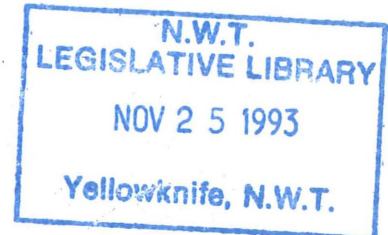




OCT 04 1993

Ms. Jeannie Marie-Jewell, M.L.A.
Thebacha
PO BOX 455
FORT SMITH NT XOE OPO



Dear Ms. Marie-Jewell:

Board of Management for Alcohol and Drug Services

Thank you for your letter of June 9, 1993, enquiring about the Board of Management for Alcohol and Drug Services. Your questions were quite comprehensive. Further to my letters of June 8 and August 5, I have provided specific replies by way of attachments to this letter.

As you are aware, the decision to terminate the Board was made during a time of severe fiscal restraint. Given the limited resources of the Department, and the compelling need to reduce budgets to allow the Government to operate within reduced resources, the Minister at the time determined, amongst other restraint measures, that the Board could not be continued. This decision was approved by Cabinet and reviewed by the Legislative Assembly during the consideration of the Department's Main Estimates for 1992/1993.

Increasing deficits and diminishing resources are forcing governments everywhere to exercise fiscal restraint. Our Government has had to take some strong measures, which call for difficult and sometimes controversial decisions.

However, I do share some of your concerns, and I fully agree with your position that community input into policy and program decisions is essential. As the Minister responsible for alcohol and drug services, I play a key role in policy decisions, and I can assure you that I will seek advice not only from you and the other Members of the Legislative Assembly, but also from community and regional groups. While I appreciate that this was a critical aspect of the Board's role, I would suggest that we can make this an opportunity to broaden the base of advice and support for alcohol and drug services.

.../2

Community alcohol programs, and treatment centres, are going to be increasingly accountable for the effectiveness and efficiency of their programs. Quite frankly, funding levels have remained fairly stable over the past few years. As you know, there has not been major growth in the contribution fund, but there has been an increase to salaries and wages approved in last year's budget. I believe that the Board provided valuable advice in establishing current funding levels.

As the successor to the Alcohol and Drug Coordinating Committee, the Board of Management played a major role in overseeing the integration of federal and territorial alcohol and drug services. As with other advisory boards, it served a critical function in developing standards and criteria to guide the funding and the development of alcohol and drug services. Now that the rules are in place, they are the basis for allocating funding to community alcohol programs. The Board was also instrumental in the establishment of sobriety for alcohol and drug workers. It has, in my view, fulfilled it's purpose.

In spite of the absence of a Board of Management, I intend to move forward, finding more ways to provide effective and accountable alcohol and drug services. I know I can count on your support, and I will value your advice and guidance.

Sincerely,

A handwritten signature in cursive script, appearing to read "Rebecca Mike".

Rebecca Mike

Attachments

cc. Pierre Alvarez
Secretary To Cabinet

Attachment 1

Administration Officer

The Administration Officer is an unfunded position, maintained on the Alcohol, Drugs and Community Mental Health Division organizational chart, but currently vacant.

Acting Youth Co-ordinator

Ms. Sandra Dumond, previously the Administration Officer, has been appointed Acting Youth Co-ordinator. She will remain in this position until decisions have been made about program consolidations with the Department of Health.

Attachment 2

Current Membership on the Board of Management for Alcohol and Drug Services

		Appointed	Expires
Chairperson:	Nancy Peel	01/92	12/93
Members:	Dr. Ross Wheeler	01/92	12/93
	Martha Poitras	10/92	09/93
	Rev. Irvin Hohm	01/92	12/93

Attachment 3

Board Meetings 1991/1992 and 1992/1993

Included are the Minutes from the meetings held in 1991/1992 and in 1992/1993. These provide details as to dates, locations and attendance. There have been no Board meetings in 1993/1994.

Costs for these Board meetings were

1991/1992	\$23,837
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1992/1993	\$ 8,103
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BOARD OF MANAGEMENT FOR ALCOHOL AND DRUG SERVICES
MEETING - AUGUST 12 - 13, 1992
9TH FLOOR BOARDROOM - SCOTIA CENTRE BUILDING

The meeting convened at 9:20 a.m. on August 12, 1992 on the 9th floor boardroom of the Scotia Centre Building.

Members Present: Ms. Nancy Peel, Chairperson
Ms. Helen Maksagak, Cambridge Bay
Rev. Irvin Hohm, Norman Wells
Dr. Ross Wheeler, Yellowknife (13/8/92)

Alcohol, Drugs and
Community Mental

Health Services: Mr. Angus Mackay, A/Director (a.m. of 12/8/92)
Mr. John Campbell, Coordinator
Ms. Sandra Dumond, Administrative Officer

The meeting opened with a prayer by Reverend Hohm.

Ms. Peel informed the Board that she had met with the Minister of Social Services, The Honourable Dennis Patterson, at 9:00 that morning and that the Minister would meet with the Board at 4:00 p.m. on August 13, 1992. She also advised that the Minister had requested that the members spend some time discussing the accomplishments of the Board; the direction the Board sees itself going and policy development before the meeting with him.

The agenda was reviewed and training was added as an agenda item for discussion.

Motion 92/1 (Hohm/Maksagak): Moved that the agenda be approved with additions.

Passed.

The minutes of the previous meeting were reviewed and in this context the "Healing Our Spirit Worldwide" conference was discussed. Rev. Hohm had attended part of the conference and was very pleased with the content of the conference.

Mr. Campbell informed the Board that travel funding for approximately twenty nine (29) alcohol and drug workers had been provided out of the alcohol and drug contribution fund. All other expenses connected to the conference were raised in the community. Projects also took advantage of budget line transfers to use some of their current alcohol and drug funding to help sponsor a participant.

In reply to a question, the Board was informed that Tuvvik (former alcohol and drug program in Iqaluit) did not exist anymore.

August 17, 1992

Page 1 of 6

Instead a new committee, Upassuraakut, has been formed and Mr. Gerry Gagnon, Program Officer in the Division is now in Iqaluit providing some help in setting up the program.

Ms. Peel requested a report on the Solvent Abuse Committee. She would like to get information on the makeup of the Committee and its goals and objectives. The Board was informed that this research was being paid for by the National Drug Strategy.

Questions were asked about the training of the counsellors coming on stream with the Hay River Treatment Centre. The Board was informed that Mr. Roy Fabian and Mr. Eric Shit will be submitting a training proposal to the Board in the near future. The cultural aspect of the program was being reviewed and may be included in this training plan.

There was some discussion around the funding of Friendship Centres in communities where Treatment Centres exist. It was pointed out that the services provided by both were essentially different although with the same goal in mind. Precounselling and aftercare and follow-up were provided by counsellors at the Friendship Centres. Counsellors at the Friendship Centres which serve as a point of entry are also able to determine what type of program the client may need.

Rev. Hohm believed that, in context of the above, it was the duty of the Board to look at the overall picture when making funding recommendations.

The Board believed that the Regional Alcohol and Drug Specialists can play an important role by liaising with the Board of Management. It was suggested that the Specialists should provide training where necessary. The development and training of Regional Specialists are therefore very important.

There was some general discussion as to what should be discussed with the Minister in the area of policy development.

Motion 92/2 (Hohm/Maksagak): Moved that the minutes be approved as circulated.

Passed.

Some discussion about Mobile Treatment ensued. Mr. Campbell informed the Board that for the past year there has been a Mobile Treatment in northern Saskatchewan. An evaluation has just been completed on the project and the Division will try to get a copy of the evaluation for the Board.

The issue of "culturally appropriate programs" being offered at Treatment Centres was again raised and briefly discussed.

Mr. Campbell informed the Board that it was his understanding that the Board wanted all training to be provided by Arctic College, and that for the time being, the language part of the training was being kept separate from the rest of the training being provided.

For the information of the Board Mr. Angus MacKay, Acting Director gave an overview of the current status of the contribution fund. See attached Appendix A.

Reverend Hohm requested some information on Action North in High Level. Mr. Campbell responded that the program was designed to focus more on women and families. Mr. Colin Casey, Program Consultant with the Division visited Action North and was impressed with the program being offered.

The Board requested and was provided with a copy of the proposal from Upassuraakut, Iqaluit for information purposes.

Mr. Campbell reported that this new program in Iqaluit was cooperating very well with the Division and was working very hard to get the program on stream.

There was some discussion about the success of "bush camps." It was the general belief that "bush camps" seemed to work well for the first few months of operation, but then the interest seems to fade and operation of the program becomes ineffective.

A letter from Fort Resolution regarding an outstanding debt was presented to the Board. The Board requested that Fort Resolution be informed who they should write to in the government for forgiveness of the debt.

The planning of the Baffin Regional Treatment Centre was discussed. A Steering Committee has been formed and a consultant, Mr. Robin Dupuis was hired. His report (Needs, Assessment, Treatment and Facility Program) was reviewed by the Steering Committee and was returned to the consultant for incorporation of revisions made by August 24, 1992. When the revisions are completed, the report will be forwarded from the Steering Committee directly to the Minister of Social Services.

