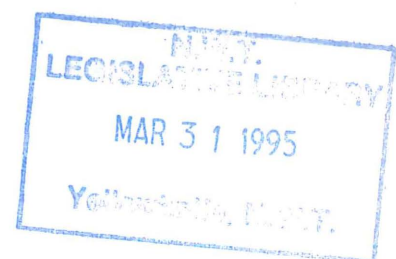


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ANNUAL REPORT OF THE
NUNAVUT IMPLEMENTATION COMMISSION
FOR THE YEAR ENDING MARCH 31, 1994



NUNAVUT IMPLEMENTATION COMMISSION
P.O. BOX 1109
IQALUIT, NT XOA OHO

June 30, 1994

The Honorable Ron Irwin,
Minister,
DIAND
House of Commons
Parliament Buildings
Ottawa, ON K1A 0A6

Dear Minister:

Section 66 of the **Nunavut Act** stipulates that the Nunavut Implementation Commission shall "...within three months after the end of each fiscal year, submit to the Minister a report on the activities of the Commission in that year." The General By-law of the Commission indicates that the fiscal year of the Commission begins on April 1st of each year and ends on March 31st of the following year. Accordingly, as Chairperson of the Nunavut Implementation Commission, I am submitting to you this Annual Report of the Nunavut Implementation Commission for its fiscal year ending March 31st, 1994.

As you know, appointment of the Chairperson and other members of the Commission took place in the closing days of 1993. As a consequence, the Commission's operations for the 1993-1994 fiscal year were confined to the first three months of 1994. This Annual Report is commensurately brief. As the priorities associated with getting the Commission's administrative affairs in order precluded much attention to the policy matters that are at the heart of the Commission's work, the Report concentrates on supplying essential information about administrative and financial aspects of the Commission's work up until March 31st, 1994. Future annual reports will, no doubt, offer much more information about the challenging issues bound up in the creation of the new Nunavut Government by April 1, 1999.

Commissioners had their inaugural meeting in Rankin Inlet on January 13th and 14th, 1994. They then met in Ottawa on February 1st to 3rd and from February 26th to 28th. The Commission had a meeting by teleconference on March 14th.

At these meetings, Commissioners completed a number of organizational tasks central to the future effectiveness of the Commission, including:

- * the adoption of an Interim By-law and, subsequently, a General By-law to replace it;
- * the adoption of general rules relating to committees of the Commission and the mandating of standing committees;
- * the adoption of a budget and the entering into of a contribution agreement with the government of Canada;
- * the appointment of signing officers;
- * the approval of staffing arrangements for the Commission and the recruitment of a number of key personnel, and;
- * the authorization of the setting up of the main offices of the Commission in Iqaluit, with a sub-office in Ottawa.

Materials with respect to some of the items referred to in this list are appended to this Report.

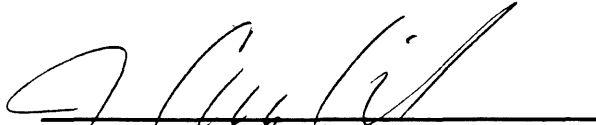
In addition to attending to the internal affairs of the Commission, Commissioners also met with many other elected leaders, officials, and interested individuals to discuss the creation of the Nunavut Territory and Government. Notable in this regard was the attendance by Commissioners at the second Nunavut Leaders Meetings, held in Rankin Inlet in January. In addition to formal meetings, Commissioners took advantage of their travels collectively and individually to meet informally with groups of diverse backgrounds and ages at the community level, and to field media inquiries.

By the end of March, 1994, Commissioners felt confident that the key organizational elements of the Commission had been put securely in place, and that the Commission could turn to the practical issues associated with making the Nunavut Government a reality.

Among the materials appended to this Report are financial statements covering the period ending on March 31, 1994, along with the opinion of the Commission's auditors. Apart from the contribution agreement entered into with the Government of Canada for the period up to March 31st, 1994, the Commission was not offered, nor did it receive, any grants, contributions or donations from any other source.

