happen, why, what the parties' intentions we whether or not the complainant had any right to be trea differently, and whether or not the situation is part of a lar problem.

In conducting the investigation, the Languages Commissio must have full access to all the relevant information. important that she be able to talk to all the individuals involv review their actions or lack of action, and consider all the fac

Often, a situation can be resolved by these informal procedu and there is no further investigation. Sometimes the Langua Commissioner finds that the department or agency is aware the problem and is already taking steps to address it. complainant can then be informed of the outcome.

| e in ages | 4.2. IS A FORMAL INVESTIGATION REQUIRED? |
|-----------------------|--|
| JGH | In the case of a more complicated complaint, a formal inves- tigation may be required. The Languages Commissioner will usually notify the Deputy Head (the head of the department, board or agency) and determine with her or him how the investigation will proceed. The <i>Official Languages Act</i> does |
| oner | not require the Languages Commissioner to notify the Deputy |
| iires also ough | Head at this point, but it is done out of courtesy and so that the cooperation of the employees will be assured. |
| - 0 | It is important to note that the Languages Commissioner has |
| | the authority to conduct the investigation. She must be assured |
| ned, | that the process is fair, complete and directed by her office. |
| vere, | |
| ated | The Languages Commissioner must have access to all the |
| rger | necessary information in a formal investigation. This includes official documents such as legislation, regulations, policies, internal directives, information booklets, press releases, minu- |
| oner | tes of meetings, job descriptions, memos, correspondence, |
| It is | files, and many other items. If the information does not exist in |
| ved, | written form, individuals may be interviewed. (In some |
| acts. | places, it is an offence to refuse to cooperate with an ombudsman's investigation, but there is no such provision in |
| ires, | the NWT Official Languages Act). |
| ages | |
| e of | Once a formal investigation begins, the Languages |
| The | Commissioner will keep the Deputy Head of the department or agency, the Official Languages Unit and the complainant |

informed, in the manner that she thinks is appropriate.

3. IS THIS A COMPLAINT OR AN INQUIRY?

Once the Languages Commissioner has determined that a 3.2.2. IS THE COMPLAINT "REASONABLE"? matter is within her jurisdiction, she has to decide whether the determine what procedures to follow.

3.1. INQUIRY:

DEFINITION:

An INQUIRY is a simple request for information, usually about Official Languages or the Official Languages Act, or any other Act or regulation relating to the status or use of the Official Languages. It does not include any suggestion that a person feels that she or he has been unfairly treated.

3.1.1. PROCEDURES FOR INQUIRIES:

When an inquiry is received, the Languages Commissioner provides the information if she has it, and refers the person to the appropriate department or agency for verification, whenever possible. If the Languages Commissioner must seek information from a department or agency, she follows the protocol established by her office and the Official Languages Unit in the Premier's office. Requests for such information and any replies to these requests go to the deputy head. The Official Languages Unit is also informed and consulted. (This protocol is under review.)

The Languages Commissioner can then provide the information to the person or organization requesting it, if the department or agency has not already done so.

3.2. COMPLAINT:

DEFINITION:

A COMPLAINT involves a situation where a person or group feels that their language rights or privileges have been infringed or denied. They may feel that they have been treated unfairly or have been adversely affected by some policy, program, action or lack of action.

3.2.1. PROCEDURES FOR COMPLAINTS INVESTIGA-TIONS:

The Languages Commissioner must decide exactly what a complaint is about before proceeding.

client is making a complaint or a simple inquiry. This will The Languages Commissioner alone must decide whether a complaint is reasonable or not. She must decide whether or not the complaint is serious enough to warrant an investigation. She must decide whether or not there is something the person should genuinely be upset about. She must determine what the complainant's motives are - is she or he just trying to "get someone else in trouble", or does she or he really feel that some unfair situation should be addressed?

> If the Languages Commissioner decides not to investigate a matter because the complaint is not reasonable, she must explain her reasons to the person who contacted the office.

3.2.3. DOES THE COMPLAINT INVOLVE SOME PROCEDURAL UNFAIRNESS?

In determining whether or not someone has been treated unfairly, the Languages Commissioner reviews the principles of administrative fairness. These are the guidelines by which the affairs of government must be conducted, as well as the affairs of her own office. Briefly, these principles include the following:

Each individual must be treated with respect. Each complainant must be assured that his or her case will be kept confidential. Each person must be treated with impartiality; she or he should not be favoured over any other person. Each person must be given an opportunity to respond to any complaint made against him or her. Each party must be consulted before a final decision is made. Each party must be kept informed of the progress of and

results of the case.