The purpose of the report was to identify and justify the inpatient treatment needs regarding alcohol and drug addiction for the Baffin Island region.

A report on the progression of the Hay River Treatment Centre was made. There were some initial difficulties with the construction company chosen but these problems have been rectified. The opening is now slated for February, 1993 instead of October, 1992. If construction costs for the treatment centre comes in over budget, new funding can only be accessed through Cabinet.

At Northern Addiction Services operations have been going well. However, Ms. Thelma Tees, Executive Director has resigned and her replacement, Ms. Christine Jackson, Acting Executive Director is on maternity leave. They will be recruiting for a new Director soon.

An update on Delta House, Inuvik was given by Mr. Campbell. The building is apparently over thirty (30) years old and may not be able to withstand extensive renovations which would also be very costly. The building is owned by the Town of Inuvik. There is an entirely new Board overseeing Delta House and a meeting is expected to be held on August 29, 1992 to discuss sobriety of the staff.

Outstanding proposals were now reviewed by the Board and the following recommendations made:

1. Fort Smith Native Band - \$59,668

Motion 92/3 (Hohm/Maksagak): Moved that the Fort Smith Native Band be informed that a program already exists in the community of Fort Smith. The Board also advises that the Band work with the present alcohol and drug committee, with a goal of having band members sit on the present committee to work together for the benefit of all the residents in Fort Smith.

Passed.

2. Alcohol and Drug Workers Association - \$39,543
3. Native Alcohol Prevention and Rehabilitation

No recommendations were made on these proposals since Mr. Mansell Grey, who had submitted both proposals had resigned as Coordinator of the program in Fort Providence as is now working in construction in Hay River.

However, the Board requested that the Division get further information as to the status of these requests.

4. Sapuniaqtiit Addictions Project (Video Production) - \$12,800.90

Motion 92/4 (Maksagak/Hohm): Recommend that the Sapuniaqtiit Addictions Project apply to the Literacy Program in Yellowknife for funding.

Passed.

5. Knute Lang Camp Project - \$367,972

Motion 92/5 (Hohm/Maksagak): Recommend that due to the limited funds available in the contribution fund, the Board cannot entertain making a recommendation on this request at the present

time.

Passed.

6. Rae Edzo Friendship Centre (International Conference on Self-Help and Mutual Aid) - \$5,449.25

Motion 92/6 (Maksagak/Hohm): The conference goal and objectives feel more directly under the Women's Directorate and/or the Victim's Assistance Program and recommend that the Rae Edzo Friendship Centre apply to the two aforementioned for funding.

Passed.

7. Ad Hoc Committee of Concerned Parents - \$39,600.00

The Board tabled this proposal for discussion with the Minister.

8. Doin it Right - People Profile Series (Michael Maitland Communications -

Motion 92/7 (Hohm/Wheeler): Recommend that \$10,000 be provided to Culture and Communications to assist in cost sharing this project. Release of the funds is conditional on the securement of the remaining funds needed to implement this project.

Passed.

Information was provided to the Board on the funding provided for Special Initiatives, capital and training (See Appendix A).

The Board now spent some time preparing for its meeting with the Minister.

The 1992/1993 Furniture and Equipment requests were reviewed and the following recommendations made:

1. Northern Addiction Services - \$43,314

Motion 92/8 (Hohm/Maksagak): Recommend that Northern Addiction Services be funded in the amount of \$43,314.00 as requested.

Passed.

2. All requests for furniture and equipment for community projects (See attached Appendix B)

Motion 92/9 (Hohm/Maksagak): Recommend that the Regional Alcohol and Drug Specialists review all the furniture and equipment requests for community projects for their regions, and prioritize and provide comments on each request to the Coordinator, Prevention

and Rehabilitation. The Coordinator will then prioritize the requests according to the information received from the Specialists, and the prioritized list will be provided to the Board of Management for a recommendation on funding levels.

Passed.

The Board spent some discussing the Fort Simpson Dene Band and the Deh Cho Society in Fort Simpson and made the following recommendation:

Motion 92/10 (Hohm/Wheeler): Moved to recommend that if the Fort Simpson Dene Band and the Deh Cho Society do not submit a united proposal by September 30, 1992 that no further funding be provided to either program. And, that the Board of Management and the Department of Social Services will seek a new interested organization to form a committee to provide effective and efficient services to all the residents of Fort Simpson.

Passed.

The Board now met with the Minister and the minutes of this meeting is attached as Appendix B.

Nancy Peel, Chairperson

APPENDIX B

BOARD OF MANAGEMENT
MEETING WITH MINISTER OF SOCIAL SERVICES
AUGUST 13, 1992

The Minister, The Honourable Dennis Patterson, addressed the Board and presented the following concerns and information.

Mr. Patterson noted that the future of the Board was uncertain. He mentioned that the Review Committee on Boards and Agencies was in place and functioning, and that he could give the Board no clear answer today on their future status. This will be done only after consultations with Cabinet and the Review Committee.

He also noted that he wanted to look at the functions of the Board and his relationship with the Board before making any decisions.

Mr. Patterson also shared his thoughts on Mobile Treatment. He suggested that the treatment centres may be draining a significant amount of the treatment dollars available which would be used in different ways, one of them being Mobile Treatment.

Ms. Nancy Peel, Chairperson of the Board, advised the Minister that the first priority of the Board was to build a treatment centre in the Baffin Region. This priority however, was taken away with the results of the Strategic Plan which identified the Hay River Reserve for a treatment centre.

She spoke of the responsibility placed on the Board with no authority or decision making process in place to help it carry out its responsibility.

The Model for the establishment of the Alcohol and Drug Coordinating Council (ADCC) as a Board of Management was provided to the Minister. The terms of reference was referred to and Dr. Wheeler pointed out that Board has been purely advisory to this date.

He informed the Minister that one previous Minister had removed over half a million dollars from the alcohol and drug contribution fund to form the Youth Initiatives Program. He stated that the Board has been trying to get a database in place for some time now to monitor the success of the program (whether they are being effective or not), but for various reasons has not been successful.

The Minister responded that if the Board were to continue, it is possible that because he has to work in a political environment, some recommendations of the Board may be overturned. However, he

assured the members that in situations like this, he would be most willing to consult with the Board members as to why a certain decision was made, particularly on major developments.

Like the Board, the Minister suspects that there may be some projects that are not effective and he again assured the Board that he was prepared to make tough decisions if necessary.

In response to Ms. Peel's query as to the part the Board will play with the amalgamation of the Departments of Health and Social Services, the Minister stated that this issue will have to be looked at carefully. He is hoping that the amalgamation will "cement things."

The Minister inquired as to hospital accreditation of treatment centres in the North. He was informed that pursuing this may be a very difficult undertaking since treatment centres are not of the same status as hospitals and that there was only one (maybe two) accredited treatment centres in Canada at present.

Dr. Wheeler informed the Minister that the alcohol and drug workers are not respected in the communities. The same status that is accorded to the nurses for example is not accorded to the workers. He believes that the Board needs a vision, plan and a strategy.

Reverend Hohm indicated that the mandate of the Board is too vague. He wants to see policy developed for criteria for funding projects and for Mobile Treatment projects. In this way, funding can be distributed more equitable and projects that are not operating effectively can be slated for closure by following policy.

Reverend Hohm also informed the Minister of the inconsistency in appointing members to the Board and reappointments not being in accordance with the terms of reference of the Board. He advised the Minister that the Board should have a full complement of members to be effective, and that before someone is appointed, considerable attention be given as to the commitment level and capabilities of the person.

The Minister was very pleased to hear the opinions and thoughts of the members, he noted that an alcohol and drug strategy was needed and where policies do not exist, some had to be in place immediately. He indicated that the Strategic Plan will be revisited. He noted that if it becomes a policy, then it has "real teeth" to it.

The Minister also mentioned the health hazards connected to smoking and the medical costs involved.

During the meeting with the Minister there was also discussion on the significant amount of money spent due to the abuse of alcohol

and drugs. Dr. Wheeler gave an example of someone putting their hand through a window while under the influence of alcohol. He spoke of the treatment of the injury and the costs involved for the physician, the nurses and the administrative work. These costs are very real but are not recorded as a consequence of the treatment of alcohol abuse, although directly related to it.

There was a short discussion on the abstinence clause and on various other issues. One of them was the availability of office/counselling space in the nursing stations. The Divison has tried in the past to work with the Department of Health in accessing this space for the alcohol and drug worker to work out of, but has never been successful. Access to this space would certainly cut down on the high administrative costs associated with operating some alcohol and drug projects in the communities.

The Minister was pleased with all the information he had received from the Board. He advised the Board that he will be reviewing its minutes and will talk to Cabinet concerning the Board. He also mentioned that the Board may be brought up in the Legislature. He will inform the Board at the end of September, 1992 on its status.

Board of Management for Alcohol and Drug Services
Conference Call
April 29, 1992

Conference call participants

Board of Management:

Nancy Peel - Chairperson

Ms. Helen Maksagak

Dr. Ross Wheeler

Reverend Irvin Hohm

Ms. Martha Poitras - (conference operator received no response)

Directorate:

Mr. Andrew Langford, Acting Assistant Deputy Minister

Alcohol, Drugs and Community

Mental Health Services:

Angus MacKay, Acting Director

John Campbell, Coordinator

Sandra Dumond, Administrative Officer

Mr. Langford informed the Board members of the interim four month funding, at the same level as 1991/92, for all existing alcohol and drug treatment centres and projects, for the period April 1992 to July 1992.