Commissioners hope that this Report is in order and look forward to the work ahead. In the event that there are any matters touched upon in this Report that you would seek to clarify, we would be more than happy to meet with you.

Yours sincerely,



John Amagoalik
Chairperson



Melba Kilabuk
Commissioner

APPENDICES

- Appendix "A": Mandate of the Commission
(section 58 of the Nunavut Act)
- Appendix "B": Members of the Commission
- Appendix "C": General By-law of the Commission
- Appendix "D": General Rules, Membership and Terms
of Reference for Committees
- Appendix "E": Commission Budget for the Year Ending
March 31, 1994
- Appendix "F": Financial Statements of the Commission
for the Year Ending March 31, 1994

**Appendix "A": Mandate of the Commission
(section 58 of the Nunavut Act)**

Mandate

Mandate

58. The mandate of the Commission is to advise the Government of Canada, the Government of the Northwest Territories and Tungavik on the establishment of Nunavut and, in particular, to advise on

- (a) the timetable for the assumption by the Government of Nunavut of responsibility for the delivery of services;
- (b) the process for the first election of the members of the Assembly, including the number of members and the establishment of electoral districts;
- (c) the design and funding of training programs;
- (d) the process for determining the location of the seat of government of Nunavut;
- (e) the principles and criteria for the equitable division of assets and liabilities between Nunavut and the Northwest Territories;
- (f) the new public works necessitated by the establishment of Nunavut and the scheduling of the construction of the works;
- (g) the administrative design of the first Government of Nunavut;
- (h) the arrangements for delivery of programs and services where the responsibility for delivery by Nunavut is to be phased in; and
- (i) any other related matter referred to it by the Minister, with the consent of the government leader of the Northwest Territories and of Tungavik.

Information

59. The Commission shall establish programs, which may include the holding of public meetings, to inform the residents of Nunavut of its activities.

Mission

58. La commission a pour mission de conseiller les gouvernements du Canada et des Territoires du Nord-Ouest, ainsi que, Tungavik, au sujet de l'établissement du Nunavut, et notamment sur les points suivants :

- a) les délais de prise en charge des services par l'administration du Nunavut;
- b) les modalités de l'élection des premiers députés, y compris le nombre de ceux-ci et l'établissement des circonscriptions électorales;
- c) la conception des programmes de formation et le financement à cet égard;
- d) l'établissement de la capitale du Nunavut;
- e) les principes et critères nécessaires en vue d'une répartition équitable de l'actif et du passif des Territoires du Nord-Ouest entre ceux-ci et le Nunavut;
- f) la mise en place de l'infrastructure et des installations qu'exige l'établissement du Nunavut, y compris le calendrier des travaux de construction;
- g) la structure administrative nécessaire au premier gouvernement du Nunavut;
- h) la mise en oeuvre des programmes et services au fur et à mesure de leur prise en charge par l'administration du Nunavut;
- i) toute autre question que lui confie le ministre, avec l'assentiment du chef du gouvernement des Territoires du Nord-Ouest et de Tungavik.

Mission de la commission

Information du public

59. Il incombe à la commission de mettre sur pied des programmes d'information publique afin de tenir les habitants du Nunavut au courant de ses activités; elle peut notamment tenir des assemblées publiques.

Appendix "B": Members of the Commission

Nunavut Implementation Commission

P.O. Box 1109

Iqaluit, NT

XOA OHO

John Amagoalik
Chief Commissioner
Nunavut Implementation Commission
P.O. Box 1109
Iqaluit, N.W.T.
XOA OHO

Telephone: (819) 979-4199
Fax: (819) 979-6862

William Lyall
Commissioner/ Vice-Chair
Nunavut Implementation Commission
P.O. Box 97
Cambridge Bay N.W.T.
XOE OCO

Telephone: (403) 983-2488
Fax: (403) 983-2203

Meeka Kilabuk
Commissioner/ Sec/Treasurer
Nunavut Implementation Commission
P.O. Box 954
Iqaluit, N.W.T.
XOA OHO

