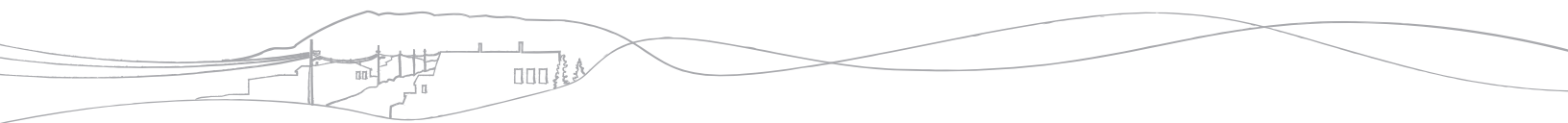




2022-2023 PUBLIC ACCOUNTS

SECTION III: SUPPLEMENTARY
FINANCIAL STATEMENTS - OTHER
ENTITIES

Government of
Northwest Territories



**PUBLIC ACCOUNTS
OF THE
GOVERNMENT OF THE NORTHWEST TERRITORIES
FOR THE YEAR ENDED MARCH 31, 2023**

**SECTION III
SUPPLEMENTARY FINANCIAL STATEMENTS
OTHER ENTITIES**

**HONOURABLE CAROLINE WAWZONEK
Minister of Finance**

This page was intentionally left blank.

**Public Accounts of the
Government of the Northwest Territories**

Table of Contents

SECTION III

SUPPLEMENTARY FINANCIAL STATEMENTS – OTHER ENTITIES

Entities

Aurora College
Arctic Energy Alliance
Housing Northwest Territories
Inuvialuit Water Board
Northwest Territories Business Development and Investment Corporation
Northwest Territories Heritage Fund
Northwest Territories Human Rights Commission
Northwest Territories Hydro Corporation
Northwest Territories Surface Rights Board
Status of Women Council of the Northwest Territories

Revolving Funds

Fur Marketing Service Revolving Fund
Marine Transportation Services
Northwest Territories Liquor & Cannabis Commission
Northwest Territories Liquor Licensing Board and Liquor Enforcement
Fuel Services Division
Public Stores Revolving Fund
Yellowknife Airport Revolving Fund

Special Purpose Funds

Environment Fund
Legislative Assembly Retiring Allowance Fund
The Natural Resources Conservation Trust Fund
Public Trustee for the Northwest Territories
Students Loan Fund
Territorial Court Judges Registered Pension Plan Fund
Physical Activity, Sport and Recreation Fund

This page was intentionally left blank.



Aurora College
ANNUAL REPORT
2021-2022



COLLÈGE
AURORA
COLLEGE

VISION

Through the transformation of Aurora College into a polytechnic university, we will establish a university in the North and for the North that creates equitable opportunities for residents across the Northwest Territories to reach their full potential.

MISSION

Demonstrate leadership in the delivery of relevant and meaningful education and research rooted in strong connections to Northern land, tradition, community and people.

VALUES



RESPECT

We care for one another and foster relationships based on trust, respect and fairness. We respect others and the land, water, air and animals.



INCLUSIVENESS AND DIVERSITY

We foster a culture of equity and inclusion that celebrates different ways of being, knowing and doing.



INNOVATION

We inspire and nurture innovative thinking, continuous discovery and creative expression.



ACADEMIC INTEGRITY

We hold ourselves to high standards of ethical behaviour and take responsibility for our actions. We recognize and protect the right of the individual to search for knowledge, wherever knowledge is to be found.

TABLE OF CONTENTS

| | |
|--|-----------|
| 2021-2022 At A Glance | 1 |
| Administrator’s Message | 3 |
| President’s Message | 4 |
| 2021-2022 Highlights | 5 |
| Facts, Figures & Finance | 5 |
| Transformation Into A Polytechnic University | 9 |
| Teaching and Learning | 11 |
| Research | 14 |
| Student Success | 17 |
| Partnerships | 19 |
| Aurora College Team | 21 |
| Audited Financial Statements | 24 |
| Appendix A: Unaudited Write-Offs | 55 |

LAND ACKNOWLEDGEMENT

We respectfully acknowledge that Aurora College is situated on the traditional territories and homeland of the Dene, Inuit and Métis peoples of the Northwest Territories. We are grateful to the many Indigenous peoples of the NWT for allowing us the opportunity to learn, work and live on their lands. We are also deeply grateful for the generous sharing of Traditional Knowledge, wisdom and ways of knowing, being and doing with our students and employees.

2021-2022

AT A GLANCE

2

PROGRAM REVIEWS COMPLETED

work underway to re-establish Bachelor of Education and Social Work programs within next few years

1

NEW PROGRAM INTRODUCED

in partnership with Terry Harrold School of Aviation in Fort Smith, new Aviation Business Diploma offered which provides both diploma and Commercial Pilot Licence

4

NEW KEY PLANNING DOCUMENTS

3-Year Academic Plan; Strategic Enrolment Management and Marketing Plan; Communications Strategy; Student Recruitment and Marketing Plan 2021-2024

RESEARCH

Equity, Diversity & Inclusion

1st

First Northern post-secondary institution to endorse Equity, Diversity & Inclusion (EDI) Dimensions Canada Charter

- multi-year plan put in place to meet milestones

32

Aurora Research Institute-led projects



18

Aurora Research Institute-partnered projects

\$1,838,851 NEW

research funding awarded to Aurora Research Institute.

PARTNERSHIPS

1,600

students from four NWT school divisions have participated in the Trades Awareness Program since 2005

3

Aurora College staff participated in UArctic's inaugural north2north exchange program

\$216,000

committed over nine years by Gahcho Kué Mine to support up to 12 annual scholarships of \$2,000 each to students graduating from the distance Early Learning and Child Care program

STUDENTS

83  **GRADUATES**

from NWT communities and five provinces & territories graduated from degree, diploma and certificate programs

39 **CERTIFICATES**

28 **DIPLOMAS**

16 **DEGREES**

71+

ACADEMIC UPGRADING COMPLETIONS

21 UCAP
19 OCAP
31 ALBE

9 **NWT SECONDARY SCHOOL DIPLOMAS**

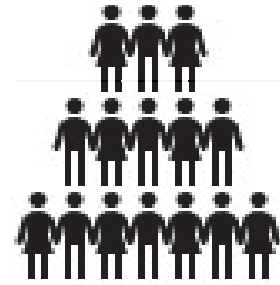
learners completed the requirements to receive their NWT secondary school diplomas

STEM OUTREACH

202 **HANDS-ON SCIENCE EVENTS** in JK-12 classrooms, reaching **3,622** students and **203** teachers

- 100+ hands-on science kits loaned to JK-12 for classroom use
- 31 teachers in 26 STEM "Train the Trainer" sessions
- 56 Beaufort-Delta science teachers attended two virtual information sessions with "show and tell" of best science kits available to loan
- 31 STEM unit consultations with teachers
- 4 virtual speaker events featuring 7 speakers and 139 participants
- 12 DIY STEM kits offered to 730 participants through contactless community outreach
- 2 professional development events for College educators
- 2 outreach presentations to school divisions and principals
- 1 coding and STEM activities support with Trades Awareness Program

EMPLOYEES



Aurora College Team

298
STRONG

19 have doctoral degrees plus 1 MD

77 have masters degrees

21 have Red Seal or Journey person tickets

5 have CPA or CFE designations

36 have post-graduate diplomas or certificates

31.2% Indigenous Aboriginal

6.7% Indigenous non-Aboriginal

62.1% Non-Indigenous non-Aboriginal

ADMINISTRATOR'S MESSAGE



The 2021-2022 academic year was a busy one, with a great deal of forward movement and positive change.

The first phase of Aurora College's transformation into a polytechnic university was completed when the Government of the Northwest Territories unanimously passed *Bill 30: An Act to Amend the Aurora College Act*. The passage of this bill will allow the College to be created as an arm's length post-secondary institution with a new governance system.

The institution will be unique in Canada, with a tri-cameral governance system that is made up of three governing bodies: a Board of Governors, an Academic Council and an Indigenous Knowledge Holders Council. Together, these three bodies will make decisions and recommendations on strategic direction, the business of the College, academics and research. The new governance system will help Aurora College become increasingly effective, efficient, sustainable and better positioned to identify and respond to the needs of Northern residents.

Nominations for Board of Governors members were opened early in the 2022-2023 academic year, and it is expected the new Board will be in place early in 2023. Membership on the Board will be competency-based rather than regionally-based, and at least half of the ten appointed members must be Indigenous persons living in the NWT. Once the Board of Governors is established, the focus will shift to creating the Academic Council and Indigenous Knowledge Holders Council. The establishment of the Board will also bring to completion my term as Administrator for Aurora College. While I have enjoyed the challenges and opportunities the role has offered, I am excited for the re-establishment of the Board of Governors and the next steps.

In addition to project work, engagement with co-investment partners has been gaining momentum, with the Government of Canada recognizing the importance of transforming Aurora College into a polytechnic university through a commitment of \$8 million in the federal budget 2021. Ongoing engagement with co-investment partners will continue to be critical to the success of the institution going forward.

The completion of Phase 1 of the transformation was also reflected in the change of leadership for Aurora College. Andy Bevan, who had served in the dual role of College President and Associate Deputy Minister of Post-Secondary Education Renewal, retired on April 1, 2022. To better reflect the coming arms-length relationship between the GNWT and the

College, his dual roles were split into two, and Dr. Glenda Vardy Dell was appointed as the new full-time president. Dr. Vardy Dell has held senior positions with Aurora College since 2019 and brings with her a wealth of experience and knowledge with both post-secondary education and the North. In addition to serving in senior leadership positions at several Canadian post-secondary institutions, she has lived and worked in many NWT communities as a nurse and in the health care field for many years. The continuity of leadership coupled with Dr. Vardy Dell's expertise bodes well for the ongoing success of Aurora College's transformation to a polytechnic university.

Denny Rodgers
Administrator,
Aurora College

PRESIDENT'S MESSAGE



One of the pleasures of my new role as Aurora College President is to showcase some of our successes and highlights through the 2021-2022 Annual Report. The report also provides an opportunity to celebrate the completion of the first of three phases of our journey to become a polytechnic university and the milestones that have been met along the way. Since the transformation work began, more than 45 critical and key milestones have been achieved across five areas: Academic Program Management, Accountability, Governance, Operations, and Recruitment and Retention of Students.

Among the key milestones achieved in 2021-2022 are the completion of the following plans: 3-year Academic Plan; Strategic Enrolment Management and Marketing Plan; Equity, Diversity and Inclusion Strategy; Communications Strategy; and 2021-2024 Marketing and Student Recruitment Plan.

We are now shifting to Phase 2, which is implementing concrete changes. We are utilizing what was shared with us through targeted engagement with students, the college community, Indigenous governments, community members and other stakeholders to visualize the polytechnic's physical form and to continue to explore its ability

to increase access to high-quality post-secondary education for Northerners.

Phase 2 is about ensuring resources are in place to support the implementation of the plans to affect transformation, including the creation of new units and positions. Some examples of areas of where resources have been put in place are:

- Positions to support the Centre for Learning and Teaching Innovation;
- Creation of a Program Development Unit to lead development of new academic programs;
- Positions to lead the redevelopment of Bachelor of Education and Social Work programs;
- Resources to undertake a program review of the Environment and Natural Resources Technology Diploma;
- An external review of our Information Systems and Technology needs and capacity currently and for the future;
- and, a Financial Processes Assessment by an external contractor to review our current financial processes and recommend processes and systems that would best suit a modern post-secondary institution.

Another important report, the Facilities Master Plan (FMP), was released early in the 2022-2023 academic year. The FMP takes inventory of current College facilities and looks forward to the needs of a polytechnic university. It will provide a roadmap for incremental enhancement and expansion of facilities over several years, and will be a planning tool for the new Board

of Governors.

We will continue building on our strengths and past successes to transform into a modern polytechnic university that will offer high quality programs with a distinctly Northern influence. As a northern education institution committed to reconciliation and inclusiveness, a central theme of our ongoing transformation is to ensure Indigenous voices are integral to and incorporated into our programs and operations. An important component of that work is the creation of the Indigenous Knowledge Holders Council, which is one of three governing bodies of College's new tri-cameral governance structure. The Council's primary responsibility will be to promote policies and operational decisions that foster the success of Indigenous students and staff, and of the institution as a whole. To achieve this, the Council will make recommendations to the Board of Governors regarding: the success of Indigenous students and staff; ways to incorporate and honour the culture, traditions and histories of Indigenous peoples; the strategic direction of the College; program development and reviews; operational activities and decision-making; and reporting of information. We anticipate the Council will be in place by early 2024.

Dr. Glenda Vardy Dell
President,
Aurora College

2021-2022

FACTS, FIGURES & FINANCE

STUDENTS

Number of Students by Campus

| CAMPUS / YEAR | 2021-2022 | | 2020-2021 | | 2019- 2020 | | 2018-2019 | |
|-------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | Full-Time | Part-Time | Full-Time | Part-Time | Full-Time | Part-Time | Full-Time | Part-Time |
| Aurora | 35 | 119 | 22 | 67 | 84 | 394 | 124 | 450 |
| Thebacha | 111 | 385 | 84 | 163 | 161 | 494 | 161 | 669 |
| Yellowknife North Slave | 266 | 179 | 167 | 189 | 224 | 471 | 201 | 404 |
| Communities | 31 | 317 | 19 | 953 | | | | |
| TOTAL | 443 | 1000 | 292 | 1372 | 469 | 1359 | 486 | 1523 |
| TOTAL # STUDENTS | 1828 | | 2009 | | 1989 | | 2179 | |

NOTE: Until 2020-2021 students learning in Community Learning Centres were included in campus student counts.

Full-Time Equivalent (FTE) Students by Campus

| CAMPUS / YEAR | 2021-2022 | 2020-2021 | 2019-2020 | 2018-2019 |
|-------------------------|--------------|--------------|--------------|--------------|
| Aurora | 42.3 | 31.1 | 107.1 | 189.5 |
| Thebacha | 179.7 | 129.3 | 209.1 | 275.4 |
| Yellowknife North Slave | 310.1 | 204.3 | 283.4 | 274.3 |
| Communities | 58.3 | 100.7 | | |
| TOTAL | 590.4 | 468.4 | 599.6 | 739.2 |

NOTE: Until 2020-2021 students learning in Community Learning Centres were included in campus student counts.

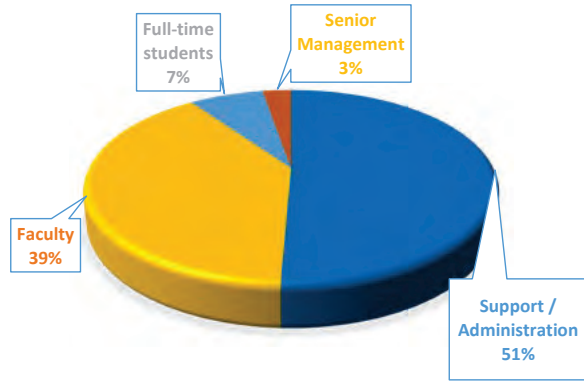
Full-Time Equivalent (FTE) Students by School - Division

| SCHOOL-DIVISION / YEAR | 2021-2022 | 2020-2021 | 2019-2020 | 2018-2019 |
|--|--------------|--------------|--------------|--------------|
| Continuing Education | 23.2 | 34.5 | 35.0 | 79.0 |
| Developmental Studies | 142.0 | 136.1 | 240.2 | 287.2 |
| Arts & Science | 26.7 | 22.2 | 18.0 | 23.5 |
| Business & Leadership | 105.9 | 50.5 | 72.9 | 90.3 |
| Education | 60.1 | 34.5 | 43.2 | 56.4 |
| Health & Human Services | 145.0 | 127.7 | 131.6 | 124.7 |
| Trades, Apprenticeship & Industrial Training | 87.5 | 59.9 | 58.7 | 78.1 |
| TOTAL | 590.4 | 465.4 | 599.6 | 739.2 |

NOTE: Full Time: FTE >= 0.6; Part Time: FTE < 0.6 course load

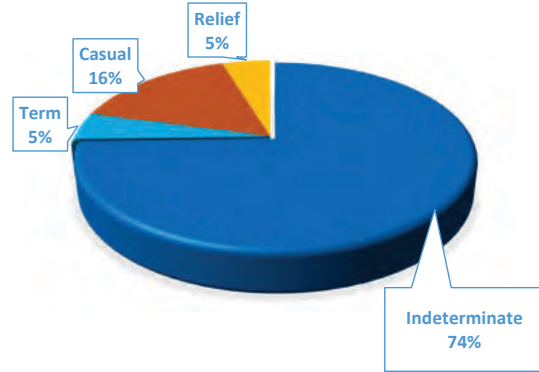
FACULTY & STAFF

Employees by Function*



| | |
|------------------------|-----|
| Support/Administration | 151 |
| Faculty | 118 |
| Full-Time Students | 21 |
| Senior Management | 8 |

Employees by Employment Status*



| | |
|---------------|-----|
| Indeterminate | 222 |
| Relief | 14 |
| Term | 14 |
| Casual | 48 |

* These statistics are a snapshot of employees on March 31, 2022

RESEARCH

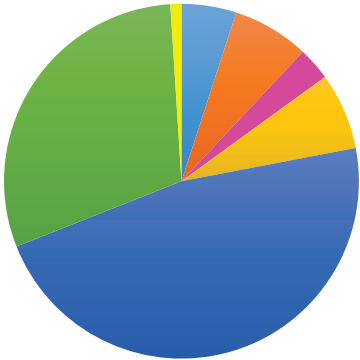
2021 Research Licences by NWT Region

| | |
|-------------|-----|
| North Slave | 25% |
| Inuvialuit | 23% |
| Gwich'in | 16% |
| Dehcho | 14% |
| Sahtu | 12% |
| South Slave | 10% |



2021 Research Licences by Research Category

| | |
|-----------------------|-----|
| Physical Science | 47% |
| Social Sciences | 30% |
| Health | 7% |
| Contaminants | 7% |
| Biology | 5% |
| Engineering | 3% |
| Traditional Knowledge | 1% |



Aurora Research Institute Metrics (July 1, 2021 – June 30, 2022)

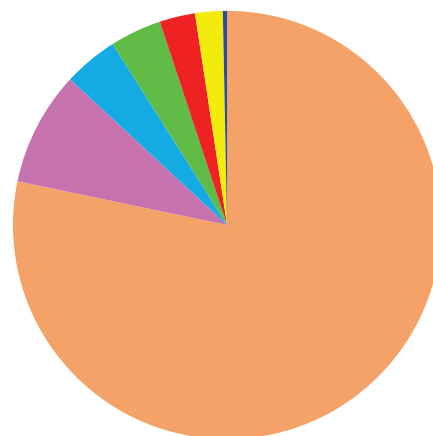


| | |
|--|--------------|
| Research Projects – ARI Led | 32 |
| Research Projects – ARI Partnered | 18 |
| New funding (\$\$) awarded: | \$ 1,838,851 |
| Research Partnerships | 41 |
| In-Kind Support Received | \$29,975 |
| ArcticNet North by North Funding (2020-2024) | \$1,416,668 |
| Peer-reviewed scientific publications | 13 |

FINANCES AT A GLANCE

REVENUE BY SOURCE

| | |
|---|-------|
| Government of the Northwest Territories | 78.3% |
| Government of Canada | 8.6% |
| Other third party contributions | 4.1% |
| Tuition | 3.9% |
| Recoveries & Other | 2.7% |
| Room & Board | 2.1% |
| Interest | 0.3% |



EXPENDITURES BY SOURCE

| | |
|---------------------------------|-------|
| Education & Training | 32.3% |
| Student Services | 19.2% |
| Pooled services | 18.1% |
| Community & Extensions | 16.7% |
| Aurora Research Institute | 9.9% |
| Financial & Accounting Services | 3.8% |



2021-2022 HIGHLIGHTS

TRANSFORMING TO A POLYTECHNIC UNIVERSITY

With the passing of amendments to the Aurora College Act, the 2021-2022 academic year saw the Aurora College Transformation initiative transition from Phase 1: Strengthening the Foundation and Planning for Change to Phase 2: Transformational Change. Progress has been characterized by significant advancements in strategic planning and the building of capacity among leadership, faculty and staff in key areas.

Completing Phase 1

Phase 1 began with the launch of the transformation initiative in 2019 and was officially completed when the Northwest Territories Legislative Assembly passed *Bill 30: An Act to Amend the Aurora College Act* in November 2021, achieving a milestone in the transformation process.

The amended Aurora College Act came into force on May 20, 2022. The changes have resulted in a new governance system that will help to ensure Aurora College is effective, efficient and sustainable. This includes the establishment of a competency-based Board of Governors, an Academic Council and an Indigenous Knowledge Holders Council. This approach to governance is ground-breaking for post-secondary education institutions in Canada, particular around the way Indigenous Knowledge Holders will be empowered to support the growth and development of the institution. The new governance model will allow Aurora College, and the future polytechnic university, to be better positioned to identify and respond to the needs of Northern residents and do so at arm's length from government.

Phase 1 projects completed over the past year have been driven by the hard work of faculty and staff at Aurora College. A partner in the transformation process, the Department of Education, Culture and Employment has also provided ongoing coordination and support for the wide-ranging transformation projects. During Phase 1, working groups and project teams reached more than 45 milestones across five areas, including Academic

Program Management, Accountability, Governance, Operations, and Recruitment and Retention of Students.

Flowing from the overall Aurora College Strategic Plan, a number of additional strategic documents have now been completed that will guide institutional development moving forward. Aurora College now has its first Academic Plan, Strategic Enrolment Management Plan, Student Recruitment and Marketing Plan, and Communications Strategy. The process of creating these documents has resulted in new and enhanced levels of expertise at Aurora College that will be integral to the successful completion of the transformation process.

Advancing Phase 2

The transformation initiative has entered Phase 2, which will see key aspects of the polytechnic university begin to take shape over the coming years. Work to date has included extensive engagement around polytechnic facilities, both for the three campuses and the network of Community Learning Centres. This engagement will culminate in a *What We Heard Report and Polytechnic University Facilities Master Plan* that will be released in summer 2022 to guide the ongoing enhancement and expansion of facilities.

Work has also started to prepare for re-establishment of the Aurora College Board of Governors. This has been a significant undertaking that will lay the groundwork for the shift from regional representation to a Board of Governors selected based on a set of legislated competencies critical the institution's success. Recruitment of Board Members will take place during the 2022-2023 academic year.

Co-investment in transformation

Support from co-investments partners remains critical to achieving transformation milestones and Aurora College received significant support from the Government of Canada earlier this year. As part of their

Budget 2021, the Government of Canada recognized the importance of transforming Aurora College into a polytechnic university through a commitment of \$8 million over two years.

Increased capacity for teaching and research excellence

In order to advance the transformation process and help to ensure overall success in meeting the goals outlined in the Aurora College Strategic Plan, work has advanced over the past year to create new teams and new positions across the institution, particularly in the areas of teaching and research excellence. The recently established Centre for Learning and Teaching Innovation has begun to empower faculty in new ways and preparations for a Research Services Team are near completion. Each will bring exciting and critical supports in these areas over the coming years.

Three-year Academic Plan developed

As part of strengthening the foundation and planning for change, Aurora College released its first Academic Plan in September 2021. The Academic Plan is a critical milestone in the transformation of Aurora College to a polytechnic university: laying out how the College intends to support the academic achievement of students and the framework for processes of continuous quality improvement over the next three years. The Academic Plan will serve as a bridge between Aurora College's overarching strategic goals and academic program management and presents a vision for the College's academic future. It will be a touchstone for all academic and educational teams throughout the College to plan, prioritize and implement a wide range of projects and initiatives.

Strategic Enrolment Management Plan

A key priority for Aurora College's transformation is to implement a Strategic Enrolment Management & Marketing (SEMM) plan to guide and support student recruitment, enrolment, persistence, and completion. As a learning-centred institution with student success at its core, Aurora College has long demonstrated commitment to students and the delivery of quality post-secondary education and services. The new SEMM plan will support continuous improvement efforts. The plan is ultimately about student success and involves commitment from the entire organization to connect with potential and continuing students, and to provide

support and advice in order to maximize their success. It is both an educational and managerial framework for supporting student recruitment, registration, persistence, and graduation or completion, and seeks to balance student success and institutional health.

Equity, Diversity & Inclusion charter signed

Aurora College is the first Northern post-secondary institution to endorse the Equity, Diversity and Inclusion Canada (Dimensions) Charter, joining more than 100 Canadian post-secondary institutions to support its goals. The charter endorsement is part of the Dimensions pilot program, the goal of which is to foster increased research excellence, innovation and creativity within the post-secondary sector across all disciplines through greater equity, diversity, and inclusion (EDI). In signing the charter, Aurora College is publicly stating its commitment to embedding EDI principles in its policies, practices and action plans. Aurora College is now recognized nationally and internationally as a post-secondary academic community dedicated to promoting EDI principles. Signing the Dimensions Charter Endorsement is the most recent step in Aurora College's work to increase EDI within the institution. In 2019 Aurora College received an NSERC grant to develop an internal EDI policy and process to address obstacles faced by, but not limited to, women, Indigenous peoples, persons with disabilities, members of visible minority/racialized groups and members of LGBTQ2+ communities. Since that time the College has developed and implemented a five-year strategic plan to advance EDI principles. An EDI committee with members from across the College has been set up and an EDI coordinator will be hired to support this important work.

2021-2022 HIGHLIGHTS

TEACHING AND LEARNING

Aviation Business Diploma introduced

As of September 2022, Aurora College is offering a new Aviation Business Diploma in partnership with the Terry Harrold School of Aviation (THSA) in Fort Smith. The two-year program will allow students to achieve both a Diploma from the College and their Private and Commercial Pilot Licences from the THSA. The combined program is designed to both help address the pilot shortage in the northern aviation industry and to complement technical flying skills with business knowledge and skills that can better position graduates for employment and entrepreneurial opportunities in the North. It will prepare graduates for employment in business and government positions in northern aviation.

Bachelor of Education and Social Work reviews and next steps

In May 2022, Aurora College publicly released the Program Reviews and Institutional Responses for both the Aurora College Social Work and Bachelor of Education programs. The main recommendations are that Aurora College offer both the Social Work and Bachelor of Education programs; Aurora College has accepted those recommendations. The College will investigate both a diploma and a degree program for Social Work and the structure of a Bachelor of Education degree. The feasibility of a two-year post-graduate Bachelor of Education program will also be studied. Timing of the launch of both programs will depend upon funding approval and external quality assurance reviews. National environmental scans of Social Work and Bachelor of Education programs will be completed to aid in developing full program proposals and plans to ensure the new offerings meet the needs of both Northern students and the Northern labour market. Research and development of the new programs will begin in Fall 2022 with program delivery start up dates to be determined based on the research and planning.

Centre for Learning and Teaching Innovation

The pilot Centre for Learning and Teaching Innovation (CLTI – formerly the Centre for Teaching and Learning) continued to expand services and professional development opportunities for Aurora College employees. Early in the 2021-2022 academic year, the Adult Learning Specialist – Scholarship of Teaching and Learning (SoTL) position was hired to lead supports to facilitate SoTL. During the year, some of CLTI's offerings included four Instructional Skills Workshops and hosting the College's Making Connections and Celebrating Success conference. Nearly 150 Aurora College employees attended the five-day internal conference. Members of the Centre's team continue on their own paths of lifelong learning: two are in the process of earning their doctoral degrees and three completed a Facilitator Development Workshop.

Apprenticeship programs and facilities re-accredited

During 2021-2022, Aurora College's carpentry and electrical apprenticeship programs and facilities at Thebacha Campus were inspected by the GNWT Education, Culture and Employment Apprenticeship office and a team of industry experts and received accreditation for the next five years. Aurora Campus was also accredited to deliver the Fundamentals of Carpentry program. Accreditation of programs and facilities takes place at regular intervals to ensure high quality instruction and high standards are met in the classroom and shop facilities.

New Trades programs and courses

The new Fundamentals of Carpentry 1 was delivered at Aurora Campus in Inuvik, the first time it has been offered outside of Thebacha Campus. It is expected it will become a regularly scheduled program in Inuvik.

In collaboration with the Department of Municipal and Community Affairs, a pilot Heavy Equipment Operator Refresher course was developed and delivered. The course consists of both classroom and equipment seat time and provides experienced heavy equipment operators with a refresher for their particular areas of equipment operation.

An all-female Women in HEO (Heavy Equipment Operator) was successfully delivered. While women enrol in the regular HEO programs, there is demand for the female-only deliveries as well.

New mandatory Class 1 Driver Training requirements

Class 1 Driver Training has been updated to include a new mandatory component, Entry Level Training (ELT). The mandatory component is being introduced across Canada to ensure minimum standards are in place and are met for all Class 1 Driver training. Aurora College was the first training provider in the Northwest Territories to implement the Class 1 ELT, and worked closely with the Department of Infrastructure – Road Licensing during the development of the curriculum.

Reconciliation in action

Continuing to support Aurora College's commitment to Truth and Reconciliation, the Bachelor of Science in Nursing (BSN) program was able to return to land-based learning after a COVID-19-induced hiatus. In partnership with Dechinta Centre for Research and Learning, second year students spent the day learning from Indigenous Elders at a fish camp.

The Indigenous Peoples of the Northwest Territories course, a mandatory elective in the BSN program, is largely delivered on the land and provides students in-depth opportunities to learn the history of the NWT from local Indigenous Elders and Knowledge Holders.

Students, faculty and staff from the Practical Nurse Diploma, Personal Support Worker Certificate and Bachelor of Science in Nursing programs attended an afternoon session with Marie Wilson, Commissioner of Canada's Truth and Reconciliation Commission, to learn about the commission's work and engage in discussion about systemic racism. They also participated in a session about trauma-informed practice with the Relationship Matters team during Nurses Week in May, learning about how they, as health care providers, can provide better care.

INNOVATE (formerly the Arts, Crafts and Technology Micro-manufacturing Centre in Inuvik) supported the Inuit Unmarked Graves project by partnering with the Inuvialuit Regional Corporation to train local artists to use laser engraving, CNC milling and other manufacturing techniques to create unique and durable grave markers.