The Legislative Assembly will be meeting in June 1992 at which time the new 1992/93 budget will be announced.

The Board of Management will schedule a meeting soon after to review and make recommendations on all the 1992/1993 applications.

The requests to attend the "Healing Our Spirit Worldwide Conference" in Edmonton in July 1992 was discussed.

April 29, 1992

Page 1 of 2

The recommendation was that, funding permitting, one worker from each alcohol and drug treatment centre and project, to be chosen by the sponsoring agency, will have the opportunity to attend the conference. The Department would pay only the return airfare for each participant. Registration, accomodation and any other expenses associated with the conference would be borne by the sponsoring agency.

This recommendation will be forwarded to the Minister of Social Services for a decision before any action is taken.

An evaluation of the Rae Edzo Counselling Services is expected to be done in May 1992.

Other projects which may be evaluated this fiscal year are in the communities of Fort McPherson, Tuktoyaktuk and Aklavik.

It was pointed out that Standards and Criteria for objective evaluations of projects still had to be developed.

Ms. Peel will meet with Rev. Hohm and Dr. Wheeler on May 5, 1992. She will also contact the Minister to request his attendance at this meeting.

**BOARD OF MANAGEMENT FOR ALCOHOL AND DRUG SERVICES
NOVEMBER 5 - 6, 1991
KATIMAVIK ROOM A - EXPLORER HOTEL**

DRAFT

The meeting convened at 9:30 a.m. on November 5, 1991 in Katimavik Room A of the Explorer Hotel.

Members Present:

- Ms. Nancy Peel, Chairperson
- Ms. Helen Maksagak, Cambridge Bay
- Rev. Irvin Hohm, Norman Wells
- Ms. Rosie Oolooyuk, Rankin Inlet
- Dr. Ross Wheeler, Yellowknife (afternoon of 5/11/91)

Regrets: Ms. Martha Poitras, Fort Smith

Alcohol, Drugs and Community Mental Health Services:

- Mr. Andrew Langford, Director (at various times throughout the meeting)
- Mr. John Campbell, Coordinator
- Ms. Sandra Dumond, Administrative Officer

The meeting opened with a prayer by Ms. Maksagak.

The agenda was reviewed and the following added:

- Alcohol and Drug Counsellor Proposal - Ingamo Hall Friendship Centre, Inuvik
- National Addictions Awareness Week
- Annual Report
- Discussion on direction of Board
- Financial Management Board Submission on Salaries

Motion 91/28 (Oolooyuk/Maksagak): Moved that the agenda be approved with additions.

Passed.

Motion 91/29 (Hohm/Oolooyuk): Moved that the minutes of the August 1991 meeting be approved.

Passed.

Minutes from the previous meeting were reviewed and business arising from the minutes were addressed.

At the previous meeting, Ms. Oolooyuk had undertaken the task of inquiring whether the residents of the Eastern Arctic would be interested in answering a Questionnaire on the advantages and disadvantages of Mobile Treatment in the communities. Ms. Oolooyuk reported that the Hamlet of Rankin Inlet was interested in seeing the Questionnaire before it was distributed to the other communities in the Kitikmeot Region. The Questionnaire would also have to be translated into Inuktitut.

In regard to the "Healing our Spirit Worldwide" conference, Mr. Horseman of the National Drug Strategy indicated that a proposal had to be submitted by November 1, 1991. The Board deferred discussion on this until Mr. Langford was present at the meeting.

The Board was given an update on Tuvvik. The current agreement between Tuvvik and the Government of the Northwest Territories terminated on November 1, 1991. Tuvvik has indicated that they will not be signing a new agreement if it includes the Sobriety Clause.

Ms. Maureen Cochrane has been replaced by Mr. Ken MacRury as the Chairperson of the Steering Committee, and the next committee meeting is expected to be held in January or February 1992.

At this stage, no final decisions have been made on this matter.

An update on the Hay River Treatment Centre was deferred until after the Board met with Mr. Eric Shirt, Acting Executive Director of the Centre.

Proposals submitted were presented to the Board and the following recommendations made:

Motion 91/30 (Hohm/Oolooyuk): Recommend that the Tree of Peace Friendship Centre's request for an increase to Mr. Alfred Baillargeon's salary be considered further by the Chairperson of the Board, after the Regional Specialist does an assessment and provides a recommendation on Mr. Baillargeon.

Passed.

Motion 91/31 (Hohm/Maksagak): Recommend that the Fort Liard Alcohol and Drug Abuse Centre be funded in the amount of \$9,500 for the purchase of a computer. Divisional staff is to work with Fort Liard to ensure that the computer system in place is compatible with the system being used by other projects. This will allow for more networking and access to more information sharing between projects.

Passed.

A proposal on Developmental Funds from the Hay River Treatment Centre was tabled, until further information was provided to the Board on the contribution funding currently being received by the Centre.

A proposal to host a conference on Inhalant Abuse from the Aqsaraq Addictions Project in Rankin Inlet was presented to the Board.

Mr. John Campbell informed the Board that there is presently a committee on Solvent Abuse consisting of the Departments of Health, Education, Justice and Social Services and the RCM Police.

Some time ago this committee made a recommendation to set up two (2) Pilot communities to assess the problem of solvent abuse.

The National Native Alcohol and Drug Abuse Program (NNADAP) has also set up a National Steering Committee on Inhalants.

A meeting of the National Steering Committee was held recently in Ottawa but Mr. Campbell was unable to attend. However he is waiting for the report from the meeting to see if treatment training is identified as a

priority in working towards a solution, and to use this as substantiation for training at least two (2) people from two communities.

A suggestion was made that maybe a Questionnaire might help determine which community was the most abused in respect to Inhalants.

Motion 91/32 (Hohm/OOlooyuk): Moved to recommend that the Aqsaraq Addictions Project, Rankin Inlet be funded in the amount of \$24,077.00. This does not include the amount of \$2,102.92 for Hospitality, which the Board hopes could be solicited from businesses within the community as a contribution towards this important issue.

Passed.

A proposal for a Community Addictions Training Series from the Hay River Dene Band was presented to the Board.

In this context, training for alcohol and drug counsellors surfaced. Ms. Thelma Tees, Executive Director, had indicated that it may be possible for training to occur in the summer of '92 at Northern Addiction Services. However, if a youth treatment program is initiated for that summer, Ms. Tees would like to revisit this training plan in the Spring of '92.

Mr. Campbell indicated that there were negotiations underway with Arctic College to determine if they could provide the training. In this way the workers in other communities would be able to access this training and receive accreditation.

It was suggested that there were other alternatives available for training which could be explored.

The proposal was tabled until after Mr. Shirt, Executive Director met with the Board.

After a break for lunch, the Board met with Mr. Brian Menton. Mr. Menton is the Director of Board Development, Department of Education for the

Government of the Northwest Territories. He was invited to advise the Board on its role and function.

Some of the topics covered were:

- Roles and responsibilities of Government Boards
- Policy Development
- Strategic Planning

The Board was pleased with Mr. Menton's presentation, and indicated that it was interested in Mr. Menton acting as the facilitator when it next meets to develop policies.

Developing a proposal for the "Healing our Spirit Worldwide" Conference for submission to the National Drug Strategy was discussed. The staff hours involved in this undertaking was considered, and the Board decided that it would think about this matter further and make a decision at the end of the meeting.

There was some discussion on the evaluation of Northern Addiction Services (NAS) and Ms. Peel will be responding to the letter received from NAS on this matter.

Discussions now ensued on the type of program offered/to be offered at the treatment centres in the north. Will each centre cater to people with only the same or similar "cultural" background or will all the centres be able to accommodate anyone regardless of the person's "cultural" background?

Rev. Hohm questioned how we define "cultural" in such a diverse group of people who live in the North.

He believes that the Board should be realistic in its deliberations and carefully examine what is viable and attainable at the present time.

Dr. Wheeler believed that the staff is the most important aspect to any

treatment program. The way in which the staff interact and deal with clients impacts directly on the success of the program.

He believes that since the Board had identified treatment and aftercare as priorities, the quality of treatment the client receives must be of utmost importance.

It was suggested that even if salary increases were given to the workers/counsellors, this did not guarantee enhancement of the workers skills in dealing with clients. This can only come through training.

Mr. Gerry Gagnon, Program Officer for the Division of Alcohol, Drugs and Community Mental Health Services presented to the Board an overview of the contribution fund to date:

	<u>Main Estimates</u>	<u>Committed</u>	<u>Free Balance</u>
<u>Community</u>			
Capital	150,000	73,079	76,921
Operation & Mainten.	4,059,000	3,630,901	428,099
Furniture & Equip.	98,000	61,488	36,512
<u>Residential</u>			
Operation & Mainten.	2,074,000	1,575,603	558,397
Furniture & Equip.	98,000	0	98,000

Training monies have yet to be taken out of Community, Operation and Maintenance O & M.