Telephone: (819) 979-2377
Fax: (819) 979-7720

Kenn Harper
Commissioner
Nunavut Implementation Commission
P.O. Box 670
Iqaluit, N.W.T.
XOA OHO

Telephone: (819) 979-4616
Fax: (819) 979-7710

Peter Ernerk
Commissioner
Nunavut Implementation Commission
P.O. Box 182
Rankin Inlet, N.W.T.
XOC OGO

Telephone: (819) 645-2874/2465
Fax: (819) 645-3611

George Quviq Qulaut
Commissioner
Nunavut Implementation Commission
P.O. Box 147
Igloolik, N.W.T.
XOA OLO

Telephone: (819) 934-8749
Fax: (819) 934-8685

Guy Alikut
Commissioner
Nunavut Implementation Commission
P.O. Box 29
Arviat, N.W.T.
XOC OEO

Telephone: (819) 857-2906
Fax: (819) 857-2901

David Alagalak
Commissioner
Nunavut Implementation Commission
P.O. Box 31
Arviat, N.W.T.
XOC OEO

Telephone: (819) 857-2870
Fax: (819) 857-2809

Joe Ohokannoak
Commissioner
Nunavut Implementation Commission
P.O. Box 14
Cambridge Bay, N.W.T
XOE OCO

Telephone: (403) 983-2202
Fax: (403) 983-2874

Mary May Simon
Commissioner
Nunavut Implementation Commission
164 Crichton St.
Ottawa, Ont.
K1M 1W2

Telephone: (613) 742-8856
Fax: (613) 742-8868

Appendix "C": General By-law of the Commission

**GENERAL BY-LAW RESPECTING THE CONDUCT OF THE BUSINESS OF THE
NUNAVUT IMPLEMENTATION COMMISSION**

ARTICLE I: SHORT TITLE

- 1.1 This by-law, as amended from time to time, may be cited as the "Nunavut Implementation Commission General By-Law".

ARTICLE II: INTERPRETATION

- 2.1 All capitalized terms undefined herein shall have the meaning ascribed thereto by the Nunavut Act, as amended from time to time (the "Act"). All provisions in the by-laws of the Commission shall be read subject to the provisions of the Act and, to the extent of any inconsistency between the provisions of the Act and the by-laws of the Commission, the provisions of the Act shall prevail.

ARTICLE III: OFFICES AND SEAL

- 3.1 The Commission shall establish its main office in Nunavut.
- 3.2 The Commission may establish an office in the National Capital Region described in the schedule to the National Capital Act. The Commission may establish such other offices of the Commission at places it may determine by resolution.
- 3.3 The seal of the Commission shall be in the form impressed on the margin hereof.

ARTICLE IV: POWERS OF THE COMMISSION

- 4.1 The Commission may exercise all such powers and do all such other acts and things as the Commission is by the Act or otherwise authorized to exercise and do.

ARTICLE V: MEETINGS OF THE COMMISSION

- 5.1 Meetings of the Commission may be held at any time and place to be determined by the Chairperson. No error or omission in giving notice of any meeting of the Commission shall invalidate such meeting or make void any of its proceedings.

- 5.2 A quorum at any meeting of the Commission shall consist of the Chairperson, or a person otherwise presiding pursuant to Article 5.4, and not less than five (5) other members of the Commission present in person or in attendance by virtue of Article 5.6.
- 5.3 The Chairperson and every other member of the Commission shall be entitled to exercise one (1) vote on each matter voted upon at any meeting of the Commission. Questions arising at any meeting of the Commission shall be decided by a majority of votes.
- 5.4 The Chairperson shall preside over all meetings of the Commission. In the absence or disability of the Chairperson, a meeting of the Commission shall be presided over by the vice-chairperson, if a vice-chairperson has been appointed, or by a member appointed by the Commissioners for that purpose.
- 5.5 Except as otherwise provided in the Act or the by-laws of the Commission, the rules of procedure for meetings as stipulated in J.M. Wainberg, Company Meetings Including Rules of Order (Third Edition), shall be followed at each meeting of the Commission and any committees established by the Commission.
- 5.6 Unless a member of the Commission objects, members of the Commission may participate in a meeting of the Commission by means of such conference telephone or other communications facilities as permit all persons participating in the meeting to hear each other, and a member of the Commission participating in such a meeting by such means shall be deemed to be present at the meeting.