Expanded online course options

Expanding upon learnings through COVID-19, Aurora College expanded the number and breadth of courses offered through distance and online learning. Community Learning Centres, especially in the Sahtu and Beaufort Delta, offered a full slate of online Adult Literacy and Basic Education courses, Digital Literacy workshops and several Literacy and Essential Skills courses, such as Introduction to Office Skills. As well, the Continuing Education division ran more than 30 workshops online, including Excel, Writing and Editing Skills, Minute Taking, Quickbooks, Bookkeeping and Proposal Writing.

Merging Arts with Technology in Ulukhaktok

INNOVATE delivered blended delivery (five weeks of distance instruction and three weeks of in-person learning) of the Merging Arts and Crafts with Technology course in Ulukhaktok. Participants learned graphic design, printing, vinyl application, 3D printing, CAD, and business development topics. The course was a partnership with the Inuvialuit Regional Corporation and the College's Community Learning Centre in Ulukhaktok.

Pre-Trades STEM courses

Pre-trades and Trades Preparation courses were developed to prepare students to pass the NWT Trades Entrance Exams and updated trades entrance requirements. These courses focus on the math, science and English skills required for both for the exam and for working in trades positions. The courses are delivered through Community Learning Centres based on local need. In addition, several community-based students in Tulita successfully challenged their Trades Entrance Exams.



2021-2022 HIGHLIGHTS

RESEARCH

\$985,000 Northern REACHE grant for wind energy research

ARI-led research into wind power potential for the north continues to expand and evolve, due to \$985,000 from the Northern REACHE (Responsible Energy Approach for Community Heat and Electricity) program. This funding allows ARI to enhance its ability to conduct wind resource assessments by reducing the setup costs associated with visiting a potential site and will strengthen existing work being done in partnership with the GNWT Energy Division. Until recently, the standard tool for assessing the wind resource in an area was large meteorological towers each weighing several thousand kilograms. The most recent NWT-based tower was installed near Norman Wells to collect wind data for the GNWT. In 2020, ARI sought Canada Foundation for Innovation (CFI) grant funding to purchase a LiDAR (Light Detection and Ranging) wind monitoring unit. LiDAR technology is a remote sensing method that uses a laser to measure wind speed, wind direction and air turbulence. Each unit weighs approximately 80 kilograms and can be transported and set up by two people in a few hours. The first unit was deployed next to the Norman Wells tower to compare reliability, power consumption and maintenance needs. Results showed the LiDAR units were more efficient and could reliably gather measurements up to 200 metres in height with less maintenance effort compared to the tower's 60 metre detection range, which required many site visits to ensure good readings. Aurora College recently received a Northern REACHE grant to purchase and operate two additional LiDAR units. This support has permitted ARI to completely adopt the more mobile, more accurate technology. The additional units will allow research at multiple locations simultaneously, increasing the accuracy of data collected. This research into the viability of wind energy for northern communities could help reduce reliance on diesel and non-renewable energy sources.



Role of Indigenous language in early learning

Diploma and certificate students in Aurora College's Early Learning and Child Care (ELCC) program are conducting collaborative action research with University of Toronto researchers as part of the Northern Oral language and Writing through Play (NOW Play) Partnership Project. The overarching goal is to create experiential-based and culturally-appropriate materials for family members and Early Childhood Educators to learn and to teach children their Indigenous language(s).

Three ELCC diploma students (Gloria Francis, Shannon Wedawin, Suchitra Yadav) and Instructor Erica McDonald represented Aurora College at the University of Toronto's International Symposium on the Revitalization of Indigenous Language and Literacy. The students presented an update on their research findings regarding the development and implementation of home-based strategies to support families in the revitalization of Indigenous languages.

Environmental recovery from legacy mining pollution

The North Slave Research Centre is leading a multidisciplinary research program to better understand the environmental processes that control the recovery of lakes and soils in the Yellowknife region from legacy mining pollution. The program has leveraged funding from territorial and private partners in collaboration with researchers from Queen's University, Wilfrid Laurier University, University of Waterloo, Carleton University, Royal Military College, and Environment and Climate Change Canada. During 2021-2022, fourteen students from southern institutions were involved in collaborative research with the program and spent more than 150 days in the north. Strengthening natural science capacity at the North Slave Research Centre is a critical component of the transformation of Aurora College into a polytechnic university, as Aurora College looks to develop new programming and research capacity.



Faculty research improving student learning environment

The Bachelor of Science in Nursing faculty continues to provide evidence of scholarly work through receipt of grants, research licences, conference presentations and publications in academic, peer reviewed journals. In 2021-2022, more BSN faculty were involved in research than any previous year. This research continues to support program evolution and continued quality improvement. One example of how faculty research has led to changes in the program is the adaptation of a pre-briefing model to support student psychological safety and learning in the simulated setting.

Improving end-of-life care for aging population

The College's Manager of Health Research is completing doctoral research into the impacts of an acute home care team initiative during the first wave of COVID-19 in a region of Quebec.

Acute care at home teams are future practices in home care with the potential to decrease health care costs and improve both the quality of life and quality of end-of-life care offered to an aging population with multiple co-morbidities. The case study's goal is to better understand how new forms of care emerged through this initiative by using qualitative methods to gather organizational and healthcare providers' perspectives. It will also allow further investigation into the new "remote-hospital-centred care" approach and how inter-professional dynamics impact patients and their loved ones. Results from Andréanne Robitaille's research project - ***New Boundaries of Care and Interprofessional Dynamics in the Context of a Pandemic: A Case Study of Acute Care at Home Teams*** - may lead to additional research into facilitating access to end-of-life care in the NWT.

Top 50 Research College for sixth consecutive year

Aurora College was recognized by Research Infosource Inc. as one of Canada's Top 50 Research Colleges for 2021. Aurora College was ranked #34 overall among the nation's top research colleges. For research dollars per researcher – research intensity – Aurora College was ranked #7 in Canada. The College was also listed in the top 20 in several other categories: #14 in research partnerships; #16 in completed research projects and paid student researchers; #17 in industry research income as a percentage of total research income; and #18 in industry research income. The Top 50 Research Colleges rankings are determined by evaluating research income, number of research staff, number of students participating in research projects, number of research partnerships, and number of completed and on-going research projects.

PromoScience - STEM Outreach funding grant

An additional grant in the amount of \$475,000 over three years was received from the Natural Sciences and Engineering Research Council (NSERC). The funding is for the PromoScience program, which supports organizations that promote STEM (Science, Technology, Engineering and Mathematics) programming for youth, including hands-on learning experiences. The grant will support the growth and continuity of Aurora Research Institute's STEM Outreach Program, which offers programming to 19 of the NWT's 33 communities. The ARI STEM Outreach Program reaches 7,000 Northern youth and 150 Northern educators through 250 science promotion events every year.

Winter operation field-wear research

INNOVATE supported a large research project on the winter-use characteristics of traditional Indigenous clothing to inform federal government procurement offices interested in adding these products to their eligible winter operations field-wear list. INNOVATE supported social science research that included interviews with Inuit and other Northern Indigenous crafters. Knowledge was gathered on the suitability of materials and techniques depending on the intended use.

Western Arctic Research Centre Logistics Support

| | |
|-------------------------|-----|
| Long-term facility use | 80 |
| Short-term facility use | 93 |
| Technician support | 168 |
| Equipment rentals | 242 |
| Accommodation days | 230 |

INNOVATE Metrics

| | |
|----------------------------|----|
| Number of companies served | 70 |
| Workshops offered | 26 |
| Number of tours | 24 |
| Active memberships | 44 |

(data for July 1, 2021-June 30, 2022)

STEM OUTREACH

97 **STEM**
(Science, technology, engineering and mathematics) public-health-approved events took place with



2,226
NORTHERN YOUTH
and residents in attendance

RESEARCH

RANKED

34th & **7th**

Overall out of Canada's Top 50 Research Colleges

In Research Intensity (dollars per researcher) out of Canada's Top 50 Research Colleges

1

NEW CODING & ROBOTICS CLUB
for NWT high school students

2021-2022 HIGHLIGHTS

STUDENT SUCCESS

ELCC student receives \$20,000 Studentship Award

Second-year Early Learning and Child Care student Sarah McGregor received the 2022 Edets'seèhdzà Studentship Award. The \$20,000 stipend supports an Aurora College student to be involved in health-related research during their studies. McGregor is first recipient enrolled in a program outside of the School of Health and Human Services. She will be engaged in research projects promoting mental health and wellness, as well as Indigenous cultural and linguistic revitalization. The Edets'seèhdzà Studentship award is funded by Hotìì ts'eeda, and provided through a partnership between Hotìì ts'eeda and Aurora College/Aurora Research Institute. Hotìì ts'eeda is funded by the Canadian Institutes for Health Research (CIHR) and is a research support unit hosted by the Tłıchǫ Government. Edets'seèhdzà (eh-DEY-tsay-zah) means "stepping forward to challenge yourself" in the Tłıchǫ language.



Gahcho Kué Mine creates new scholarships for Early Learning



Gahcho Kué Mine presented twelve part-time distance Early Learning and Child Care students with \$2,000 scholarships in June. The multiple \$2,000 scholarships will be awarded annually until 2030. The scholarships support part-time online certificate and diploma graduates who live in the NWT who, because of their part-time status, are ineligible for government funding. Most participants are already working in child care facilities or in classrooms as assistants in local schools. Gahcho Kué will provide \$24,000 annually to support the scholarships, totaling \$216,000 over the life of the program.

BSN graduates share road to success with Developmental Studies students

Two graduating BSN students shared how academic upgrading and the University and College Access Program (UCAP) helped them reach their goals of becoming nurses. At the Developmental Studies completion ceremony in Yellowknife, Jodi Larkin and Kelly Nicholls shared how the UCAP Nursing Career Pathway helped prepare them academically to enter the four-year degree program and encouraged the gathered learners to continue to pursue their dreams.

Distance learning opens door to new career

The opportunity to participate in the Personal Support Worker Certificate program by distance offered a chance for a career change for graduate Glen Ekhionina. After a long career in construction as a heavy equipment operator, he knew he wanted to work more closely with Elders and in a helping profession. Glen was born in Kugluktuk, NU and lived for many years in Enterprise, NT before moving to Fort Smith, where he completed his certificate. He looks forward to being part of the health care team.

Highest mark in NWT on diploma exam

University and College Access Program (UCAP) student Shiela Tusiime achieved the highest mark in the NWT on the 2021-2022 English Language Arts 30-2 diploma exam. She completed the Bachelor of Science in Nursing career pathway in UCAP. She received the 2021-2022 Minister's Award for Academic Achievement for her accomplishment.

Literacy support helps achieve long-term goals

A learner at the Yellowknife Literacy Outreach Centre secured permanent employment as a teaching assistant with a Yellowknife school division. The learner began at the centre with limited literacy and English Language skills and applied themselves over several years through Family Literacy, Tutoring and Basic Computing courses to succeed in their long-term goal.

Health and Human Services Awards

The RNANTNU Academic and Clinical Excellence Award is presented each year to a graduating Bachelor of Science in Nursing student by the Registered Nurses Association of Northwest Territories and Nunavut. The 2022 recipient was Erin Ross (right).



AVENS - A Community for Seniors annually presents the AVENS Sheila Broders Award to a graduating Personal Support Worker Certificate student who shows excellence of care and compassion for residents during their practicum at AVENS. Pauline Williah of Behchokò was the 2022 recipient (left).

The Bachelor of Science in Nursing Faculty Award was presented to BSN graduating student Rebecca Baxter.



2021-2022 HIGHLIGHTS

PARTNERSHIPS

Indigenous Business Centre of Excellence feasibility study

The Future Skills Centre committed to provide Aurora College with \$285,000 to undertake a feasibility study to look at establishing an Indigenous Business Centre of Excellence. The study will look at other Canadian and Indigenous business centre models and will include a scan of current Indigenous businesses and the needs, opportunities and gaps in the NWT's 33 communities. Aurora College plans to engage with Indigenous governments, Indigenous corporate entities, northern industry organizations and other key stakeholders in a variety of ways. An Indigenous Business Centre of Excellence could help Indigenous entrepreneurs with business start-up or expansion, partnerships and planning; help ensure Indigenous entrepreneurs have access to business support and advice; and provide support and advice about small business development and joint venture developments. It might also assist with developing core skills for Indigenous businesses to succeed, such as governance, risk management, financial management and best practices.

Building capacity in Western Arctic communities

The Remotely Piloted Aircraft Systems (RPAS) program is growing RPAS capacity within Northern communities and Aurora Research Institute (ARI). In 2021-2022, three RPAS pilots with ARI completed Transport Canada's Advanced Pilot Certification. Additionally, ten pilots at the Inuvialuit Community Economic Development Organization (ICEDO) and 13 at Inuvik Community Corporation (ICC) completed Transport Canada's Basic RPAS Certification. The next phase of the program is to equip community pilots with the theoretical and practical skills to achieve Transport Canada's Advanced Pilot Certification. Having at least one trained RPAS pilot in each Western Arctic community is of great benefit to communities as these pilots are able to immediately document and, where required, map as-they-occur issues of concern to the communities. Additionally, community RPAS pilots are equipped with the skills to support search and rescue and other emergencies. A number of community pilots are employed by researchers and government agencies to help map and monitor the effects of climate-driven changes on Western Arctic communities.

Early Words program

The Early Learning and Child Care distance program is partnering in a research project with the Canadian Child Literacy Foundation to conduct an environmental scan of the literacy landscape in the Northwest Territories, particularly around the availability of books appropriate for children age 0 – 5 years. This is an initial step in exploring the possibility of implementing the CCLF's nationally recognized "Early Words Program" in the Northwest Territories.

Physical literacy and early learning

The ELCC Program is partnering with Sport North and the Mackenzie Recreation Association to develop and implement a northern Indigenous program to support the promotion of physical literacy in the NWT. The project targets early childhood educators as well as junior kindergarten and kindergarten teachers in helping to support families in the development of physical literacy skills in children 2-6 years of age.

Nursing students assist with COVID-19 responses

Bachelor of Science in Nursing students and faculty continue to support local health authorities in the front line response to COVID-19, with all fourth-year BSN students becoming nationally certified in immunization administration. With the support and mentoring of the Northwest Territories Health and Social Services Authority (NTHSSA) staff, the College was able to assist with COVID-19 and influenza vaccination, as well the creation of unique learning resources for children as vaccines were approved. Second- and third-year BSN students worked with staff at the Yellowknife COVID-19 testing site to complete testing for COVID-19 and learn about result interpretation and

patient education. As COVID-19 cases rose in Yellowknife in the fall of 2021, BSN students gained invaluable learning experience at Stanton Territorial Hospital and assisted staff in the delivery of care during an exceptionally busy time.

Leadership program supports 12 Northern employers

For the first time, two cohorts of the Northern Leadership Development Program were offered simultaneously – one was a blended delivery model and one was delivered online. Both cohorts attended the final module in Yellowknife in June, which included an on-the-land component with local Indigenous Elders. The two programs had a total of 36 participants representing 12 Northern employers, which included Arctic Canadian Diamond Company Inc., Aurora College, DeBeers Group, Diavik Diamond Mines Inc., Government of Canada, Government of the NWT, Gwich'in Land & Water Board, K'asho Got'ine Housing Society, Larga Kitikmeot, NWT Metis Nation, Parks Canada and the Town of Fort Smith. Three Aurora College employees completed. In recognition of the value of the NLDP program, the College has set aside six seats for Aurora College employees in the 2022-2023 delivery.

Trades awareness expands to Tłı̄chǫ

Aurora College continues to collaborate with partner organizations to deliver the Trades Awareness Program at Thebacha Campus. High school students in the Tłı̄chǫ region can now participate in any of the Introductory, Intensive or Summer Camp Trades Awareness Programs. Students are exposed to various trades and college life during the one-week sessions. Currently, three regions – South Slave, the Dehcho and Tłı̄chǫ – are actively participating. More than 70 students from those regions took part in 2021-2022.

Gahcho Kué Mine supporting community development through scholarships

Gahcho Kué Mine has committed to provide \$216,000 over nine years to students in Aurora College's distance Early Learning and Child Care program in the form of twelve \$2,000 scholarships to the program's top students. Early Childhood professionals play a critical role in the development of healthy outcomes for children and families. Partnerships such as these can improve the quality of life for northern residents and communities. Obtaining certificates and diplomas in Early Learning and Child Care will enhance and expand career opportunities for the graduates, including upgraded or additional professional responsibilities, improved pay and opportunities for new or better positions. The majority of Early Childhood professionals are women: supporting them enables parents, particularly mothers, to reach their full economic potential; and helps create a generation of engaged and well-prepared young learners. The scholarships are part of a larger set of community-based programs that fall under Gahcho Kué Mine's Building Forever plans. Launched in 2020, Building Forever aims to provide lasting benefits to host communities and includes commitments to protect the natural world, accelerate equal opportunity, partner for thriving communities, and lead ethical practices across industry.

Journal to highlight Indigenous scholars and northern research

Staff at Aurora College and Hotì ts'eeda are close to launching a new online academic journal, Xàgots'eèhk'ò, supported with funding through the Social Sciences and Humanities Research Council (SSHRC). The open access peer-reviewed journal will highlight the work of Indigenous scholars and northern science that impacts, and is relevant to, the peoples of the NWT. The creation of a northern-led, Indigenous-governed, open-access journal will provide a unique platform to represent Northern and Indigenous voices and scientific endeavours. Existing circumpolar academic journals are based at southern or international institutions and are often less accessible as they sit behind a subscription or pay service. The online journal will increase discoverability of and access to research from scholars based in the North, disseminate research that can inform Northern policy and practice, and ensure the voices of Indigenous scholars and Traditional Knowledge are represented equally alongside western science. The project is also supported by the Dechinta Centre for Research and Learning.

2021-2022 HIGHLIGHTS

AURORA COLLEGE TEAM

University Medal for Outstanding Graduate Work

Mike Palmer, Manager of the North Slave Research Centre, completed his PhD in Geography and Environmental Studies from Carleton University in Ottawa.

His PhD research was directed at exploring environmental processes that control recovery of the mining impacted landscape around Yellowknife. The project was developed in collaboration with staff from the Yellowknives Dene First Nation Department of Land and Environment in response to ongoing concerns about environmental impacts from legacy mining activities in the region. Results from this research have been published in several leading scientific journals, have informed policy decisions in the GNWT, and have helped residents in Yellowknife, Ndilq, and Dettah better understand the extent of impact from past mining activities and the processes that control natural recovery of the landscape.



In recognition of Dr. Palmer's research, he was awarded the University Medal for Outstanding Graduate Work by the Carleton University Senate.

Advanced Degree and Post-Graduate credentials obtained

Professional development is a key component of any post-secondary institution. The following members of the Aurora College team recently earned advanced degrees and credentials:

Dr. Mike Palmer, Manager, North Slave Research Centre: Doctorate of Geography and Environmental Studies, Carleton University.

93

Indigenous



205

Non-Indigenous



19 Doctoral degrees

27 Post-grad certificates

77 Masters degrees

9 Post-grad diplomas

4 CPA designation

16 Red Seal tickets

1 CFE designation

5 Journeyperson tickets

Melanie Adams Librarian/Student Success Coordinator, Aurora Campus: Master in Information Studies (Librarianship) with distinction, Charles Sturt University (distance). She received the Sage Research Award for the graduate with the highest mark in the required "Research in Practice" course, and was named to the Executive Dean's List.

Wanda Roberts, Program Head, Health Programs: Master of Education in Open, Digital and Distance Education, with a focus in Educational Leadership, Athabasca University (distance). She was nominated for the Governor General's Gold Medal Award of Excellence for accomplishments in a graduate program.

Catherine Ardiles, Instructor, BSN: Master of Education in Adult Education, Yorkville University (distance).

Lydia Montana, Senior Instructor, BSN: Master of Nursing, Athabasca University (distance).

Rosalee Taylor, Instructor, BSN: Master of Education, Adult Learning and Global Change, University of British Columbia (distance).



Certificates in Adult Education

Four faculty and staff members achieved their Aurora College Certificate in Adult Education:

Colin Dempsey, Instructor, Business Administration

Kimberley MacKenzie, Senior Instructor, Community Nurse Development

Greta Sittichinli, Program Head, Office Administration

Xiaoyi Yan, Coordinator, Literacy Outreach

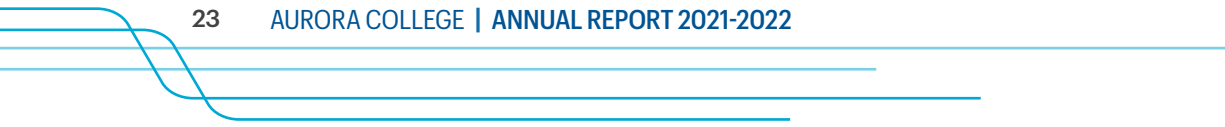
BA instructor presents at Washington, DC conference

Dr. Kim Lemky, Business Administration instructor, attended the June 2022 Regional Medical Campuses Conference of the Association of American Medical Colleges (aamc.org) in Washington, DC. She shared research and coordinated a workshop regarding Assessing the Economic Impact of Regional Medical Campuses. Dr. Lemky's research on assessing economic impact contributes directly to courses she teaches at Aurora College, such as BUSI 0212 Community Economic Development.

north2north

In May 2022, three Aurora College employees participated in a north2north network trip along with a group from Yukon University and Nunavut Arctic College. The networking trip to seven universities in northern Norway, Sweden and Finland was designed to encourage future student and staff exchange opportunities with other circumpolar institutions. north2north is the University of the Arctic's mobility program designed to foster learning opportunities in other places and cultures in the North. Global Affairs Canada has funded this program in Canada, creating more opportunities for Aurora College students and staff to be part of future exchanges. There is an annual call for applications for students and staff interested in exchanges. One Aurora College staff member was approved for an exchange which is planned for fall 2022.







AURORA COLLEGE
**AUDITED FINANCIAL
STATEMENTS**

AS OF JUNE 30, 2022

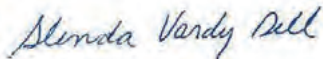
AURORA COLLEGE
MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements of the Aurora College (the "College") and all information in this annual report are the responsibility of the College's management and have been reviewed and approved by the Public Administrator. The financial statements have been prepared in accordance with Canadian public sector accounting standards and include some amounts that are necessarily based on management's best estimates and judgment. Financial information presented elsewhere in the annual report is consistent with that contained in the financial statements.

In discharging its responsibility for financial reporting, management maintains and relies on financial and management control systems and practices which are designed to provide reasonable assurance that transactions are authorized and recorded, proper records are maintained, assets are safeguarded, and the College complies with applicable laws. These controls and practices ensure the orderly conduct of business, the timely preparation of reliable financial information and adherence to the College's statutory requirements and policies.

The Public Administrator is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control. The Public Administrator meets regularly with management and the external auditors. The external auditors also have full and free access to the Public Administrator.

The College's external auditor, the Auditor General of Canada, audits the financial statements and issues her report thereon to the Minister of Education, Culture and Employment, Government of the Northwest Territories.



Glenda Vardy Dell
President



Celestine Starling
Director of Finance/Chief Financial Officer

Fort Smith, Canada
November 23, 2022



INDEPENDENT AUDITOR'S REPORT

To the Minister of Education, Culture and Employment

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Aurora College (the College), which comprise the statement of financial position as at 30 June 2022, and the statement of operations and accumulated surplus, statement of change in net financial assets and statement of cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the College as at 30 June 2022, and the results of its operations, changes in its net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the College in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the College's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the College or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the College's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the College's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the College to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying

transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Compliance with Specified Authorities

Opinion

In conjunction with the audit of the financial statements, we have audited transactions of Aurora College coming to our notice for compliance with specified authorities. The specified authorities against which compliance was audited are the Financial Administration Act of the Northwest Territories and regulations, the Aurora College Act and regulations, and the by laws of Aurora College.

In our opinion, the transactions of Aurora College that came to our notice during the audit of the financial statements have complied, in all material respects, with the specified authorities referred to above. Further, as required by the Aurora College Act, we report that, in our opinion, the accounting principles in Canadian public sector accounting standards have been applied on a basis consistent with that of the preceding year. In addition, in our opinion, proper books of account have been kept by Aurora College and the financial statements are in agreement therewith.

Responsibilities of Management for Compliance with Specified Authorities

Management is responsible for Aurora College's compliance with the specified authorities named above, and for such internal control as management determines is necessary to enable Aurora College to comply with the specified authorities.

Auditor's Responsibilities for the Audit of Compliance with Specified Authorities

Our audit responsibilities include planning and performing procedures to provide an audit opinion and reporting on whether the transactions coming to our notice during the audit of the financial statements are in compliance with the specified authorities referred to above.



Sophie Bernard, CPA, CGA
Principal
for the Auditor General of Canada

Vancouver, Canada
23 November 2022


AURORA COLLEGE
STATEMENT OF FINANCIAL POSITION
as at June 30, 2022
(in thousands of dollars)

| | <u>2022</u> | <u>2021</u> |
|--|------------------|------------------|
| Financial assets | | |
| Cash | \$ 18,974 | \$ 19,714 |
| Accounts receivable (Note 3) | 3,985 | 1,666 |
| Inventories for sale | 152 | - |
| | <u>23,111</u> | <u>21,380</u> |
| Liabilities | | |
| Accounts payable and accrued liabilities (Note 13a) | 1,124 | 1,273 |
| Payroll liabilities (Notes 13a and 17) | 3,173 | 2,394 |
| Deferred revenue (Note 15) | 2,649 | 2,027 |
| Due to the Government of the Northwest Territories (Note 9) | 5,595 | 2,696 |
| Employee future benefits (Note 4) | 1,403 | 1,421 |
| Professional development fund (Note 5) | 3,238 | 2,750 |
| | <u>17,182</u> | <u>12,561</u> |
| Net financial assets | <u>5,929</u> | <u>8,819</u> |
| Non-financial assets | | |
| Prepaid expenses | 708 | 510 |
| Tangible capital assets (Note 6) | 5,798 | 5,666 |
| | <u>6,506</u> | <u>6,176</u> |
| Accumulated surplus (Note 7) | <u>\$ 12,435</u> | <u>\$ 14,995</u> |


Contractual obligations and contractual rights (Notes 11 and 12)

The accompanying notes and schedule are an integral part of the financial statements.

Approved by:



Denny Rodgers
Public Administrator



Glenda Vardy Deil
President

AURORA COLLEGE
STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS
for the year ended June 30, 2022
(in thousands of dollars)

| | Budget | <u>2022</u> Actual | <u>2021</u> Actual |
|---|-------------------------|-------------------------|-------------------------|
| Revenues (Schedule A) | | | |
| Government of the Northwest Territories revenues (Note 8) | \$ 41,818 | \$ 43,090 | \$ 42,044 |
| Project income | | | |
| Government of Canada | 5,787 | 4,752 | 3,974 |
| Other third party contributions | 2,459 | 2,271 | 1,520 |
| Own Source revenues | | | |
| Tuition fees | 1,559 | 2,137 | 1,785 |
| Recoveries and other | 548 | 1,482 | 868 |
| Room and board | 906 | 1,146 | 744 |
| Interest income | <u>140</u> | <u>174</u> | <u>148</u> |
| | <u>53,217</u> | <u>55,052</u> | <u>51,083</u> |
| Expenses (Schedule A) | | | |
| Education and training | 20,982 | 18,634 | 15,995 |
| Student services | 11,577 | 11,103 | 10,897 |
| Pooled services | 3,082 | 10,440 | 8,602 |
| Community and extensions | 11,373 | 9,566 | 9,863 |
| Aurora Research Institute | 6,644 | 5,686 | 4,915 |
| Financial and accounting services | 2,282 | 2,183 | 1,952 |
| | <u>55,940</u> | <u>57,612</u> | <u>52,224</u> |
| Annual (deficit) | (2,723) | (2,560) | (1,141) |
| Accumulated surplus at beginning of year | <u>14,995</u> | <u>14,995</u> | <u>16,136</u> |
| Accumulated surplus at end of year | <u>\$ 12,272</u> | <u>\$ 12,435</u> | <u>\$ 14,995</u> |

The accompanying notes and schedule are an integral part of the financial statements.

AURORA COLLEGE
STATEMENT OF CHANGE IN NET FINANCIAL ASSETS
for the year ended June 30, 2022
(in thousands of dollars)

| | <u>2022</u> | | <u>2021</u> |
|--|------------------------|------------------------|------------------------|
| | Budget | Actual | Actual |
| Annual (deficit) | \$ (2,723) | \$ (2,560) | \$ (1,141) |
| Acquisition of tangible capital assets | 755 | (1,817) | (911) |
| Amortization of tangible capital assets | <u>1,100</u> | <u>1,685</u> | <u>1,513</u> |
| | <u>1,855</u> | <u>(132)</u> | <u>602</u> |
| Decrease (increase) in prepaid expenses | <u>-</u> | <u>(198)</u> | <u>(145)</u> |
| (Decrease) in net financial assets | (868) | (2,890) | (684) |
| Net financial assets at beginning of year | <u>8,819</u> | <u>8,819</u> | <u>9,503</u> |
| Net financial assets at end of year | <u><u>\$ 7,951</u></u> | <u><u>\$ 5,929</u></u> | <u><u>\$ 8,819</u></u> |

The accompanying notes and schedule are an integral part of the financial statements.

AURORA COLLEGE
STATEMENT OF CASH FLOW
for the year ended June 30, 2022
(in thousands of dollars)

| | <u>2022</u> | <u>2021</u> |
|---|-------------------------|-------------------------|
| Operating transactions | | |
| Cash received from: | | |
| Government of the Northwest Territories | \$ 38,203 | \$ 36,336 |
| Students and other third parties | 6,184 | 5,210 |
| Government of Canada | 2,755 | 4,573 |
| Interest | 174 | 148 |
| | | |
| Cash paid for/to: | | |
| Compensation and benefits | (33,507) | (36,119) |
| Suppliers | <u>(12,732)</u> | <u>(12,284)</u> |
| Cash (used for) provided by operating transactions | <u>1,077</u> | <u>(2,136)</u> |
| | | |
| Capital transactions | | |
| Acquisition of tangible capital assets | <u>(1,817)</u> | <u>(852)</u> |
| Cash used for capital transactions | <u>(1,817)</u> | <u>(852)</u> |
| | | |
| (Decrease) increase in cash | (740) | (2,988) |
| | | |
| Cash at beginning of year | <u>19,714</u> | <u>22,702</u> |
| | | |
| Cash at end of year | <u>\$ 18,974</u> | <u>\$ 19,714</u> |

The accompanying notes and schedule are an integral part of the financial statements.