After taking into consideration funds still to be committed, it was safe to assume that there could be a free balance of \$100,000 in the category Community, O & M.

Some financial information was also provided on the Hay River Treatment Centre. Funding committed to date for this fiscal year is \$731,000 in anticipation that the Treatment Centre will be on stream in the fall of 1992.

The importance of the development of a financing formula for funding treatment centres was stressed.

The Board now met with two Trainer of Trainers, Ms. Evelyn Blondin Forrest and Mr. David Poitras and with Mr. Mansell Grey. This meeting was requested to try and utilize the skills and knowledge these people have acquired in regard to training, and to get an idea from them, based on their experience, on what types of training was required from a northern perspective.

The following are concerns raised and ideas suggested in the area of training:

- the training in place is helpful - but more can be done;
- trained person required to go into communities to work with the Chief and councillors;
- follow-up program vitally important to clients returning from treatment;
- getting people motivated is difficult;
- Board struggling with training problems;
- Board wants to fulfill its goal of providing adequate training;
- trainers, if willing, can work with Arctic College to deliver the training package throughout the North;
- training may have to be done on a contractual basis;
- the monies spent on training will be worth much more in the end result;
- should there be criteria for hiring trainers;
- problems can occur if Trainers are requested to work in their own communities with family members and friends;
- trainers have established credibility;
- networking disappears when trainers are brought in from the South;

- training program should be developed by Northerners for Northerners
- trained people often leave for better paying jobs with the Government;
- evaluation of trainers is very important;
- no customized training package for the North currently exists.

At the conclusion of the meeting it was agreed that revisiting the process for identifying the type of training required in the North was a positive and encouraging step.

The two Trainer of Trainers present and Mr. Grey indicated they they would be interested in providing training in the Northwest Territories.

The Board is considering setting aside monies for this purpose.

Mr. Campbell was to meet with the Trainer of Trainers and Mr. Grey to gather more information and if possible to prepare a proposal outlining what they believe the content of the training plan should entail.

Mr. Eric Shirt, Acting Executive Director of the Hay River Treatment Centre next met with the Board.

Mr. Shirt gave a short overview of the program content to be offered at the Centre. In order to develop the cultural component of the program they plan to meet with the Elders in the community for input.

Mr. Shirt gave a brief explanation of the budget submitted for the 92/93 fiscal year. The importance of computers (requested in the capital budget) for the new treatment centre was stressed. He indicated that the Department of Public Works would be in charge of the physical maintenance of the building.

The issue of "culturally appropriate" treatment programs came up again. It was generally agreed that a "culturally appropriate" program was a worthwhile goal. However, the Board questioned whether specific

treatment centres should cater to specific cultures or should all treatment centres try to accomodate all cultural groups in the North, and, if yes, is this possible?

The issue of training and accreditation of staff was also raised. Mr. Shirt indicated that there were plans to meet with Arctic College in regard to training in the near future.

The Board now met with Ms. Annelies Poole, who has been contracted to oversee Alcohol Addictions Awareness Week. Ms. Poole gave an overview of events and activities which will take place during the week including dry dances; radio shows; story telling; raising awareness of solvent abuse issues; visits to High Schools for a focus on youth, newspaper articles and radio interviews with people in recovery.

At the end of the week, she will prepare a report on the events of the week with recommendations for improvements for next year.

The Board thanked Ms. Poole for her time in making the presentation and for all the work that had already been completed.

The Board next discussed the selection of honouring one person from the Northwest Territories who had made significant contribution in the field of addictions.

A suggestion was made that the Board sponsor a large plaque, to be hung in the gallery of the new Legislative Assembly Building. This plaque will bear the names of people who are honoured each year for their contribution to the field of addictions. The names of the people who where selected in 1990 will be added to the plaque. An individual plaque will also be presented to the person selected this year in their community.

The Board returned to reviewing proposals and the following recommendations were made:

Motion 91/33 (Hohm/Maksagak): Recommend that the Community Addictions Training proposal from the Hay River Dene Band be further negotiated by Divisional staff with Arctic College and the Hay River Dene Band. The purpose of this is to allow other communities to have the opportunity to access this training, and to enable the workers to receive accreditation through Arctic College. The Board also wanted to ensure that the approved training plan for 1991/92 fiscal year was adhered to, and yet was flexible enough to meet the training need identified by the communities.

Passed.

Motion 91/34 (Hohm/Oolooyuk): Recommend that of the \$87,890 requested for developmental funds by the Hay River Treatment Centre the following be approved:

- \$17,090 for training;
- \$30,000 for Board expenses. That this be prorated for the last five months of this fiscal year (November'91 to March'92) in the amount of \$12,500 ;
- That the proposal be tabled until detailed information is provided for the requests of \$12,000 for staff travel, training and trips to Yellowknife and the \$28,800 for consultation with treatment specialists.

Passed.

Ms. Peel will make a recommendation on the remaining requests when the information is received.

Motion 91/35 (Hohm/Oolooyuk): Recommendation to fund the Fort Simpson Dene Council in the amount of \$35,000 prorated to the end of March, 1992.

Passed.

This recommendation will serve to fill the need for a culturally appropriate alcohol and drug treatment program for the Council's members and the slavey speaking residents in the community. It will also provide the time required for the Friendship Centre and the Council to work together to prepare a joint proposal for the 92/93 fiscal year. This proposal should reflect the needs of the slavey speaking residents in Fort Simpson.

In addition, the Board is also recommending that a letter be forwarded to the Executive Director of the Friendship Centre advising that if a practical solution cannot be found for the new fiscal year between both parties, then their funding will be reduced by the amount required for the Fort Simpson Dene Council to operate its own program for the 1992/93 year.

A recommendation was not made on the proposal to form a Society of Alcohol and Drug Workers from the Zhatie Koe Alcohol and Drug Program, Fort Providence. Instead, the Board requested that a letter be forwarded to Fort Providence advising that the Board is supportive of the idea, but observes that the budget may not accurately reflect all contingencies with financial implications involved in such an undertaking, and that a revised proposal be submitted for further consideration.

The Chairperson was given the authority to recommend up to \$30,000 one time payment only in respect to the above.

The Board revisited an Alcohol and Drug proposal from Ingamo Hall Friendship Centre in Inuvik. A letter is to be forwarded to the Friendship Centre advising them that if they are still interested in attaining an alcohol and drug counsellor, the Board is willing to reconsider a proposal for the 1992/93 fiscal year.

Motion 91/36 (Oolooyuk/Maksagak): Moved that the 1990/91 Annual Report be approved as circulated.

Passed.

Ms. Peel's role in making recommendations outside of Board meetings is to be discussed with the Minister of Social Services.

There were discussions on the Sobriety Clause and its implementation. The Board was reminded that this was to be done on an honour system with the help of the sponsors of the projects/treatment centres and the Regional Alcohol and Drug Specialists.

The Board decided to meet with Mr. Menton one day before the start of the next scheduled Board meeting to formulate policies.

The meeting ended with a prayer by Reverend Hohm.

Nancy Peel
Chairperson

DRAFT

BOARD OF MANAGEMENT FOR ALCOHOL AND DRUG SERVICES
GOLD ROOM - YELLOWKNIFE INN - YELLOWKNIFE
AUGUST 29 - 30, 1991

The meeting convened at 9:30 a.m. on August 29, 1991 in the Gold Room at the Yellowknife Inn.

Members Present: Ms. Nancy Peel, Chairperson
Ms. Helen Maksagak, Cambridge Bay
Rev. Irvin Hohm, Norman Wells
Ms. Rosie Oolooyuk, Rankin Inlet
Dr. Ross Wheeler, Yellowknife

Regrets: Ms. Martha Poitras, Fort Smith

Alcohol, Drugs and
Community Mental
Health Services: Mr. Andrew Langford, Director (at various
times throughout the meeting)
Mr. John Campbell, Coordinator
Ms. Sandra Dumond, Administrative Officer

The meeting opened with a prayer by Reverend Hohm.

The agenda was reviewed and the following added:

- Update on Tuvvik
- Trainer of Trainers
- Program Directors Conference

Motion 91/18 (Wheeler/Hohm): Moved that the agenda be approved with additions.

Passed.

Minutes from the previous meeting were reviewed and business arising from the minutes were addressed.

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Rev. Hohm requested that the discussion on Uncle Gabe's Friendship Centre which was excluded from the June, 1991 meeting be recorded.

Ms. Peel inquired as to whether any details of the Board meeting had been distributed to the communities. Some discussions ensued on this issue. Mr. Langford informed the Board that it had no legal status and he was unable to obtain advice from the legal advisers re the status of the Board's proceedings.

Motion 91/19 (Hohm/Wheeler): Moved that the minutes be approved with inclusion of notes on Uncle Gabe's Friendship Centre.

Passed.

The Board was informed that Mr. Riddell, Executive Director of Tuvvik had advised Mr. Langford that there might be a possible closure of the program. This was a result of a letter to Tuvvik from the Minister advising that November 1, 1991 would be the final day that they could operate without the "Sobriety Clause" in their contribution agreement.

Mr. Riddell was not certain of the closure date since he indicated that all the Board members of Tuvvik were out on the land, and he did not have a chance to discuss the issue with them.