In evaluating procedural fairness, the Languages Commissioner is concerned with whether or not the rules of the game were respected, rather than with who won or lost.

How many employees of government institutions contacted The Official Languages Act states that the Languages the Languages Commissioner? Commissioner must investigate "any reasonable complaint". It does not place any restrictions on who may call the office. Figure 7 indicates that, of the case load in 1993-94, 30.2% of The Languages Commissioner must follow all the steps laid the cases came from employees of institutions of the Legislative out in the investigation guidelines, no matter who contacts the Assembly and Government of the NWT. Many of these cases office. (These guidelines are presented later in this chapter.)

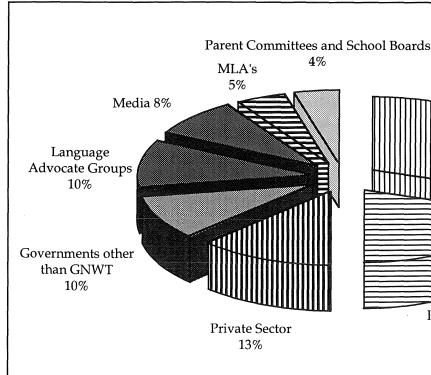
are simple inquiries. There are also some complaints about internal matters. If the matter is not within the Languages The Languages Commissioner can also initiate complaints Commissioner's jurisdiction, or if the employee has not taken investigations herself, or initiate a request for certain informaall possible steps to resolve the problem, the Languages tion that she feels would be useful to her office. These cases are Commissioner will explain to him or her what steps must be indicated in the table as "Languages Commissioner's Initiatitaken, and refer the person to another authority. ves". The category "others" includes students, committees composed of government and non-government members, and other individuals who do not wish to identify themselves. Figure 7

1993-94 Case Load from Employees

| P | ercentage |
|--------------------------------------|-----------|
| Employees | 30.2 |
| Non employees | 61.0 |
| Languages Commissioner's Initiatives | 5.8 |
| Others | 2.9 |
| Total | 100% |

Figure 8

Type of Organizations Which Contacted the Languages Commissioner - 1993-94 Case Load



What type of organizations contacted the Languages **Commissioner?**

Figure 8 illustrates the type of organizations which contact the Languages Commissioner's office. Half of the contacts come from political, social or economic development organizations and interest groups. The private sector has also demonstrated an interest in Official Languages (13%). Sometimes these inquiries relate to whether or not they have any obligations under the Official Languages Act. Other governments and groups specifically mandated to deal with language issues

Various Interest Groups 31% Political, Social and Economic **Development Organizations** 19%

form another 20% of the contacts.

The 8% of cases originating from the media do not include interviews requested when, for example, the Languages Commissioner issues a press release. These are usually cases where a journalist simply calls for information needed for an article or story.

Parent committees and school boards (4%) have addressed complaints or questions to the Languages Commissioner, as have several Members of the Legislative Assembly (5%) (who are included here in "organizations" simply for purposes of comparison).

How many complaints were received about each department or agency? How many of these were within the Languages Commissioner's jurisdiction?

Figure 9 shows how many complaints of the 1993-94 case load relate to each department or agency. It is important to note that not all of these complaints are valid - that is, some of them were found to be misunderstandings, some were unreasonable, and so on.

A larger number of complaints does not necessarily indicate a more serious problem. Several departments and agencies have larger numbers of complaints simply because they play a major role in offering Official Languages services and programs.

Complaints about boards and their facilities are listed with the department. Courts are included in "justice sub-total" because these matters usually involve some administrative matter for which the department is responsible.

The head of the department or agency (Deputy Head), and the Official Languages Unit in the Premier's office may not be aware of some of these complaints, because the *Official Languages Act* states that the Languages Commissioner need only bring to their attention matters that, in her opinion, require their consideration and action.

This figure also shows that of the 155 complaints handled in 1993-94, the Languages Commissioner had jurisdiction over 116. Only the ones considered reasonable would have been investigated. The category "others" includes complaints against departments or agencies not specified in the list above.