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

1. AUTHORITY AND MANDATE

a) Authority and purpose

Aurora College (“College”) was established under the *Aurora College Act* and is named as a territorial corporation under the *Financial Administration Act* of the Northwest Territories. The College is exempt from income taxes.

The College is a multi-campus institution designed to provide a wide variety of educational services to adult learners of the Northwest Territories (NWT). The programs are directed specifically to the northern environment and the needs of individual northerners, the workforce and northern communities. To accomplish this, courses and services are delivered at campuses and communities throughout the NWT. Through the work of the Aurora Research Institute, the College is also responsible for research activities in the NWT.

b) Contributions from the Government of the Northwest Territories

The College receives monthly contributions from the Government of the Northwest Territories (“Government”) based on appropriations consistent with the Government’s Main Estimates and adjusted for supplementary appropriations. The contributions are to be utilized for the administration and delivery of the College’s adult and post-secondary education programs in the NWT. The College is allowed to retain all surpluses and is responsible for all deficits.

The College is economically dependent upon the contributions received from the Government for its ongoing operations.

2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards (“PSAS”).

The following is a summary of the significant accounting policies.

a) Measurement uncertainty

The preparation of financial statements in accordance with PSAS requires the College to make estimates and assumptions that affect the amounts of assets, liabilities, revenues and expenses reported in the financial statements. By their nature, these estimates are subject to measurement uncertainty. The effect on the financial statements of changes to such estimates and assumptions in future periods could be significant, although, at the time of preparation of these statements, the College believes the estimates and assumptions to be reasonable. Some of the more significant management estimates relate to the allowance for doubtful accounts, employee future benefits, amortization, and revenue accruals.

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

b) Cash

Cash is comprised of bank account balances, net of outstanding cheques.

c) Tangible capital assets

Tangible capital assets transferred to the College when it was established were recorded at their estimated fair market value. Subsequent acquisitions are recorded at cost. Tangible capital assets are amortized over their estimated remaining useful lives on a straight-line basis at the following annual rates:

| | |
|------------------------------------|---|
| Mobile equipment | 3 to 20 years |
| Building additions and renovations | 20 years |
| Furniture and equipment | 2 to 10 years |
| Leasehold improvements | lesser of useful life or lease term (3 to 12 years) |

Work in progress costs are capitalized as incurred. Tangible capital assets under construction or development are recorded as work in progress with no amortization until the asset is placed in service.

d) Employee future benefits

i) Pension benefits

All eligible employees participate in the Public Service Pension Plan (the “Plan”) administered by the Government of Canada. The College’s contributions reflect the full cost as employer. This amount is currently based on a multiple of an employee’s required contributions and may change over time depending on the experience of the Plan. The College’s contributions are expensed during the year in which the services are rendered and represent the total pension obligation of the College. The College is not required under present legislation to make contributions with respect to actuarial deficiencies of the Plan.

ii) Severance, removal and compensated absences

Under the terms and conditions of employment, employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment.

Eligibility is based on variety of factors including place of hire, date employment commenced, and reason for termination. Benefit entitlements are paid upon resignation, retirement or death of an employee. Termination benefits are also recorded when employees are identified for lay-off. Compensated absences include sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave are recognized in the period the employee provides service, whereas parental and maternity leave are event

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

driven and are recognized when the leave commences. An actuarial valuation of the cost of these benefits (except maternity and parental leave) has been prepared using data provided by management and assumptions based on management's best estimates.

e) Government contributions

Government contributions are recognized as revenue when the funding is authorized and all eligibility criteria are met, except to the extent that funding stipulations give rise to an obligation that meets the definition of a liability.

The College receives its appropriations on a monthly basis from the Government, as the College has a different fiscal year. These contributions are recognized as revenue in the period in which the funding relates once all eligibility criteria have been met and it has been authorized.

f) Own source revenues

Tuition fees, room and board, and recoveries and other are reported as revenue at the time the services are substantially provided, or the products are delivered. Tuition fees received in advance of courses being delivered are deferred and recognized when the courses are delivered.

Interest income is recognized on an accrual basis.

g) Project income and deferred revenue

The College provides education and research services to private companies, federal and territorial government departments, agencies, and corporations through contractual arrangements. Payments received under these contracts for which the development and delivery of courses and projects are not completed are recorded as deferred revenue until completion in accordance with the stipulations of these agreements.

Revenue from federal and territorial government departments, agencies and corporations is recorded once the eligibility criteria are met; the payments are authorized, except to the extent that funding stipulations give rise to an obligation that meets the definition of a liability.

h) Contract services

Contract services acquired by the College include printing services, food service contracts, instruction contracts, leases and rental agreements. These amounts are recognized as expenses in the year the services are rendered.

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

i) Contingent liabilities

A contingent liability is a potential liability which may become an actual liability when one or more future events occur or fail to occur. To the extent that the future event is likely to occur or fail to occur, and a reasonable estimate of the loss can be made, an estimated liability is accrued and an expense recorded. If the likelihood is not determinable or an amount cannot be reasonably estimated, the contingency is disclosed in the notes to the financial statements.

j) Prepaid expenses

Payment made prior to the related services being rendered are recorded as a prepaid expense. Prepaid expenses are recognized as an expense or tangible capital asset as the related services are rendered.

k) Funds and reserves

Certain amounts, as approved by the Public Administrator, are set aside as reserves in accumulated surplus for future operating and capital purposes. Transfers to and from funds and reserves are recorded when approved.

l) Financial instruments

Financial instruments are identified by financial asset and financial liability classifications.

The College's financial assets include cash and accounts receivable which are both measured at cost. Financial liabilities include accounts payable and accrued liabilities, payroll liabilities, due to Government and professional development fund which are all measured at cost.

All financial assets are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the Statement of Operations and Accumulated Surplus. The allowance for doubtful accounts is based on management's best estimate of probable losses. The allowance is calculated based on a percentage of specific aged receivables where management believes an impairment has occurred. The allowance is shown as a reduction to accounts receivable. Management recommends write-offs of student accounts that are deemed uncollectible. Student and other receivable write-offs are submitted to the Public Administrator for approval.

m) Budget

Canadian public sector accounting standards require a government organization to present in its financial statements a comparison of the results of operations and changes in net financial assets for the period with those originally planned. The budgeted figures represent

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

the College's original fiscal plan for the year approved by the College's Public Administrator and do not reflect any subsequent adjustments made during the course of the year.

n) Related party transactions

Canadian public sector accounting standards require a government organization to disclose related party and inter-entity transactions. The College is related to all Government departments, territorial corporations and key management personnel. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the College. Related party transactions other than inter-entity transactions are recorded at the exchange amount.

Inter-entity transactions are transactions between commonly controlled entities. Inter-entity transactions are recorded on a gross basis and are measured at the carrying amount, except for the following: when inter-entity transactions are undertaken on similar terms and conditions to those adopted if the entities were dealing at arm's length, or where costs provided are recovered, they are measured at the exchange amount.

The College receives certain services provided by the Government without charge (Note 10). The Government's cost for these services, measured at the carrying amount are recognized as an expense with an offsetting credit to Services received without charge revenues in order to reflect the cost of the College's operations in its financial statements. Services received without charge that cannot be reliably measured are not recognized.

o) Inventories for sale

Inventories for sale consist of finished goods and are carried at the lower of cost and net realizable value, with cost being determined on a first in, first out basis.

p) Accounts receivable

Accounts receivable are recorded at cost. A valuation allowance is recorded when the collection of a receivable is considered doubtful.

q) Accounts payable and accrued liabilities

Accounts payable and accrued liabilities include trade payable and liabilities, accrued payroll and benefits and vacation pay payable. These liabilities are valued at cost.

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

3. ACCOUNTS RECEIVABLE

| | <u>2022</u> | | <u>2021</u> | |
|--|--------------------------------|------------------|-----------------|-----------------|
| | (in thousands) | | | |
| | <u>Accounts Receivable</u> | <u>Allowance</u> | <u>Net</u> | <u>Net</u> |
| Government of Canada | \$ 2,181 | \$ - | \$ 2,181 | \$ 25 |
| Other | 1,580 | 235 | 1,345 | 574 |
| Students | 474 | 361 | 113 | 106 |
| Government of the Northwest Territories | 346 | - | 346 | 961 |
| | <u>\$ 4,581</u> | <u>\$ 596</u> | <u>\$ 3,985</u> | <u>\$ 1,666</u> |

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

4. EMPLOYEE FUTURE BENEFITS

a) Pension benefits

The College and all eligible employees contribute to the Public Service Pension Plan (the "Plan"), a multi-employer contributory defined benefit plan established through legislation and sponsored by the Government of Canada. Contributions are required by both the employees and the College. The President of the Treasury Board of Canada sets the required employer contributions based on a multiple of the employees' required contribution. The general contribution effective at year end was \$1.02 (2021 - \$1.01) for every dollar contributed by the employee, and \$5.91 (2021 - \$3.59) for every dollar contributed by the employee for the portion of the employee's salary above \$191,300 (2021 - \$181,600).

The Public Service Pension Plan was amended during 2013 which raised the normal retirement age and other age related thresholds from age 60 to age 65 for new members joining the plan on or after January 1, 2013. For members with start dates before January 1, 2013, the normal retirement age remains 60. For new employees who are participating in the Plan on or after January 1, 2013, the College contributes \$1.00 (2021 - \$1.00) for every dollar contributed by the employee, and \$5.91 (2021 - \$3.59) for every dollar contributed by the employee for the portion of the employee's salary above \$191,300 (2021 - \$181,600).

The College's and employees' contributions to the Plan for the year were as follows:

| | <u>2022</u> | <u>2021</u> |
|--------------------------|-----------------|-----------------|
| | (in thousands) | |
| Employees' contributions | \$ 2,291 | \$ 2,280 |
| College's contributions | <u>2,248</u> | <u>2,284</u> |
| | <u>\$ 4,539</u> | <u>\$ 4,564</u> |

b) Severance, removal and compensated absences

The College provides severance (resignation and retirement), removal and compensated absence (sick, special, maternity and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit obligation.

Severance benefits are paid to the College's employees based on the type of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee was hired, the rate of pay, the number of years of continuous employment and age and the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service. The benefits under these two categories were valued using the projected unit credit methodology.

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

4. EMPLOYEE FUTURE BENEFITS (continued)

Compensated absence benefits generally accrue as employees render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to employee or dependent illness, mortality and death of an immediate family member. Non-accruing benefits include maternity and parental leave. Benefits that accrue under compensated absence benefits were actuarially valued using the expected utilization methodology.

Valuation results

The actuarial valuation was completed as at February 11, 2022. The results were extrapolated to June 30, 2022. The effective date of the next actuarial valuation is June 30, 2025. The liabilities are actuarially determined as the present value of the accrued benefits at June 30, 2022. The values presented below are for all of the benefits under the Compensated Absences and Termination Benefits for the College.

| Changes in Obligation | Severance and Compensated | | 2022 | 2021 |
|---|---------------------------|---------------|-----------------|-----------------|
| | Removal | Absences | | |
| | | | (in thousands) | |
| Accrued benefit obligation, beginning of year | \$918 | \$371 | \$1,289 | \$1,399 |
| Current service cost | 50 | 39 | 89 | 91 |
| Interest cost | 30 | 13 | 43 | 38 |
| Benefits paid | (79) | (37) | (116) | (190) |
| Actuarial (gain)/loss | 95 | (27) | 68 | (49) |
| Plan amendment | 1 | (4) | (3) | - |
| Accrued benefit obligation, end of year | 1,015 | 355 | 1,370 | 1,289 |
| Unamortized net actuarial (gain)/loss | (69) | 102 | 33 | 132 |
| Accrued benefit liability | \$ 946 | \$ 457 | \$ 1,403 | \$ 1,421 |

| Benefits Expense | Severance and Compensated | | 2022 | 2021 |
|--------------------------------------|---------------------------|-------------|----------------|--------------|
| | Removal | Absences | | |
| | | | (in thousands) | |
| Current service cost | \$50 | \$39 | \$89 | \$91 |
| Interest cost | 30 | 13 | 43 | 38 |
| Amortization of net actuarial (gain) | (23) | (8) | (31) | (24) |
| Plan amendment | 1 | (4) | (3) | - |
| Total | \$58 | \$40 | \$98 | \$105 |

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

4. EMPLOYEE FUTURE BENEFITS (continued)

Assumptions

| | <u>June 30, 2022</u> | <u>June 30, 2021</u> |
|-----------------------------------|--|--|
| Discount Rate | 4.1% per annum | 3.3% per annum |
| Rate of compensation increase | 2.0% per annum | 2.0% per annum |
| Inflation rate (removal benefits) | Nil | Nil |
| Mortality | CPM 2014 Public Mortality Table with MI-2017 improvement scale | CPM 2014 Public Mortality Table with MI-2017 improvement scale |

The expected payments during the next five fiscal years are:

| | <u>Severance and Removal</u> | <u>Compensated Absences</u> | <u>Total</u> |
|--------------|----------------------------------|---------------------------------|---------------|
| | (in thousands) | | |
| 2023 | \$ 77 | \$ 22 | \$ 99 |
| 2024 | 91 | 25 | 116 |
| 2025 | 94 | 23 | 117 |
| 2026 | 104 | 27 | 131 |
| 2027 | 118 | 31 | 149 |
| Total | \$ 484 | \$ 128 | \$ 612 |

5. PROFESSIONAL DEVELOPMENT FUND

Under collective agreements, the College is required annually to make contributions to the professional development fund, in the amount of a) 3% of eligible instructor's salaries, and b) \$1,500 for each eligible instructor. Contributions made to the professional development fund are recorded as an expense in the Statement of Operations and Accumulated Surplus.

The professional development fund represents accumulated annual provisions for professional development activities, less accumulated eligible professional development expenses. The College expects to settle the obligation based on future eligible expense claims.

| | <u>2022</u> | <u>2021</u> |
|--|----------------|----------------|
| | (in thousands) | |
| Professional development fund, beginning of year | \$2,750 | \$2,344 |
| Contributions | 623 | 556 |
| Professional development paid during the year | <u>(135)</u> | <u>(150)</u> |
| Professional development fund, end of year | <u>\$3,238</u> | <u>\$2,750</u> |

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

6. TANGIBLE CAPITAL ASSETS

June 30, 2022

| (in thousands) | Mobile equipment | Building additions and renovations | Furniture and equipment ¹ | Leasehold improvements | Work in progress | 2022 Total | 2021 Total |
|---------------------------------|-----------------------------|---|---|-----------------------------------|-----------------------------|------------------------|------------------------|
| Cost | | | | | | | |
| Opening balance | \$ 5,857 | \$ 1,991 | \$ 9,295 | \$ 1,732 | \$ - | \$ 18,875 | \$ 18,010 |
| Additions | 152 | - | 1,282 | 143 | 240 | 1,817 | 911 |
| Disposals | (105) | - | - | - | - | (105) | (46) |
| Closing balance | <u>5,904</u> | <u>1,991</u> | <u>10,577</u> | <u>1,875</u> | <u>240</u> | <u>20,587</u> | <u>18,875</u> |
| Accumulated amortization | | | | | | | |
| Opening balance | 3,925 | 1,991 | 5,945 | 1,348 | - | 13,209 | 11,742 |
| Amortization | 326 | - | 1,245 | 114 | - | 1,685 | 1,513 |
| Disposals | (105) | - | - | - | - | (105) | (46) |
| Closing balance | <u>4,146</u> | <u>1,991</u> | <u>7,190</u> | <u>1,462</u> | <u>-</u> | <u>14,789</u> | <u>13,209</u> |
| Net book value | <u>\$ 1,758</u> | <u>\$ -</u> | <u>\$ 3,387</u> | <u>\$ 413</u> | <u>\$ 240</u> | <u>\$ 5,798</u> | <u>\$ 5,666</u> |

¹ Computer equipment totalling \$252,791 are capitalized in furniture and equipment but not put into service and not amortized (2021 - \$0).

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

7. ACCUMULATED SURPLUS

The accumulated surplus balance includes the net book value of tangible capital assets transferred to the College when it was established and the results of operations since that date. The following appropriations have been made from accumulated surplus:

| | (in thousands) | | | | |
|--|--|--|---------------------|-------------------------------|--|
| Reserves | Balance, opening July 1, 2021 | Net results of operations | Appropriated | Used in operations | Balance, ending June 30, 2022 |
| a) Northern strategic research reserve | \$ 625 | \$ - | \$ - | \$ - | \$ 625 |
| b) Program delivery | 300 | - | - | - | 300 |
| c) Research & development | 301 | - | 48 | - | 349 |
| d) Restricted donations | 35 | - | - | - | 35 |
| Total reserves | 1,261 | - | 48 | - | 1,309 |
| Operating surplus (deficit) | 13,734 | (2,560) | (48) | - | 11,126 |
| Total accumulated surplus | \$ 14,995 | \$ (2,560) | \$ - | \$ - | 12,435 |

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

7. ACCUMULATED SURPLUS (continued)

a) Northern strategic research reserve

This appropriation was established from the surplus of the Methane Hydrate Research project to set funds aside for strategic research conducted in the north which will benefit northerners.

b) Program delivery

This appropriation is established to cover program costs contemplated in the annual Programs and Services Proposal prepared by the College, for which Government funding has not been approved. Allocations to and from this appropriation must be approved by the Public Administrator.

c) Research & development

This appropriation is established to help fund research and development of the Research Associate and Fellowship programs at the Aurora Research Institute (ARI). Annually all unencumbered ARI administration revenue after fulfillment of third party contracts is transferred to this appropriation. Use of the appropriation must be approved by the Research Advisory Council.

d) Restricted donations

From time to time, the College receives donations from individuals and corporations with conditions attached to them. In order to ensure that the wishes of the contributors are carried out, the donations are transferred to restricted donations until the conditions are met.

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

8. GOVERNMENT OF THE NORTHWEST TERRITORIES REVENUES

| | <u>2022</u> | <u>2021</u> |
|--|------------------|------------------|
| | (in thousands) | |
| Operating contributions | \$ 32,689 | \$ 32,375 |
| Services received without charge (Note 10) | 5,887 | 5,369 |
| Project income | <u>4,514</u> | <u>4,300</u> |
| | <u>\$ 43,090</u> | <u>\$ 42,044</u> |

The College received 78% (2021 - 82%) of its revenue in the form of a contribution, project income and services without charge from the Government. The College's continued operations are dependent on these arrangements.

9. RELATED PARTIES

The College has Government receivables from project income and the base funding contribution disclosed in Note 8. In addition, the Government transfers tuition revenue, the value of which is \$150,000 and this is recognized on the Statement of Operations and accumulated surplus within Own source revenues under Tuition fees. The College also owes funds to the Government from administrative agreements for facility operating and utility costs, employee benefits, payroll, and other expenses. The transactions giving rise to these balances are recorded at the exchange amount.

| | <u>2022</u> | <u>2021</u> |
|---|-----------------|-----------------|
| | (in thousands) | |
| Due from Government of the Northwest Territories (Note 3) | \$ 346 | \$ 961 |
| Due to the Government of the Northwest Territories | | |
| Liability for payroll services provided | \$ 4,283 | \$ 2,452 |
| Other & Repayable program advances | <u>\$ 1,312</u> | <u>\$ 244</u> |
| Total amount due to Government of the Northwest Territories | <u>\$ 5,595</u> | <u>\$ 2,696</u> |

The above liabilities are non-interest bearing and payable on demand.

Expenses

The employees of the College are paid by the Government. The College reimbursed the Government for payroll expenses paid (Schedule A) of \$36,588,000 during 2022 (2021 - \$33,417,000) which are recorded at the exchange amount.

Under the terms of administrative agreements, the Government charges for certain support

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

9. RELATED PARTIES (continued)

services provided to the College. The College reimbursed the Government \$ 4,509,000 (2021 – \$ 4,138,000) for facility operating and utility costs, employee benefits and other expenses including costs to transform to a polytechnic university, which are recorded at the exchange amounts in these statements.

10. SERVICES RECEIVED WITHOUT CHARGE

During the year, the College received contract services, building utilities, building leases and repairs and maintenance without charge from the Government.

There are building leases in place between the College and the Government without any rental charges for the use of two facilities for two campuses, certain housing units and community learning centers. The cost of the use of these facilities is based on the Government's amortization expense for these assets, which is the carrying amount.

In addition, contract services without charge from the Government include insurance and risk management, legal counsel, project management and translation services. These services have been recorded based on the carrying amount confirmed by the Government.

| | <u>2022</u> | <u>2021</u> |
|-------------------------|----------------|-------------|
| | (in thousands) | |
| Building utilities | \$ 2,624 | \$ 2,164 |
| Building leases | 1,633 | 1,628 |
| Repairs and maintenance | 1,339 | 1,342 |
| Contract services | 291 | 235 |
| | \$5,887 | \$5,369 |
| | \$5,887 | \$5,369 |

Services that are part of the central agency role of the Government, provided through its shared services division are not tracked. Therefore the cost cannot be reasonably estimated and they are not recorded in these financial statements. These services include, but are not limited to, construction management, records storage, computer operations, asset disposal, human resource management, payroll processing, medical travel and benefits administration.

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

11. CONTRACTUAL OBLIGATIONS

In addition to facilities provided by the Government, the College has operating leases and service agreements for student accommodation, classroom space, office equipment and other services and is committed to payments as follows:

| | <u>Service agreements</u> | <u>Operating leases</u> | <u>Capital projects</u> |
|------------|---------------------------|-------------------------|-------------------------|
| | | (in thousands) | |
| 2023 | \$ 806 | \$ 2,234 | \$ 4,210 |
| 2024 | 184 | 1,639 | 590 |
| 2025 | 69 | 1,385 | - |
| 2026 | 7 | 397 | - |
| Thereafter | - | 221 | - |
| | \$ 1,066 | \$ 5,876 | \$ 4,800 |
| | \$ 1,066 | \$ 5,876 | \$ 4,800 |

12. CONTRACTUAL RIGHTS

The College has binding agreements with funding partners to implement programs/projects, and for which the following payments will be received subsequent to June 30, 2022:

| <u>Funding Partner</u> | <u>2022- 2023</u> | <u>2024-2031</u> | <u>Total</u> |
|---|-------------------|------------------|----------------|
| | (in thousands) | | |
| Government of the Northwest Territories | \$4,286 | \$ - | \$ 4,286 |
| Other | 1,516 | 1,405 | 2,921 |
| Government of Canada | 1,008 | 484 | 1,492 |
| | \$6,810 | \$1,889 | \$8,699 |
| | \$6,810 | \$1,889 | \$8,699 |

13. FINANCIAL RISK MANAGEMENT

The College's financial instruments consist of cash, accounts receivable, accounts payable and accrued liabilities, payroll liabilities, due to the Government and the professional development fund, which are all measured at cost. The College has exposure to the following risks from its use of financial instruments:

(a) Liquidity risk

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

13. FINANCIAL RISK MANAGEMENT (continued)

Liquidity risk is the risk that an entity will encounter difficulty in meeting its obligations associated with its financial liabilities. The College manages its liquidity risk by regularly monitoring forecasted and actual cash flows. The College does not believe that it will encounter difficulty in meeting its future obligations associated with its financial liabilities.

| | <u>0-90 days</u> | <u>91-365 days</u> | <u>1 to 2 years</u> | <u>over 2 years</u> |
|--|------------------|--------------------|---------------------|---------------------|
| | (in thousands) | | | |
| Payroll liabilities | \$ 3,173 | \$ - | \$ - | \$ - |
| Accounts payable and accrued liabilities | 1,120 | 4 | - | - |
| | \$ 4,293 | \$ 4 | \$ - | \$ - |

(b) Credit risk

The College is exposed to credit risk on its cash and accounts receivable.

Cash

Credit risk on cash is minimized as these assets are held with a Canadian Chartered bank, the maximum exposure to credit risk is \$18,974,000 (2021 - \$19,714,000).

Accounts receivable

Credit risk on accounts receivable arises from the possibility that the customer fails to meet their obligations. This risk is influenced by the type of debtor and at June 30, 2022, the College's debtors are the Government, the federal government, students, and others.

In order to manage this risk, the College monitors the age of accounts receivable and initiates collection action. Credit exposure is minimized by dealing mostly with creditworthy counterparties such as government agencies and the College also enforces approved collection policies for student accounts. The maximum exposure to credit risk is \$3,985,000 (2021 - \$1,666,000).

At June 30, 2022, the following accounts receivable were past due but not impaired.

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

13. FINANCIAL RISK MANAGEMENT (continued)

| | <u>91-365</u> <u>days</u> | <u>1 to 2 years</u> | <u>over 2</u> <u>years</u> |
|---|------------------------------|---------------------|-------------------------------|
| | (in thousands) | | |
| Other third parties | \$ 566 | \$ 23 | \$ - |
| Students | 24 | - | 9 |
| Government of the Northwest Territories | 9 | 1 | - |
| Government of Canada | - | 1 | - |
| | <u>\$ 599</u> | <u>\$ 25</u> | <u>\$ 9</u> |

The College establishes an allowance for doubtful accounts that reflects the estimated impairment of accounts receivable. The allowance is based on a percentage of specific amounts and is determined by considering the College's knowledge of the financial condition of customers, the aging of accounts receivable, current business conditions and historical experience.

(c) Interest rate risk

The College is exposed to interest rate risk in that changes in market interest rates will cause fluctuations in the interest revenue from cash. This risk is not significant due to the short terms to maturity of cash.

Although management monitors exposure to interest rate fluctuations, it does not employ any interest rate management policies to counteract interest rate fluctuations.

14. FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

The fair values of cash, accounts receivable, accounts payable and accrued liabilities, payroll liabilities, due to Government, and professional development fund approximate their carrying amounts because of the short term to maturity.

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

15. DEFERRED REVENUE

Deferred revenues are set aside for specific purposes as required either by legislation, regulation or agreement:

| | <u>Contracts</u> | <u>Tuition</u> | <u>Research funds</u> | <u>2022</u> | <u>2021</u> |
|----------------------------|------------------|----------------|---------------------------|-------------|-------------|
| | | | (in thousands) | | |
| Balance, beginning of year | \$ 1,912 | \$ 91 | \$ 24 | \$ 2,027 | \$ 1,748 |
| Additions | 3,905 | 93 | 94 | 4,092 | 3,279 |
| Revenue recognized | (3,347) | (91) | (32) | (3,470) | (3,000) |
| Balance, end of year | \$ 2,470 | \$ 93 | \$ 86 | \$ 2,649 | \$ 2,027 |

16. SUBSEQUENT EVENTS

Facilities Master Plan

As part of the Aurora College transformation into a polytechnic university, the College and the Government have been working with leading technical experts in the fields of architecture, university design and community engagement to develop the Polytechnic University Facilities Master Plan (FMP). Facility Master Plans are common tools used by universities across Canada and the completion is a milestone for transformation. The FMP is a lengthy, comprehensive document. It recommends how each of the institution's physical locations should be enhanced and provides a clear picture of proposed facilities at the Thebacha, Aurora and Yellowknife North Slave campuses, as well as across the network of community learning centres over the next 5, 10 and 20 years. This document is not a commitment but will become an important planning tool for Aurora College and the Aurora College Board of Governors, and supports co-investment efforts by the Government and the College. The estimated project costs for top priority facilities is \$82,900,000 for Thebacha Campus, \$239,400,000 for Yellowknife Campus and \$46,600,000 for Aurora Campus. The estimated project costs for medium priority facilities is \$14,000,000 for Thebacha Campus, \$125,200,000 for Yellowknife Campus and \$13,300,000 for Aurora Campus.

Contractual obligations:

The College has signed an amendment to an agreement for the Western Arctic Research Centre Warehouse Expansion Project subsequent to June 30, 2022 and is committing to an additional transfer of funds to the Government's Department of Infrastructure in the amount of \$4,020,000 to be paid by March 31, 2024.

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

17. PAYROLL LIABILITIES

| | <u>2022</u> | <u>2021</u> |
|------------------------------------|----------------------|----------------------|
| | (in thousands) | |
| Vacation leave accrual | \$ 2,548 | \$ 2,280 |
| Special leave and salaries accrual | 483 | 11 |
| Time off in lieu of overtime | 142 | 103 |
| | <hr/> <u>\$3,173</u> | <hr/> <u>\$2,394</u> |

18. OVEREXPENDITURE

During the year the College exceeded their operations vote by \$1,672,000 or 3% (2021 – 0).

Overexpenditure of a vote contravenes subsection 71 of the Financial Administration Act which states that "No person shall incur an expenditure that causes the amount of the appropriation set out in the Estimates for a public agency to be exceeded".

19. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform with the financial statement presentation adopted for the current year.

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

20. SEGMENTED DISCLOSURE

The College is a multi-campus institution designed to provide a wide variety of educational services to adult learners of the Northwest Territories (NWT). For management reporting purposes the College's operations and activities are organized and reported by funds (Schedule A). Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with the budget, strategy and work plan, restrictions or limitations. The College's services are provided by departments and their activities are reported in these funds.

Certain departments that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

Finance and accounting

Finance's role is to ensure the long term viability of the College including the preparation and controls over the budgets, financial reporting, the implementation and oversight of financial controls, and management of the cash flows. Finance includes the functioning of the head office and regional offices.

Pooled services

This represents College wide expenditures which are required for the global operation. These represent allocation of costs related to professional development, amortization, cost of employee future benefits, and costs for the President's Office. The Office of the President includes services related to the operations of the College, plus communications and public relations. The Office of the President is mandated to manage the daily operations of the College, pursue its missions and vision, and develop and implement a strategic plan to ensure the long term success of the College.

Student services

Student services include Fort Smith, Yellowknife, and Inuvik locations facilities and the registrar and regional admission offices.

Education and training

Education and training includes the Vice-President Education and Training, School of Trades, School of Education, School of Business and Leadership, School of Health and Human Services, School of Arts and Science, information systems and technology, and the library.

AURORA COLLEGE
Notes to the Financial Statements
June 30, 2022

20. SEGMENTED DISCLOSURE (continued)

Community and extensions

Community and extensions represents special programs and additional resources provided to the communities through the College. This includes the School of Developmental Studies, the Beaufort Delta region, the Sahtu region, the Dehcho region, the Tlicho region, and the Akaitcho and South Slave region.

Aurora Research Institute

Through the work of the Aurora Research Institute, the College is also responsible for conducting and facilitating research activities in the NWT.