ARTICLE VI: OFFICERS, COMMITTEES, AND EMPLOYEES OF COMMISSION

- 6.1 The Commission may establish and define the functions of offices to be filled by members, such as the office of vice-chairperson or treasurer, and may appoint members to such offices from time to time.
- 6.2 The Commission may establish and define the functions of committees of members of the Commission and may appoint members to such committees from time to time. The Chairperson shall be an ex-officio member of all committees.
- 6.3 There shall be an Executive Director of the Commission, who shall be appointed by the Commission and who, under the direction of the Chairperson, has supervision over

and direction of the work, budget and staff of the Commission and is the secretary to the Commission.

- 6.4 Subject to any instructions of the Commission, and under the direction of the Chairperson, the Executive Director, may hire staff and engage contractors to ensure the proper conduct and management of the work of the Commission.

ARTICLE VII: DUTIES OF OFFICERS

- 7.1 The Chairperson shall be the chief executive officer of the Commission and shall, with the assistance of the Executive Director, have responsibility and authority for the management of the affairs of the Commission. The Chairperson shall implement the decisions of the Commission.
- 7.2 The Chairperson, or such other member of the Commission appointed by resolution for that purpose, shall have custody of the funds and securities of the Commission and keep full and accurate accounts of all assets, liabilities, receipts and disbursements of the Commission in the books of the Commission and shall deposit all monies, securities and other valuable effects in the name and to the credit of the Commission in such chartered bank or trust company, or, in the case of securities, in such registered dealer in securities as may be designated by the Commission from time to time. The Chairperson, or such member of the Commission appointed by resolution for that purpose, shall, subject to Article IX, expend the funds of the Commission as the Chairperson, or his designate, may deem advisable, taking proper vouchers for such disbursements, and shall render to the Commission at regular meetings of the Commission, or whenever they may require it, an accounting of all the transactions and a statement of the financial position of the Commission.
- 7.3 If a vice-chairperson is appointed by the Commission, the vice-chairperson shall, in the absence or disability of the Chairperson, perform the duties and exercise the powers of the Chairperson.
- 7.4 The Executive Director, or such other person as may be appointed by the Commission, shall act as secretary at all meetings of the Chairperson record all votes and minutes of all proceedings in the books kept for that purpose.
- 7.5 The Executive Director, or such other person as may be appointed by the Commission, shall ensure that all

necessary books and records of the Commission, which may reasonably be required by the by-laws or by any applicable statute or law, are regularly and properly kept.

- 7.6 The Executive Director, or such other person as may be appointed by the Commission, shall be custodian of the seal of the Commission.

ARTICLE VIII: INDEMNITIES TO COMMISSIONERS AND OTHERS

8.1 Every member of the Commission or officer of the Commission or other person who has undertaken or agrees to undertake any liability on behalf of the Commission and their heirs, executors and administrators, and estate and effects, respectively, shall from time to time and at all times, be indemnified and saved harmless out of the funds of the Commission, from and against:

- (a) all costs, charges, and expenses which such member of the Commission, officer or other person sustains or incurs in or about any action, suit or proceedings which is brought, commenced or prosecuted against him, or in respect of any act, deed, matter or thing whatsoever, made, done or permitted by him, in or about the execution of the duties of his office or in respect of any such liability; and
- (b) all other costs, charges, and expenses which he sustains or incurs in or about or in relation to the affairs thereof, except such costs, charges or expenses as are occasioned by his own wilful neglect or default.