Figure 9

Languages Commissioner's Jurisdiction over Complaints by Department and Agency - 1993-94 Case Load

| | Number of Complaints | Number within Jurisdiction | , | Number of Complaints | Number within Jurisdiction |
|---------------------------|---|-------------------------------|--------------------------|-------------------------|-------------------------------|
| Education, Culture | | | Official Languages Unit | 13 | 10 |
| & Employment in Genera | al 28 | 23 | Finance | 2 | 2 |
| - Arctic College | 5 | 4 | FMBS | 1 | 1 |
| - Boards of Education | 4 | 3 | Legislative Assembly | 4 | 3 |
| - Language Bureau | 19 | 14 | Office of the | | |
| - Schools | 4 | 3 | Languages Commissione | er 1 | 1 |
| - Cultural Affairs | 4 | 4 | MAČA | 7 | 7 |
| - Museums/Libraries | 1 | 1_ | Personnel | 3 | 1 |
| E.C. & E. sub-total | 65 | 52 | Public Works | | |
| Justice in General | 3 | 2 | and Government Service | s 1 | 1 |
| - Courts | 8 | 6 | Renewable Resources | 3 | 3 |
| - Correctional Institutes | 2 | 2 | Social Services | 2 | 2 |
| - Legal Services Board | 1 | 1 | Safety & Public Services | 1 | 1 |
| Justice sub-total | -14 | 11 | Transportation | 5 | 5 |
| - Regional Health Boards | $\frac{1}{3} - \frac{1}{2} - \frac{1}{2}$ | 1 | Housing Corporation | 1 | 1 |
| - Stanton Hospital | 3 | 3 | NWT Power Corporation | n 2 | 2 |
| - Iqaluit Hospital | 1 | 1 | WCB | 1 | 1 |
| - Hay River Hospital | 1 | 1 | Whole GNWT | 4 | 3 |
| Health sub-total | 7 | <u></u> <u>6</u> | Federal depts/agencies | 6 | 0 |
| Economic Development | | | <u>Others</u> | 11 | 2 |
| and Tourism | 1 | 1. | Total | 155 | 116 |

2. IS THE MATTER WITHIN THE LANGUAGES COMMISSIONER'S JURISDICTION?

The Languages Commissioner must follow well-establis guidelines on procedural fairness when she deals v complaints and inquiries. She must ask herself the follow questions each time she deals with a case.

2.1. HOW DOES THE LANGUAGES COMMISSION DETERMINE JURISDICTION?

In deciding whether or not a complaint or inquiry is within jurisdiction, the Languages Commissioner will often con with legal counsel or other associates in the ombudsman f who have expertise in these matters. Since the wording of *Official Languages Act* is the same as or similar to the word of other acts, the courts may have issued decisions that ap to the interpretation of NWT acts and regulations.

2.2. WHAT TYPE OF INSTITUTION IS INVOLVED?

The Official Languages Act applies to the "institutions of Legislative Assembly and Government of the NWT", so Languages Commissioner can deal with matters involving of these bodies. However, there is no list of the bodies that captured in this definition. The Languages Commission uses the NWT Financial Administration Act, the Public Avice Act, and other Acts that provide for the creation of cerbodies, when she tries to determine whether or not the Offit Languages Act should apply. (A partial list of these institutions appears in Appendix 2 and GNWT has indicated th list of these institutions will be included in the Handbook Official Languages.)

If the complaint or inquiry involves some other body, Languages Commissioner will refer the person to ano authority.

2.3. WHAT ACT OR REGULATION DOES T COMPLAINT OR INQUIRY INVOLVE ?

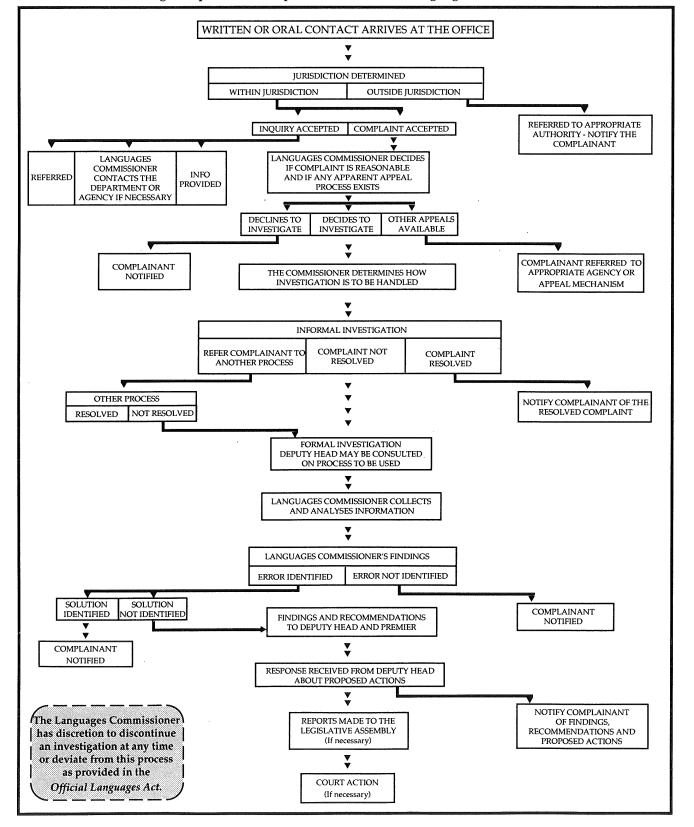
The Languages Commissioner can only investigate mat that involve provisions of the NWT Official Languages Act "any other Act or regulation relating to the status or use Official Languages". (See Appendix 1.) The Langua Commissioner can also investigate complaints that the sp and intent of the Official Languages Act are not being respec