However, Nunatsiaq News informed Mr. Langford that the Board did have a meeting and made a decision to not sign the agreement with the "Sobriety Clause".

No further information was received from Mr. Riddell.

The progress of the construction of the new Tuvvik treatment centre was addressed. The costs for Tuvvik's functional building program calls for more than \$3.1 million.

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The commitment by Tuvvik to raise the shortfall required to expedite the commencement of the building has not been accomplished. In view of this, the Chairperson of the Steering Committee suggested that the plans be revised to keep in line with the capital funding available and for Tuvvik to come up with a strategy to raise the funds required, or delay the project for one more year.

The Department of Public Works has advised that \$1.8 million can only build five (5) to six (6) beds. Dr. Wheeler stated that it was NNADAP's experience that you should build a viable treatment centre or nothing at all. It was noted that five beds would not adequately service the residents of the Eastern Arctic.

A suggestion to look at other options and costs of other buildings was made.

The Board requested that a letter be forwarded to the Chairperson of the Steering Committee advising that a treatment centre to serve the Inuit residents of the Eastern Arctic was still one of its top priorities.

The Board would seek further direction on this issue from the Minister or Deputy Minister.

While discussing the proposed Territorial Conference, Dr. Wheeler informed the Board of a conference entitled "Healing our Spirit Worldwide" to be held in Edmonton, July 1992. Focus of the conference will be information sharing, networking and the promotion of Canada's Indigenous addictions programs to other Indigenous peoples and the public at large. Many different categories within the addictions field will be addressed and participants will be people in the addictions field from all over the world.

There are twenty sections within the Conference agenda. Each section is on, or is directly related to, the addictions field as it pertains to Indigenous peoples. The Board has the opportunity to sponsor a section at

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a cost of \$20,750.00. Full credit will be given to the Board in all matters pertaining to the section sponsored.

At this point, the Board decided that the territorial conference would no longer be pursued and that the foregoing conference was worth serious consideration.

Discussions then ensued on the appointment of someone to organize chosen delegates to attend the conference, to cost out all expenses involved and to look at incorporating the resolutions from the Program Director's conference in the planning.

The Board was informed that there was funding available in the National Drug Strategy (NDS) for the Northwest Territories, but the (NDS) would have to be informed before the end of September, 1991.

Since the conference is within the next fiscal year, Mr. Campbell will contact the NDS to discuss how the monies can be spent (prepay charter to Edmonton etc.) before the end of this fiscal year.

The Board will get the Minister's feedback on this conference before proceeding any further at a meeting being planned with the Minister during the course of this Board meeting.

Discussions ensued on Northern Addictions Services. Dr. Wheeler had been elected to the Board of Northern Addiction Services. He informed the Board of some of the issues and concerns addressed at NAS's annual general meeting:

- neglect of the program delivery due to main focus being on building;
- underfunded;
- no maintenance costs identified in budget;
- knowledgeable mechanical person needed for proper maintenance of the building;

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- major deficiency in staff;
- inadequate staff coverage for nights and weekends;
- best utilization of extra ten beds.

It was also noted that the expectations of the clients are different from what is available at the centre. The clients are not informed beforehand of the content of the program.

The evaluation of NAS which was performed by Ms. Linda Bell was distributed to the Board and was tabled to give the members time to review the report in more detail.

The Board also spent some time discussing the issue of increased salaries for the workers.

Ms. Peel had some concerns about the delivery of the program in Rae Edzo, and requested that an evaluation be performed. Divisional staff will perform the evaluation.

The sod turning ceremony at the site of the Hay River Treatment Centre has taken place and construction will start in early spring 1992. The Shaddle Society which will be responsible for the treatment centre now has registered society status.

The possibility of the Hay River treatment staff receiving training at Northern Addiction Services (NAS) was discussed. Training can be provided by Nechi and the staff at NAS and the Trainer of Trainers will have the opportunity to participate. The summer of '92 was identified as a good time for the training to take place.

The program at Fort Resolution was discussed. Ms. Peel and Mr. Campbell had met with two people from the program to try and put a proposal together. However, this was not completed and the issue was deferred to later on in the meeting.

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The Board now spent some time outlining some of the issues it wanted to discuss with the Minister:

- communication with communities
- minutes going to communities
- increase in salaries (status of FMB submission)
- Tuvvik
- Healing our Spirit Conference in Edmonton, July 1992
- Trainer of Trainers
- Regional Alcohol and Drug Specialist, Fort Smith
- Sobriety Clause
- Board membership

A suggestion was made that someone with relevant knowledge and experience be invited to the next Board meeting to advise the Board on its role, function and level of involvement. Divisional staff will look into this.

An update on Multi year funding was distributed to the Board for information purposes.

The evaluation of the Deh Cho Society was presented to the Board and was tabled to allow the members more time for review.

Motion 91/20 (Oolooyuk/Maksagak): Evaluation to be done on the program at the Rae Edzo Friendship Centre.

Passed.

A letter from the Aklavik Alcohol Action Committee was presented to the Board. The letter essentially requests more time before putting together a proposal for the Knute Lang Camp Project. The Board was in agreement with their request.

Proposals were reviewed and recommendations made:

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Motion 91/21 (Hohm/Oolooyuk): Moved to recommend that the Hamlet of Holman be funded in the prorated amount of \$25,940.00 for the period September 1991 to March 1992.

Passed.

Motion 91/22 (Hohm/Wheeler): Moved to recommend that the proposal "To Design Empirical Research Program Focusing on Native Family Dynamics" submitted by Uncle Gabe's Friendship Centre be approved to be forwarded to Mr. Ken Horseman, Program Officer, Health Promotion Directorate, Winnipeg, for consideration for funding under the Community Action Program component of the National Drug Strategy.

Passed.

Motion 91/23 (Wheeler/Hohm): Moved to recommend that the proposal from the Municipality of Baker Lake for an increase in resource centre funding in the amount of \$1,750.00 be approved to help Baker Lake establish a resource centre.

Passed.

Motion 91/24 (Hohm/Wheeler): Moved to recommend that the revised Pre-teen and Teen Drop-In Drug and Alcohol Proposal from Ingamo Hall be re-considered for funding under the Youth Initiatives Program since it did not fall under Board's goals and objectives.

Passed.

Motion 91/25 (Wheeler/Maksagak): Moved to recommend that the Drug and Alcohol Counsellor proposal from Ingamo Hall not be funded at this time, since Inuvik is already receiving the highest funding per capita in that region while there are places without an alcohol and drug program.

2 In Favour

1 Abstain.

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Passed.

Motion 91/26 (Hohm/Wheeler): Moved to recommend that the Aklavik Alcohol Action Committee be funded in the amount of \$816.00 for the purchase of two (2) filing cabinets including freight.

The proposal from Mansel Grey "Native Rehabilitation and Prevention" was not approved. However, a decision to invite Mr. Grey with the three Trainer of Trainers to the next Board meeting was made in respect to the training of alcohol and drug workers.

A proposal from the Shihta Regional Council was reviewed. The Board recognized the position established at the Shihta Regional Council meeting and noted the support expressed for the placement of a treatment centre in the Sahtu Region.

However, the construction of the Hay River Treatment Centre and a commitment to contribute towards the building of a treatment centre for the Inuit residents of the Eastern Arctic are still the main priorities of the Board. These priorities, together with the provision of funding for Northern Addiction Services and Delta House are fully utilizing the existing financial resources for treatment centres.

Motion 91/27 (Wheeler/Maksagak): Moved to recommend that support of this proposal would be unfair and may provide "false hopes" to the Shihta Regional Council's proposal of building a treatment centre in the Sahtu Region; that funding not be provided and that the Shihta Regional Council be advised in writing of the serious fiscal restraints within the Government of the Northwest Territories and of the Board's current priorities for funding for treatment centres.

Passed.

The Board now met with the Minister of Social Services (Appendix A).

The meeting recessed at 5:45 p.m. and resumed at 9:00 a.m. the next morning.

The Board members had carefully reviewed the evaluation of Northern Addiction Services the night before and agreed to accept it as information.

The program at Fort Resolution was readdressed. Some of the outstanding issues are:

- help needed with the program delivery
- requesting four (4) staff although advised to reduce staff to two (2)
- the kind of leadership the program is receiving
- the lack of training among staff members
- acknowledgement that a program is necessary in Fort Resolution
- suggestion that the Band or Local Metis Association take over the sponsorship of the program

The Board requested that Mr. Campbell contact personnel in Fort Resolution to try and resolve some of the issues and to find out if Hay River Dene Band would be willing to provide some leadership in Fort Resolution. Mr. Campbell was to subsequently meet with both parties and put a proposal together.

After reviewing in detail the evaluation on the program at the Deh Cho Society, Fort Simpson, the Board recommended that they be funded to the end of March, 1992 at the same funding level as previously recommended.

This recommendation was made based on the recognition that the Fort Simpson Dene Band and the Deh Cho Society will be meeting to prepare a new proposal for the 1992/93 fiscal year. This proposal should incorporate the Board's previous recommendations, not including the evaluation which has been completed.

There was some discussion on the partially filled Alcohol and Drug Regional Specialist position in Fort Smith.