ARTICLE IX: FINANCES AND BUDGET

- 9.1 The financial year of the Commission shall be from April 1 in one year to March 31 in the following year.
- 9.2 The Commission shall adopt a budget for each financial year, and may amend that budget from time to time.
- 9.3 No expenditures shall be made in excess of the total level of expenditures authorized in any budget adopted by the Commission.
- 9.4 Expenditures may be made so as to depart from specific allocations contained within a budget adopted by the Commission, but no re-allocation of expenditures shall

exceed \$25,000 without the prior approval of the Commission.

- 9.5 In addition to the requirements of Article 9.3, no decision involving the expenditure of monies, or the incursion or likely incursion of liability, in excess of \$100,000 shall be made without the prior approval of the Commission.

ARTICLE X: EXECUTION OF DOCUMENTS

- 10.1 Subject to Article 10.2, contracts, documents and any instruments in writing requiring the signature of the Commission, shall be signed on behalf of the Commission by the Chairperson and at least one other member or employee appointed by the Commission for that purpose. All contracts, documents and instruments in writing so signed shall be binding upon the Commission without any further authorization or formality.
- 10.2 Notwithstanding Article 10.1, bank drafts, deposits, withdrawals, receipts, and similar papers associated with financial transactions on behalf of the Commission shall be signed by either the Chairperson, or by any other member or employee appointed by the Commission for that purpose. The Commission may require any or all such financial papers to be signed by two or more persons.
- 10.3 The Commission may give the Commission's power of attorney to any registered dealer in securities for the purpose of transferring of and dealing with any stocks, bonds, and other securities of the Commission.
- 10.4 The seal of the Commission may be affixed to any contract, document or instrument by any officer or other person authorized to execute that contract, document or instrument.

ARTICLE XI: RULES AND REGULATIONS


- 11.1 The Commission may, by resolution, prescribe such rules and regulations, including a policy and procedures manual, relating to the management and operation of the Commission as the Commission deems expedient.

ARTICLE XII: ADOPTION, REPEAL AND AMENDMENT OF BY-LAWS


12.1 The by-laws of the Commission may be adopted, repealed, amended by by-law enacted by a vote of two thirds (2/3) of the members.

12.2 The interim by-law of the Commission is hereby repealed.

IN WITNESS WHEREOF we have hereunto set our hands at the City of Ottawa, in the Province of Ontario, on the 3rd day of February, 1994.



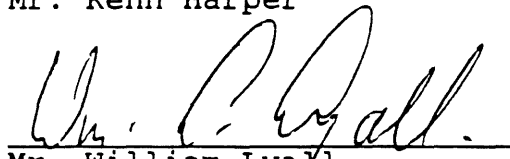
Mr. John Anagoalik
Chairperson



Mr. Guy Alikut



Mr. Kenn Harper



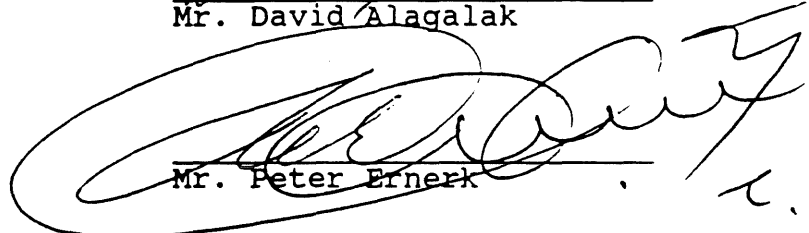
Mr. William Lyall



Mr. George Quviq Qulaut



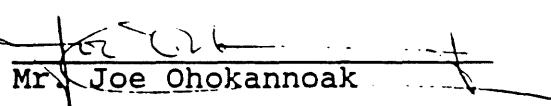
Mr. David Alagalak




Mr. Peter Ernerk



Ms. Meeka Kilabuk



Mr. Joe Ohokannoak



Ms. Mary Simon

**Appendix "D": General Rules, Membership and Terms
of Reference for Committees**

GENERAL RULES, MEMBERSHIP AND TERMS OF REFERENCE FOR COMMITTEES OF THE NUNAVUT IMPLEMENTATION COMMISSION

Section 1: General Rules

1.1 Committees of members are established under Article 6.2 of the General By-law of the Commission.

1.2 The function of committees is to provide advice to the Commission with respect to their areas of inquiry and activity. Committees shall not make decisions on behalf of the Commission without the prior authorization of the Commission.