| hed | The Languages Commissioner must turn to the preamble of the |
|------------|---|
| vith | Official Languages Act and prior legislative debates to determine |
| /ing | the spirit and intent of the Act. She must consider all of these |
| | details in deciding whether or not she has jurisdiction to |
| | investigate any particular matter. |
| JER | |
| | If the complaint, or any part of it, involves any other act or |
| | regulation, the Languages Commissioner will refer the |
| han | |
| her | complainant to another authority. |
| sult | |
| ield | 2.4. DOES THE MATTER INVOLVE THE "ADMINIS- |
| the | TRATION OF THE AFFAIRS OF GOVERNMENT INSTI- |
| ling | TUTIONS"? |
| oply | |
| | The Official Languages Act gives the Languages Commissioner |
| | the authority and duty to conduct investigations about Official |
| , | Languages in "the administration of the affairs of government". |
| | This phrase has been interpreted by many courts. It means |
| the | "everything done by governmental authorities in the |
| the | implementation of government policy" including "the adoption, |
| | formulation or application of general public policy in a particular |
| any | |
| tare | situation" and "a decision or recommendation made, an act |
| oner | done or omitted, or a procedure used". In effect, it includes all |
| Ser- | administrative matters. (See B.C. Development Corporation c. |
| tain | Friedmann, Ombudsman, [1984] 2.R.C.S.) |
| cial | |
| titu- | 2.5. WHO IS CONTACTING THE OFFICE? |
| at a | |
| c on | The Languages Commissioner treats all complaints and inquiries |
| | the same way, no matter who they come from - the general |
| | public, employees of government institutions, NWT residents, |
| the | non-residents. The Official Languages Act does not provide |
| ther | any limitations on who may lodge a complaint with the |
| ulei | Languages Commissioner; it only says that the Languages |
| | |
| | Commissioner should investigate "any reasonable complaint". |
| ΉE | |
| | 2.6. DOES THE LANGUAGES COMMISSIONER FEEL |
| | SHE SHOULD INITIATE HER OWN INVESTIGATION? |
| ters | |
| ct or | Under Section 20(2) of the Official Languages Act, the |
| e of | Languages Commissioner can initiate her own investigation if |
| ages | she is aware of any situation that appears to contradict the |
| pirit | provisions, spirit or intent of the Official Languages Act, or any |
| ted. | other Act or regulation relating to the status or use of the |
| icu. | Official Languages. |
| | Omeran Languages. |
| | |

INVESTIGATION GUIDELINES

Figure 16

Procedures for Handling Complaints and Inquiries - Office of the Languages Commissioner



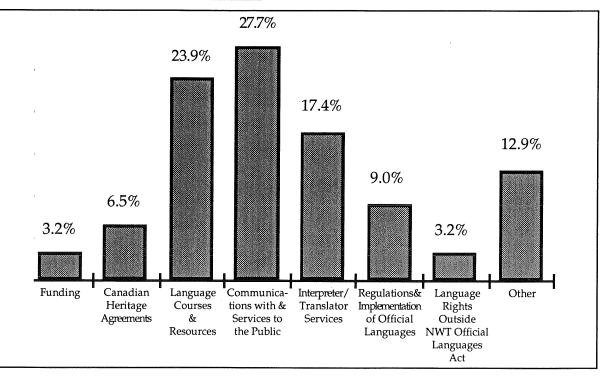
What were people complaining about? Complaints (9%) were also received from the public and from employees about the lack of regulations or specific guidelines Figure 10 shows the subjects of the complaints. Again, it is for the implementation of the Official Languages Act. Other important to remember that not all complaints are valid. cases involved dissatisfaction with the way the Act was being implemented, even if some general guidelines did exist. The categories used here are very broad, but the office maintains

more detailed information about each case. The largest The language agreements between the GNWT and Canadian percentage of cases (27.7%) related to services to and commu-Heritage (formerly Secretary of State) accounted for 6.5% of nications with the public, for example: complaints about the complaints. A typical complaint in this category would be correspondence, signs, forms, transcripts, public notices, radio someone asking for information about the agreements and or TV announcements, and so on. being told it wasn't public.