AURORA COLLEGE
Segmented disclosures
June 30, 2022

Schedule A

| | <u>Financial and accounting</u> | <u>Pooled services*</u> | <u>Student services</u> | <u>Education and training</u> | <u>Community and extensions</u> | <u>Aurora Research Institute</u> | <u>2022 Total</u> | <u>2022 Budget</u> | <u>2021 Total</u> |
|--|---|-----------------------------|-----------------------------|-----------------------------------|---|--|-----------------------|------------------------|-----------------------|
| For the year ended June 30, 2022 | | | | | | | | | |
| (in thousands) | | | | | | | | | |
| Revenues | | | | | | | | | |
| Government of the Northwest Territories revenues | \$ 2,140 | \$ 626 | \$ 10,404 | \$ 18,539 | \$ 8,343 | \$ 3,038 | \$ 43,090 | \$ 41,818 | \$ 42,044 |
| Project income | | | | | | | | | |
| Federal government | - | - | - | - | 1,844 | 2,908 | 4,752 | 2,459 | 3,974 |
| Other third party contributions | 2 | - | 22 | 1,463 | 123 | 661 | 2,271 | 5,787 | 1,520 |
| Own Source Revenue | | | | | | | | | |
| Tuition fees | - | - | 28 | 1,482 | 626 | 1 | 2,137 | 1,559 | 1,785 |
| Recoveries and other | 15 | 778 | 469 | 27 | 18 | 175 | 1,482 | 548 | 868 |
| Room and board | - | - | 1,076 | - | - | 70 | 1,146 | 906 | 744 |
| Interest income | 174 | - | - | - | - | - | 174 | 140 | 148 |
| | <u>2,331</u> | <u>1,404</u> | <u>11,999</u> | <u>21,511</u> | <u>10,954</u> | <u>6,853</u> | <u>55,052</u> | <u>53,217</u> | <u>51,083</u> |
| Expenses | | | | | | | | | |
| Compensation and benefits | 1,985 | 5,078 | 5,063 | 12,139 | 8,292 | 4,031 | 36,588 | 34,677 | 33,417 |
| Building leases | - | 6 | 4,956 | 1,792 | 34 | - | 6,788 | 6,785 | 6,351 |
| Contract services | 11 | 1,184 | 218 | 298 | 531 | 1,130 | 3,372 | 1,961 | 2,641 |
| Utilities | - | - | 67 | 2,670 | 2 | 14 | 2,753 | 2,531 | 2,273 |
| Repairs and maintenance | 49 | 1,341 | 185 | 411 | 15 | 27 | 2,028 | 2,159 | 1,794 |
| Amortization of tangible capital assets | - | 1,685 | - | - | - | - | 1,685 | 1,100 | 1,513 |
| Materials and supplies | 15 | 126 | 136 | 700 | 314 | 196 | 1,487 | 2,153 | 1,648 |
| Fees and payments | 100 | 872 | 74 | 140 | 38 | 55 | 1,279 | 1,647 | 1,336 |
| Communication, postage and freight | 8 | 97 | 338 | 170 | 79 | 117 | 809 | 916 | 804 |
| Travel and accommodation | 7 | 40 | 4 | 164 | 68 | 54 | 337 | 659 | 175 |
| Small equipment | 8 | 11 | 62 | 108 | 37 | 62 | 288 | 711 | 155 |
| Professional services | - | - | - | 42 | 156 | - | 198 | 641 | 117 |
| | <u>2,183</u> | <u>10,440</u> | <u>11,103</u> | <u>18,634</u> | <u>9,566</u> | <u>5,686</u> | <u>57,612</u> | <u>55,940</u> | <u>52,224</u> |
| Annual (deficit) surplus | <u>\$ 148</u> | <u>\$ (9,036)</u> | <u>\$ 896</u> | <u>\$ 2,877</u> | <u>\$ 1,388</u> | <u>\$ 1,167</u> | <u>\$ (2,560)</u> | <u>\$ (2,723)</u> | <u>\$ (1,141)</u> |

* Pooled Services includes the revenues and expenses for the President's Office

APPENDIX A

UNAUDITED WRITE-OFFS

| Balance Exceeds 7 Years | | |
|-------------------------|-----------------|------------|
| Customer Name | Accounting Date | Amount |
| Leslie Beaulieu | 2013-09-09 | \$744.87 |
| Robert Beaulieu | 2013-04-08 | \$50.00 |
| Chantelle Beck | 2012-09-04 | \$236.57 |
| Doris J Catholique | 2013-09-25 | \$186.09 |
| Merlanda Chille | 2014-05-07 | \$60.00 |
| Mandy Cleary | 2015-02-18 | \$131.46 |
| Josh Desjarlais | 2013-05-10 | \$46.57 |
| Adrian Drakes | 2015-05-04 | \$70.00 |
| Mary Firth | 2014-07-16 | \$150.00 |
| Jean-Sebastien Fore | 2014-06-03 | \$210.00 |
| Judith Gale | 2014-05-30 | \$7,998.00 |
| Clara George | 2014-01-22 | \$1,563.00 |
| Norbert Steve Gomes | 2014-10-22 | \$96.69 |
| Kara Lola Hendrie | 2015-06-02 | \$1,080.00 |
| Cassien Kaskamin | 2015-06-01 | \$63.00 |
| Priscilla Lamouelle | 2015-11-30 | \$5,797.16 |
| Fiona Lyall | 2014-10-17 | \$65.00 |
| Vicki Lee Martin | 2014-09-15 | \$173.66 |
| Gregory McDonald | 2013-05-15 | \$75.00 |
| Jordan Mercredi | 2015-06-30 | \$575.00 |
| Andrew Modeste | 2013-09-09 | \$1,084.00 |
| Pauline Mulgrave | 2015-02-19 | \$357.50 |
| Douglas Norwegian | 2014-04-23 | \$1,626.66 |
| Tammie O'Connor | 2013-06-25 | \$210.00 |
| Jodie Raymond | 2013-09-06 | \$1,807.48 |

| | | |
|--------------------------|------------|--------------------|
| Jamie Marlin Shae | 2015-06-30 | \$249.00 |
| Mary Madeline Smallgeese | 2013-03-22 | \$128.10 |
| Carlene Smith | 2015-02-10 | \$480.00 |
| Tynan Strus | 2013-05-15 | \$45.00 |
| Cecile Tachynski | 2014-10-01 | \$186.00 |
| Chelsea Taylor | 2015-02-25 | \$3,517.12 |
| Lacey Taylor | 2015-02-25 | \$3,702.38 |
| Annie Rose Thrasher | 2015-05-01 | \$7,323.84 |
| Joshua Wanazah | 2014-08-07 | \$117.44 |
| Bertha (Martina) Wedzin | 2013-08-30 | \$685.00 |
| Courtney Jane Wedzin | 2015-06-30 | \$977.00 |
| Nolan Weyallon | 2015-06-30 | \$270.00 |
| Dusty Yakeleya | 2015-06-30 | \$2,373.50 |
| Karla Zoe | 2013-09-05 | \$1,950.00 |
| Total | | \$46,462.09 |

| Balance Under \$30 | | |
|---------------------------|------------------------|----------------|
| Customer Name | Accounting Date | Amount |
| Catherine LaForest | 11/25/2021 | \$25.12 |
| Alfred Wegener Institute | 10/18/2021 | \$14.00 |
| Shiela Estuye | 07/03/2020 | \$10.00 |
| Total | | \$49.12 |

| Credit Balance Under \$10 | | |
|----------------------------------|------------------------|-----------------|
| Customer Name | Accounting Date | Amount |
| Gaylen Pischinger | 01/09/2020 | -\$7.00 |
| Brett Elemie | 02/28/2020 | -\$5.00 |
| Ashley Emaghok | 08/10/2020 | -\$5.00 |
| Crystal Anderson | 10/15/2021 | -\$5.00 |
| Actua | 10/01/2021 | -\$1.00 |
| Misbah Hafeez | 11/05/2021 | -\$1.00 |
| Nadia Strelloff | 04/29/2022 | -\$0.70 |
| Priscilla Lamouelle | 04/29/2022 | -\$0.45 |
| Miranda Taureau | 03/04/2022 | -\$0.27 |
| Receiver General of Canada | 07/15/2021 | -\$0.12 |
| John Jr. Francis | 03/07/2022 | -\$0.03 |
| Karin Von Allmen | 11/03/2021 | -\$0.02 |
| | Total | -\$25.59 |



COLLÈGE
AURORA
COLLEGE

ARCTIC ENERGY ALLIANCE
Yellowknife, NT

FINANCIAL STATEMENTS
For the year ended March 31, 2023

TABLE OF CONTENTS

| | Page |
|--|-------------|
| Management's Responsibility for Reporting | |
| Independent Auditor's Report | |
| Statement of Financial Position | 1 |
| Statement of Operations | 2 |
| Statement of Changes in Net Assets | 3 |
| Statement of Cash Flows | 4 |
| Notes to the Financial Statements | 5 - 16 |
| Schedule I - Schedule of Deferred Revenue | 17-18 |
| Schedule II - Schedule of Core Funding and Energy Programs | 19-23 |



Tel: 867-920-3333
Toll Free: 1-877-755-5855
Fax: 867-873-0303
E-Mail: info@aea.nt.ca
Website: www.aea.nt.ca
101-5102 51st Street
Yellowknife NT X1A 1S7

MANAGEMENT'S RESPONSIBILITY FOR REPORTING

The accompanying financial statements have been prepared by management which is responsible for the reliability, integrity and objectivity of the information provided. They have been prepared in accordance with Canadian public sector accounting standards applicable for government not-for-profit organizations. Where necessary, the statements include amounts that are based on informed judgments and estimates by management giving appropriate consideration to reasonable limits of materiality.

In discharging its responsibility for the integrity and fairness of the financial statements and for the accounting systems from which they are derived, management maintains the necessary system of internal controls designed to provide assurance that transactions are authorized, assets are safeguarded and proper records are maintained. These controls include quality standards in hiring and training employees, written policies and procedures manuals, and accountability for performance within appropriate and well-defined areas of responsibility. The Board's management recognizes its responsibility for conducting the Board's affairs in accordance with the requirements of applicable laws and sound business principles, and for maintaining standards of conduct that are appropriate.

The accounting firm of Avery Cooper & Co. Ltd., Chartered Professional Accountants, annually provides an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards.

A handwritten signature in blue ink that reads "Mark Heyck".

Mark Heyck
Executive Director

June 20, 2023

INDEPENDENT AUDITOR'S REPORT

To the members of
Arctic Energy Alliance

Opinion

We have audited the financial statements of Arctic Energy Alliance (the "Society"), which comprise the Statement of Financial Position as at March 31, 2023, and the Statements of Operations, Changes in Net Assets, and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises:

- ♦ The Annual Report, but does not include the financial statements and our auditor's report thereon.

The Annual Report has been made available to us before the date of this auditor's report. Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

INDEPENDENT AUDITOR'S REPORT, continued

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ♦ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ♦ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- ♦ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ♦ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- ♦ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Avery Cooper & Co. Ltd.

Avery Cooper & Co. Ltd.
Chartered Professional Accountants
Yellowknife, NT

June 20, 2023

ARCTIC ENERGY ALLIANCE

STATEMENT OF FINANCIAL POSITION

March 31, 2023

| | 2023 | 2022 |
|---|---------------------|---------------------|
| ASSETS | | |
| CURRENT | | |
| Cash | \$ 2,388,250 | \$ 1,550,223 |
| Short term investments (note 3) | 92,218 | 90,380 |
| Accounts receivable (note 4) | 329,972 | 573,132 |
| Government remittances receivable (note 6) | 20,624 | 2,709 |
| | 2,831,064 | 2,216,444 |
| TANGIBLE CAPITAL ASSETS (note 5) | 46,049 | 27,159 |
| | \$ 2,877,113 | \$ 2,243,603 |
| LIABILITIES | | |
| CURRENT | | |
| Wages and benefits payable | \$ 21,098 | \$ 35,840 |
| Government remittances payable (note 6) | 76,401 | 78,787 |
| Trade payables and accruals (note 7) | 143,773 | 164,631 |
| Contributions payable (note 8) | 835,205 | 203,036 |
| Deferred revenue (note 9) | 50,000 | 31,500 |
| Deferred lease inducement liability | - | 5,000 |
| | 1,126,477 | 518,794 |
| DEFERRED GOVERNMENT ASSISTANCE (note 10) | 8,193 | 11,870 |
| | 1,134,670 | 530,664 |
| NET ASSETS | | |
| ACCUMULATED SURPLUS per page 3 | 699,774 | 721,723 |
| RESERVES per page 3 | 1,012,813 | 983,925 |
| INVESTED IN TANGIBLE CAPITAL ASSETS per page 3 | 29,856 | 7,291 |
| | 1,742,443 | 1,712,939 |
| | \$ 2,877,113 | \$ 2,243,603 |

Approved:

 _____ Director

 _____ Director

ARCTIC ENERGY ALLIANCE

STATEMENT OF OPERATIONS

For the year ended March 31, 2023

| | (note 15) 2023 <u>Budget</u> | 2023 <u>Actual</u> | 2022 <u>Actual</u> |
|--|------------------------------------|-----------------------|-----------------------|
| REVENUES | | | |
| Contributions from GNWT | \$ 6,051,500 | \$ 4,174,331 | \$ 4,595,487 |
| Contributions from Canada | 406,348 | 324,483 | 225,652 |
| Membership fees | 227,500 | 227,500 | 227,500 |
| Other source income | 49,091 | 222,084 | 159,820 |
| Interest income | <u>10,000</u> | <u>45,660</u> | <u>5,934</u> |
| | <u>6,744,439</u> | <u>4,994,058</u> | <u>5,214,393</u> |
| EXPENSES | | | |
| Advertising and promotion | 95,176 | 76,918 | 45,982 |
| Amortization | 6,029 | 10,273 | 6,700 |
| Bad debts (recovered) | - | 9,555 | (20,000) |
| Consulting fees | 247,531 | 339,939 | 131,267 |
| Equipment rental | 3,280 | 3,278 | 3,278 |
| Facility rental and tradeshow fees | 31,845 | 15,673 | 8,379 |
| Fees and dues | 22,837 | 17,383 | 14,693 |
| Hospitality | 58,200 | 16,843 | 8,351 |
| Insurance | 14,000 | 15,921 | 13,753 |
| Interest and bank charges | 5,500 | 3,520 | 4,458 |
| Office and general | 131,456 | 139,501 | 122,412 |
| Professional development | 56,146 | 41,767 | 48,964 |
| Professional fees | 26,000 | 25,546 | 34,637 |
| Rebates | 2,904,598 | 1,382,412 | 1,853,667 |
| Rent and utilities | 191,591 | 193,232 | 171,409 |
| Telephone, Internet and Website | 48,280 | 45,530 | 43,943 |
| Travel and accommodation | 408,584 | 282,656 | 111,491 |
| Wages and benefits | <u>2,674,865</u> | <u>2,344,607</u> | <u>2,358,604</u> |
| | <u>6,925,918</u> | <u>4,964,554</u> | <u>4,961,988</u> |
| (DEFICIENCY) EXCESS OF REVENUES OVER EXPENSES | <u>\$ (181,479)</u> | <u>\$ 29,504</u> | <u>\$ 252,405</u> |

ARCTIC ENERGY ALLIANCE

STATEMENT OF CHANGES IN NET ASSETS

For the year ended March 31, 2023

| | 2023 | | | |
|--|------------------------|---------------------|---|---------------------|
| | Accumulated Surplus | Reserves | Invested in Tangible Capital Assets | Total |
| BALANCE, opening | \$ 721,723 | \$ 983,925 | \$ 7,291 | \$ 1,712,939 |
| Excess of revenues over expenses | 29,504 | - | - | 29,504 |
| Transfer to reserves (note 19) | (28,888) | 28,888 | - | - |
| Purchase of tangible capital assets | (29,161) | - | 29,161 | - |
| Amortization of tangible capital assets | 10,273 | - | (10,273) | - |
| Amortization of deferred government assistance | (3,677) | - | 3,677 | - |
| BALANCE, closing | <u>\$ 699,774</u> | <u>\$ 1,012,813</u> | <u>\$ 29,856</u> | <u>\$ 1,742,443</u> |
| | 2022 | | | |
| | Accumulated Surplus | Reserves | Invested in Tangible Capital Assets | Total |
| BALANCE, opening | \$ 464,261 | \$ 985,958 | \$ 10,315 | \$ 1,460,534 |
| Excess of revenues over expenses | 252,405 | - | - | 252,405 |
| Transfer to reserves (note 19) | 2,033 | (2,033) | - | - |
| Amortization of tangible capital assets | 6,701 | - | (6,701) | - |
| Amortization of deferred government assistance | (3,677) | - | 3,677 | - |
| BALANCE, closing | <u>\$ 721,723</u> | <u>\$ 983,925</u> | <u>\$ 7,291</u> | <u>\$ 1,712,939</u> |

ARCTIC ENERGY ALLIANCE

STATEMENT OF CASH FLOWS

For the year ended March 31, 2023

| | <u>2023</u> | <u>2022</u> |
|---|----------------------------|----------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES (note 20) | | |
| Cash received from: | | |
| GNWT contributions | \$ 4,796,000 | \$ 4,884,047 |
| Canada contributions | 415,084 | 97,433 |
| Other source income | 388,643 | 44,124 |
| Membership fees | 232,500 | 447,500 |
| Interest income | 45,660 | 5,565 |
| | <u>5,877,887</u> | <u>5,478,669</u> |
| Cash paid for: | | |
| Materials and services | 2,648,964 | 2,546,663 |
| Wages and benefits | <u>2,361,735</u> | <u>2,380,211</u> |
| | <u>5,010,699</u> | <u>4,926,874</u> |
| | <u>867,188</u> | <u>551,795</u> |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Purchase of tangible capital assets | (29,161) | - |
| Redemption of short-term investments | 90,000 | 378 |
| Purchase of short-term investments | <u>(90,000)</u> | <u>(367)</u> |
| | <u>(29,161)</u> | <u>11</u> |
| INCREASE IN CASH | 838,027 | 551,806 |
| CASH, opening | <u>1,550,223</u> | <u>998,417</u> |
| CASH, closing | <u><u>\$ 2,388,250</u></u> | <u><u>\$ 1,550,223</u></u> |

ARCTIC ENERGY ALLIANCE

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

1. NATURE OF OPERATIONS

Arctic Energy Alliance (the "Society") is a government not-for-profit organization of the Government of the Northwest Territories ("GNWT") and was incorporated July 29, 1997, under the *Societies Act* of the Northwest Territories. As a public service entity, the Society's function is to support the objectives of the GNWT by promoting awareness and conservation of energy and utility use and to identify, promote, and implement opportunities to reduce energy and utility costs in the Northwest Territories.

The Society is exempt from income tax under paragraph 149(1)(c) of the *Income Tax Act* (Canada). The Society is economically dependent on funding received from the GNWT.

2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements are prepared in accordance with Canadian public sector accounting standards (PSAS) applicable to government not-for-profit organizations as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada. The significant policies are detailed as follows:

(a) Cash equivalents

The Society considers all investments with maturities of three months or less and bank loans with no fixed terms of repayment to be cash equivalents.

(b) Financial instruments

The Society measures all its financial assets and financial liabilities at amortized cost.

(c) Tangible capital assets

Tangible capital assets are recorded at cost. The Society provides for amortization using the following methods at rates designed to amortize the cost of the tangible capital assets over their estimated useful lives. One half of the year's amortization is recorded in the year of acquisition. No amortization is recorded in the year of disposal. The annual amortization rates and methods are as follows:

| | |
|--------------------|------------------------|
| Computer equipment | 60% Declining balance |
| Computer software | 5 years Straight-line |
| Heating equipment | 20 years Straight-line |
| Office equipment | 40% Declining balance |

Amortization of leasehold improvements is recorded over the remaining term of the lease plus one renewal option.

The Society considers capital expenditures with individual items costing \$10,000 or more to be tangible capital assets.

ARCTIC ENERGY ALLIANCE

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

2. SIGNIFICANT ACCOUNTING POLICIES, continued

(d) Revenue recognition

The Society follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Unrestricted contributions are recognized as revenue when received or receivable and the amount can be reasonably estimated and collection is reasonably assured.

The Society recognizes revenue from customers upon completion of customer orders and/or completion of services. Estimated losses, if any, are recorded when they become apparent.

Contributions of materials and services are recognized in the financial statements at fair value at the date of contribution, but only when a fair value can be reasonably estimated and when the materials and services are used in the normal course of operations, and would otherwise have been purchased.

Interest income that is not externally restricted is recognized in the Statement of Operations when earned.

(e) Government assistance

Restricted contributions for the purchase of tangible capital assets that will be amortized are accounted for as deferred government assistance and recognized as revenue on the same basis as the amortization expense related to the acquired tangible capital assets.

(f) Allocated expenses

The Society allocates certain general support expenses by identifying the appropriate basis of allocating each component of expense, and applies that basis consistently each year in accordance with applicable contribution agreements. Wages and benefits expenses are allocated to programs, as applicable, based on actual hours worked.

(g) Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards applicable to government not-for-profit organizations, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. These estimates are reviewed periodically, and as adjustments become necessary they are reported in the period in which they become known.

Significant estimates include the determination of the useful lives of tangible capital assets, credit losses, and asset retirement obligations, the allocation of administrative expenses to programs, and the allocation of certain wages and benefits expenses to programs.

ARCTIC ENERGY ALLIANCE

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

3. SHORT TERM INVESTMENTS

Short term investments consist of guaranteed investment certificates (GICs) held with the Bank of Nova Scotia as detailed below:

| | 2023 | 2022 |
|---|-----------|-----------|
| 2.60% interest, non-edeemable, matures April 20, 2023 | \$ 90,000 | \$ 90,000 |
| Accrued interest | 2,218 | 380 |
| | \$ 92,218 | \$ 90,380 |

4. ACCOUNTS RECEIVABLE

| | 2023 | 2022 |
|---|------------|------------|
| Contributions receivable: | | |
| Government of the Northwest Territories | \$ 278,456 | \$ 299,456 |
| Government of Canada | 86,344 | 176,946 |
| Total contributions receivable | 364,800 | 476,402 |
| Members | 10,000 | 10,000 |
| Other | 31,696 | 153,699 |
| Allowance for doubtful accounts | (76,524) | (66,969) |
| | \$ 329,972 | \$ 573,132 |

5. TANGIBLE CAPITAL ASSETS

| | 2023 | | 2022 | |
|------------------------|------------|-----------------------------|-----------|-----------|
| | Cost | Accumulated amortization | Net | Net |
| Computer equipment | \$ 36,010 | \$ 36,010 | \$ - | \$ - |
| Computer software | 26,224 | 24,738 | 1,486 | 4,456 |
| Heating equipment | 36,242 | 18,227 | 18,015 | 19,827 |
| Leasehold improvements | 56,557 | 31,663 | 24,894 | - |
| Office equipment | 48,452 | 46,798 | 1,654 | 2,876 |
| | \$ 203,485 | \$ 157,436 | \$ 46,049 | \$ 27,159 |

Net assets invested in tangible capital assets as at March 31, 2023, are as follows:

ARCTIC ENERGY ALLIANCE

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

5. TANGIBLE CAPITAL ASSETS, continued

| | 2023 | 2022 |
|---|-----------|-----------|
| Tangible capital assets | \$ 46,049 | \$ 27,161 |
| Asset retirement obligation (note 7) | (8,000) | (8,000) |
| Deferred government assistance (note 10) | (8,193) | (11,870) |
| Net assets invested in tangible capital assets per page 3 | \$ 29,856 | \$ 7,291 |

6. GOVERNMENT REMITTANCES

| | 2023 | 2022 |
|---|-----------|-----------|
| Goods & Services Tax rebates receivable | \$ 20,624 | \$ 2,709 |
| | 2023 | 2022 |
| Payroll remittances payable | \$ 71,068 | \$ 73,178 |
| Related parties: | | |
| GNWT Finance - NWT Payroll Tax payable | 5,333 | 5,609 |
| | \$ 76,401 | \$ 78,787 |

7. TRADE PAYABLES AND ACCRUALS

| | 2023 | 2022 |
|---|------------|------------|
| Accrued liabilities | | |
| Pellet boiler asset retirement obligation | \$ 8,000 | \$ 8,000 |
| Other | 57,378 | 42,015 |
| | 65,378 | 50,015 |
| Trade payables | 78,395 | 114,618 |
| | \$ 143,773 | \$ 164,633 |

ARCTIC ENERGY ALLIANCE

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

8. CONTRIBUTIONS PAYABLE

| | Balance opening | Unexpended | Repaid | Balance closing |
|--|--------------------|------------|--------|--------------------|
| GNWT - Infrastructure | | | | |
| Low Carbon Economy Leadership Fund (LCELF) | \$ 97,513 | \$ 632,169 | \$ - | \$ 729,682 |
| GNWT - MACA | | | | |
| Non-Government Organization Stabilization Operations | 40,000 | - | - | 40,000 |
| Other | 65,523 | - | - | 65,523 |
| | \$ 203,036 | \$ 632,169 | \$ - | \$ 835,205 |

9. DEFERRED REVENUE

During the year, the Society entered into contribution agreements with the GNWT, Department of Infrastructure (INF), and Health and Social Services (H&SS), and the Government of Canada. Contribution agreements stipulate that any unexpended funds must be repaid on demand.

Deferred revenue represents unspent restricted contributions for which the related expenses will not be recognized until a later period. Changes in deferred revenue balances during the year are summarized below and detailed in Schedule I.

| | 2023 | 2022 |
|---|-------------|-------------|
| Restricted contributions balance, opening | \$ 31,500 | \$ 50,000 |
| Receipts | 4,773,138 | 4,512,207 |
| Funding receivable | 326,344 | 437,945 |
| Transfer to funding repayable | (632,168) | (97,513) |
| Funding expended | (4,498,814) | (4,871,139) |
| Restricted contributions balance, closing | - | 31,500 |
| Membership fees received in advance: GNWT-ENR | 50,000 | - |
| Deferred revenue, closing | \$ 50,000 | \$ 31,500 |

ARCTIC ENERGY ALLIANCE

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

10. DEFERRED GOVERNMENT ASSISTANCE

| | 2023 | | 2022 | |
|--|-----------|-----------------------------|----------|-----------|
| | Cost | Accumulated amortization | Net | Net |
| GNWT-ENR - Alternative Energy Technology: Wood pellet boiler | \$ 14,121 | \$ 7,413 | \$ 6,708 | \$ 7,414 |
| GNWT-ENR - Energy Efficiency Incentive Program: Database | 14,853 | 13,368 | 1,485 | 4,456 |
| | \$ 28,974 | \$ 20,781 | \$ 8,193 | \$ 11,870 |

11. RESERVES

During the year, Arctic Energy Alliance transferred \$28,888 from the unrestricted net assets to meet its capital management objectives as described in Note 19. In prior year, \$2,033 was transferred to the unrestricted net assets for the same purpose. The reserves at March 31, 2023, of \$1,012,813 (2022 - \$983,925) represent the minimum required net assets to support the reserves. These internally restricted reserves are not available for unrestricted purposes without approval of the Board of Directors.

The Society continually monitors net financial assets to measure the future revenues required to pay for past transactions and events, and the extent to which the costs of services provided in the year have been met by the revenues recognized in the year. Net financial assets at year end represents the difference between the Society's financial assets and its liabilities.

Changes in net financial assets during the year are as follows:

| | 2023 Budget | 2023 Actual | 2022 Actual |
|---|----------------|----------------|----------------|
| Excess of revenues over expenses per page 2 | \$ (181,479) | \$ 29,504 | \$ 252,405 |
| | - | - | - |
| Amortization of tangible capital assets | 6,029 | 10,273 | 6,702 |
| Purchase of tangible capital assets | - | (29,163) | - |
| Amortization - deferred government assistance | (3,677) | (3,677) | (3,676) |
| Increase (decrease) in net financial assets | (179,127) | 6,937 | 255,431 |
| Net financial assets, opening | 1,697,650 | 1,697,650 | 1,442,219 |
| Net financial assets, closing (note 19) | \$ 1,518,523 | \$ 1,704,587 | \$ 1,697,650 |

ARCTIC ENERGY ALLIANCE

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

12. MEMBERSHIP FEES

Membership fees revenue for the year consist of the following:

| | <u>2023</u> | <u>2022</u> |
|---|-------------------|-------------------|
| Government of the Northwest Territories | \$ 150,000 | \$ 150,000 |
| GNWT - Crown Corporations | 67,500 | 67,500 |
| Other | <u>10,000</u> | <u>10,000</u> |
| | <u>\$ 227,500</u> | <u>\$ 227,500</u> |

Included in membership fees are amounts from the following related parties:

| | <u>2023</u> | <u>2022</u> |
|---|-------------------|-------------------|
| GNWT: | | |
| Department of Environment and Natural Resources | \$ 50,000 | \$ 50,000 |
| Department of Infrastructure | 50,000 | 50,000 |
| Department of Municipal and Community Affairs | <u>50,000</u> | <u>50,000</u> |
| | <u>150,000</u> | <u>150,000</u> |
| GNWT - Crown Corporations: | | |
| Northwest Territories Housing Corporation | 50,000 | 50,000 |
| Northwest Territories Power Corporation | 5,000 | 5,000 |
| Public Utilities Board of the Northwest Territories | <u>12,500</u> | <u>12,500</u> |
| | <u>67,500</u> | <u>67,500</u> |
| | <u>\$ 217,500</u> | <u>\$ 217,500</u> |

13. SUBSEQUENT EVENTS

Subsequent to year-end, the Society had the following events:

Contractual rights

- Entered into a contribution agreement with GNWT, Department of Infrastructure, for 2023-24 core and program funding for a maximum of \$3,520,000 of which \$3,168,000 was received, and

- Entered into a contribution agreement with GNWT, Department of Infrastructure, for 2023-24 Low Carbon Economy Leadership Fund (LCELF) funding for a maximum of \$3,227,000.

ARCTIC ENERGY ALLIANCE

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

14. TRUSTS UNDER ADMINISTRATION

At March 31, 2023, the Society holds \$19,146 (2022 - \$15,918) in a bank account in trust on behalf of the Tlicho Government. As trustee, the Society administers these funds in accordance with a partnership agreement under the Wood Stove program. These funds are excluded from the financial statements.

15. BUDGET

The 2023 budget amounts on the Statement of Operations are presented for information purposes only and are unaudited. The budget was approved by the Board of Directors on June 7, 2022.