The Board spent some time discussing Mobile Treatment. Delivery of services through the context of Mobile Treatment to the Eastern Arctic

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was considered. It was the general feeling that the ideal situation is to have residents from the community deliver the Mobile Treatment since travel costs are very high.

In the meantime, Ms. Oolooyuk was to find out if people in the Eastern Arctic would be interested in answering a Questionnaire on the advantages and disadvantages of Mobile Treatment in the communities.

Discussion on the upcoming termination of some board members term on the Board and actions to be taken.

The Treatment Referral Draft when completed will be forwarded to the Board members.

The Guidelines developed for Non-government organizations for sponsorship to attend conferences was accepted by the Board.

Mr. Campbell explained the Data Base which is being developed in the Division. It will contain information on the following:

- goals and objectives of program
- activities outlined versus activities occurring
- referrals being done
- aftercare being delivered

The Data Base will enable the Division to determine if the program is meeting its goal and objectives and if not, will assist the Division in determining how to best help the program through the Alcohol and Drug Regional Specialist.

Mr. Langford now presented information on the status of the Contribution Fund:

	<u>Budget 91/92</u>	<u>Committed</u>	<u>Free Balance</u>
Community Programs	4,059,000	3,399,451	659,549
Furniture and Equipment	98,000	54,522	43,478
Residential Centres	2,172,000	1,478,046	693,954

The following are community programs and residential centres for which funding is identified for the remainder of this fiscal year:

<u>Community Program</u>	<u>Amount</u>	
Hamlet of Holman	26,247	
Fort Resolution	54,460	
Fort Simpson	56,651	
Fort Smith	80,377	
Tuvvik, Iqaluit	191,363	
		409,098

Residential Centres

Delta House, Inuvik	<u>225,236</u>	
		<u>225,236</u>
Total		634,334

Balances remaining in Community Programs and Residential Centres are as follows:

Community Programs

Contribution Fund	-	4,059,000
Commitments to date	- (3,399,451)	
Funding Identified to end of fiscal year	- <u>(409,098)</u>	

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Total commitments/to be committed	-	(3,808,549)
Balance	-	250,451

Residential Centres

Contribution Fund	-	2,172,000
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Committed	-	(1,478,046)
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Funding identified to end of fiscal year	-	<u>(225,236)</u>
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Total committed/to be committed	-	<u>(1,703,282)</u>
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Balance	-	468,718
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At this time, a request was made to advise the Regional Alcohol and Drug Specialists at their meeting in September, 1991 that their comments on the proposals submitted by the communities in their regions are essential in helping the Board make informed funding recommendations.

Also, since proposals are being submitted to different Department personnel at different times, a letter is to be sent to all the sponsors reminding them to submit their proposal to the Superintendent in their region.

The meeting ended at 11:30 a.m. on Friday, August 30, 1991 with a prayer by Reverend Hohm.



Nancy Peel (Chairperson)

BOARD OF MANAGEMENT FOR ALCOHOL AND DRUG SERVICES
GOLD ROOM - YELLOWKNIFE INN
AUGUST 29 - 30, 1991

Meeting with the Minister of Social Services on Thursday, August 30, 1991:

Discussions were on the following issues:

1. Tuvvik

The possible closure of Tuvvik was mentioned. The Minister stated that the Deputy Minister had informed her that there was a lack of support for and a lot of controversy over the Sobriety Clause.

The Minister indicated that other options for the delivery of the program should be looked at between now and the end of September. One option may be the possibility of having another sponsor for the program such as the Baffin Regional Health Board or the Town of Iqaluit.

The Board should be firm with the message it relays to Tuvvik.

2. Francois Paulette - Regional Alcohol and Drug Specialist

It was noted that Mr. Paulette had accepted a position with the Dene Nation. The Board expressed its concerns with the lack of a Regional Alcohol and Drug Specialist in the Fort Smith Region.

3. Territorial Conference

The Minister was advised that the Territorial Conference would no longer be pursued. Instead, Dr. Wheeler informed her of the "Healing our Spirit Worldwide" conference to be held in Edmonton, July 1992. Participants from all over the world will attend and many different categories within the addictions field will be addressed. The Board would like to sponsor delegates to this conference.

Meeting with Minister - August 1991

It was noted that there was \$170,000 available with the National Drug Strategy for the Northwest Territories which could be accessed for this purpose.

Hiring someone to work out the logistics of sending delegates to this conference was mentioned.

The Minister was in support of this initiative if monies could be accessed from the National Drug Strategy. She suggested that it may be a good idea to bring the delegates to Yellowknife a few days before the conference in Edmonton to formulate ideas to be presented at the conference. If funds will not permit this, then giving them the opportunity to meet in Edmonton one day before the conference begins may be a viable alternative.

4. FMB submission on Salary Increase

The submission is in the process of going to the FMB Committee and is probably still being analyzed by FMB personnel before going forward. The Minister indicated that she had spoken to people at the Program Director's conference about the status of the FMB submission and that they were satisfied with the explanation they received.

5. Trainer of Trainers

The Board informed the Minister of its intentions of bringing together the three Trainer of Trainers in the Northwest Territories to discuss training needs. The Minister was also informed that the Board was seriously considering conducting training at the Northern Addiction Services (NAS) treatment centre next year. Participants will be staff from Hay River treatment centre, Delta House and NAS.

Meeting with Minister - August 1991

6. Press Release

There was some discussion on the Board preparing a Press Release on the positive things which have occurred under the Minister's term in office. The Minister was uncertain how the public would react to this and left it up to the Board's judgement.

7. Board membership

The Board expressed concern about the termination of the majority of its members in December 1991. The Board will identify all the members who are still interested in serving on the Board after December 1991, and inform the Minister who will review the appointments.

8. Minutes of Board meetings being distributed to communities

Due to the confidential nature of some aspects of the minutes, the Minister suggested that a summary of the minutes should go out to the communities.

BOARD OF MANAGEMENT FOR ALCOHOL AND DRUG SERVICES
PRELUDE LAKE LODGE - YELLOWKNIFE

JUNE 4 - 6, 1991

DRAFT

The meeting convened at 10:00 o'clock on June 4, 1991 in the conference room at Prelude Lake Lodge, Yellowknife.

Members Present: Ms. Nancy Peel, Chairperson, Yellowknife
Ms. Helen Maksagak, Cambridge Bay
Ms. Martha Poitras, Fort Smith
Rev. Irvin Hohm, Norman Wells
Dr. Ross Wheeler, Yellowknife

Regrets: Ms. Rosie Oolooyuk, Rankin Inlet

Alcohol, Drugs &
Community Mental
Health Services: Mr. Andrew Langford, Director
Mr. John Campbell, Coordinator
Mr. Colin Casey, Program Consultant
Ms. Sandra Dumond, Administrative Officer

The meeting opened with a prayer by Rev. Hohm.

The agenda was reviewed and the following added.

- 6. (c) Update on Tuvvik
- (d) Update on Delta House
- 15. Meeting with Northern Addiction Services
- 16. Data Base

Motion 91/1 (Hohm/Wheeler): Agenda approved with additions.

Passed.

Minutes from the previous meeting were reviewed and business arising from the minutes were addressed.

There was some discussion on the progress of Tuvvik. The Regional Steering Committee has taken over the responsibility for the continued progress of the Tuvvik Centre.

Motion 91/2 (Hohm/Poitras): Minutes approved as distributed.

Passed.

The proposed Territorial conference was discussed. Dr. Wheeler indicated that the Board should maintain some level of control over the content and outcome of the conference. Although the conference was proposed to be held in August 1991, the dates may have to be changed due to time restraints.

Dr. Wheeler, Ms. Peel and Ms. Poitras will meet to discuss the feasibility of having the conference in August and will report back to the Board. Ms. Peel will also meet with Ms. Leonie Erasmus, Metis Heritage Association to determine the status of the proposal.

The Minutes of the Treatment Directors meeting were distributed to the Board members. Some of the issues covered were:

- interpreting services
- increasing need for aftercare and refresher courses
- referral policies
- occupancy data and reporting system
- rationalization/policy for operational funding
- HIV Infection policy for Treatment Centres

The Board would like to make a statement on HIV as far as referrals are concerned.

Rev. Hohm was pleased with the report and it was the consensus of the Board that the treatment directors should consider meeting more often.

Options for funding the treatment centres were discussed.

The three options available are:

1. Person years to number of beds/staff per ratio
2. On a per diem basis
3. Core funding plus per diem

Option No. 3 was favoured by Rev. Hohm. It was pointed out that if the funding is done on a contribution basis, the treatment centres would be able to request funding for 20 beds and only operate 10 beds

Northern Addiction Services was discussed. Mr. Campbell informed the Board that the new twenty (20) bed facility was fully occupied.

There were some concerns by the Board in regard to the programming at Northern Addiction Services treatment centre and the lack of planning for the Detox Centre.

Terms of reference for the evaluation of the NAS treatment centre still had to be completed. The Board spent some time discussing the type of evaluation which was needed. The following are some guidelines:

- program content
- who delivers program
- philosophy of the program
- goals and objectives of the program
- type of program (Closed versus Open concept)
- family component to program
- review of intake procedures
- staffing needs
- training needs
- standards for the centre

Divisional staff will prepare the terms of reference and will discuss them with the Chairperson and the Executive Director of NAS before the evaluation is done.