The second largest percentage of complaints (23.9%) dealt Complaints specifically about funding make up 3.2% of the with language courses and resources. This includes complaints, total. For example, someone might complain that a proposal for example, that people could not find materials or courses for for a language project was denied funding, and ask the learning another Official Language, or that the resources for Languages Commissioner to review the reasons why it was language teaching (other than funding) were not available or denied. not adequate.

Some complaints (3.2%) involve language rights that are not in Complaints about interpreter/translator services made up 17.4% the Official Languages Act, but which are established by some of the total. These were complaints, for example, that the other Act or regulation relating to the status or use of Official quality of interpretation or translation was questionable, that Languages (See Appendix 1). interpreters or translators were not available when needed, or that interpreting equipment was not available for meetings.





The category "other" includes all other types of complaints that represent very small percentages of the total. Altogether, they form 12.9% of the complaints dealt with in 1993-94.

What type of information did people want?

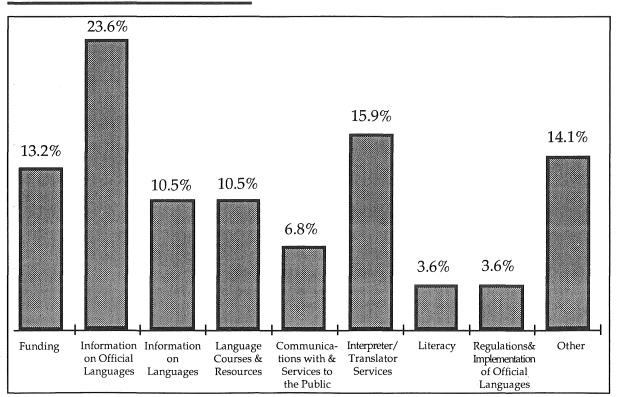
The most frequent requests for information (23.6%) involve questions about the *Official Languages Act* - which languages are Official, what rights and obligations are contained in the Official Languages Act, who is responsible for a service or program, what role the Languages Commissioner plays, and so on. See Figure 11.

There are also inquiries (10.5%) about the languages themselves, such as which language or dialect is used in a certain community, where else outside the NWT these languages are found, how many people speak each language, where the names of the languages came from, and so on.

Many people (15.9%) also call the office to ask about interpretation and translation services. Some people think that the Languages Commissioner is responsible for providing these services. Others ask for assistance in locating interpreters or translators, or ask how information can best be conveyed to each language group.

Requests for information about funding make up 13.2% of the Other inquiries that do not fit into the above categories form inquiries. Some people think the Languages Commissioner 14.1% of the total.

Figure 11 Subjects of the Inquiry Case Load 1993-94



has funding to distribute for language projects, some people just want to know where to apply. The Languages Commissioner has developed a package of information with over 200 sources of funding, so that people know where else, besides GNWT, they can apply. The office is aware that several projects have received money from other sources by using this information.

People who want to know where to obtain materials for learning or teaching another language, or who want other information about language courses or resources, make up 10.5% of the inquiry case load.

Another 6.8% of the inquiries deal with services to or communications with the public, such as what order the Official Languages should be in on a sign or into which languages notices to the public must be translated.

Questions specifically about literacy make up 3.6% of the total, as do questions about what regulations or guidelines exist for the implementation of the Official Languages Act or another Act with language provisions.

The Languages Commissioner meets all of these criteria, must, therefore, be considered an ombudsman, although mandate relates to a special area - Official Languages. Her c other counterpart in Canada is the Commissioner of Offi Languages of Canada, appointed under the federal Offi Languages Act of Canada to oversee the implementation that Act in federal institutions. There are many ombudsme Canada and around the world, some who deal with any typ complaint or inquiry, some who deal with specialized sub areas, such as Access to Information, Privacy, Corrections language.