The approved budget is prepared on a modified cash basis which differs from budget amounts reported in the financial statements, which are prepared in accordance with Canadian public sector accounting standards applicable to government not-for-profit organizations on the full accrual basis of accounting. There were no significant differences during the current year.

16. FINANCIAL INSTRUMENTS

The Society's financial instruments consist of cash, accounts receivable, GIC investment, trade payables and accruals, and wages and benefits payable. Unless otherwise noted, it is management's opinion that the Society is not exposed to significant interest rate, market, currency, credit, liquidity or cash flow risks. The fair value of these financial instruments approximate their carrying values, unless otherwise noted.

17. COMMITMENTS

The Society has entered into operating leases for office space for the Yellowknife, Hay River, Fort Simpson, Inuvik, and Norman Wells offices, expiring between June 30, 2023 and February 28, 2025 and office equipment expiring August 18, 2025 in Yellowknife. Future minimum lease payments are as follows.

| | <u>Office Space</u> | <u>Office Equipment</u> | <u>Total</u> |
|------|-------------------------|-----------------------------|-------------------|
| 2024 | \$ 118,956 | \$ 3,200 | \$ 122,156 |
| 2025 | 83,776 | 3,200 | 86,976 |
| 2026 | - | 1,600 | 1,600 |
| | <u>\$ 202,732</u> | <u>\$ 8,000</u> | <u>\$ 210,732</u> |

ARCTIC ENERGY ALLIANCE

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

17. COMMITMENTS, continued

The lease for office space in Yellowknife carries an extension of term option for an additional two (1) year terms with the consideration of a CPI increase.

Upon signing of the lease agreement, the landlord paid \$5,000 in tenant inducement towards the renovation of the additional second floor space. As at March 31, 2023, the renovation had been completed.

The lease for office space in Norman Wells carries an extension of term option for two years from September 1, 2024 to August 31, 2026.

The lease for office space in Hay River carries an option to extend on a yearly basis to March 31, 2025.

During the year, included in other source income revenue are in-kind contributions with a total fair value of \$143,087 (2022- \$58,575). These services are in connection with the Natural Resources Canada - Clean Energy in Rural and Remote Communities (CERRC) Program, and consist of salaries and benefits of \$109,567 (2022 - \$36,900), office expenses \$29,520 (2022 - \$18,875), and facility rental of \$4,000 (2022 - \$2,800).

18. CONTRACTUAL RIGHTS

The Society signed a multi-year non-repayable contribution agreement with the Federal Government's Department of Natural Resources, and with the GNWT's Department of Health and Social Services. Maximum contribution remaining under the Agreement is as follows:

| | Clean Energy in Rural and Remote Communities Deployment Program (Government of Canada) | Designated Income Homeowner Energy Efficiency Project (GNWT) | Total |
|-----------|---|--|------------------|
| 2023-2024 | <u>\$ 27,000</u> | <u>\$ 30,000</u> | <u>\$ 57,000</u> |

ARCTIC ENERGY ALLIANCE

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

19. CAPITAL MANAGEMENT

In managing capital, the Society focuses on liquid resources available for operations. The Society's objective is to have sufficient liquid resources to continue operating despite adverse financial events and to provide it with the flexibility to take advantage of opportunities that will advance its purpose.

The Society manages funding risk by establishing internally restricted net assets. Funding risk may result from an inability to obtain government funding in a timely manner during contribution agreement negotiations. The need for sufficient liquid resources is considered in the preparation of an annual budget and in the monitoring of cash flows and actual operating results compared to budget.

At March 31, 2023, the Society has met its objectives of having sufficient liquid resources to meet its current obligations. The Society's net financial assets at March 31, 2023, are as follows:

| | <u>2023</u> | <u>2022</u> |
|-------------------------------------|---------------------|---------------------|
| Accumulated surplus | \$ 699,774 | \$ 721,723 |
| Reserves | 1,012,813 | 983,925 |
| Invested in tangible capital assets | <u>29,856</u> | <u>7,291</u> |
| Net assets per page 3 | <u>1,742,443</u> | <u>1,712,939</u> |
| Tangible capital assets | 46,049 | 27,159 |
| Deferred government assistance | <u>(8,193)</u> | <u>(11,870)</u> |
| | <u>37,856</u> | <u>15,289</u> |
| Net financial assets (note 11) | <u>\$ 1,704,587</u> | <u>\$ 1,697,650</u> |

The Society's three internally restricted reserves and changes therein are as follows:

Operating Reserve - To support the minimum required net assets of at least three months of operating costs.

Credit Card Reserve - To secure the Society's credit card limit funded by short term investments as described in Note 3.

Contingency Reserve - To set aside funds for contingencies which may arise. This reserve reached the maximum cap of \$70,000 and no more annual transfers are being recorded until the cap is increased or some of the balance is used.

ARCTIC ENERGY ALLIANCE

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

19. CAPITAL MANAGEMENT, continued

| | Opening Balance | Transfers | Closing Balance |
|---------------------|--------------------|-----------|--------------------|
| Operating Reserve | \$ 823,925 | \$ 28,888 | \$ 852,813 |
| Credit Card Reserve | 90,000 | - | 90,000 |
| Contingency Reserve | 70,000 | - | 70,000 |
| | \$ 983,925 | \$ 28,888 | \$ 1,012,813 |

20. SUPPLEMENTAL CASH FLOW INFORMATION

A reconciliation of the excess of revenues over expenses during the year to cash flows from (used for) operating activities is as follows:

| | 2023 | 2022 |
|---|------------|------------|
| Excess of revenues over expenses per page 2 | \$ 29,504 | \$ 252,405 |
| Items not affecting cash: | | |
| Amortization of tangible capital assets | 10,273 | 6,700 |
| Amortization of deferred government assistance | (3,676) | (3,676) |
| Change in accrued interest from GICs | (2,218) | (748) |
| Interest income received relating to short-term investments | 380 | 369 |
| Bad debts (recovered) | 9,555 | (20,000) |
| | 43,818 | 235,050 |
| Net change in non-cash operating working capital accounts: | | |
| Decrease in accounts receivable | 233,605 | 214,618 |
| (Increase) decrease in GST receivable | (17,917) | 14,647 |
| Decrease in wages and benefits payable | (14,742) | (16,042) |
| Decrease in government remittances payable | (2,386) | (11,566) |
| Increase (decrease) in trade payables and accruals | (20,859) | 31,075 |
| Increase in contribution repayable | 632,169 | 97,513 |
| Increase (decrease) in deferred revenue | 18,500 | (18,500) |
| (Decrease) increase in deferred lease inducement liability | (5,000) | 5,000 |
| | 823,370 | 316,745 |
| Cash flows used for operating activities per page 4 | \$ 867,188 | \$ 551,795 |

ARCTIC ENERGY ALLIANCE

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

21. RELATED PARTIES

The Society is related in terms of common ownership to all Government of the Northwest Territories created departments, territorial corporations and public agencies. The Society enters into transactions with these entities in the normal course of operations and on normal trade terms applicable to all parties. The Workers' Safety and Compensation Commission is significantly influenced by the GNWT. The amounts due to and from related parties are unsecured, non-interest bearing and due on demand.

Transactions with related parties during the year and balances at year end, not disclosed elsewhere in the financial statements, are disclosed in this note.

| | <u>2023</u> | <u>2022</u> |
|---|-------------------|-------------------|
| Revenue | | |
| Revenue - Northwest Territories Housing Corporation | \$ <u>-</u> | \$ <u>17,550</u> |
| Expenses | | |
| Aurora College: Professional development | \$ 3,662 | \$ - |
| Workers' Safety and Compensation Commission | <u>19,171</u> | <u>23,157</u> |
| | <u>\$ 22,833</u> | <u>\$ 23,157</u> |
| Receivables from related parties: | | |
| GNWT - Environment & Natural Resources (ENR) | \$ 37,176 | \$ 37,176 |
| GNWT - Health and Social Services | - | 21,000 |
| GNWT - Infrastructure | 241,280 | 241,280 |
| Northwest Territories Housing Corporation | <u>-</u> | <u>113,885</u> |
| | <u>\$ 278,456</u> | <u>\$ 413,341</u> |

ARCTIC ENERGY ALLIANCE

Schedule I

SCHEDULE OF DEFERRED REVENUE

For the year ended March 31, 2023

| Program | Opening balance | Cash funding received | Funding Receivable | Repayments | Transfers | Total funding available | Funding expended | Closing balance |
|--|--------------------|--------------------------|-----------------------|------------|-----------|----------------------------|---------------------|--------------------|
| CONTRIBUTIONS | | | | | | | | |
| GOVERNMENT OF CANADA | | | | | | | | |
| Department of Natural Resources (NRCan) | | | | | | | | |
| Clean Energy in Rural and Remote Communities (CERRC) | \$ - | \$ 238,138 | \$ 86,344 | \$ - | \$ - | \$ 324,483 | \$ 324,483 | \$ - |
| GOVERNMENT OF THE NORTHWEST TERRITORIES (GNWT) | | | | | | | | |
| Department of Infrastructure - Core and Program Funding | | | | | | | | |
| Core Funding | - | \$ 1,360,000 | 240,000 | | (40,147) | 1,559,853 | 1,559,853 | - |
| Alternative Energy Technologies Program (AETP) | - | \$ 300,000 | - | | 47,035 | 347,035 | 347,035 | - |
| Energy Rating Services Support Program (ERS) | - | \$ 150,000 | - | 12,924 | 75,000 | 212,076 | 212,076 | - |
| Energy Efficiency Incentive Program (EEIP) | - | \$ 200,000 | - | | 36,217 | 236,217 | 236,217 | - |
| Biomass Energy | - | \$ 100,000 | - | | (39,524) | 60,476 | 60,476 | - |
| Commercial Energy Conservation & Efficiency Program (CECEP) | - | \$ 200,000 | - | | (9,500) | 190,500 | 190,500 | - |
| Community Government Retrofits (CGERP) | - | \$ 190,000 | - | | 5,919 | 195,919 | 195,919 | - |
| Electric Vehicle | 31,500 | \$ 150,000 | - | 54,000 | (75,000) | 52,500 | 52,500 | - |
| | 31,500 | 2,650,000 | 240,000 | 66,924 | - | 2,854,576 | 2,854,576 | - |
| Department of Infrastructure - Low Carbon Economy Leadership Fund (LCELF) | | | | | | | | |
| Alternative Energy Technologies Program (AETP) | - | 500,695 | - | 316,385 | - | 184,310 | 184,310 | - |
| Energy Efficiency Incentive Program (EEIP) | - | 205,489 | - | | - | 205,489 | 205,489 | - |
| Commercial Energy Conservation & Efficiency Program (CECEP) | - | 200,450 | - | 129,538 | - | 70,912 | 70,912 | - |
| Community Government Building Energy Retrofit (CGBERP) | - | 83,801 | - | 1,195 | - | 82,606 | 82,606 | - |
| Deep Home Energy Retrofit | - | 241,456 | - | 61,119 | - | 180,337 | 180,337 | - |
| Low Income Energy Assistance | - | 86,711 | - | 17,081 | - | 69,630 | 69,630 | - |

| Program | Opening balance | Cash funding received | Funding Receivable | Repayments | Transfers | Total funding available | Funding expended | Closing balance |
|--|------------------------|------------------------------|---------------------------|-------------------|------------------|--------------------------------|-------------------------|------------------------|
| Energy Efficiency and Conservation Retrofits - NGO | - | 167,752 | - | 2,203 | - | 165,549 | 165,549 | - |
| Community Energy Plan Implementation | - | 105,763 | - | 37,723 | - | 68,040 | 68,040 | - |
| Community Wood Stoves | - | 207,883 | - | - | - | 207,883 | 207,883 | - |
| | - | 1,800,000 | - | 565,244 | - | 1,234,756 | 1,234,756 | |
| Total INF | 31,500 | 4,450,000 | 240,000 | 632,169 | - | 4,089,331 | 4,089,331 | - |
| Department of Health & Social Services (H & SS) | | | | | | | | |
| Low Income Energy Retrofits | - | 42,000 | - | - | - | 42,000 | 42,000 | - |
| Community Wood Stoves | - | 18,000 | - | - | - | 18,000 | 18,000 | - |
| Total H & SS | - | 60,000 | - | - | - | 60,000 | 60,000 | - |
| Department of Infrastructure | | | | | | | | |
| Cold Climate Air Source Heat Pumps | - | 25,000 | - | - | - | 25,000 | 25,000 | - |
| Total INF | - | 25,000 | - | - | - | 25,000 | 25,000 | - |
| Total GNWT | 31,500 | 4,535,000 | 240,000 | 632,169 | - | 4,174,331 | 4,174,331 | - |
| Other Revenue | | | | | | | | |
| Membership fee received in advance from ENR | - | 50,000 | - | - | - | 50,000 | - | 50,000 |
| Total Other Revenue | - | 50,000 | - | - | - | 50,000 | - | 50,000 |
| Total contributions | \$ 31,500 | \$ 4,823,138 | \$ 326,344 | \$ 632,169 | \$ - | \$ 4,548,814 | \$ 4,498,814 | \$ 50,000 |

ARCTIC ENERGY ALLIANCE
SCHEDULE OF CORE FUNDING AND ENERGY PROGRAMS
For the year ended March 31, 2023

Schedule II

| | Total | Core Funding | Alternative Energy Technologies Program (AETP) | Energy Rating Services Support Program | Biomass Energy |
|--|------------------|--------------------|--|---|-------------------|
| REVENUES | | | | | |
| Contributions from GNWT | \$ 4,174,331 | 1,559,853 | 347,035 | 212,076 | 60,476 |
| Contributions from Canada | 324,483 | - | - | - | - |
| Membership fees | 227,500 | 227,500 | - | - | - |
| Other source income | 218,407 | 9,100 | - | 38,200 | - |
| Interest income | 45,660 | 45,660 | - | - | - |
| | <u>4,990,381</u> | <u>1,842,112</u> | <u>347,035</u> | <u>250,276</u> | <u>60,476</u> |
| EXPENSES | | | | | |
| Advertising and promotion | 76,918 | 48,013 | - | - | 19,255 |
| Amortization | - | - | - | - | - |
| Bad debts (recovered) | 9,555 | 9,555 | - | - | - |
| Consulting fees | 339,939 | 49,387 | - | 61,428 | 905 |
| Equipment rental | 3,278 | 3,278 | - | - | - |
| Facility rental and tradeshow fees | 15,673 | 7,335 | - | - | 702 |
| Fees and dues | 17,383 | 14,083 | - | 561 | 1,485 |
| Hospitality | 16,843 | 12,146 | - | - | - |
| Insurance | 15,921 | 15,921 | - | - | - |
| Interest and bank charges | 3,520 | 3,520 | - | - | - |
| Office and general | 139,500 | 88,464 | - | 949 | - |
| Professional development | 41,767 | 16,670 | - | - | - |
| Professional fees | 25,546 | 25,546 | - | - | - |
| Rebates | 1,382,412 | - | 327,544 | - | - |
| Rent and utilities | 193,232 | 193,232 | - | - | - |
| Telephone, Internet and Website | 45,530 | 45,530 | - | - | - |
| Travel and accommodation | 282,656 | 178,039 | - | 6,228 | - |
| Wages and benefits | 2,344,607 | 1,158,345 | 19,491 | 142,909 | 38,130 |
| | <u>4,954,281</u> | <u>1,869,064</u> | <u>347,035</u> | <u>212,076</u> | <u>60,476</u> |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | | | | | |
| | <u>36,100</u> | <u>(26,952)</u> | <u>-</u> | <u>38,200</u> | <u>-</u> |
| TRANSFERS | | | | | |
| Amortization of tangible capital assets | (10,273) | (10,273) | - | - | - |
| Amortization of government assistance | 3,677 | 3,677 | - | - | - |
| | <u>(6,596)</u> | <u>(6,596)</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | | | | | |
| | <u>\$ 29,504</u> | <u>\$ (33,548)</u> | <u>\$ -</u> | <u>\$ 38,200</u> | <u>\$ -</u> |

See accompanying notes.

ARCTIC ENERGY ALLIANCE
SCHEDULE OF CORE FUNDING AND ENERGY PROGRAMS
For the year ended March 31, 2023

Schedule II

| | Commercial Energy Conservation & Efficiency Program (CECEP) | Community Government Retrofits (CGERP) | Energy Efficiency Incentive Program (EEIP) | Alternative Energy Technologies LCELF | Energy Efficiency Incentive Program LCELF |
|--|--|---|--|--|---|
| REVENUES | | | | | |
| Contributions from GNWT | 190,500 | 195,919 | 236,217 | 184,310 | 205,489 |
| Contributions from Canada | - | - | - | - | - |
| Membership fees | - | - | - | - | - |
| Other source income | - | 7,729 | - | - | - |
| Interest income | - | - | - | - | - |
| | <u>190,500</u> | <u>203,648</u> | <u>236,217</u> | <u>184,310</u> | <u>205,489</u> |
| EXPENSES | | | | | |
| Advertising and promotion | 256 | - | 20 | - | 3,687 |
| Amortization | - | - | - | - | - |
| Bad debts (recovered) | - | - | - | - | - |
| Consulting fees | 8,785 | 20,494 | 8,499 | 6,890 | 553 |
| Equipment rental | - | - | - | - | - |
| Facility rental and tradeshow fees | - | - | - | - | - |
| Fees and dues | - | - | - | 88 | 159 |
| Hospitality | - | - | 1,199 | - | - |
| Insurance | - | - | - | - | - |
| Interest and bank charges | - | - | - | - | - |
| Office and general | - | 18,710 | - | - | 1 |
| Professional development | - | - | - | 2,179 | 3,949 |
| Professional fees | - | - | - | - | - |
| Rebates | 142,918 | 123,331 | 195,962 | 84,910 | 106,617 |
| Rent and utilities | - | - | - | - | - |
| Telephone, Internet and Website | - | - | - | - | - |
| Travel and accommodation | 40 | - | - | - | - |
| Wages and benefits | 38,501 | 33,385 | 30,537 | 90,243 | 90,523 |
| | <u>190,500</u> | <u>195,919</u> | <u>236,217</u> | <u>184,310</u> | <u>205,489</u> |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | <u>-</u> | <u>7,729</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| TRANSFERS | | | | | |
| Amortization of tangible capital assets | - | - | - | - | - |
| Amortization of government assistance | - | - | - | - | - |
| | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | <u>\$ -</u> | <u>\$ 7,729</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |

See accompanying notes.

ARCTIC ENERGY ALLIANCE
SCHEDULE OF CORE FUNDING AND ENERGY PROGRAMS
For the year ended March 31, 2023

Schedule II

| | Commercial Energy Conservation & Efficiency LCELF | Community Government Building Energy Retrofit LCELF | Deep Home Energy Retrofit LCELF | Low Income Home Energy Assistance LCELF | Energy Efficiency & Conservation Retrofits NPOs LCELF |
|--|---|---|---------------------------------------|--|---|
| REVENUES | | | | | |
| Contributions from GNWT | 70,912 | 82,606 | 180,337 | 69,630 | 165,549 |
| Contributions from Canada | - | - | - | - | - |
| Membership fees | - | - | - | - | - |
| Other source income | - | - | - | - | - |
| Interest income | - | - | - | - | - |
| | <u>70,912</u> | <u>82,606</u> | <u>180,337</u> | <u>69,630</u> | <u>165,549</u> |
| EXPENSES | | | | | |
| Advertising and promotion | 730 | - | - | 712 | - |
| Amortization | - | - | - | - | - |
| Bad debts (recovered) | - | - | - | - | - |
| Consulting fees | - | - | 8,240 | - | - |
| Equipment rental | - | - | - | - | - |
| Facility rental and tradeshow fees | - | - | - | 1,383 | - |
| Fees and dues | 102 | 159 | 159 | - | 159 |
| Hospitality | - | - | - | 546 | - |
| Insurance | - | - | - | - | - |
| Interest and bank charges | - | - | - | - | - |
| Office and general | - | - | - | 90 | - |
| Professional development | 2,533 | 3,949 | 3,949 | - | 3,949 |
| Professional fees | - | - | - | - | - |
| Rebates | - | 3,801 | 64,755 | 7,301 | 78,418 |
| Rent and utilities | - | - | - | - | - |
| Telephone, Internet and Website | - | - | - | - | - |
| Travel and accommodation | - | - | 4,904 | 18,383 | - |
| Wages and benefits | 67,547 | 74,697 | 98,331 | 41,216 | 83,023 |
| | <u>70,912</u> | <u>82,606</u> | <u>180,337</u> | <u>69,630</u> | <u>165,549</u> |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| TRANSFERS | | | | | |
| Amortization of tangible capital assets | - | - | - | - | - |
| Amortization of government assistance | - | - | - | - | - |
| | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |

See accompanying notes.

ARCTIC ENERGY ALLIANCE
SCHEDULE OF CORE FUNDING AND ENERGY PROGRAMS
For the year ended March 31, 2023

Schedule II

| | Community Energy Plan Implementation LCELF | Community Wood Stoves LCELF | Community Wood Stoves GNWT | Low Income Home Winterization GNWT | Cold Climate Air Source Heat Pumps |
|--|---|-----------------------------------|-------------------------------------|---|--|
| REVENUES | | | | | |
| Contributions from GNWT | 68,040 | 207,883 | 18,000 | 42,000 | 25,000 |
| Contributions from Canada | - | - | - | - | - |
| Membership fees | - | - | - | - | - |
| Other source income | - | - | - | - | 20,292 |
| Interest income | - | - | - | - | - |
| | <u>68,040</u> | <u>207,883</u> | <u>18,000</u> | <u>42,000</u> | <u>45,292</u> |
| EXPENSES | | | | | |
| Advertising and promotion | 581 | - | - | - | 267.39 |
| Amortization | - | - | - | - | - |
| Bad debts (recovered) | - | - | - | - | - |
| Consulting fees | - | 7,538 | - | - | 44,842 |
| Equipment rental | - | - | - | - | - |
| Facility rental and tradeshow fees | - | - | - | - | - |
| Fees and dues | 184 | - | - | - | - |
| Hospitality | - | - | - | - | - |
| Insurance | - | - | - | - | - |
| Interest and bank charges | - | - | - | - | - |
| Office and general | - | - | - | - | 182.50 |
| Professional development | 4,589 | - | - | - | - |
| Professional fees | - | - | - | - | - |
| Rebates | - | 140,225 | 18,000 | 36,131 | - |
| Rent and utilities | - | - | - | - | - |
| Telephone, Internet and Website | - | - | - | - | - |
| Travel and accommodation | - | 12,786 | - | 5,869 | - |
| Wages and benefits | 62,686 | 47,335 | - | - | - |
| | <u>68,040</u> | <u>207,883</u> | <u>18,000</u> | <u>42,000</u> | <u>45,292</u> |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | | | | | |
| | - | - | - | - | - |
| TRANSFERS | | | | | |
| Amortization of tangible capital assets | - | - | - | - | - |
| Amortization of government assistance | - | - | - | - | - |
| | - | - | - | - | - |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | | | | | |
| | \$ - | \$ - | \$ - | \$ - | \$ - |

See accompanying notes.

ARCTIC ENERGY ALLIANCE
SCHEDULE OF CORE FUNDING AND ENERGY PROGRAMS
For the year ended March 31, 2023

Schedule II

| | Electric Vehicle Rebate Program | CERRC Canada |
|--|--|-----------------|
| REVENUES | | |
| Contributions from GNWT | 52,500 | \$ - |
| Contributions from Canada | - | 324,483 |
| Membership fees | - | - |
| Other source income | - | 143,087 |
| Interest income | - | - |
| | 52,500 | 467,570 |
| EXPENSES | | |
| Advertising and promotion | - | 3,397 |
| Amortization | - | - |
| Bad debts (recovered) | - | - |
| Consulting fees | - | 122,377 |
| Equipment rental | - | - |
| Facility rental and tradeshow fees | - | 6,254 |
| Fees and dues | - | 246 |
| Hospitality | - | 2,952 |
| Insurance | - | - |
| Interest and bank charges | - | - |
| Office and general | - | 31,104 |
| Professional development | - | - |
| Professional fees | - | - |
| Rebates | 52,500 | - |
| Rent and utilities | - | - |
| Telephone, Internet and Website | - | - |
| Travel and accommodation | - | 56,407 |
| Wages and benefits | - | 227,709 |
| | 52,500 | 450,446 |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | - | 17,124 |
| TRANSFERS | | |
| Amortization of tangible capital assets | - | - |
| Amortization of government assistance | - | - |
| | - | - |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | \$ - | \$ 17,124 |

See accompanying notes.

2022-2023

Annual Report



Table of Contents

| | |
|--|-------------------------------------|
| Minister’s Message | 3 |
| President’s Message..... | 4 |
| Mandate | 5 |
| Mission | 5 |
| Vision..... | 5 |
| Values | 5 |
| Corporate Structure | 6 |
| Corporate Summary | 6 |
| Branches:..... | 6 |
| LHO List..... | Error! Bookmark not defined. |
| Housing NWT Programs | 10 |
| Rental Programs | 10 |
| Homeownership Programs | 10 |
| Homelessness Programs | 12 |
| Partnerships | 14 |
| Homeownership Program Statistics | 14 |



Norman Wells Duplexes were built in conjunction with CAB Construction out of Hay River and the Norman Wells Claimant Corporation.

Minister's Message




My fellow Northerners,
2022-2023 was a year of leaning hard into the renewed Mission of Housing NWT: to increase the well-being of individuals and communities by providing fair access to quality housing support for people most in need. Strengthening relationships with Indigenous Governments resulted in innovative partnering like never before. We particularly thank the Council of Leaders' housing working group. Their invaluable feedback and advice on our policies and programs drove many of our changes and will lead to better outcomes.

We have been pleased to watch Distinctions Based Funding unfold, meaning, the Crown increasingly funds Indigenous Governments directly, giving full autonomy over Housing decisions to the First Nations, Métis and Inuit who lived here for generations. When this happens, Housing NWT remains fully available to support as requested.

Sometimes parties prefer to formalize the nature of working together, such as the Sahtu Secretariat Incorporated Memorandum of Agreement, the Tlicho Government Memorandum of Understanding and the Délı̨ne Got'ı̨ne Government Memorandum of Understanding. These agreements set out a formal framework for collaboration on housing planning and initiatives and are all historic and promising new ways of working together. It is reconciliation in action and it reflects this Government's mandate to implement the United Nations Declaration on the Rights of Indigenous Peoples.

These are all inspiring developments that will profoundly shape the future of housing in the north. But I would be remiss not to acknowledge the 50 years of housing work that has already been done, with the ongoing support of our other partner, the Government of Canada. These 50 years were celebrated on National Housing Day. Most recently, under Budget 2022 Housing NWT received a \$60 million funding allocation from Crown-Indigenous Relations and Northern Affairs Canada (CIRNAC) over two years that directly supported our government's Mandate in increasing the number of affordable housing units for the territory and also address much-needed repairs to aging housing infrastructure.

As I often say, the NWT housing crisis cannot be solved by Housing NWT alone. But by collaborating with our partners, I am hopeful that we are closer to meeting the housing needs of our NWT residents. I look forward to watching how the next Government builds upon this solid foundation.

Mani,

Honourable Paulie Chinna
Minister Responsible For
Housing Northwest Territories

President's Message

This is my third Annual Report on the housing activities that have occurred during my role as President. It has been gratifying to witness the Housing NWT Renewal from its inception to now seeing the specific program and process changes growing out of it.

The Minister enumerated the evolving political and partnership approaches; here I will describe some of the resulting practical changes in how we operate in a renewed way.



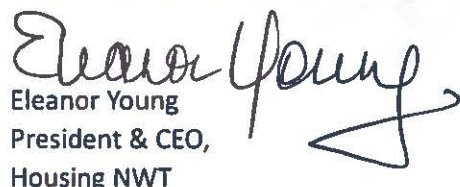
Where to start? Perhaps with the unexpected all-hands-on-deck, beyond-their-job-description assistance our Housing NWT staff provided to the residents of Hay River who experienced sudden dislocation due to flooding. This was client-focused responsiveness in action.

This same responsiveness was also evident in the ongoing work in supporting communities as they developed their individual housing plans. Communities took the lead in this important aspect of finding resident-centred housing solutions. I am pleased that Hay River, Kát'odeeche First Nation and Nahanni Butte completed theirs with the support of Housing NWT staff. Congratulations to each of the communities who exercised their local control over such a core part of living.

As part of Housing NWT's renewal, we eliminated the co-pay requirement for emergency repairs. We understood that requiring funds in the midst of needing an emergency repair caused further burden. So we eliminated it enabling individuals to return to a safe, properly repaired home without added financial stress.

We are all too aware of the climate change impacts in the North, where temperatures are warming at many times the global average. Housing NWT is getting ahead of this by developing an Energy Strategy specific to building housing to be finalized in 2023. Our Energy Strategy supports the core value of Housing NWT's mandate to *look for environmental and fiscal sustainability in all aspects of our work*. This strategy also focuses on innovation in construction programs taking into account cultural appropriateness, energy efficiency, climate change, greenhouse gas reduction, and changing technology and demographics.

I wish to thank the staff at Housing NWT for their continued work in carrying out our business activities with a renewed mindset of reconciliation and collaboration, all with an eye to the challenges the future will bring. We look forward to continuing to build tomorrow.


Eleanor Young
President & CEO,
Housing NWT

Mandate

Mission

Increasing the well-being of individuals and communities by providing fair access to quality housing support for people most in need.

Vision

We are a respected partner in providing effective housing support for people most in need.

Values

Client-Focused

- We are fair, respectful and compassionate
- We recognize that everyone has a unique lived experience that may include past trauma
- We communicate clearly and often

Collaboration

- We look for and accept opportunities to collaborate
- We recognize that greater success comes from working together
- We take steps to build and maintain partnerships

Accountability

- We are accountable to our clients, to our employees, to our partners and to the public for our conduct and our use of public resources
- We are transparent
- We look for accountability in others

Innovation

- We strive to continue to improve
- We are creative, adaptable and flexible
- We measure our effectiveness

Reconciliation

- We acknowledge the Indigenous inherent right of self-government
- We engage with Indigenous Governments on a government-to-government basis
- We educate ourselves about the NWT's history of colonization
- We strive for cultural appropriateness in our work

Sustainability

- We look for environmental and fiscal sustainability in all aspects of our work.

