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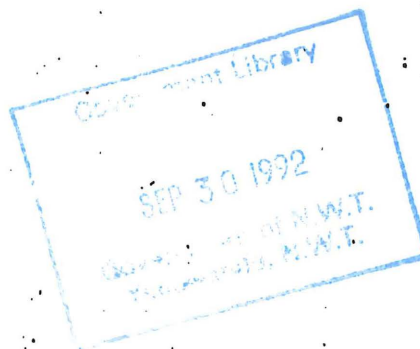
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August 8, 1992

Mr. Bruce Peterkin
Executive Director
Keewatin Regional Health Board
Bag 298,
Rankin Inlet, NWT
XOC OGO



Dear Mr. Peterkin:

RFP - Keewatin Regional Health Services Plan (Draft)

I have reviewed the subject RFP and offer the following comments:

- a. The title of document suggests the RFP is for the development of a regional health services plan. This is not the case the role study/needs assessment phase of the project does address the regional health service needs but stops there.

3.1 Role Study

- b. Items 8, 9, and 10 in the role study phase are more appropriately addressed under the master program. The master program should consider the of impact of health/ programs/ services to meet the regional needs.
- c. The role study should provide a clear and concise statement health program/service needs for the Keewatin Region.

4.1 Master Program

- d. Items 5 and 8 are related to the specific facility (assume the one proposed for Rankin Inlet). The master program should provide the outline of the health programs/services to be provided in the region. The proposed health services delivery should be evident at the end of this phase. The scope, base location and method of delivering services should be detailed. Resources and technology required for service delivery is identified in this phase of the project.

*John White***5.1 Master Plan**

- The proposed master planning phase is heavily slanted towards the functional programming. During this phase the impact of the proposed programs/services on existing human resources and physical assets should be detailed. At this point the need for a facility in Rankin Inlet would be addressed along with relative economic and infrastructure implications.

At the completion of the three phased planning exercise the KRHS will have a sound basis for seeking GNAT approval to proceed with the implementation of the Regional Health Service Plan. With the appropriate GNAT approval of the master plan the functional programming can begin for the regional and other (as required) community health facilities.

If the standard facility planning approach is followed the fit of the program(s) to a facility is accomplished during the functional programming phase. Functional relationships, block schematics, etc David Kinloch, A/Deputy Minister are also done during this phase. The functional program is facility specific and should be done subsequent and separate from the regional master plan.

As we have discussed I believe we are talking about the same planning process but with slightly different emphasis on elements of the key phases in the regional planning exercise. It is essential the master plan address the regional health services need. The approval to proceed with a regional health facility as part of an overall capital program strategy Keewatin Region will be based on the soundness of the master health services plan.

I would suggest the RFP be amended to put the emphasis on the development of a regional health services master plan. The need for a regional health facility and subsequent facility planning should result from a sound master plan. I can discuss this further if you wish. Lynn is back on Tuesday, therefore, can I suggest tomorrow or Wednesday for any discussion.

Yours truly,



Edward Norwich
 Director
 Capital Planning & Maintenance

cc: David Kinloch, A/Deputy Minister
 Nelson McClelland, Director Hospital & Health Facilities
 Wendy MacDonald, Senior Health Administration Consultant
 Lynn White, Project Coordinator