In addition to dealing with complaints, a specialized ombudsr is also responsible for the promotion of a specific Act or po initiative. She or he is appointed to ensure that this initiativ implemented in government institutions. In order to do this is often necessary to provide information that will help peo understand why an initiative is being undertaken, what inequ it is meant to remedy, and how it can be implemented.

An ombudsman's office is established to assist ordinary citiz in resolving complaints about the government and in get information they require. It is meant to be used as a last res when all else fails, and should assist citizens in cutting thro the complicated bureaucratic process. An ombudsman proto the individual's rights while, at the same time, protect government institutions against unfair criticism.

1.3. COURTS HAVE GIVEN BROAD POWERS OMBUDSMEN:

Many courts have given a broad interpretation to ombudsr legislation. They have said that ombudsman legislation always adopted with the purpose of providing ordinary citiz with an effective, impartial, cost-free way of resolving dis tes. Since many of these Acts contain the same wording as the The Languages Commissioner has a duty to investigate NWT Official Languages Act, the Languages Commissioner complaints and monitor the activities of government institumust consider these court decisions in interpreting her own role tions. She, therefore, also has the authority to do so.

| , and her only | and powers, but must also consider the unique circumstances in the N.W.T. |
|--|---|
| ficial ficial on of en in pe of bject us, or | When a person tries to find out what the words of any act mean, she or he can also turn to an <i>Interpretation Act</i> . In the NWT, as in other places, the <i>Interpretation Act</i> states that every act has to be interpreted fairly and liberally, so that it provides for a remedy to a problem. The Languages Commissioner must, therefore, interpret her role in keeping with this direction. This Act also states that, if any act tells someone to do something, or tells them to enforce the doing of any act or thing, the necessary powers are included. |
| olicy ve is is, it | 1.4. THE LANGUAGES COMMISSIONER HAS A DUTY TO INVESTIGATE AND TO ENSURE LANGUAGE RIGHTS ARE UPHELD: |
| zens tting sort, ough tects cting | Section 20(1) of the <i>Official Languages Act</i> states: "It is the duty of the Languages Commissioner to take all actions and measures within the authority of the Languages Commissioner with a view to ensuring recognition of the rights, status and privileges of each of the Official Languages and compliance with the spirit and intent of this Act in the administration of the affairs of government institutions, including any of their activities relating to the advancement of the aboriginal languages in the Territories." |
| то | Section 20(2) says that: " the Languages Commissioner may conduct and carry out investigations either on his or her own initiative or pursuant to any complaint". |
| man on is zens spu- | Section 21(1) of the <i>Official Languages Act</i> states that: "The Languages Commissioner shall investigate any reasonable complaint". |
| . . | |

INVESTIGATION GUIDELINES

INVESTIGATION GUIDELINES

guages Commissioner deals with complaints and inquiries. They also examine the source of her authority, and definitions other legislation containing the same or similar wording as that of the terms complaint, inquiry, ombudsman, and administrative fairness.

These guidelines have been developed over the last two years, since the inception of the Languages Commissioner's office. Now that these guidelines are clearly stated, previous confu-They are based on the role of the Languages Commissioner as sion over procedure should be dispelled.

Figure 16 and the following outline explain how the Lan- provided for in the NWT Official Languages Act. They also take into consideration court decisions that have interpreted used in the NWT Official Languages Act, since these are legal precedents that cannot be ignored. Guidelines from other ombudsmen's offices were also used as a model.

1. WHAT AUTHORITY DOES THE LANGUAGES COMMISSIONER HAVE TO DEAL WITH COMPLAINTS AND INQUIRIES?

1.1. THE LANGUAGES COMMISSIONER RECEIVES in resolving complaints about government and obtaining the HER MANDATE FROM THE LEGISLATIVE ASSEMBLY: information they want. However, she is different from a

gave Official status to English, French and the Aboriginal constituency, or government institution. She deals with every languages of the NWT. When the Act was amended in April 1990, all of the languages were given equal status, and the authority to investigate, which may give her access to docu-Languages Commissioner's position was created.

The Languages Commissioner is appointed by a vote of the Legislative Assembly to ensure that institutions of the The Languages Commissioner's role is also similar to that of Legislative Assembly and Government of the NWT respect the a judge, especially because of her independence. She considers NWT Official Languages Act and the provisions of any other all the facts in a case and all the rights and privileges of the Act or regulation relating to the status or use of Official individual. However, she can only issue findings and Languages.