Corporate Structure

Corporate Summary

Housing NWT provides public and market housing programs and services including subsidized rental and homeownership programs (including purchase and repairs), and unsubsidized rental housing in rural and remote communities. Policy and program development play a key role in creating appropriate programs to address the core housing needs of NWT residents and to promote self-reliance. Housing NWT incorporates energy-efficient technologies in its housing design and in the retrofitting of housing to improve its sustainability and energy efficiency. Housing NWT also works in partnership with the Canada Mortgage and Housing Corporation to cost share the development and improvement of housing infrastructure across the NWT. At the community level, Housing NWT partners with Local Housing Organizations, and municipal and Indigenous governments to manage and administer community housing services in 33 communities.

Branches:

The Executive

Comprised of the President's Office and the Policy and Planning Division, the Executive manages the implementation of the Government's direction related to housing.

The President's Office

The President's Office is responsible for supporting the Minister Responsible for the Northwest Territories Housing Corporation, providing overall strategic and operational direction, leading the senior management team and managing the human and financial resources of Housing NWT.

Policy and Planning

The Policy and Planning Division provides support regarding long-term strategic direction and planning for Housing NWT. This Division is also responsible for strategic and business planning, policy development, qualitative and quantitative research, corporate communications and homelessness initiatives. This Division represents Housing NWT at the Federal/Provincial/Territorial level, on interdepartmental working groups and other committees.

Finance and Infrastructure Services

Comprised of the Finance and Administration Division, Financial Planning Section, the Infrastructures Services Division and the Occupational Health and Safety (OH&S) Section.

Finance and Administration Division

The Finance and Administration Division is responsible for the overall financial affairs of Housing NWT. This includes the provision of accounting and advisory services, reporting and monitoring, treasury services, mortgage administration and the management of own source revenues and federal funding. The Financial Planning Section leads the development of the infrastructure, revenues and operating budgets for Housing NWT, including the annual business plan and main estimates, and ongoing variance analysis and reporting.

Infrastructure Services Division

The Infrastructure Services Division is responsible for planning, designing and coordinating the delivery of Housing NWT's capital infrastructure projects, advising on and supporting

homeownership project delivery, securing suitable land for the delivery of housing programs and services and the overall maintenance management of Housing NWT's housing portfolio.

Occupational Health and Safety Section

The Occupational Health and Safety Section is responsible for the corporate-wide delivery and ongoing modernization of Housing NWT's Occupational Health and Safety Program working closely with headquarters, all District Offices and Local Housing Organizations.

Programs and District Operations

The Programs and District Operations Branch provides corporate support and oversight to Housing NWT's five District Offices in the delivery of programs and services to the residents of the NWT. This includes the development, implementation, training, monitoring and delivery of programs and initiatives that support Housing NWT's response to housing needs in the NWT and ensure a continuity of approach to program delivery and implementation.

The Programs Development and Implementation Section

The Program Development and Implementation Section works closely with District Offices and Local Housing Organizations (LHOs) to ensure compliance with existing program policies and procedures. This Section also develops and updates ongoing operational policies and procedures to ensure housing programs remain updated and responsive, and to ensure that District Offices and LHOs have the support, training and capacity required to deliver Housing NWT's programs and services effectively and efficiently.



In March 2023, Housing NWT staff and representatives from 5 communities met in Dettah for a workshop on the designs of a new singles duplex that will be built in their communities this year.

The goal of this process is to produce good quality, sustainable housing that is suitable for the people of the NWT and their lifestyles.

Housing NWT would like to thank all attendees for their valuable input!

District Operations

District Offices are responsible for the administration of district capital and program delivery. District Offices also play a pivotal role in lands acquisition and development, maintenance, training and working closely with stakeholders at the community level. District Offices work with LHOs and NWT residents to identify options for programming to assist individuals and families in decision-making regarding their housing needs. This assistance includes the delivery of Housing NWT's Home Purchase Program, Homeownership Initiative, Major Repairs, Mobility Enhancements, and Preventative Maintenance programs.

North Slave District Office:

This District Office supports the communities of Behchokò, Dettah, Ndilo, Gamètì, Łutselk'e, Wekweètì, Whatì and Yellowknife.

South Slave District Office:

This District Office supports the communities of Enterprise, Hay River, Kátł'odeeche First Nation, Kakisa, Fort Providence, Fort Resolution and Fort Smith.

Nahendeh District Office:

This District Office supports the communities of Fort Liard, Fort Simpson, Jean Marie River, Nahanni Butte, Sambaa K'e and Wrigley.

Sahtú District Office:

This District Office supports the communities of Colville Lake, Délı̄ne, Fort Good Hope, Norman Wells and Tulita.

Beaufort Delta District Office:

This District Office supports the communities of Aklavik, Fort McPherson, Inuvik, Paulatuk, Sachs Harbour, Tsiigehtchic, Tuktoyaktuk and Ulukhaktok.

Local Housing Organizations (LHOs)

Housing NWT, in partnership with 24 LHOs and community organizations, administers approximately 2,500 public housing units across the NWT. The LHOs, under agreement with Housing NWT, provide property management services including the allocation of units, the assessment of rent, the collection of rents, and the provision of preventative and demand maintenance services.

Each LHO has an advisory board that oversees their operations. Housing NWT's district offices are responsible for these operations in communities where an LHO has not been established.



Housing NWT brought together Local Housing Organization (LHO) Managers from across the territory in October 2022. Everyone took part in a meeting at the Chateau Nova in Yellowknife, bringing together ideas, perspectives and unique voices.

LHOs, operating as agents of Housing NWT, are responsible for the administration of public and affordable housing rental units in the majority of communities across the NWT. Public housing units were developed under the Social Housing Agreement between Housing NWT and the Canada Mortgage and Housing Corporation. The Public Housing Program is a rental program designed for individuals and families who do not have the financial resources to access shelter on their own. Affordable housing includes both our leased subsidized Homeownership Entry Level Program (HELP) units, and our unsubsidized Market Housing units that are used to house critical staff in NWT communities.

The following is a list of all LHOs and Indigenous Governments that support the delivery of Housing NWT's programs and services via a Housing Division:

| Community | Local Housing Organization |
|--------------------------|---|
| Aklavik | Aklavik Housing Association |
| Behchokò | Behchokò Ko Gha K'àodèe |
| Colville Lake | Housing NWT Sahtu District Office |
| Déłjñę | Déłjñę Housing Association |
| Dettah/N'Dilo | Yellowknives Dene Band Housing Division |
| Enterprise | Housing NWT South Slave District Office |
| Fort Good Hope | Radilih Koe Housing Association |
| Fort Liard | Liard Housing Authority |
| Fort McPherson | Fort McPherson Housing Association |
| Fort Providence | Fort Providence Housing Association |
| Fort Resolution | Fort Resolution Housing Authority |
| Fort Simpson | Fort Simpson Housing Authority |
| Fort Smith | Fort Smith Housing Authority |
| Gamèti | Gamèti Housing Authority |
| Hay River | Hay River Housing Authority |
| Inuvik | Inuvik Housing Authority |
| Jean Marie River | Fort Simpson Housing Authority |
| Kakisa | Housing NWT South Slave District Office |
| Kát'odeeche First Nation | Kát'odeeche First Nation |
| Łutselk'e | Lutsel K'e Housing Authority |
| Nahanni Butte | Fort Simpson Housing Authority |
| Norman Wells | Norman Wells Housing Authority |
| Paulatuk | Paulatuk Housing Association |
| Sachs Harbour | Sachs Harbour Housing Association |
| Sambaa K'e | Fort Simpson Housing Authority |
| Tsiigehtchic | Tsiigehtchic Housing Association |
| Tuktoyaktuk | Tuktoyaktuk Housing Association |
| Tulita | Tulita Housing Association |
| Ulukhaktok | Ulukhaktok Housing Association |
| Wekweèti | Housing NWT North Slave District Office |
| Whati | Whati Housing Authority |
| Wrigley | Fort Simpson Housing Authority |
| Yellowknife | Yellowknife Housing Authority |

Housing NWT Programs

Rental Programs

Public Housing

The Public Housing Program provides income-based subsidies for the rental of housing for residents in need. Housing NWT provides financial, administrative, maintenance, construction and repair support to its community partners who deliver the program on behalf of Housing NWT. Housing NWT utilizes management and service agreements with LHOs or community service organizations to manage its affordable housing portfolio. Currently, Housing NWT operates approximately 2,500 public housing units, which are managed by LHOs and community organizations, located in 31 communities throughout the NWT.

Canada-NWT Housing Benefit

The Canada-NWT Housing Benefit (CNHB) is a funding program administered by Housing NWT that began on April 1, 2021. CNHB provides a benefit to assist with rental costs. This benefit is available to eligible applicants who are paying more than 30% of their gross income towards rent. This benefit is not available to homeowners at this time.

The CNHB pays a portion of the difference between 30% of the household's income and the average market rent in the area, up to a maximum of \$800 per month for no longer than two years.

Market Housing Program

A lack of market housing options in NWT communities has been a key challenge in delivering programs and services for the Government of the Northwest Territories (GNWT). To support non-market communities, Housing NWT operates several units under the Market Housing Program. Under the program, Housing NWT provides rental housing units at rental rates set by Housing NWT, which is intended to increase the availability of housing in smaller communities for community workers.



Housing NWT works closely with stakeholders to collaborate on the planning and design of new buildings to ensure community needs are met.

In December 2022, Housing NWT design staff worked with community stakeholders in a collaborative process on the designs of 5 new Seniors duplexes that will be built in Fort McPherson, Fort Simpson, Fort Resolution, Tulita and Behchokò. The duplexes are planned to be completed in 2024.

Housing NWT would like to thank all attendees for their efforts!

Homeownership Programs

Housing NWT provides an opportunity for NWT residents to access government support through programming for the purchase of a modest private home, to repair their homes to ensure a safe and healthy residence and to increase the useful economic life of their homes or to access a rental program that allows them to experience the commitments required to be a successful homeowner.

The simplified structure of the homeownership programs offers flexible delivery options to NWT residents and meets the needs of seniors and those with accessibility challenges. These programs use education and counselling to help residents become successful homeowners. Recently, program application intake changed to a year-round intake to better provide timely supports to residents in need. These one-on-one discussions between residents and staff of Housing NWT are necessary in order to explore program requirements, to help individuals identify their housing needs and determine which program will best fit an individual's or a household's needs.

STEP – Educational Programs

STEP provides education and counselling assistance consisting of four courses designed to prepare participants for the responsibilities of homeownership. STEP aims to increase homeownership applicants' financial skills, as well as their knowledge of the home purchase process, basic home maintenance and repairs. STEP courses are not only offered to Housing NWT applicants and clients but also to NWT residents at large. Although priority is given to applicants or clients, space permitting, residents are encouraged to sign up for the courses through their District Offices.

Homeownership Initiative

Supports Housing NWT's objective of increasing private homeownership in rural and remote communities where there are families with enough income to own and operate their own home through:

- The existing homeownership rental portfolio will be converted to homeownership units for eligible tenants who wish to become homeowners.
- The NWTHC will provide eligible public housing tenants in detached units the opportunity to purchase their units to become homeowners if they have sufficient income to pay for the operating and maintenance costs.

Home Purchase Program

Provides an opportunity for clients to become homeowners by aiding the purchase of a modest home. A forgivable loan is available to subsidize the costs of purchasing an existing home.

- A maximum of up to 5% is available for homeowners in market communities.
- Market communities include Fort Simpson, Fort Smith, Hay River, Inuvik, Norman Wells and Yellowknife.

Home Repair Program

This provides financial assistance to eligible homeowners to make necessary health and safety-related repairs to their existing homes.

Mobility Modifications Program

Provides financial assistance to eligible households with a household member with a housing-related disability, to support modifications that will promote continued independent living.

Preventative Maintenance Program

Provides financial assistance to eligible households to complete preventative maintenance checks and make minor servicing or repairs to ensure a safe and healthy residence. A forgivable loan is available to subsidize the costs of preventative maintenance checks and minor repairs.

Emergency Repair Program

Provides financial assistance to eligible households to address emergency repairs that are urgently required to support the continued safe occupancy of the home. A forgivable loan is available to address emergency health and safety repairs.

Seniors Aging in Place

Provides financial assistance to eligible households to support repairs/upgrades that make their homes less expensive to operate so that they can live independently for as long as possible in their communities.

Fuel Tank Replacement Initiative

Provides financial assistance to eligible households to upgrade their ageing above-ground fuel tanks. The home must be the applicant's permanent, principal and sole residence.



In December 2022, District and Local Housing Organization staff from across the NWT came together in Yellowknife for a maintenance and technical workshop. All 5 District Offices and 25 LHO Offices had staff attend. Staff were able to connect, learn together, and share best practices.

Homelessness Programs

Rapid Rehousing Pilot Program

The Rapid Rehousing Program pilot builds on the experience of Non-Governmental Organizations (NGOs) using their effectiveness in case management and expertise in program referral. The Housing NWT partners with NGOs through a flexible contribution that allows the NGOs to help, in whatever manner they determine is appropriate, provide housing stability to the individuals they serve in their organizations.

Under the Rapid Rehousing approach, the focus is to assist people (both individuals and families) who are experiencing homelessness to quickly access and maintain market housing through the provision of rental assistance and programming.

Emergency Overnight Shelters

Housing NWT provides NWT emergency overnight shelters funding to assist shelter providers with the cost of rent and food to temporarily house people in need. There are eight emergency overnight shelters supported by the Housing NWT: three in Yellowknife, two in Inuvik, one in Fort Simpson, one in Hay River, and one with the Salt River First Nation.

SCHF (Small Community Homelessness Fund)

Communities are often best placed to identify solutions to address homelessness or assist homeless people. Sometimes these supports can come in the form of food security initiatives such as soup kitchens, food vouchers or food hampers. Sometimes communities want support to conduct their own planning to address homelessness. The Small Community Homelessness Fund, in its flexible funding design, allows communities to implement their own homelessness initiatives.

HAF (Homelessness Assistance Fund)

The Homelessness Assistance Fund works cooperatively with GNWT case managers and referral agents to support homeless residents to access housing, to prevent tenants from being evicted or to provide assistance for residents to return to more stable housing situations in their home.

Housing First

Housing NWT provides an ongoing contribution to support the sustainability of the Housing First program in Yellowknife. The Housing First philosophy involves taking a two-fold approach to addressing homelessness: opportunities for independent rental housing and the provision of wrap-around supports to address underlying homelessness factors.

Northern Pathways to Housing

To address homelessness in small communities outside of Yellowknife, Housing NWT has developed the Northern Pathways to Housing, a Supportive Housing Program for single adults experiencing housing stability. The goal of the program is to stabilize individuals with housing and work with communities to develop wrap-around systems of support to encourage the integration of individuals into the community. To date, the Housing NWT is supporting four northern pathway projects in Aklavik, Fort Simpson, Behchokò and Fort Good Hope.

Partnerships

Community Housing Support Initiative

Housing NWT continues to offer the Community Housing Support Initiative (CHSI) to provide funding to municipalities or other community corporate bodies for community-based housing projects that contribute to the delivery of affordable, adequate, suitable and culturally appropriate housing for families, seniors and single-member households or delivers programs that promote community prosperity and the health and well-being of community residents.

Homeownership Program Statistics

The following charts report the program approvals as a breakdown by regional basis and territorial-wide, then follows with number of approved applications for homeownership programs offered through Housing NWT.

Beaufort-Delta District

| Program | Number of Programs |
|----------------------------------|--------------------|
| Home Repair Program | - |
| Preventative Maintenance Program | 11 |
| Mobility Modifications Program | 5 |
| Fuel Tank Replacement | 20 |
| Homeownership Initiative | 13 |
| Home Purchase Program | - |
| Emergency Repair Program | 59 |
| Seniors Aging in Place | 70 |
| Total | 178 |

Nahendeh District

| Program | Number of Programs |
|----------------------------------|--------------------|
| Home Repair Program | 12 |
| Preventative Maintenance Program | 12 |
| Mobility Modifications Program | - |
| Fuel Tank Replacement | 10 |
| Homeownership Initiative | 1 |
| Home Purchase Program | - |
| Emergency Repair Program | 49 |
| Seniors Aging in Place | 10 |
| Total | 94 |

North Slave District

| Program | Number of Programs |
|----------------------------------|--------------------|
| Home Repair Program | 17 |
| Preventative Maintenance Program | 141 |
| Mobility Modifications Program | 2 |
| Fuel Tank Replacement | 15 |
| Homeownership Initiative | 10 |

| | |
|--------------------------|-----|
| Home Purchase Program | 3 |
| Emergency Repair Program | 119 |
| Seniors Aging in Place | 79 |
| Total | 386 |

Sahtú District

| Program | Number of Programs |
|----------------------------------|--------------------|
| Home Repair Program | 6 |
| Preventative Maintenance Program | 72 |
| Mobility Modifications Program | - |
| Fuel Tank Replacement | 11 |
| Homeownership Initiative | 3 |
| Home Purchase Program | 3 |
| Emergency Repair Program | 43 |
| Seniors Aging in Place | 8 |
| Total | 146 |

South Slave District

| Program | Number of Programs |
|----------------------------------|--------------------|
| Home Repair Program | 3 |
| Preventative Maintenance Program | 115 |
| Mobility Modifications Program | 5 |
| Fuel Tank Replacement | 14 |
| Homeownership Initiative | 1 |
| Home Purchase Program | 1 |
| Emergency Repair Program | 51 |
| Seniors Aging in Place | 29 |
| Total | 219 |

Total NWT

| Program | Number of Programs |
|----------------------------------|--------------------|
| Home Repair Program | 38 |
| Preventative Maintenance Program | 351 |
| Mobility Modifications Program | 12 |
| Fuel Tank Replacement | 70 |
| Homeownership Initiative | 28 |
| Home Purchase Program | 7 |
| Emergency Repair Program | 321 |
| Seniors Aging in Place | 196 |
| Total | 1,023 |

Forgiveness

| Type of obligation | Community | Amount, \$ |
|--------------------|--------------------------|------------|
| Mortgage | Behchokò | 946,029 |
| Mortgage | Déłıne | 600,577 |
| Mortgage | Dettah/N'Dilo | 1,068,942 |
| Mortgage | Enterprise | 157,833 |
| Mortgage | Fort Good Hope | 6,991 |
| Mortgage | Fort Liard | 709,034 |
| Mortgage | Fort McPherson | 310,022 |
| Mortgage | Fort Resolution | 509,631 |
| Mortgage | Fort Smith | 120,897 |
| Mortgage | Ft. McPherson | 26,627 |
| Mortgage | Hay River | 94,231 |
| Mortgage | Kát'odeeche First Nation | 351,135 |
| Mortgage | Łutselk'e | 821,570 |
| Mortgage | Nahanni Butte | 221,307 |
| Mortgage | Sambaa K'e | 198,899 |
| Mortgage | Wekweètì | 165,441 |
| Mortgage | Whatì | 151,886 |
| Mortgage | Yellowknife | 78,989 |
| Rental Arrears | Aklavik | 20,643 |
| Rental Arrears | Behchokò | 646,205 |
| Rental Arrears | Colville Lake | 39,996 |
| Rental Arrears | Déłıne | 29,455 |
| Rental Arrears | Dettah/N'Dilo | 32,168 |
| Rental Arrears | Fort Liard | 2,747 |
| Rental Arrears | Fort Providence | 16,168 |
| Rental Arrears | Fort Resolution | 286,130 |
| Rental Arrears | Fort Simpson | 31,246 |
| Rental Arrears | Fort Smith | 75,190 |
| Rental Arrears | Gamètì | 44,251 |
| Rental Arrears | Hay River | 12,934 |
| Rental Arrears | Inuvik | 116,871 |
| Rental Arrears | Łutselk'e | 16,907 |
| Rental Arrears | Norman Wells | 5,757 |
| Rental Arrears | Paulatuk | 129,713 |

| | | |
|----------------|---------------------|---------|
| Rental Arrears | Sachs Harbour | 22,092 |
| Rental Arrears | Tsiigehtchic | 61,988 |
| Rental Arrears | Tuktoyaktuk | 71,777 |
| Rental Arrears | Tulita | 86,691 |
| Rental Arrears | Ulukhaktok | 86,181 |
| Rental Arrears | Whatì | 145,720 |
| Rental Arrears | Wrigley/Yellowknife | 1,851 |
| Rental Arrears | Yellowknife | 149,848 |

| | | |
|--------------|--|--------------------|
| Total | | \$8,672,570 |
|--------------|--|--------------------|

**APPENDIX A:
Management Discussion and
Analysis Fiscal Year 2022-2023**

Management Discussion and Analysis – Fiscal Year 2022/23

Managing Risk / Pressures

There are both external and internal pressures and risks that influence how Housing NWT delivers its housing programs and services. In response to these challenges, Housing NWT has employed various mitigation strategies to help manage these risks, to the extent possible.

Climate Change

Weather events brought on by climate change, including but not limited to low water levels, wildfires and permafrost degradation, are increasingly disrupting Housing NWT's regular operations and capital delivery. Housing NWT continues to consider these factors in planning its programs and services delivery as well as managing cash flow and budgets. Looking toward to the future, Housing NWT has developed a 2030 Energy Management Strategy that has set out specific goals and actions that Housing NWT will be taking to help mitigate these risks into the future.

CMHC Funding

Base operational and maintenance (O&M) funding for public housing operations from Canada Mortgage and Housing Corporation (CMHC) reduces annually and will reach zero by 2038-39. This funding continues to decline at varying amounts annually, depending on when the housing stock was initially constructed in partnership with the federal government.

A multi-year bilateral agreement with CMHC, in support of the National Housing Strategy, provided an additional nine years (2019/20 – 2027/28) of federal funding certainty that will assist Housing NWT in responding to the territory's housing priorities, including helping to mitigate the continued annual decline in CMHC O&M funding for public housing operations.

Another mitigation strategy to help offset CMHC's declining O&M funding is the Royal Canadian Mounted Police (RCMP) market housing initiative. This initiative involves the delivery of 45 additional market housing units for RCMP Members stationed throughout the NWT. This initiative not only increased the availability of market housing units for the territory but also generated additional own source revenues for Housing NWT to help mitigate declines in CMHC O&M funding.

During 2022-2023, Housing NWT signed a funding agreement with CIRNAC providing an additional \$30 million in federal funding for further investment in new public housing infrastructure and operational requirements. The delivery of these new energy efficient public housing units will assist Housing NWT in managing public housing unit operating costs.

Core Need (Quality of Housing and Affordability)

The level of core housing need in the NWT, according to *the 2019 NWT Community Survey*, is 23.6%. To assist in addressing this situation, Housing NWT continues to support capital

investments to replace and to retrofit older and less energy-efficient housing units. In addition to existing housing stock investment, Housing NWT continues to deliver a wide range of housing programs for private homeowners. For example, the Canada-NWT Housing Benefit Program is utilized to address market rental challenges for NWT residents and the Securing Assistance for Emergencies (SAFE) repair program is delivering financial assistance for low to moderate-income households to address their emergency home repairs.

Utility Costs

Housing NWT continues to invest in improving the overall quality and energy-efficiency of its owned housing assets. New construction for the replacement of aging, single detached Public Housing is now primarily multi-unit buildings, resulting in reduced utility costs. For the past number of years, Housing NWT ensured the energy efficiency standards for new construction met, or exceeded, EnerGuide for Housing (EGH) 80 design standards. Housing NWT also continues to invest in energy efficiency technologies, such as biomass and photovoltaic solar systems, to help offset the high cost of energy.

Land Development

Land availability for both current and future housing construction projects is an ongoing challenge. Land development in many Northwest Territories communities has not kept pace with the ongoing demand for suitable building lots. Housing NWT continues to work with community governments to identify and develop suitable land for residential construction and ensures compliance with zoning bylaws and local development approval processes.

Credit Risk

Housing NWT is exposed to credit risk from tenants and mortgage clients. Housing NWT and several Local Housing Organizations (LHOs) have had challenges with some collection accounts resulting in accumulated arrears over several years. To assist in the collection process, Housing NWT has collections staff that focus on working with the LHOs and other parties involved in collection matters. Housing NWT's Territorial Housing System (THS) also supports Housing NWT in closely monitoring the status of tenant collections.

Since 2012, Housing NWT has worked with clients to restructure their mortgages with a view to improving overall collections rates. Working with program participants, Housing NWT was able to restructure a number of existing mortgages to date to assist homeowners in satisfying their mortgage payment obligations.

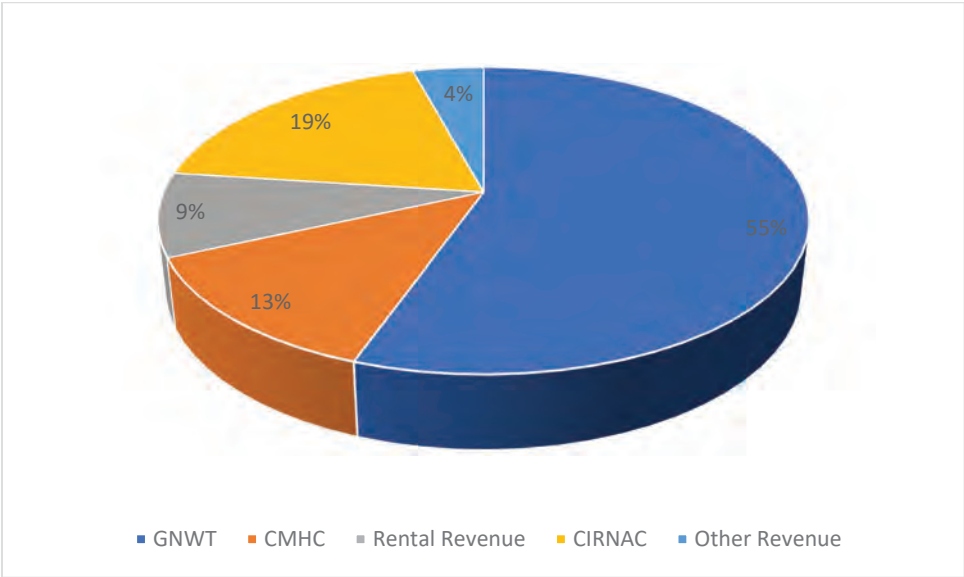
Financial Results

Revenues

The total revenues for Housing NWT in 2022/23 were \$160.3 million, an increase of \$19.2 million from the previous year's total of \$141.1 million.

Government funding from the GNWT, CMHC, CIRNAC and other transfers increased by approximately \$16.9 million, from \$123.5 million to \$140.4 million. This was due to increased funding for Homeownership Grants and Contribution core programs of \$4 million, Emergency Shelter and Homelessness funding of \$2.2 million, a \$3.25 million reimbursement for Hay River flood costs, \$5 million increase as per agreement with CIRNAC, \$0.9 million increase per collective agreement, \$0.4 million funding for biomass feasibility study, \$0.3m funding for public housing renovations, and \$0.3 million increase due to IRC revenue.

Revenue generated from operations amounted to \$19.9 million in 2022/23, an increase of \$2.3 million over the \$17.6 million in revenue generated in 2021/22. This increase was primarily related to increases in portfolio investment income due to higher interest rates in 2022/23.



Expenses

Housing NWT's total expenses for 2022/23 were \$125 million, \$8.5 million increase over the 2021/22 year's expenses of \$119.2 million.

The cost of operating the Public Housing program this past year increased by \$1.3 million or approximately 1.89% primarily due to \$2 million increases in utility rates, \$3 million increase in

minor M&I related to Hay River flood, \$1.5 million decrease on environmental contracts, and around \$2 million decrease mainly related to lower amortization in current year as a result of asset retirement obligations / asset retirement cost valuation adjustments. The Public Housing program costs continue to be the largest component of Housing NWT's expenses, representing 57% of the annual expenses, including amortization.

Expenses for the HELP and market housing programs including amortization were \$11.2 million in 2022/23, a \$1.2 million or 12% increase over the \$10 million expended in 2021/22. This increase was primarily attributable to a \$0.3 million increase of amortization as a result of more assets being brought into service, \$0.4 million attributable to increases in M&I expenses, and \$0.2 million attributable to increase in utility costs due to higher costs of fuel.

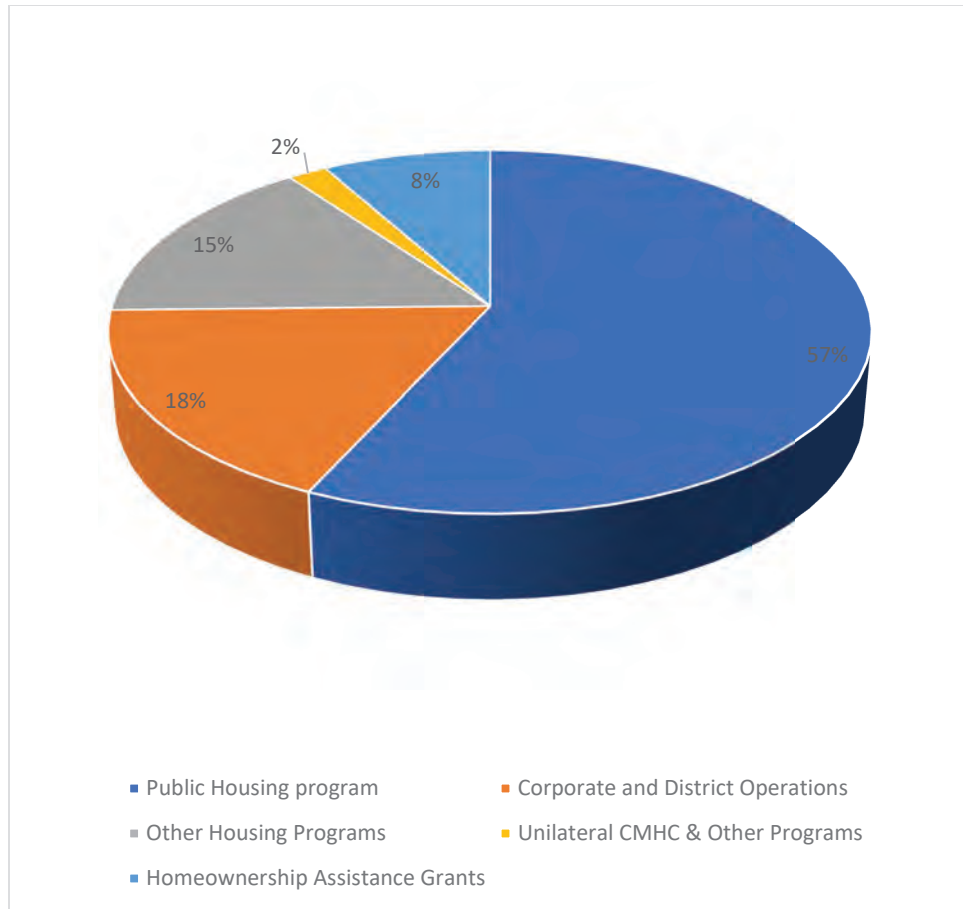
Homeownership assistance grants were \$10.2 million in 2022/23, an increase of \$1.8 million or 21.1% over the previous year's amount of \$8.4 million. This program funding supports private households in purchasing and repairing their homes. The increase in 2022/23 was largely attributable to increased program intake in 2022/23 revisions.