1.3 Committees shall not incur expenses for travel, accommodation, research or other purposes without the prior authorization of the Chairperson.

1.4 Consistent with the budget of the Commission, the Chairperson may authorize committees to incur expenses with respect to their areas of inquiry and activity.

1.5 There are five standing committees of the Commission:

- the Standing Committee on the Choice of a Capital for the Nunavut Territory ("the Capital Committee")
- the Standing Committee on the Institutional Design, Financing and Infrastructure of the Nunavut Government ("the Government Operations Committee")
- the Standing Committee on the Human Resource Needs of the Nunavut Government ("the Human Resources Committee")
- the Standing Committee on Public Participation and Information ("the Communications Committee"), and
- the Standing Committee on Commission Finances, Personnel and Activities ("the Internal Management Committee").

1.6 In addition to five standing committees, the Commission may establish special committees from time to time with such membership and terms of reference as it deems fit.

1.7 Each committee shall select its Chairperson from among its members.

1.8 The Chairperson of the Commission is an ex-officio member of every committee.

1.9 Each committee shall operate in accordance with the procedures its members deem fit.

Section 2: Membership and Terms of Reference for Standing Committees

2.1 The membership of standing committees is set out in Schedule "A".

2.2 The terms of reference for standing committees are set out in Schedule "B".

SCHEDULE "A": MEMBERSHIP IN STANDING COMMITTEES

Membership in standing committees of the Commission is as follows:

- the Capital Committee: Commissioners Alagalak, Harper, Kilabuk and Ohokannoak
- the Government Operations Committee: Commissioners Ernerk, Harper, Lyall and Simon
- the Human Resources Committee: Commissioners Alikut, Ernerk, Kilabuk and Qulaut
- the Communications Committee: Commissioners Ernerk, Simon and Ohokannoak (also, Commissioner Amagoalik), and
- the Internal Management Committee: Commissioners Kilabuk and Lyall (also Commissioner Amagoalik).

SCHEDULE "B": TERMS OF REFERENCE FOR STANDING COMMITTEES

Capital Committee

The terms of reference for the Capital Committee are as follows:

- to assess the kind of time-frame desirable and realistic for the choice of a capital
- to examine the kind of governmental activities likely required to be performed in the "capital"
- to assess which communities appear most "feasible" as candidates for capital, based on considerations of existing population base, services and infrastructure and also on considerations of how readily population, services and infrastructure could be expanded
- to identify options for a process of choosing a capital and assess their advantages/disadvantages, and
- to determine relevant Committee/Commission staff and research needs.

Government Operations Committee

The terms of reference for the Government Operations Committee are as follows:

- to identify key principles and objectives to guide the institutional design, financing and infrastructure of the Nunavut Government
- to identify options for the design of the executive (office of Commissioner, Cabinet), legislative (Legislative Assembly), and administrative (bureaucracy) aspects of the Nunavut Government
- to break down and examine issues relating to the finances of creating the Nunavut Government (division of assets and liabilities, one-time capital and transitional costs) and operating the Nunavut Government (funding formulas, renegotiation of intergovernmental agreements, staged build up of administrative capacity)
- to assess infrastructure needs and costs
- to identify logical ways of breaking down its work into components and stages

- to assess the kind of time-frame desirable and realistic for the completion of various components and stages of its work, and
- determine relevant Committee/Commission staff and research needs.

Human Resources Committee

The terms of reference for the Human Resources Committee are as follows:

- to gauge the "state of knowledge" by way of past studies on Nunavut demographics, educational and skills achievements and gaps, availability of training facilities and programs, etc.

- to assess the feasibility of various "targets" for local recruitment to the Nunavut Government and their implications for the design, finances and infrastructure needs of the Nunavut Government

- to assess the importance of "motivation" in familiarizing youth and others with the opportunities offered by the creation of the Nunavut Government

- to determine possibilities for co-operative arrangements with other organizations sharing training responsibilities, and

- to determine relevant Committee/Commission staff and research needs.