The Languages Commissioner is independent. She is not a government employee. She is responsible to the Assembly as 1.2. THE LANGUAGES COMMISSIONER IS AN a whole - not to any one Member or to any Minister or OMBUDSMAN: department. She reports through the Speaker to the Assembly, assisting the Members in ensuring equity, fairness and The duties of the Languages Commissioner, as set out in the responsiveness in the administration of government affairs.

The Languages Commissioner's independence assures all parties that, when a complaint is made against a government In 1974, the International Bar Association provided the institution, there is a process available for an impartial review. If the government denies that a complainant was treated unfairly, the complainant may not accept this decision. However, if the case is given an independent review, and the same conclusion is reached, both parties can feel more confidence in such a finding. If the Languages Commissioner finds that some administrative error did occur, the complainant can feel assured that some action will have to be taken by the institution to correct the problem.

The Languages Commissioner's role is similar to that of a Member of the Legislative Assembly. She tries to assist people

Member of the Legislative Assembly in that she is impartial; When the NWT Official Languages Act was passed in 1984, it she is not a representative of any particular individual, complaint or inquiry without bias. She also has the legislative ments and information that Members of the Legislative Assembly might find it hard to access.

> recommendations. Courts, on the other hand, issue decisions and binding orders.

Official Languages Act, are those of a linguistic ombudsman, (or "ombudsperson").

following definition. An ombudsman:

- is provided for by an action of the legislature;
- is responsible to the legislature;
- is independent;
- is a high-level public official;
- receives complaints from aggrieved persons against government agencies, officials or employees;
- investigates complaints from persons, organizations or on his/her own initiative;
- has the power to investigate;
- recommends corrective action;
- issues reports to the legislature.

To which languages did the complaints and inquiries relate?

Figure 12 indicates the number of complaints and inquiries that relate to each language. Each Official Language was quite well represented in the case load.

Out of 377 cases, 232 (62%) dealt with Aboriginal Languages, and 52 (14%) dealt with French. Predictably, only a few cases (3) dealt with English.

Of the 377 cases handled in 1993-94, 180 involved more than one language. Of these, 15 concerned two languages, and were counted in the statistics as one case for each of these languages. Cases involving more than two languages are listed separately. These include 55 cases that related to all Official Languages, 43 related to all Official Languages except English, 31 related to all Aboriginal Languages, 31 related to all Dene Languages and 5 that related to "All Inuktitut" (all dialects, or dialect unspecified).

Only a small portion (7) relate to languages that are not Official. However, it is important to note that a number of cases involved "Michif". There has been some skepticism expressed

Figure 12

Languages Involved in Complaints and Inquiries - 1993-94 Case Load

| | Complaints | T., | |
|---------------------|--------------------|-----------|-----------------|
| | Complaints | Inquiries | Total |
| Chipewyan | 4 | 4 | 8 |
| Cree | 0 | 2 | 2 |
| Dogrib | 4 | 3 | 7 |
| Gwich'in | 6 | 5 | 11 |
| Inuinnaqtun | 8 | 8 | 16 |
| Inuktitut | 40 | 50 | 90 |
| Inuvialuktun | 8 | 5 | 13 |
| North Slavey | 1 | 4 | 5 |
| South Slavey | 10 | 0 | 10 |
| Slavey | 0 | 1 | 1 |
| Michif | 1 | 1 | 2 |
| All Official Langua | ges | | |
| except Eng. and Fr. | 6 | 25 | 31 |
| All Dene | 15 | 16 | 31 |
| All Inuktitut | 1 | 4 | 5 |
| Total Aboriginal | $-\frac{104}{104}$ | 128 | 232 |
| English | $\frac{1}{0}$ | 3 | $-\overline{3}$ |
| French | 34 | 18 | 52 |
| All Official Langua | ges 4 | 51 | 55 |
| All Official Langua | | | 20 |
| except English | 17 | 26 | 43 |
| Other | 1 | 6 | 7 |
| • 15 cases involved | two langua | ges | |

about whether or not Michif is "a real language", so a short explanation of why it is included here is warranted.

Michif is a group of languages which contain elements of Aboriginal and non-Aboriginal languages, and is spoken mostly by Metis people. It is not a sub-standard version of any other language, and should not be given any less recognition or status that any other bona fide language.