Homelessness assistance grants were \$6 million, an increase of \$1.3 million or 27.5% over previous year's amount of \$4.7 million. This program funding supports homelessness grants and contributions. Over \$0.9m increase is attributable to 2022/23 being the first full year of Housing NWT operating the Inuvik shelter with own forces and another \$0.3 million increase in emergency shelter grants and contributions.

Rent subsidy program grants were \$1.1 million, a decrease of \$0.6 million or 36.4% under previous year's amount of \$1.7 million. This funding provides rent assistance grants to renters in the private market. This decrease is due to the program being under subscribed in 2022/23.

Housing NWT expensed \$22.2 million on Housing Operations and Support in 2022/23, an increase of \$0.9 million or 4.5% from the \$21.3 million expended in 2021/22. Costs include program development and delivery and technical and administrative support for both the district offices and headquarters. Increase of \$0.3 million due to increased travel following the ease of COVID-19 restrictions, approximately \$0.3 million increase in contract services spending for the Energy Management Strategy and an approximate \$0.2 million increase due to increased insurance costs as a result of increased rates.

The acquisition or construction of new housing assets and the renovation of existing housing is typically funded by the GNWT, CMHC, and Housing NWT's own source revenues. During the year, revenues, including Housing NWT generated revenues, exceeded expenses resulting in an annual surplus of \$33 million. Annual surpluses help resource Housing NWT's capital investments and housing programming.



Financial Position

Housing NWT continued to maintain a sound financial position in 2022/23, with net financial assets of \$56 million, a \$1 million increase from the \$55 million in 2021/22. This increase is mainly due to \$5.2 million decrease in cash and portfolio investments, \$10.7 million increase in account receivable, \$8.3 million increase in account payable, and \$3.3 million decrease in asset retirement obligation (ARO). ARO a non-cash adjustment to reflect future obligation to retire hazardous materials. This year's adjustment was a result of using a higher discount rate in 2022/23 than the prior year.

Housing NWT recognizes the importance of having sufficient net financial assets to address contractual obligations and to complete the implementation of priority housing projects and initiatives.

The cash and cash equivalents balance of \$61.7 million (\$91.5 million on March 31, 2022) represents the March 31, 2023, bank balance for 23 LHOs and Housing NWT. Housing NWT invests excess cash flow in portfolio investments that meet the terms of the investment policy. As at March 31, 2023, \$62 million (\$37.5 million at March 31, 2021) was invested in portfolio

investments with a weighted average rate of return of 2.87%. These investments continue to be liquidated to support Housing NWT's capital delivery and other program needs.

Since 2012, Housing NWT has been assisting mortgage program participants in restructuring their loans. This approach has assisted homeowners in satisfying their mortgage payment obligations while supporting the on-going delivery of housing programs and services. The total mortgage and loans receivable balance decreased from \$4 million as at March 31, 2022, to \$3.8 million as at March 31, 2023, due to approved forgiveness adjustments in 2022/23.

Investment in Housing

As at March 31, 2023, Housing NWT had \$375 million of investments in land and buildings and other property and equipment, representing the amortized book value of approximately 2,600 owned public housing, homeownership rentals, and market rental units. During the year, Housing NWT acquired \$52.2 million in tangible capital assets.

**APPENDIX B:
Independent Auditor's Report and
Consolidated Financial Statements**

**Housing Northwest Territories
Consolidated Financial Statements
March 31, 2023**

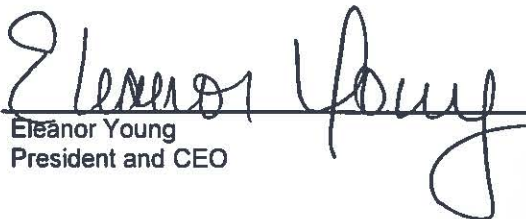
MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING


Management is responsible for preparing these accompanying consolidated financial statements in accordance with Canadian public sector accounting standards and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all of the notes to the consolidated financial statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the consolidated financial statements.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management maintains financial and management control systems and practices designed to provide reasonable assurance that transactions are properly authorized and recorded, proper records are maintained, assets are safeguarded, and Housing NWT complies with applicable laws and regulations. These controls and practices ensure the orderly conduct of business, the preparation of reliable financial information, and adherence to Housing NWT's statutory requirements and policies.

Housing NWT's external auditor, the Auditor General of Canada, conducts an independent audit, in accordance with Canadian generally accepted auditing standards, and expresses her opinion on the consolidated financial statements. Housing NWT's external auditor has full and free access to financial management of Housing NWT.

On behalf of Housing NWT


Eleanor Young
President and CEO


Jim Martin, FCPA, FCGA, MBA, MA
Vice President
Finance and Infrastructure Services

Yellowknife, Northwest Territories
October 10, 2023



Office of the
Auditor General
of Canada

Bureau du
vérificateur général
du Canada

INDEPENDENT AUDITOR'S REPORT

To the Minister responsible for Housing Northwest Territories

Opinion

We have audited the consolidated financial statements of Housing Northwest Territories and its controlled entities (the Group), which comprise the consolidated statement of financial position as at 31 March 2023, and the consolidated statement of operations and accumulated surplus, consolidated statement of change in net financial assets and consolidated statement of cash flow for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 March 2023, and the consolidated results of its operations, consolidated changes in its net financial assets, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

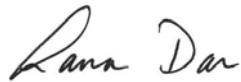
As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists,

we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision, and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Lana Dar, CPA, CA
Principal
for the Auditor General of Canada


Vancouver, Canada
10 October 2023

HOUSING NORTHWEST TERRITORIES

Consolidated Statement of Financial Position As at March 31, 2023 (in thousands)

| | 2023 | 2022 |
|---|-------------------|------------------------|
| | | (Restated - Note 3) |
| Financial assets | | |
| Cash and cash equivalents | \$ 61,748 | \$ 91,465 |
| Portfolio investments (Note 4) | 61,964 | 37,467 |
| Accounts receivable (Note 5) | 16,828 | 6,126 |
| Mortgages and loans receivable (Note 6) | <u>3,783</u> | <u>3,969</u> |
| | <u>144,323</u> | <u>139,027</u> |
| Liabilities | | |
| Accounts payable and accrued liabilities (Note 7) | 32,273 | 24,000 |
| Deferred revenue | 326 | 359 |
| Loans and mortgages payable to CMHC (Note 8) | 3,984 | 4,645 |
| Environmental liabilities (Note 10) | 967 | 913 |
| Retirement, post-employment, and other leave benefits | 2,197 | 2,236 |
| Asset retirement obligations (Note 9) | <u>48,552</u> | <u>51,817</u> |
| | <u>88,299</u> | <u>83,970</u> |
| Net financial assets | 56,024 | 55,057 |
| Non-financial assets | | |
| Tangible capital assets (Schedule A) | 375,375 | 341,555 |
| Inventories held for use | 2,731 | 2,529 |
| Prepaid expenses | <u>485</u> | <u>116</u> |
| | <u>378,591</u> | <u>344,200</u> |
| Accumulated surplus | <u>\$ 434,615</u> | <u>\$ 399,257</u> |
| Contractual rights, contractual obligations and contingencies (Notes 13, 14 and 15) | | |

Approved by:



 Hon. Paulie Chinna
 Minister Responsible for Housing Northwest
 Territories



 Eleanor Young
 President and CEO

The accompanying notes and schedule form an integral part of the consolidated financial statements.

HOUSING NORTHWEST TERRITORIES

Consolidated Statement of Operations and Accumulated Surplus For the year ended March 31, 2023 (in thousands)

| | 2023 | 2023 | 2022 |
|---|-------------------|-------------------|----------------------------------|
| | Budget | Actual | (Restated - Note 3) Actual |
| Revenues | | | |
| Government funding: | | | |
| Government of the Northwest Territories | \$ 78,358 | \$ 88,869 | \$ 77,286 |
| CMHC (Note 11) | 21,178 | 20,566 | 20,725 |
| CIRNAC (Note 12) | - | 30,000 | 25,000 |
| Other grants and transfers | - | 968 | 532 |
| | <u>99,536</u> | <u>140,403</u> | <u>123,543</u> |
| Generated revenues: | | | |
| Rental revenue | 10,620 | 14,159 | 13,338 |
| Recoveries from mortgages and loans | 475 | 807 | 692 |
| Income from portfolio investments | 440 | 3,160 | 735 |
| Other revenue and recoveries | 419 | 1,721 | 2,759 |
| Interest revenue on mortgages and loans | 90 | 82 | 82 |
| | <u>12,044</u> | <u>19,929</u> | <u>17,606</u> |
| | <u>111,580</u> | <u>160,332</u> | <u>141,149</u> |
| Expenses (Note 16) | | | |
| Public housing program | 73,417 | 71,068 | 69,748 |
| Unilateral CMHC programs and other programs | 2,533 | 2,386 | 2,419 |
| HELP and market housing | 6,232 | 11,186 | 10,064 |
| Non-residential building operations | 180 | 897 | 926 |
| Rent subsidy program | 2,588 | 1,054 | 1,658 |
| Homelessness fund program | 4,252 | 5,961 | 4,677 |
| Homeownership assistance grants | 12,407 | 10,188 | 8,410 |
| Housing operations and support | 19,536 | 22,234 | 21,285 |
| | <u>121,145</u> | <u>124,974</u> | <u>119,187</u> |
| Annual (deficit) surplus | <u>\$ (9,565)</u> | <u>\$ 35,358</u> | <u>\$ 21,962</u> |
| Accumulated surplus, beginning of year | <u>399,257</u> | <u>399,257</u> | <u>377,295</u> |
| Accumulated surplus, end of year | <u>\$ 389,692</u> | <u>\$ 434,615</u> | <u>\$ 399,257</u> |

The accompanying notes and schedule form an integral part of the consolidated financial statements.

HOUSING NORTHWEST TERRITORIES

Consolidated Statement of Change in Net Financial Assets For the year ended March 31, 2023 (in thousands)

| | 2023 | 2023 | 2022 |
|--|------------------|------------------|----------------------------------|
| | Budget | Actual | (Restated - Note 3) Actual |
| Net financial assets, beginning of the year | \$ 55,057 | \$ 55,057 | \$ 45,196 |
| Items affecting net financial assets: | | | |
| Annual (deficit) surplus | (9,565) | 35,358 | 21,962 |
| Acquisition of tangible capital assets | (10,625) | (51,895) | (30,297) |
| Amortization of tangible capital assets | 15,900 | 12,896 | 15,683 |
| Proceeds from disposal of tangible capital assets | - | 357 | 441 |
| Loss on disposal of tangible capital assets and write-down | - | 150 | 448 |
| Asset retirement cost adjustment (Note 9) | - | 4,952 | 653 |
| Other transfers (Note 18) | - | (280) | - |
| Grants in kind | - | - | 912 |
| Acquisition of inventories held for use | - | (2,080) | (1,614) |
| Consumption of inventories held for use | - | 1,878 | 1,720 |
| Acquisition of prepaid expenses | - | (439) | (106) |
| Consumption of prepaid expenses | - | 70 | 59 |
| Increase (decrease) in net financial assets | <u>(4,290)</u> | <u>967</u> | <u>9,861</u> |
| Net financial assets, end of the year | <u>\$ 50,767</u> | <u>\$ 56,024</u> | <u>\$ 55,057</u> |

The accompanying notes and schedule form an integral part of the consolidated financial statements.

HOUSING NORTHWEST TERRITORIES

Consolidated Statement of Cash Flow For the year ended March 31, 2023 (in thousands)

| | 2023 | 2022 (Restated - Note 3) |
|--|-----------|--------------------------------|
| Operating transactions | | |
| Annual surplus | \$ 35,358 | \$ 21,962 |
| Items not affecting cash: | | |
| Amortization of tangible capital assets | 12,896 | 15,683 |
| Accretion of asset retirement obligations | 1,687 | 1,642 |
| Other grants and transfers | (280) | - |
| Loss on disposal of tangible capital assets and write-down | 150 | 448 |
| Grant in kind | - | 912 |
| Non-cash portfolio investment income | - | 39 |
| Non-cash mortgage funding | 113 | (88) |
| Change in valuation allowance for doubtful accounts | 34 | 104 |
| Change in valuation allowance for mortgages and loans receivable | - | (1,432) |
| | 14,600 | 17,308 |
| Change in non-cash assets and liabilities: | | |
| Change in accounts receivable | (10,702) | 35,649 |
| Change in inventories held for use | (202) | 106 |
| Change in prepaid expenses | (369) | (47) |
| Change in accounts payable and accrued liabilities | 1,691 | 229 |
| Change in deferred revenue | (33) | 98 |
| Change in environmental liabilities | 54 | (193) |
| Change in retirement, post-employment, and other leave benefits | (39) | (147) |
| | (9,600) | 35,695 |
| Cash provided by operating transactions | 40,358 | 74,965 |
| Capital transactions | | |
| Acquisition of tangible capital assets | (45,479) | (32,504) |
| Proceeds from disposal of tangible capital assets | 357 | 441 |
| Cash used for capital transactions | (45,122) | (32,063) |
| Financing transactions | | |
| Repayment of loans payable to CMHC | (661) | (625) |
| Cash used for financing transactions | (661) | (625) |

The accompanying notes and schedule form an integral part of the consolidated financial statements.

HOUSING NORTHWEST TERRITORIES

Consolidated Statement of Cash Flow (continued) For the year ended March 31, 2023 (in thousands)

| | 2023 | 2022 (Restated - Note 3) |
|---|-----------|--------------------------------|
| Investing transactions | | |
| Proceeds from sale of portfolio investments | 6,522 | 5,000 |
| Acquisition of portfolio investments | (31,000) | (5,058) |
| Repayments of mortgages and loans receivable | 186 | 250 |
| Cash (used for) provided by investing transactions | (24,292) | 192 |
| (Decrease) increase in cash and cash equivalents | (29,717) | 42,469 |
| Cash and cash equivalents at beginning of the year | 91,465 | 48,996 |
| Cash and cash equivalents at end of the year | \$ 61,748 | \$ 91,465 |

Total interest paid during the year was \$276 (2022 - \$312).

Total interest received during the year was \$3,242 (2022 - \$817).

Interest received includes interest revenue on mortgages and loans receivable and interest revenue included in income from portfolio investments.

Cash and cash equivalents are comprised of \$60,170 (2022 - \$65,840) of cash and \$1,578 (2022 - \$25,625) of cash equivalents.

The accompanying notes and schedule form an integral part of the consolidated financial statements.

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

1. PURPOSE OF THE ORGANIZATION

(a) Authority and reporting entity

The passing of Bill 56 on April 1, 2023 to the *Northwest Territories Housing Corporation Act* resulted in renaming of that Act as well as the entity, to Housing Northwest Territories ("Housing NWT"). Housing NWT is a territorial corporation, established under the *Housing Northwest Territories Act* (the "Act") and named in Schedule B of the *Financial Administration Act* (FAA) of the Northwest Territories (NWT). Accordingly, Housing NWT operates in accordance with its Act and regulations, the FAA, and any directives issued to it by the Minister responsible for Housing NWT. Housing NWT is exempt from income tax but is subject to Goods and Services Tax.

Housing NWT's mandate is to ensure, where appropriate and necessary, that there is a sufficient supply of affordable, adequate, and suitable housing stock to meet the housing needs of residents in the NWT. Housing NWT works in partnership with the local communities in the NWT to ensure residents have access to housing that supports a healthy, secure, independent, and dignified lifestyle.

(b) Economic dependence

Housing NWT's public housing program is delivered by twenty-four community-based local housing organizations (LHOs). Each LHO has a board of directors, and management and staff who are responsible for the day-to-day activities associated with the delivery of the program in the communities. Agreements are in place between Housing NWT and the LHOs which outline the roles and responsibilities of each party.

Housing NWT and the LHOs are economically dependent upon the Government of the NWT (the "Government") for the funds required to finance the net cost of their operations and capital acquisitions.

(c) Budget

Budgeted figures have been provided for comparison purposes and have been derived from the Main Estimates approved by the Legislative Assembly.

2. SIGNIFICANT ACCOUNTING POLICIES

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards.

The significant accounting policies are as follows:

(a) Measurement uncertainty

The preparation of the consolidated financial statements in accordance with Canadian public sector accounting standards requires Housing NWT to make estimates and assumptions that affect the amounts of assets, liabilities, revenues and expenses reported in the consolidated financial statements and accompanying notes. By their nature, these estimates are subject to measurement uncertainty. Actual results could differ significantly from the estimates. The more significant management estimates relate to the provision of asset retirement obligations, the valuation of tangible capital assets transfers, the allowance for impaired mortgages and loans receivable, the allowance for tenant rent receivables, the useful lives of tangible capital assets, and contingencies.

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(b) Reporting entity

These consolidated financial statements reflect the assets, liabilities, revenues and expenses, change in net financial assets and cash flows of the reporting entity. The reporting entity is comprised of Housing NWT and the accounts of the following twenty-three LHOs, via consolidation, which are controlled by Housing NWT:

| | |
|-------------------------------------|-----------------------------------|
| Aklavik Housing Association | Lutsel K'e Housing Authority |
| Behchokö Kö Gha K'òodèe | Norman Wells Housing Authority |
| Deline Housing Association | Paulatuk Housing Association |
| Fort Liard Housing Authority | Radilih Koe Housing Association |
| Fort McPherson Housing Association | Sachs Harbour Housing Association |
| Fort Providence Housing Association | Tsiigetchic Housing Association |
| Fort Resolution Housing Authority | Tuktoyaktuk Housing Association |
| Fort Simpson Housing Authority | Tulita Housing Association |
| Fort Smith Housing Authority | Ulukhaktok Housing Association |
| Gameti Housing Authority | Whati Housing Authority |
| Hay River Housing Authority | Yellowknife Housing Authority |
| Inuvik Housing Authority | |

The Yellowknife Dene First Nation (Housing Division) has been excluded from the reporting entity since it is considered to be part of a separate level of government.

All inter-entity balances and transactions have been eliminated in the preparation of the consolidated financial statements.

(c) Revenue recognition

Housing NWT receives funding for operating and capital purposes from the Government.

Housing NWT also receives funding from the Government of Canada for the operation and maintenance of the various public housing programs, the acquisition of public housing and to provide assistance to eligible homeowners and landlords for repair and rehabilitation of properties.

Government transfer revenues are recognized as revenue in the period in which events giving rise to the transfer occurred as long as:

- i. the transfer is authorized;
- ii. eligibility criteria have been met;
- iii. there are no stipulations that give rise to a liability; and,
- iv. a reasonable estimate of the amount can be made.

Transfers received before these criteria are fully met are recorded as a liability.

Housing NWT also sometimes receives transfers of housing units from government entities and third parties for a nominal fee, which are recognized as "Other grants and transfers" on the Consolidated Statement of Operations and Accumulated Surplus. Housing NWT records these transfers consistent with its policy for government transfer revenues above at estimated fair value. Where Housing NWT owns or leases the land that housing units are being constructed on, Housing NWT records the assets and the related transfer revenues as the housing units are being built on a percentage of completion basis.

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue recognition (continued)

Rental revenue is recognized on a monthly accrual basis. An allowance is recognized for any rental amounts owing which are deemed uncollectible.

(d) Programs

i) Contributions for public and affordable housing (HELP and market housing programs)

Housing NWT provides income-based subsidies for the rental of housing for residents in need. Housing NWT provides financial, administrative, maintenance, construction and repair to its public and affordable housing units. Housing NWT operates public housing units located in NWT communities.

ii) Contributions for unilateral Canada Mortgage and Housing Corporation (CMHC) programs and other programs

Housing NWT provides subsidy assistance to various non-profit housing sponsor groups and co-operatives in accordance with operating agreements, which set out the basis on which eligibility for subsidy assistance will be determined. These expenditures are recognized based on actual or estimated costs incurred by each sponsor group in the year.

iii) Homeownership assistance grants

Housing NWT, under section 44(1) of its Act, may make a homeownership assistance grant in the form of a forgivable loan to eligible homeowners on terms and conditions that may be imposed by Housing NWT. The property must remain the principal residence and the annual income must remain below the core need income threshold for the term of the agreement. The conditional grants, which vary in amount depending on the income and/or community of the applicant and are not expected to be repaid unless certain conditions are not met, and expensed in the year the grant is approved. Any recoveries on the conditional grants are recognized in the year the amount is recovered from the recipient.

Housing NWT has not since 2007 provided any new repayable mortgages/loans or loan guarantees to eligible homeowners under its Homeownership Assistance program.

(e) Cash and cash equivalents

Cash and cash equivalents are comprised of bank account balances net of outstanding cheques and short-term investments that have terms to maturity of less than or equal to 90 days from the date of acquisition. Included in cash are tender and security deposits from contractors on construction projects and rental housing damage deposits held in trust.

(f) Portfolio investments

Portfolio investments are investments in debt securities of organizations that do not form part of the reporting entity and are accounted for using the amortized cost method.

Investment income is recognized on the accrual basis; premiums and discounts arising on purchase are amortized over the term of the respective investment, and capital gains and losses are recognized when realized. When there has been a loss in value of a portfolio investment that is other than a temporary decline, the investment is written down to recognize the loss.

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements

For the year ended March 31, 2023

(in thousands)

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Mortgages and loans receivable

The net carrying amount of the mortgages and loans receivable represents the present value of the expected future principal and interest payments to be received, net of the grants provided to the borrowers, any restructuring costs, and the allowance for impairment. Interest income on mortgages and loans receivable is recognized when earned. The effective interest method is used to recognize interest income. Any costs related to a mortgage or loan restructuring are expensed in the year of the restructuring.

Valuation allowances for impaired loans are established by management based on past events, current conditions and all circumstances known at the date of the preparation of the consolidated financial statements and are adjusted annually to reflect the current circumstances by recording write downs or recoveries, as appropriate. Mortgages are classified as impaired when Housing NWT no longer has reasonable assurance of timely collection of the full amount of principal and interest due. The valuation allowance adjusts a mortgage's carrying value to its net recoverable value. Valuation allowance writedowns are recognized when the loans have been deemed uncollectable. Valuation allowance recoveries are recorded when loans previously written down are subsequently collected or when loans revert to a performing status. Interest revenue is not accrued when the collectability of either principal or interest is not reasonably assured.

Borrowers in arrears may choose to settle their obligation with a quit claim. A quit claim is an agreement between the owner of a housing unit and Housing NWT to transfer ownership of the housing unit back to Housing NWT for a nominal fee. The fair value of the housing unit acquired through the quit claims process is determined to be the original purchase price or construction costs (if available) less amortization from the original purchase date to the date the quit claim occurred. This is considered to be a reasonable estimate of the fair value of the assets recovered. Quit claim units are evaluated for suitability for delivery of programs and if suitable are added to tangible capital assets at a value as described above. Where suitability criteria are not met the units are disposed of by sale to a third party or demolished and are written down to their residual value if any.

(h) Loan guarantees

An obligation and expense is recognized related to a loan guarantee when it is likely that a loss will be incurred, and the amount of the loss can be reasonably estimated. When estimating the amount of contingent loss, management considers the value of any security (properties) which could be sold to cover the loan guarantee. Provisions for losses are reviewed annually.

(i) Asset retirement obligations

A liability for an asset retirement obligation (ARO) is recognized at the best estimate of the amount required to retire a tangible capital asset at the financial statement date when there is a legal obligation for Housing NWT to incur retirement costs, a past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made. The best estimate of the liability includes all costs directly attributable to asset retirement activities, based on information available at year-end. The best estimate of an ARO incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an ARO are expected to occur over extended future periods. The discount rate used reflects Housing NWT's cost of borrowing associated with the estimated number of years to complete the retirement or remediation.

When a liability for an ARO is initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related tangible capital asset and amortized consistent with the tangible capital asset policy discussed below. An ARO may arise in connection with a tangible capital asset that is not recognized or

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

no longer in productive use. In this case, the asset retirement cost would be expensed.

At each financial reporting date, the carrying amount of the liability is reviewed. Housing NWT recognizes period-to-period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related tangible capital asset. Once the related tangible capital asset is no longer in productive use, changes to the liability are recognized as an expense in the period they are incurred. Housing NWT continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when made.

(j) Tangible capital assets

i) Land and buildings

Land and housing units constructed or purchased by Housing NWT are recorded at cost. Housing materials are also recorded at cost and included in work in progress.

Tangible capital assets transfers are recorded at their estimated fair value at the date of contribution.

When Housing NWT enters into lease agreements where the risks and benefits of ownership are transferred to Housing NWT, the public and affordable (HELP and market) housing units are recorded as capital leases. In such cases, the cost of the asset is determined as the discounted net present value of the minimum lease payments and is amortized using the straight-line method over the lease term. Obligations recorded under capital leases are reduced by rental payments net of imputed interest and executory costs.

Housing units are amortized at an annual rate of 5% on a declining balance basis. Amortization begins in the year the housing unit is placed into service. Work in progress is not amortized.

ii) Property and equipment

Property and equipment are stated at cost. Amortization is provided using the following methods and annual rates:

| | | |
|--------------------------------|----------------------------------|-----|
| Warehouses and offices | Declining balance | 5% |
| Office furniture and equipment | Declining balance | 20% |
| Mobile equipment | Declining balance | 20% |
| Software | Straight-line over 10 years | |
| Leasehold improvements | Straight-line over term of lease | |

(k) Inventories held for use

Inventory held for use consists of materials and supplies to be used for the maintenance or minor modifications of buildings. The inventory is valued on a weighted average basis at the lower of cost and replacement value.

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(l) Employee future benefits

i) Pension Benefits

(a) Public Service Pension Plan

All eligible employees of Housing NWT are covered in the Public Service Pension Plan (the "Plan") a contributory defined benefit plan established through legislation and sponsored by the Government of Canada. Contributions are required by both the employees and Housing NWT to cover current service cost. Housing NWT's contributions are charged as an expense on a current year basis and represent the total pension obligations. Housing NWT is not required under present legislation to make contributions with respect to actuarial deficiencies of the Plan.

(b) Northern Employee Benefits Service (NEBS) Pension Plan

Eligible employees of the following LHOs are covered by the NEBS. This plan is a multi-employer contributory defined benefit plan and accordingly contributions are expensed as incurred. NEBS is a member-owned, not-for-profit corporation that sponsors an insurance and health care benefits plan and a pension plan for public sector employees in the north.

| | |
|------------------------------------|---------------------------------|
| Behchokö Kö Gha K'áodèe | Inuvik Housing Authority |
| Deline Housing Association | Lutsel K'e Housing Authority |
| Fort McPherson Housing Association | Radilih Koe Housing Association |
| Fort Resolution Housing Authority | Tulita Housing Association |
| Fort Simpson Housing Authority | Whati Housing Authority |
| Fort Smith Housing Authority | Yellowknife Housing Authority |
| Gameti Housing Authority | |

NEBS establishes contribution rates for participating employers/employees, and contributions are remitted to NEBS on a regular basis throughout the year.

ii) Retirement, post-employment, and other leave benefits

Under the terms and conditions of employment, government employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment. Eligibility is based on a variety of factors including place of hire, date employment commenced, and reason for termination. Benefits entitlements are paid upon resignation, retirement or death of an employee.

The expected cost of providing these benefits is recognized as employees render service. Termination benefits are also recorded when employees are identified for lay-off. Compensated absences including sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave are recognized in the period the employee provides service, whereas parental and maternity leave are event driven and are recognized when the leave commences. An actuarial valuation of the cost of these benefits (except maternity and parental leave) has been prepared using data provided by management and assumptions based on management's best estimates.

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(m) Environmental liabilities

Contaminated sites are a result of contamination that exceeds an environmental standard. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- i. an environmental standard exists;
- ii. contamination exceeds the environmental standard;
- iii. Housing NWT is directly responsible or accepts responsibility;
- iv. it is expected that future economic benefits will be given up; and
- v. a reasonable estimate of the amount can be made.

(n) Related party transactions

Housing NWT is related to all Government of the Northwest Territories departments, territorial corporations and public agencies, and key management personnel. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of Housing NWT. Significant transactions with related parties and balances at year-end are disclosed separately in the consolidated financial statements and notes thereto.

i) Inter-entity transactions

Inter-entity transactions are transactions between commonly controlled entities. Inter-entity transactions are recorded on a gross basis and are measured at the carrying amount, except for the following: when inter-entity transactions are undertaken on similar terms and conditions to those adopted if the entities were dealing at arm's length, or where costs provided are recovered, they are measured at the exchange amount.

ii) Other related party transactions

Related party transactions, other than inter-entity transactions, are recorded at the exchange amount.

iii) Services provided without charge

Housing NWT receives services provided by the Government without charge which include legal, human resource and other services. Housing NWT does not recognize any amounts related to these services.

(o) Future accounting changes

Effective April 1, 2023, Housing NWT is required to adopt PS 3400 Revenue. This accounting standard provides guidance on how to account for and report on revenue, and specifically, it differentiates between revenue arising from exchange and non-exchange transactions. It is not expected to have a significant impact on the consolidated financial statements.

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

3. Adoption of new accounting standard

Effective April 1, 2022, Housing NWT adopted the new Canadian Public Sector Accounting Standard PS 3280 Asset Retirement Obligations (ARO). This standard requires public sector entities to recognize liabilities for legal obligations to incur costs associated with the retirement of tangible capital assets on their acquisition, construction, development, or through their normal use and to expense those costs systematically over the life of the asset. Housing NWT recognized ARO relating to owned buildings that contain either asbestos or lead. Housing NWT applied the modified retrospective application approach with restatement of prior year comparative information. On initial application of the standard, the following were recognized:

- i. an ARO, adjusted for accumulated accretion to the effective date;
- ii. an asset retirement cost capitalized as an increase to the carrying amount of the related tangible capital assets;
- iii. accumulated amortization on the capitalized cost; and
- iv. an adjustment to the opening balance of net financial assets.