Communications Committee

The terms of reference for the Communications Committee are as follows:

- to determine the best methods of communicating information about the Commission's activities to (1) the public in Nunavut, and (2) those outside Nunavut

- to assess the best methods for gathering, on a regular basis, the opinions and preferences of the Nunavut public in relations to the setting up and operation of the new government, and

- to determine relevant Committee/Commission staff and research needs.

Internal Management Committee

The terms of reference for the Internal Management Committee are as follows:

- to develop budget proposals, monitor expenditures, and determine appropriate financial procedures
- to prepare an organizational chart
- to oversee staffing and personnel issues
- to identify research needs and supervise the awarding of research contracts, and
- to develop an administrative policy and procedures manual.

**Appendix "E": Commission Budget for the Year Ending
March 31, 1994**

Nunavut Implementation Commission
Budget to March 31, 1994

Commission:

Honoraria	\$ 118,800
Travel and Per Diems	100,000
Translation/Interpretation	23,000
Staff Travel to Board Meetings	<u>7,000</u>

Total Commission Budget \$ 248,800

Administration:

Salaries	\$ 76,000
Benefits (housing, travel, etc.)	61,400
Employer Share of Deductions	11,400
Office Rental	11,000
Equipment Rental (fax, photocopier)	1,200
Communications Charges	6,400
Office Supplies	10,000
Utilities	5,000
Recruitment and Relocation	70,000
Professional Contracts	10,000
Public Relations	15,000
Translation of Reports	1,500
Vehicle Maintenance	<u>2,000</u>

Total Administration Budget \$ 280,900

Capital:

Furnishings (North and Ottawa)	\$ 120,000
Vehicle	<u>30,000</u>

Total Capital \$ 150,000

Total Budget \$ 679,700

**Appendix "F": Financial Statements of the Commission
for the Year Ending March 31, 1994**

NUNAVUT IMPLEMENTATION COMMISSION

Financial Statements

March 31, 1994



AUDITOR GENERAL OF CANADA

VÉRIFICATEUR GÉNÉRAL DU CANADA

AUDITOR'S REPORT

To the Nunavut Implementation Commission

I have audited the balance sheet of Nunavut Implementation Commission as at March 31, 1994 and the statements of operations and equity and changes in financial position for the period December 10, 1993 to March 31, 1994. These financial statements are the responsibility of the Commission's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Commission as at March 31, 1994 and the results of its operations and the changes in its financial position for the period then ended in accordance with generally accepted accounting principles.

A handwritten signature in black ink, appearing to read 'Ray Dubois'.

Raymond Dubois, FCA
Deputy Auditor General
for the Auditor General of Canada

Ottawa, Canada
June 20, 1994

NUNAVUT IMPLEMENTATION COMMISSION

Balance Sheet
as at March 31, 1994

ASSETS

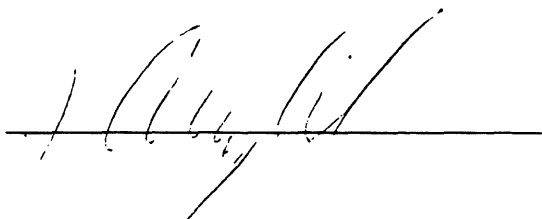
Current assets	
Cash	\$ 392,596
Accounts receivable	6,468
Prepaid expenses	<u>2,518</u>
Total current assets	<u>401,582</u>
Capital assets (note 3)	<u>102,719</u>
	<u>\$ 504,301</u>

LIABILITIES AND EQUITY

Current liabilities	
Accounts payable and accrued charges	\$ 81,564
Due to the Department of Indian Affairs and Northern Development (note 4)	<u>317,500</u>
Total current liabilities	<u>399,064</u>
Equity	<u>105,237</u>
	<u>\$ 504,301</u>

Commitments (note 5)

Approved by the Commission:



NUNAVUT IMPLEMENTATION COMMISSION

Statement of Operations and Equity
for the period December 10, 1993 to March 31, 1994