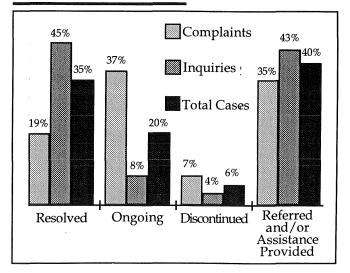
Michif is spoken by about 150 Metis people in the NWT, according to a recent Metis Nation Census project. It has been well documented elsewhere in Canada and the United States. but has not been studied in the NWT, so the exact details of the Michif spoken in the NWT are not yet known. In fact, some of the speakers of Michif in the NWT had never heard their language referred to by this name until the Metis Heritage Association held a conference on Michif in Yellowknife in February 1994. Others said they were always too embarrassed to speak Michif in public because they had always been told it was "poor French".

The Languages Commissioner supports the efforts of the Metis people to have this language documented so that its proper status can be addressed in an informed manner.

What was the outcome of the complaints and inquiries handled in 1993-94?

Figure 13 shows the status of all the cases dealt with in 1993-94. Of the complaints, 37% are ongoing. The 62% which were completed include 19% which were resolved, 7% that were discontinued either by the Languages Commissioner or the

Figure 13 Status of the Complaints and Inquiries - 1993-94 Case Load



complainant, and 35% that were referred to another authority In 13 cases, the Languages Commissioner brought the matter or process. When complaints are referred, some assistance is usually provided, so that the person better understands how to resolve the problem.

Of the inquiries dealt with in 1993-94, 92% are completed. This includes 45% resolved, 4% discontinued, and 43% referred to some other body or individual. Only 8% are ongoing. Again, when people are referred elsewhere, they are usually given some of the information they need and told to confirm it or obtain further details from someone else.

Of the total case load in 1993-94, only 20% was not completed by the end of March 1994. This will now become part of the case load in 1994-95.

How many complaints were valid?

Figure 14

Figure 14 shows that 28% of the complaints completed in 1993-94 were valid. This represents 27 cases which the Languages Commissioner has investigated and where she has determined that some administrative error, oversight or unfairness occurred.

Of these 27 cases, 14 were rectified immediately by the department, without any report having to be made to the deputy head or Premier. In some cases, after informal inquiries, the Languages Commissioner simply told the complainant what steps to take to try to resolve the problem, and this was effective. In other cases, the department or agency was already aware of the problem and was taking action to correct the situation.

Validity of the Completed Complaints Could Not Valid Assess 28% 57% Not Valid 15%

to the attention of the deputy head and Premier for consideration and action. In 5 of these cases, a solution was found. In the 8 cases where no solution was found, the problems were the same as those referred to the Legislative Assembly in the recommendations of the last Annual Report. These cases represent four issues, which are currently being addressed by the GNWT.

Only 15% of the complaints were investigated and found to be "not valid", that is, no administrative error, oversight or unfairness was identified. In these cases, the complainant was informed of the actions taken by the Languages Commissioner and the reasons for this finding.

The office could not assess the validity of 57% of the complaints, either because they were not within jurisdiction, and thus, weren't investigated, or because inconclusive evidence was obtained. Some complaints may also have been abandoned or withdrawn by the complainant.

Which departments and agencies were the source of valid complaints?

Figure 15 shows which department or agency was the source of each of the 27 valid complaints completed in 1993-94. Again, it is important to note that those institutions and departments with major responsibilities for language services and programs can be expected to be involved in more of these complaints. However, every institution of the Legislative Assembly and Government of the NWT has some obligations

Figure 15

Completed Valid Complaints by Department and Agency

| | Valid |
|-------------------------|------------|
| | Complaints |
| Education, Culture | |
| & Employment in general | 8 |
| - Arctic College | 1 |
| - Boards of Education | 1 |
| - Language Bureau | 3 |
| - Cultural Affairs | 2 |
| Courts | 1 |
| Official Languages Unit | 2 |
| Stanton Hospital | 1 |
| Legislative Assembly | 2 |
| Personnel | 2 |
| Transportation | 2 |
| Whole GNWT | 2 |
| Total | 27 |

with regard to Official Languages - be it signs, correspondence, forms, telephone answering, public information, or whatever -

When valid complaints are identified, the Languages Commissioner reports these findings and makes recommendations. She has no power to issue a binding decision or order. She can make a recommendation to the Legislative Assembly if no solution is found within the institution, but these recommendations must be discussed in detail by the Legislative Assembly before they are accepted. Only in

and any one of them could be the subject of a complaint.

the most extreme cases, after all other avenues are exhausted, would the Languages Commissioner consider court action.

During all investigations, the identity of the parties is kept confidential, and the names of employees involved may never even be known by superiors if a suitable solution is found to a problem through informal discussions. This informal approach can be very useful in resolving issues once people realize how effective it can be and learn not to be afraid of an ombudsman's investigation.