Ms. Linda Bell is available and willing to perform the evaluation of Northern Addiction Services, June 24 - 28, 1991 with no cost for consultation fees.

The Board would like Ms. Bell to include in her report the direction NAS should be taking in the future, and to make some comments on aftercare and how it impacts on the treatment process.

Delta House was discussed. It was noted that Delta House was operating well with good community relations. Dr. Wheeler raised an issue in regard to Delta House. As a result of this, a request was made to prepare a Briefing Note for the Minister to inform her of this issue and to seek her advise on whether a letter from the Chairperson should be sent to the programs in the Inuvik region.

Tuvvik was addressed. Mr. Campbell informed the Board that although the Baffin Regional Council recognized drinking as a social problem in the past, it now recognizes it as a disease.

The Steering Committee reviewed a proposal on the program component of the treatment centre from Tuvvik and made some revisions. Mr. Campbell brought back the revised proposal to Mr. Riddell. The changes were made and the proposal has been approved by the Steering Committee.

The Division is in the process of informing the Department of Public Works (DPW) of the approval of the program. DPW will have its staff prepare the function design according to the program design and will also determine costs involved.

Any costs over and above what is being funded, will have to be raised by Tuvvik

Concerns raised in regard to Tuvvik were:

- housing for new staff
- training for staff

Tuvvik's goal is to incorporate a Family Program providing assessments (not limited to alcohol and drugs but general) and working closely with the communities, which will be accomplished by hiring two outreach workers. These workers will be expected to work with the other helping agencies.

Tuvvik seems to be content with the recommendations of the Steering Committee.

The previous recommendation to fund Tuvvik at \$382,726 was confirmed.

An evaluation on Fort Resolution, performed by Mr. Colin Casey and Mr. Gerry Gagnon, was reviewed by the Board. There was a lengthy discussion on the program delivery at Fort Resolution.

Motion 91/3 (Hohm/Wheeler):

- Uncle Gabe's Friendship Centre take over the sponsorship of the program;
- The current two (2) alcohol and drug workers in Fort Resolution stay with the program and receive training;
- The two workers be relocated from the present facility;
- That other accommodation be negotiated by Uncle Gabe's Friendship Centre with another agency in Fort Resolution e.g. the nursing station;
- O & M monies normally allocated to the Fort Resolution program be utilized instead for travel costs to Fort Resolution, by the staff member from Uncle Gabe's Friendship Centre delegated to oversee the program in Fort Resolution;
- That the Board of Management be informed of the costs of this initiative.

Passed.

If this recommendation is approved, the Board requested that the Chief in Fort Resolution be informed of the approval in writing.

At the previous Board meeting, a proposal submitted by the Fort Simpson Dene Council was not recommended for funding for two primary reasons:

- \$108,071 had already been recommended for the Deh Cho Society to continue operation of the alcohol and drug program in Fort Simpson;
- the Board did not want to set a precedent by recommending two programs in one community.

The Board had previously requested that Mr. Campbell meet with the Deh Cho Society and with the Fort Simpson Dene Council to discuss this issue and to identify possible solutions.

This was done and a new proposal from the Fort Simpson Dene Council and Mr. Campbell's report was presented to the Board.

Motion 91/4 (Hohm/Wheeler):

- A Slavey speaking person be hired by the Friendship Centre for the remainder of this fiscal year (nine months);
- The worker be chosen by the Fort Simpson Dene Council;
- The worker assume the duties of an outreach worker;
- Funding to be provided to the Deh Cho Society for this position;
- Funding to be provided for travel for the worker;
- The alcohol and drug program at the Deh Cho Society be evaluated.

Passed.

The Fort Simpson Dene Council and the Deh Cho Society will meet to address the recommendations of the evaluation, and to come to an agreement as to what will be the most effective and efficient way of providing alcohol and drug services to the residents in Fort Simpson.

The Board is hoping that a single proposal for the 1992/93 fiscal year will be the outcome of this meeting.

The Hay River Dene Band Treatment Centre proposal was again reviewed. There were concerns expressed on the proposed budget request and on the salary level approved for the Executive Director.

Clarification on the following budget requests were necessary:

Program Materials	-	\$10,000
Staff Travel	-	12,000
Board expenses	-	30,000
Professional fees	-	28,800
Training	-	17,090

The Board believed that there was a substantial amount of monies going into the Hay River Treatment Centre with a lack of historical data to compare their funding requests or expenditures to.

Some questions which needed answers are:

- What is the relationship between the Hay River Dene Band and the Shaddle Society;
- Is the present alcohol and drug program operated by the Hay River Dene Band separate from the Treatment Centre.

Dr. Wheeler would like some rationale for the budget requests and answers to the above questions before any further funding is recommended.

It was decided that Ms. Peel will meet with the Minister to discuss the issues surrounding the Hay River Treatment Centre and that Mr. Langford will write to Chief Pat Martel to request an explanation on the structure of the Shaddle Society and the Treatment Centre and to seek clarification on the above concerns.

Reports from Ms. Peel and Mr. Langford will be brought back to the next Board meeting.

Mr. Langford next advised the Board on the secondment of the Coordinator of the Katimavik Centre to the Hamlet Council in Cambridge Bay.

The Board requested that the Regional Alcohol and Drug Specialist, Mr. Andy Sibbald, keep in close contact with the program in Cambridge Bay and provide assistance when necessary.

A report on this issue is to be made available to the Board before its meeting on making recommendations for 92/93 funding.

The following recommendations were made on proposals reviewed:

Motion 91/5 (Wheeler/Hohm): **Keewatin Crisis Line** from Mr. Bill Gawor.

The proposal be funded in the amount of \$5,400 as a one time contribution. This would cover the costs of trainer's travel and workshop for \$2,400 and employee development training of \$3,000.

Passed.

Motion 91/6 (Hohm/Wheeler): **N.W.T. Youth Conference** from Mr. Andy Sibbald.

That this proposal more appropriately fell under the mandate of the Youth Initiatives Program and should be forwarded to Ms. Susan Bonnett, Youth Coordinator for further consideration.

Passed.

Motion 91/7 (Wheeler/Hohm): **Native Alcohol Prevention and Rehabilitation** from Mr. Mansell Grey.

That the need exists to address more effective ways for trained alcohol and drug workers to implement what they have learned. Mr. Grey's expertise and knowledge could be fully utilized in this area. A recommendation was made to invite Mr. Grey to attend the next scheduled meeting to be held in Yellowknife to discuss this proposal in more detail.

Passed.

The Board met with Ms. Thelma Tees and Ms. Christine Jackson of Northern Addiction Services (NAS). The purpose of the meeting was to clarify the increased operational costs which Northern Addiction Services was requesting for 1991/92 fiscal year. A revised budget was distributed and

the Board was satisfied with the explanations and clarifications given by Ms. Tees and Ms. Jackson.

A revised funding recommendation for 1991/92 was made:

Motion 91/8 (Wheeler/Hohm): Northern Addiction Services be funded in the amount of \$1,038,177 after adjustments to salaries and benefits.

Passed.

Two proposals from Peel River Alcohol Society, Fort McPherson and from the South Slave Regional Council, Fort Smith to attend a conference entitled "The Heroes Journey" at Poundmaker/Nechi Centre were reviewed.

Motion 91/9 (Wheeler/Poitras): That the workshop would be beneficial to the alcohol and drug workers and that only senior counsellors, based on their qualifications and length of service be considered. The following names, selected on a regional basis, were submitted by the Board for consideration:

Dave Poitras	-	Fort Smith
Joe Tambour	-	Hay River Reserve
Norman or Nancy Yakeleya	-	Fort Norman
Sister Celeste	-	Fort Norman
Elizabeth Colin	-	Fort McPherson
Emily Angulalik	-	Cambridge Bay
Perry Lennie Moore	-	Yellowknife
Nicole MacIntosh	-	Yellowknife
Angela Antoine	-	Fort Providence

Passed.

Motion 91/10 (Hohm/Wheeler): Recommend that Northern Addiction Services be funded in the amount of \$24,033.50 for furniture and equipment purchases.

Passed.

A proposal of intent to initiate a Drug and Alcohol Public Education Campaign from Annelies Pool was reviewed. No budget was submitted at this time. However Ms. Pool expects to have a detailed proposal available in the fall which the Board would like to review

The Board noted that although it did not entertain proposals from individuals, it recommends that because of Ms. Pool's media background in alcohol and drug abuse, her services may be needed in the future.

Training was now discussed. Mr. Campbell presented to the Board information from Arctic College.

Based on the above and on the responses received from the alcohol and drug workers as to the type of training they deemed necessary to be more effective in their jobs, the Board prioritized training in the following categories for the 1991/92 fiscal year:

1. Northern Community Addictions Alcohol/Drug Certificate Training, Arctic College
2. Co-dependency Treatment training
3. Sexual Abuse training
4. Trainer of trainers

The Northern Community Addictions Alcohol/Drug Certificate Training will provide alcohol workers with an accredited certificate by Arctic College. This certificate will allow the workers to continue with their training by having the opportunity to enroll in the first year of the Social and Human Services Diploma Program, and to continue onto the second year if desired. This Diploma program is fully accredited by the University of Victoria and the University of Calgary.