Expenses

Commissioners' expenses

Honoraria	\$ 113,600
Travel	40,310
Translation	<u>350</u>
	<u>154,260</u>

Administration expenses

Salaries	51,828
Office and general	13,397
Advertising	7,877
Public relations	6,750
Travel	6,645
Rent	6,000
Office supplies	5,798
Amortization	2,212
Professional services	<u>2,196</u>
	<u>102,703</u>

Total expenses for the period 256,963

Funding

Contribution from the Department of Indian Affairs and Northern Development (note 4)	<u>362,200</u>
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Equity, end of period \$ 105,237

NUNAVUT IMPLEMENTATION COMMISSION

Statement of Changes in Financial Position
for the period December 10, 1993 to March 31, 1994

Operating activities

Total expenses for the period	\$ (256,963)
Less: accounts receivable	(6,468)
prepaid expenses	(2,518)
Add: due to the Department of Indian Affairs and Northern Development	317,500
accounts payable and accrued charges	81,564
amortization of capital assets	<u>2,212</u>
	<u>135,327</u>

Financing activity

Contribution from the Department of Indian Affairs and Northern Development	<u>362,200</u>
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Investing activity

Acquisition of capital assets	<u>(104,931)</u>
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Cash, end of period	<u><u>\$ 392,596</u></u>
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NUNAVUT IMPLEMENTATION COMMISSION

Notes to the Financial Statements
for the period December 10, 1993 to March 31, 1994

1. Authority, purpose and nature of activities

The Nunavut Implementation Commission (the "Commission") was established on December 10, 1993 by the Nunavut Act which received royal assent on June 10, 1993. The Commission's mandate is to advise the Government of Canada, the Government of the Northwest Territories and Tungavik Incorporated on the establishment of the territory of Nunavut which will take up part of the current Northwest Territories.

The Commission will advise, in particular, on the process for the first election of the members of the Assembly, the design and funding of training programs, the process for determining the location of the seat of government, the principles and criteria for the equitable division of assets and liabilities between Nunavut and the Northwest Territories, the new public works, the administrative design of the first Government of Nunavut and on other related matters.

2. Significant accounting policies

The Commission follows generally accepted accounting principles. The more significant accounting policies are presented below:

(a) Capital assets

Capital assets are recorded at cost and amortized over their estimated useful lives. The methods of amortization and the respective rates are as follows:

	<u>Method</u>	<u>Rate</u>
Office furniture	straight-line	10 years
Computer and office equipment	straight-line	5 years
Automobile	declining balance	25 %

(b) Contribution from the Department of Indian Affairs and Northern Development

Under a contribution agreement with the Department of Indian Affairs and Northern Development, the operating and capital requirements of the Commission are funded through an annual contribution.

Funds advanced but not expended at the end of the fiscal period are due and payable to the Department.

3. Capital assets

	<u>Cost</u>	<u>Accumulated amortization</u>	<u>Net</u>
Office furniture	\$ 26,130	\$ 218	\$ 25,912
Computer and office equipment	51,581	860	50,721
Automobile	<u>27,220</u>	<u>1,134</u>	<u>26,086</u>
	<u>\$ 104,931</u>	<u>\$ 2,212</u>	<u>\$ 102,719</u>

4. Contribution

In 1993-94, the Commission received \$ 679,700 under the contribution agreement. The funds were used during the period to finance the following activities:

Total expenses for the period, excluding amortization expense	\$ 254,751
Acquisition of capital assets	104,931
Prepaid expenses	<u>2,518</u>
	<u>\$ 362,200</u>

The unspent balance of \$ 317,500 is shown as an amount due to the Department of Indian Affairs and Northern Development.

5. Commitments

The Commission is committed to make future minimum payments under its operating leases for office and staff accommodation. The future commitments total \$743,580 and are payable as follows:

1995	\$ 148,716
1996	148,716
1997	148,716
1998	148,716
1999	<u>148,716</u>
	<u>\$ 743,580</u>