Although the requirement for Nechi training will be greatly reduced because of the above, they will still be utilized to provide specialized training for the alcohol and drug workers in specific areas not covered by the Arctic College program.

Motion 91/11 (Hohm/Wheeler): Recommend that the Northern Community Addictions Alcohol/Drug Certificate Training be accepted as part of the 1991/92 training plan.

Passed.

Dates and locations were set for future meetings:

1. August 13 - 15, 1991 (Cambridge Bay)
2. November 5 - 7, 1991 (Yellowknife)
3. January 14 - 16, 1992 (Yellowknife)

There was some discussion on the development of a data base on the alcohol and drug projects. At present there is no system available to determine how workers are performing, how projects are operating etc. Also, since the Board is recommending that the workers receive salary levels comparable to Government of the N.W.T. employees in similar positions, there must be some method to measure the end result of the work being done and to provide more accountability.

Dr. Wheeler indicated that he would be in favour of contracting out to have a community data base program in place as soon as possible. He pointed out that at present the Board had little or no control over program delivery, no information to determine what is effective or not and no measure to determine what can be done to increase effectiveness.

Mr. Colin Casey next circulated a Draft Treatment Referral Contract and Procedure Manual for the Board's information and perusal.

It was noted that referrals have been increasing at a substantial rate. However, there is a cap on health care benefits and consequently referrals must be closely monitored.

The form distributed by Mr. Casey will be reviewed in more detail by the Board members.

Motion 91/12 (Hohm/Maksagak): Recommend that Divisional staff be authorized to begin the process for initiating a community data base system.

Passed.

This issue was also deferred to the next meeting for further discussion.

Divisional staff will prepare information on conditions and criteria for multi-year funding to be presented to the Board at the next scheduled meeting.

Some proposals for furniture and equipment funding requests were reviewed:

Motion 91/13 (Hohm/Wheeler): Recommend that the Hamlet of Coral Harbour be funded in the amount of \$15,000 on condition that the Hamlet provide the Division with a detailed itemized list, showing the cost of each item being purchased.

Passed.

Motion 91/14 (Poitras/Maksagak): Recommend that the Hamlet of Chesterfield Inlet be funded in the amount of \$15,000 on condition that the Hamlet provide the Division with a detailed itemized list, showing the cost of each item being purchased.

Passed.

Motion 91/15 (Hohm/Poitras): Recommend that the Hamlet of Hall Beach be funded in the amount of \$13,205 as requested.

Passed.

Motion 91/16 (Hohm/Maksagak): Recommend that the Resolute Bay Alcohol Education Committee provide actual cost estimates for the items for which funding is requested amounting to \$15,400. If the estimates are consistent with the requests, the total amount of \$15,400 is recommended.

Passed.

Motion 91/17 (Hohm/Maksagak): Recommend that the Sahtu Regional Youth/Elders Conference '91 Follow-up be considered for funding under the Youth Initiatives program, and that they be advised to forward a proposal to Culture and Communications for further consideration.

Passed.

Since the report on Knute Lang Camp was not ready for the meeting, it will be forwarded to Ms. Peel, Dr. Wheeler and Ms. Poitras when completed. These board members will review and make a recommendation on funding .

The meeting ended at 4:30 p.m. on June 6, 1991 with a prayer by Rev. Hohm.

Nancy Peel
Chairperson

Attachment 4

1993/1994 Applications

Applications for ongoing funding in 1993/1994 were received during the period December, 1992 through March, 1993. Applications to fund special projects are received both prior to the beginning of the fiscal year, and throughout the fiscal year.

The process for reviewing applications remains the same as was established by the Board of Management. Applications are reviewed initially at the regional level by the Regional Alcohol and Drug Specialist, who forwards the application to the Alcohol and Drug Program Co-ordinator, with a recommendation. The Alcohol and Drug Program reviews the application to ensure compliance with the funding guidelines established by the Board of Management - Standards and Criteria for Alcohol and Drug Projects and Wage Parity Guidelines. The funding request is further reviewed in light of prior year expenditures by the project and program data submitted by the project. Finally, compliance with the terms and conditions of prior year contribution agreements is determined.

The Director of Alcohol and Drug Programs then makes a recommendation regarding funding to the Deputy Minister.

Attachment 5

1993/1994 Alcohol and Drug Funding

A listing of communities receiving alcohol and drug contributions, with the amount committed to their program, is attached.

**ALCOHOL AND DRUGS
COMMUNITY PROGRAMS**

PROGRAM	1993/94 COMMITMENT
<u>BAFFIN REGION</u>	
Arctic Bay	\$ 38,512
Broughton Island	37,913
Cape Dorset	126,201
Clyde River	49,295
Hall Beach	44,507
Igloolik	97,369
Town of Iqaluit	285,711
Lake Harbour	52,943
Pangnirtung	45,355
Pond Inlet	120,765
Resolute Bay	67,465
<u>KEEWATIN REGION</u>	
Arviat	\$ 99,704
Baker Lake	85,512
Chesterfield Inlet	38,632
Coral Harbour	47,180
Rankin Inlet	114,209
Repulse Bay	48,719
<u>KITIKMEOT REGION</u>	
Cambridge Bay	\$ 189,570
Coppermine	125,481
Gjoa Haven	39,333
Holman Island	40,511
Taloyoak	43,193
<u>YELLOWKNIFE REGION</u>	
Yellowknife	\$ 153,302
<u>FORT SMITH REGION</u>	
Fort Providence	\$ 125,769
Fort Resolution	92,534
Town of Fort Smith	182,939
Town of Hay River	190,608
Hay River Reserve	99,167
Lutsel K'e	102,615
<u>FORT SIMPSON REGION</u>	
Fort Liard	\$ 101,493
Fort Simpson	274,329
Wrigley	53,717
<u>RAE EDZO REGION</u>	
Lac La Martre	\$ 58,075
Rae-Edzo	151,280
<u>INUVIK REGION</u>	
Aklavik	\$ 141,915
Arctic Red River	48,489
Deline	129,761
Fort Good Hope	120,919
Fort McPherson	181,963
Fort Norman	119,228
Inuvik	51,218
Tuktoyaktuk	\$ 121,958
TOTAL	<u>\$4,339,359</u>

**ALCOHOL AND DRUGS
TREATMENT CENTRES**

PROGRAM	1993/94 COMMITMENT
<u>INUVIK REGION</u>	
Delta House	\$ 500,221.00
<u>YELLOWKNIFE REGION</u>	
Northern Addiction Services	\$1,142,661.00
<u>FORT SMITH REGION</u>	
Hay River Treatment Centre	\$1,051,086.00
Hay River Official Opening	21,372.00
<u>BAFFIN REGION</u>	
Baffin Regional Treatment Centre	\$ 0.00
TOTAL	<u>\$2,715,340.00</u>

**ALCOHOL AND DRUGS
FURNITURE & EQUIPMENT**

PROGRAM	1993/94 COMMITMENT
<u>BAFFIN REGION</u>	
Hamlet of Cape Dorset	\$ 2,700.00
Hamlet of Pond Inlet	2,700.00
<u>KEEWATIN REGION</u>	
Hamlet of Arviat	\$ 3,708.00
Hamlet Baker Lake	4,095.00
Hamlet of Coral Harbour	5,100.00
Hamlet of Repulse Bay	5,362.00
<u>KITIKMEOT REGION</u>	
Hamlet of Coppermine	\$ 2,700.00
Hamlet of Gjoa Haven	5,500.00
<u>FORT SMITH REGION</u>	
Fort Smith	\$ 5,500.00
<u>INUVIK REGION</u>	
Aklavik	\$ 2,700.00
Arctic Red River	5,450.00
Fort Good Hope	1,700.00
Fort Norman	<u>5,940.00</u>
TOTAL	<u>\$53,155.00</u>

**ALCOHOL AND DRUG
SPECIAL PROJECTS**

PROGRAM	1993/94 COMMITMENT
<u>FORT SMITH REGION</u>	
Hay River Womens Res. Centre	\$ 12,500.00
Lutsel K'e Workshop	35,800.00
Lutsel K'e Cultural Gathering	5,000.00
<u>INUVIK REGION</u>	
Fort Norman Bennet Field	\$ 5,000.00
<u>YELLOWKNIFE REGION</u>	
Arctic College	\$ 200,000.00
Northern Addiction Services Conference	20,000.00
Northern Addiction Services A&D Worker Travel	<u>40,000.00</u>
TOTAL	<u>\$ 318,300.00</u>

**ALCOHOL AND DRUGS
CAPITAL**

PROGRAMS	1993/94 COMMITMENT
<u>BAFFIN REGION</u>	
Iqaluit	\$11,262.00
Baffin Regional Treatment Centre	28,000.00*
<u>FORT SMITH REGION</u>	
Fort Liard	\$ 6,393.00
Hay River Treatment Centre Van Purchase	25,484.00
Hay River Treatment Centre Phone System	16,385.00
<u>INUVIK REGION</u>	
Fort Franklin	<u>\$ 7,225.00</u>
TOTAL	<u>\$94,749.00</u>

*Funds to purchase the van have been transferred to DPW.