Amounts are measured using information, assumptions and discount rates that were current at the beginning of the current fiscal year.

The amount recognized as an asset retirement cost is measured as of the date the ARO was incurred. Accumulated accretion and amortization are measured for the period from the date the liability would have been recognized as if the provisions of this standard had been in effect to the date of transition.

The impact on the prior year's consolidated financial statements as a result of adopting this accounting standard is as follows:

| | 2022 | | |
|---|------------------------------|---------------------|-------------|
| | As previously reported | Adjustments made | As restated |
| Consolidated Statement of Financial Position | | | |
| Asset retirement obligations | - | 51,817 | 51,817 |
| Tangible capital assets | 337,981 | 3,574 | 341,555 |
| Accumulated surplus | 447,500 | (48,243) | 399,257 |
| | | | |

| | 2022 | | |
|---|------------------------------|---------------------|-------------|
| | As previously reported | Adjustments made | As restated |
| Consolidated Statement of Operations and Accumulated Surplus | | | |
| Public housing program | 68,532 | 1,216 | 69,748 |
| HELP and market housing | 10,021 | 43 | 10,064 |
| Non-residential building operations | 925 | 1 | 926 |
| Annual (deficit) surplus | 23,222 | (1,260) | 21,962 |
| Accumulated surplus, beginning of year | 424,278 | (46,983) | 377,295 |
| Accumulated surplus, end of year | 447,500 | (48,243) | 399,257 |
| | | | |

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

| | 2022 | | |
|---|------------------------------|---------------------|-------------|
| | As previously reported | Adjustments made | As restated |
| Consolidated Statement of Change in Net Financial Assets | | | |
| Annual (deficit) surplus | 23,222 | (1,260) | 21,962 |
| Amortization of tangible capital assets | 15,495 | 188 | 15,683 |
| Loss on disposal of tangible capital assets and writedown | 1,018 | (570) | 448 |
| Asset retirement cost adjustment | - | 653 | 653 |
| Net financial assets, beginning of year | 96,024 | (50,828) | 45,196 |
| Net financial assets, end of year | 106,874 | (51,817) | 55,057 |

| | 2022 | | |
|--|------------------------------|---------------------|-------------|
| | As previously reported | Adjustments made | As restated |
| Consolidated Statement of Cash Flow | | | |
| Annual (deficit) surplus | 23,222 | (1,260) | 21,962 |
| Amortization of tangible capital assets | 15,495 | 188 | 15,683 |
| Accretion of asset retirement obligations | - | 1,642 | 1,642 |

| | 2022 | | |
|---|------------------------------|---------------------|-------------|
| | As previously reported | Adjustments made | As restated |
| Note 16 Expenses by object | | | |
| Amortization | 15,495 | 188 | 15,683 |
| Accretion of asset retirement obligations | - | 1,642 | 1,642 |
| Loss on disposal of tangible capital assets and writedown | 1,018 | (570) | 448 |

| | 2022 | | |
|---|------------------------------|---------------------|-------------|
| | As previously reported | Adjustments made | As restated |
| Schedule A | | | |
| Public housing | | | |
| Opening balance, cost | 412,192 | 16,731 | 428,923 |
| Opening balance, accumulated amortization | 194,758 | 13,322 | 208,080 |
| Net book value | 217,434 | 3,409 | 220,843 |
| HELP and Market Housing | | | |
| Opening balance, cost | 110,706 | 450 | 111,156 |
| Opening balance, accumulated amortization | 38,718 | 285 | 39,003 |
| Net book value | 71,988 | 165 | 72,153 |
| Non-residential properties | | | |
| Opening balance, cost | 6,234 | 6 | 6,240 |
| Opening balance, accumulated amortization | 3,312 | 6 | 3,318 |
| Net book value | 2,922 | - | 2,922 |

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

4. PORTFOLIO INVESTMENTS

| | 2023 | 2022 |
|--|------------------|------------------|
| Marketable securities (fair value \$60,281; 2022 - \$35,989) | \$ <u>61,964</u> | \$ <u>37,467</u> |

5. ACCOUNTS RECEIVABLE

| | 2023 | 2022 |
|--|------------------|-----------------|
| Tenant rents receivable, before allowance of \$9,874 (2022 - \$11,580) | 12,559 | 13,482 |
| Trade accounts receivable, before allowance of \$1,205 (2022 - \$954) | \$ <u>4,667</u> | \$ <u>3,503</u> |
| | 17,226 | 16,985 |
| Less allowance for doubtful accounts | <u>(11,079)</u> | <u>(12,534)</u> |
| | 6,147 | 4,451 |
| Receivables from CMHC | 8,777 | 1,095 |
| Receivables from related parties: | | |
| Government of the Northwest Territories | <u>1,904</u> | <u>580</u> |
| | \$ <u>16,828</u> | \$ <u>6,126</u> |

Tenant rents receivable of \$2,133 were forgiven (2022 - \$191) during the year.

6. MORTGAGES AND LOANS RECEIVABLE

| | 2023 | 2022 |
|--|-----------------|-----------------|
| Housing NWT's mortgages and loans to individuals are receivable over a maximum of 25 years, some of which are unsecured and others are secured by registered charges against real property, bearing fixed interest rates between 0.00% and 10.50% (2022 - 0.00% and 10.50%). | \$ 10,615 | \$ 11,479 |
| Less allowance for impaired mortgages and loans receivable | <u>(6,832)</u> | <u>(7,510)</u> |
| | \$ <u>3,783</u> | \$ <u>3,969</u> |

There were 20 accounts forgiven in the current year totalling \$989 (2022 - 28 write-offs totalling \$1,447).

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

| | 2023 | 2022 |
|---|-----------|-----------|
| Trade payables | \$ 17,645 | \$ 11,138 |
| Contractor holdbacks | 3,254 | 1,364 |
| Wages and employee benefits | 2,555 | 2,450 |
| Damage deposits | 2,537 | 2,536 |
| Tender and security deposits | 981 | 596 |
| Accrued interest | 61 | 79 |
| Payables to related parties: | | |
| Government of the Northwest Territories | 5,240 | 5,837 |
| | \$ 32,273 | \$ 24,000 |

8. LOANS AND MORTGAGES PAYABLE TO CMHC

| | 2023 | | 2022 | |
|--|-----------------|---------------------------|---------------------|---------------------|
| | Debt balance | CMHC funded portion | Net debt balance | Net debt balance |
| Mortgages payable to CMHC (NHA Section 79 debt), repayable in monthly or quarterly installments, maturing from 2024 to 2038, at interest rates from 7.63% to 19.00% (2022 - 7.63% to 19.00%). | \$ 18,475 | \$ (18,475) | \$ - | \$ - |
| Loans payable to CMHC (NHA Section 82 debt), repayable in annual installments until the year 2033, bearing interest of 6.97% (2022 - 6.97%). These loans are guaranteed by the Government. | 7,743 | (4,302) | 3,441 | 3,959 |
| Mortgages payable to CMHC for housing projects acquired from third parties in accordance with the provisions of the SHA related to third party loans, maturing in 2026 and 2027, at interest rates from 0.68% to 1.01%, (2022 - 0.68% to 1.01%). | 543 | - | 543 | 686 |
| | \$ 26,761 | \$ (22,777) | \$ 3,984 | \$ 4,645 |

Under the terms of the 1999 Social Housing Agreement (SHA), CMHC originally provided funding to Housing NWT to build public housing assets in the form of long-term mortgages payable to CMHC (referred to as *National Housing Act* (NHA) Section 79 debt under the SHA) and loans payable to CMHC (referred to as NHA Section 82 debt under the SHA). Under the SHA, CMHC also agreed to provide additional funding to Housing NWT to reduce 100% of the NHA Section 79 debt and to reduce by 5/9th the NHA Section 82 debt, and to fund the related interest repayments that Housing NWT would make each year to CMHC. This additional funding receivable from CMHC and the related payments due by Housing NWT each year on the long-term debt payable to CMHC are offset, resulting in no exchange of cash between Housing NWT and CMHC.

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

8. LOANS AND MORTGAGES PAYABLE TO CMHC (continued)

Had CMHC not funded the repayments of the debt principal and interests payable to CMHC, Housing NWT would have incurred additional interest expense of \$2,785 (2022 - \$2,913) and would have made additional principal debt repayments to CMHC of \$1,402 (2022 - \$1,353).

The above mortgages and loans payable to CMHC are not secured.

Principal repayments and interest requirements over the life of the outstanding loans are as follows:

| | Principal | Interest | Total |
|-----------|-----------|----------|----------|
| 2024 | \$ 699 | \$ 248 | \$ 947 |
| 2025 | 711 | 207 | 918 |
| 2026 | 695 | 166 | 861 |
| 2027 | 638 | 126 | 764 |
| 2028 | 458 | 88 | 546 |
| 2029-2033 | 783 | 121 | 904 |
| | \$ 3,984 | \$ 956 | \$ 4,940 |

9. ASSET RETIREMENT OBLIGATIONS

AROs include estimated remediation costs to remove asbestos and lead from buildings. The amount recognized is the net present value of estimated future expenditures required to fund the decommissioning of the assets. The obligation is calculated using the current estimated costs to retire the asset inflated to the estimated retirement date and discounted to current present value. The retirement obligation is being provided for over the accreted value from the initial obligation to the end of the useful life of the asset. Future retirement expenditures will be charged against the accumulated liability as incurred.

Following is a summary of the key assumptions upon which the carrying amount of the ARO is based:

- Total expected future cash flows - \$88,671 (2022 - \$88,735)
 - Expected timing of payments of the cash flow - asset removal and/or site remediation is expected to occur between 2025 and 2050 (2022 - 2025 and 2050) with the majority occurring after 2037 (2022 - 2037).
 - The discount rate is the year-end cost of borrowing of 3.92% (2022 - 3.27%).
 - The inflation rate is based on the Bank of Canada's targeted inflation rate of 2.00% (2022 - 2.00%).
- This provision is highly sensitive to the discount rate and inflation rate used.
- A 1% increase in the discount rate would decrease the obligation by \$6,238
 - A 1% decrease in the discount rate would increase the obligation by \$7,429
 - A 1% increase in the inflation rate would increase the obligation by \$7,501
 - A 1% decrease in the inflation rate would decrease the obligation by \$6,402

Following is a summary of the ARO:

| | 2023 | 2022 (Restated - Note 3) |
|----------------------|-----------|-----------------------------|
| Opening Balance | \$ 51,817 | \$ 50,828 |
| Accretion expense | 1,687 | 1,642 |
| Valuation adjustment | (4,952) | (653) |
| Balance, end of year | \$ 48,552 | \$ 51,817 |

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

The valuation adjustment is comprised of:

- \$ 4,717 (2022 - nil) due to 0.65% increase (2022 - 0%) in the discount rate
- \$ 235 (2022 - \$653) due to the disposition of assets where no remediation was required and the liability is now extinguished.

10. ENVIRONMENTAL LIABILITIES

Housing NWT has identified sixteen fuel spill sites and no other contaminated sites (2022 - fourteen fuel spill sites and no other contaminated sites) for which an environmental liability has been recorded. There were no sites (2022 - two) closed during the fiscal year. Two new sites (2022 - five) were identified during the year. The liability is calculated as costs remaining to remediate the sites to the required environmental standard. The estimated amount of recoveries is nil (2022 - nil). Housing NWT has not identified any sites where an environmental liability may exist but no liability has been recorded.

11. FUNDING FROM CMHC

| | 2023 | 2022 |
|---|------------------|------------------|
| Funding from CMHC recognized as government funding under the: | | |
| SHA: | | |
| Contributions for public housing rental subsidies | \$ 7,415 | \$ 8,147 |
| Contributions to non-profit housing sponsor groups and cooperatives | 3,406 | 3,600 |
| Repairs, maintenance and other costs | 1,047 | 1,068 |
| Bilateral Agreement | <u>8,698</u> | <u>7,910</u> |
| | <u>\$ 20,566</u> | <u>\$ 20,725</u> |

Under the terms of the SHA, Housing NWT assumed full responsibility for the management of various public housing programs specified in the SHA. CMHC provides annual funding to Housing NWT to manage these programs. The SHA and the funding expire in 2038 (Note 13).

On April 1, 2018, Housing NWT signed the Bilateral Agreement under the 2017 NHS. Funding under this agreement is provided to increase access to housing, reduce housing needs, and achieve better housing solutions. An action plan for the 3 year period 2023-2026 has been developed, within the Bilateral Agreement parameters, with a priority of focusing on maintaining or increasing social housing stock, replacing existing housing stock, and providing homeownership repair programs. The Bilateral Agreement funding expires in 2028 (Note 13).

12. FUNDING FROM CROWN-INDIGENOUS RELATIONS AND NORTHERN AFFAIRS CANADA (CIRNAC)

On August 24, 2022 (2022 - August 21, 2021), Housing NWT signed the CIRNAC Agreement with the Government of Canada to provide one-time funding in the amount of \$30,000 (2022 - \$25,000). Funding under these agreements are provided to assist with financing of expenditures related to infrastructure including housing needs.

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

13. CONTRACTUAL RIGHTS

| | Expiry Date | 2024 | 2025 | 2026 | 2027 | 2028 | 2029+ | Total |
|----------------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| CMHC SHA | 2038 | \$ 11,068 | \$ 9,659 | \$ 8,394 | \$ 7,346 | \$ 5,753 | \$ 20,764 | \$ 62,984 |
| CMHC Bilateral | 2028 | 10,591 | 11,485 | 12,847 | 14,305 | 15,697 | - | 64,925 |
| RCMP Lease | 2043 | 991 | 991 | 991 | 991 | 991 | 13,766 | 18,721 |
| Other Lease | 2027 | 517 | 298 | 249 | 54 | - | - | 1,118 |
| | | <u>\$ 23,167</u> | <u>\$ 22,433</u> | <u>\$ 22,481</u> | <u>\$ 22,696</u> | <u>\$ 22,441</u> | <u>\$ 34,530</u> | <u>\$147,748</u> |

14. CONTRACTUAL OBLIGATIONS

Housing NWT leases office space and rents supplemental public housing units and is committed to basic rental payments. The leases contain escalation clauses for operating costs and property taxes, which may cause the payments to exceed the basic rental. Also included in the 2024 contractual obligations are capital construction commitments for housing construction projects with contracts signed prior to year-end.

| | Expiry Date | 2024 | 2025 | 2026 | 2027 | 2028 | 2029+ | Total |
|--------------|----------------|------------------|-----------------|---------------|---------------|---------------|-----------------|------------------|
| Lease | 2031 | \$ 4,249 | \$ 2,793 | \$ 955 | \$ 709 | \$ 598 | \$ 1,391 | \$ 10,695 |
| Construction | 2024 | 47,426 | - | - | - | - | - | 47,426 |
| | | <u>\$ 51,675</u> | <u>\$ 2,793</u> | <u>\$ 955</u> | <u>\$ 709</u> | <u>\$ 598</u> | <u>\$ 1,391</u> | <u>\$ 58,121</u> |

15. CONTINGENCIES

Housing NWT provided guarantees to banks in financing certain new or renovated residential housing construction. As at March 31, 2023 a total of five (2022 - five) loan guarantees were in effect, and the outstanding balance of loans guaranteed was \$223 (2022 - \$262). All of these loans are secured by registered charges against real property. The period covered by these guarantees extends up to 2028 (2022 - 2026).

Under the terms of the SHA with CMHC, Housing NWT is responsible for the administration of a number of loans to third parties, where CMHC is the lender or insurer of these loans. The agreement provides that Housing NWT shall indemnify and reimburse CMHC for and save it harmless from all losses, cost and expenses related to these loans. The outstanding balance of these third party loans as at March 31, 2023 was \$3,236 (2022 - \$4,781). The period covered by these related loans extends up to 2029.

The outstanding balances represent the maximum amount of future loan principal payments under the guarantees and indemnities. In the event of default by the borrowers, the lenders could request payment from Housing NWT. The obligation under loan guarantees as at March 31, 2023 is nil (2022 - nil).

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

16. EXPENSES BY OBJECT

| | 2023 | 2022 (Restated - Note 3) |
|---|------------|--------------------------------|
| Amortization | \$ 12,896 | \$ 15,683 |
| Accretion of AROs | 1,687 | 1,642 |
| Compensation and benefits | 33,313 | 31,452 |
| Computer costs | 90 | 84 |
| Contract services | 7,345 | 8,658 |
| Controllable assets | 271 | 224 |
| Fees and payments | 334 | 166 |
| Grants and contributions | 18,449 | 16,815 |
| Interest on long-term debt | 276 | 312 |
| Loss on disposal of tangible capital assets | 150 | 448 |
| Materials and supplies | 3,232 | 2,951 |
| Minor modernization and improvements | 7,605 | 5,535 |
| Other expenses | 1,186 | 984 |
| Property taxes and land leases | 2,506 | 2,256 |
| Purchased services | 1,066 | 924 |
| Rental leasing | 4,243 | 3,755 |
| Travel | 954 | 557 |
| Utilities | 29,337 | 26,637 |
| Valuation allowances | 34 | 104 |
| | \$ 124,974 | \$ 119,187 |

Public Service Pension Plan

Total employer contributions to the Public Service Pension Plan of \$1,476 (2022 - \$1,285) and to the NEBS of \$488 (2022 - \$439) were recognized as an expense in the current year. Total employee contributions were \$1,362 and \$487 respectively (2022 - \$1,199 and \$440).

17. FINANCIAL RISK MANAGEMENT

Housing NWT's financial instruments consist of cash and cash equivalents, portfolio investments, accounts receivable, mortgages and loans receivable, accounts payable and accrued liabilities, and loans payable to CMHC and are measured at amortized cost. Housing NWT has exposure to the following risks from its use of financial instruments:

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

17. FINANCIAL RISK MANAGEMENT (continued)

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting its obligations associated with financial liabilities or cash outflow obligations as they come due. Housing NWT manages its liquidity risk by maintaining adequate cash balances and investing in money market instruments. These instruments are readily convertible into known amounts of cash. Housing NWT does not believe that it will encounter difficulty in meeting its future obligations associated with its financial liabilities. The table below shows when various financial liabilities mature.

| Financial Liabilities | <u>Up to 1 year</u> | <u>1 to 5 years</u> | <u>Over 5 years</u> | <u>Total</u> |
|--|---------------------|---------------------|---------------------|------------------|
| Accounts payable and accrued liabilities | \$ 32,273 | \$ - | \$ - | \$ 32,273 |
| Loans and mortgages payable to CMHC | <u>699</u> | <u>2,502</u> | <u>783</u> | <u>3,984</u> |
| Total financial liabilities | <u>\$ 32,972</u> | <u>\$ 2,502</u> | <u>\$ 783</u> | <u>\$ 36,257</u> |

Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. Housing NWT is exposed to credit risk on its cash and cash equivalents, portfolio investments, accounts receivable and mortgages and loans receivable.

Housing NWT manages its credit risk on cash and cash equivalents and portfolio investments by dealing only with reputable and credit worthy financial institutions. The maximum exposure to credit risk held in cash and cash equivalents and portfolio investments is \$123,712 (2022 - \$128,932).

In order to manage credit risk on accounts receivable, Housing NWT actively monitors the age of accounts receivable and initiates collection action. The maximum exposure to credit risk in accounts receivable is \$16,828 (2022 - \$6,126).

In order to manage credit risk on mortgages and loans receivable, Housing NWT actively monitors mortgage and loan payments and works with borrowers to develop payment plans to resolve outstanding arrears issues. The maximum exposure to credit risk in mortgage and loans receivable is \$3,783 (2022 - \$3,969).

As at March 31, 2023, \$995 (2022 - \$1,212) of the impaired mortgages and loans are secured by homes Housing NWT has the ability to sell or use in its operations in order to satisfy borrowers' commitments. The fair value of the security is not readily determinable.

As at March 31, 2023, the following financial assets were past due but not impaired:

| Financial assets | <u>30 days</u> | <u>60 days</u> | <u>90 days</u> | <u>120+ days</u> | <u>Total</u> |
|--------------------------------|----------------|----------------|----------------|------------------|--------------|
| Tenants rent receivable | \$ 390 | \$ 260 | \$ 1,496 | \$ 11 | \$ 2,157 |
| Trade accounts receivable | 70 | 3 | 425 | 171 | 669 |
| Mortgages and loans receivable | - | 147 | 58 | 230 | 435 |

HOUSING NORTHWEST TERRITORIES

Notes to Consolidated Financial Statements For the year ended March 31, 2023 (in thousands)

17. FINANCIAL RISK MANAGEMENT (continued)

Housing NWT does not face cash flow interest rate risk on its loans payable to the CMHC because these interest rates are fixed for the full term of the loans. Because Housing NWT accounts for these loans at amortized cost, a change in interest rates would not affect the consolidated statement of operations and accumulated surplus with respect to these loans payable.

18. OTHER TRANSFERS

In accordance with agreements signed in 2017 and 2018, Housing NWT has received public housing units from the Inuvialuit Regional Corporation (IRC). The IRC constructs the units on land owned or leased by Housing NWT using funding provided directly to the IRC by Indigenous and Northern Affairs Canada. The units are transferred to Housing NWT on completion for a nominal fee. Housing NWT treats these tangible capital assets received as government transfers and accrues the tangible capital asset (including work in progress) and the related government transfer revenues as the units are constructed. During the year, IRC finished constructing and transferred one housing unit to Housing NWT (2022 - nil). This is the last unit delivery from IRC with no further units expected in future years.

19. RELATED PARTY TRANSACTIONS

Housing NWT enters into transactions with related parties in the normal course of business under terms and conditions similar to those with unrelated parties. Balances receivable and payable resulting from transactions that Housing NWT had with related parties during the year are disclosed in Notes 5 and 7.

| | <u>2023</u> | <u>2022</u> |
|---|------------------|------------------|
| Related party expenses | | |
| Arctic Energy Alliance | \$ 50 | \$ 159 |
| Aurora College | 1 | - |
| Fuel Services Division | 3,624 | 2,968 |
| Government of the Northwest Territories Departments | 4,260 | 3,304 |
| Marine Transportation Services | - | 3 |
| Northwest Territories Power Corporation | <u>7,334</u> | <u>7,177</u> |
| | <u>\$ 15,269</u> | <u>\$ 13,611</u> |

HOUSING NORTHWEST TERRITORIES

Consolidated Schedule of Tangible Capital Assets As at March 31, 2023 (in thousands)

| | Cost | | | | Accumulated amortization | | | | | Schedule A Net Book Value (NBV) | |
|--------------------------------|------------------------|------------------|--------------|-------------------|--------------------------|------------------------|------------------|-------------------|--------------------|------------------------------------|------------------------|
| | Opening balance | Acquisitions | Transfers | Disposals | Closing balance | Opening balance | Amortization | Disposals | Closing balance | 2023 | 2022 |
| | (Restated - Note 3) | | | | (Restated - Note 3) | (Restated - Note 3) | | | | | (Restated - Note 3) |
| Lands and Buildings: | | | | | | | | | | | |
| Land | \$ 10,570 | \$ - | \$ 417 | \$ (16) | \$ 10,971 | \$ - | \$ - | \$ - | \$ - | \$ 10,971 | \$ 10,570 |
| Public Housing ¹ | 428,923 | - | 9,993 | (5,634) | 433,282 | 208,080 | 8,195 | (1,433) | 214,842 | 218,440 | 220,843 |
| HELP and market housing | 111,156 | - | 11,828 | (1,043) | 121,941 | 39,003 | 3,905 | (425) | 42,483 | 79,458 | 72,153 |
| Non-residential properties | 6,240 | - | - | (3) | 6,237 | 3,318 | 144 | - | 3,462 | 2,775 | 2,922 |
| Work in Progress | 27,883 | 51,387 | (22,859) | - | 56,411 | - | - | - | - | 56,411 | 27,883 |
| Sub-total | 584,772 | 51,387 | (621) | (6,696) | 328,842 | 250,401 | 12,244 | (1,858) | 260,787 | 368,055 | 334,371 |
| Property and equipment: | | | | | | | | | | | |
| Warehouses and offices | 12,623 | - | (88) | - | 12,535 | 6,943 | 279 | (88) | 7,134 | 5,401 | 5,680 |
| Mobile equipment | 3,914 | 788 | - | - | 4,702 | 2,792 | 303 | - | 3,095 | 1,607 | 1,122 |
| Leasehold improvements | 1,030 | - | 709 | - | 1,739 | 868 | 33 | 709 | 1,610 | 129 | 162 |
| Office furniture and equipment | 6,073 | - | - | - | 6,073 | 5,868 | 26 | - | 5,894 | 179 | 205 |
| Software | 114 | - | - | - | 114 | 99 | 11 | - | 110 | 4 | 15 |
| Sub-total | 23,754 | 788 | 621 | - | 25,163 | 16,570 | 652 | 621 | 17,843 | 7,320 | 7,184 |
| Total | \$ 608,526 | \$ 52,175 | \$ - | \$ (6,696) | \$554,005 | \$ 266,971 | \$ 12,896 | \$ (1,237) | \$ 278,630 | \$ 375,375 | \$ 341,555 |

(1) Includes tangible capital assets transfers received from IRC with a value of \$2,799 (2022 - Nil) in Public Housing and \$0 (2022 - \$2,519) in Work in Progress

(2) Included in the disposals of accumulated amortization is a transfer of \$709 to Leasehold Improvements from Public Housing \$544, Help and Market Housing \$78 and Warehouse \$88.

(3) Not included in acquisition of tangible capital assets on the Consolidated Statement of Cash Flow are non-cash items of \$nil (2022 - \$nil)

(4) There were no capital leases as at March 31, 2023

Inuvialuit Water Board

Financial Statements

March 31, 2023

Inuvialuit Water Board

Financial Statements

March 31, 2023

Page

| | |
|---|---------|
| Management's Responsibility for Financial Reporting | 3 |
| Independent Auditors' Report | 4 |
| Statement of Operations | 6 |
| Statement of Accumulated Surplus | 7 |
| Statement of Change in Net Financial Assets | 8 |
| Statement of Financial Position | 9 |
| Statement of Cash Flows | 10 |
| Notes to Financial Statements | 11 - 15 |

Management's Responsibility for the Financial Statements

June 20, 2023

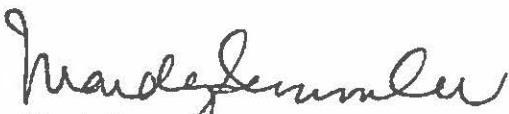
**To the Directors of
Inuvialuit Water Board**

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all of the notes to the financial statements, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements. A summary of the significant accounting policies are described in Note 2 to the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced. The internal controls are designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements.

The Directors of the Board are responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control, and exercises these responsibilities through the Board. The Board reviews internal financial statements on a monthly basis and external audited financial statements yearly. The Board also discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The external auditors, Crowe Mackay LLP, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the financial statements. The external auditors have full and free access to financial management of and meet when required. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the financial statements.



**Mardy Semmler
Executive Director
Inuvialuit Water Board**



Crowe MacKay LLP
PO Box 727
5103 51st Street
Yellowknife, NWT X1A 2N5
Main +1 (867) 920-4404
Fax +1 (867) 920-4135
www.crowemackay.ca

Independent Auditors' Report

To the Directors of Inuvialuit Water Board

We have audited the accompanying financial statements of the Inuvialuit Water Board, which comprises the statement of financial position as at March 31, 2023, and the statements of operations, accumulated surplus, change in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Inuvialuit Water Board as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Board in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Board's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Board or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Board's financial reporting process.

Independent Auditors' Report (continued)

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Board's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Board to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Crowe MacKay LLP

**Yellowknife, Northwest Territories
June 20, 2023**

Chartered Professional Accountants

Inuvialuit Water Board

Statement of Operations

| For the year ended March 31, | Budget (Note 12) | 2023 | 2022 |
|--|---------------------|------------------|-----------------|
| Revenue | | | |
| Contributions from GNWT | \$ 939,000 | \$ 939,000 | \$ 924,000 |
| Donation in-kind (Note 12) | 61,693 | 61,693 | 61,693 |
| Other revenue | - | 4,160 | 1,209 |
| Total revenues before repayable contributions | - | 1,004,853 | 986,902 |
| Repayable contributions (Note 8) | - | (239,442) | (344,372) |
| Total revenues | 1,000,693 | 765,411 | 642,530 |
| Expenses | | | |
| Advertising | 2,000 | 1,802 | 1,560 |
| Amortization | 10,000 | 10,025 | 11,975 |
| Board review and evaluation | - | 33,825 | - |
| Board travel and training | 26,500 | 14,503 | 3,867 |
| Communications | 33,000 | 27,952 | 22,572 |
| Communication strategy implementation | 10,000 | - | 8,512 |
| Community capacity initiative | 30,000 | 21,850 | - |
| Community tour | 20,000 | 10,343 | 11,351 |
| Conferences (recovery) | 4,000 | 8,366 | 3,060 |
| Equipment maintenance | 16,000 | 4,003 | 5,668 |
| Equipment rental | 6,000 | 5,961 | 7,297 |
| Honoraria | 81,500 | 82,857 | 58,381 |
| Hospitality | - | 533 | 815 |
| Interest and bank charges | 500 | 179 | 67 |
| Office supplies | 3,500 | 1,482 | 2,117 |
| Postage | 2,000 | 296 | 260 |
| Professional fees | 136,500 | 67,908 | 49,130 |
| Publications - French translation | 10,000 | - | - |
| Rent (Note 12) | 61,693 | 61,693 | 61,693 |
| Salaries and benefits | 514,000 | 391,586 | 384,234 |
| Staff travel | 19,500 | 15,986 | 9,346 |
| Staff training | 2,000 | - | - |
| Staff recruitment and relocation | 12,000 | - | - |
| Total expenses | 1,000,693 | 761,150 | 641,905 |
| Operating surplus | - | 4,261 | 625 |
| Transfer to (from) tangible capital assets | - | (102) | 585 |
| Surplus | \$ - | \$ 4,159 | \$ 1,210 |

Inuvialuit Water Board**Statement of Accumulated Surplus**

| For the year ended March 31, | 2023 | | | 2022 |
|---|--------------------|----------------|------------|------------|
| | Capital Asset Fund | Operating Fund | Total | Total |
| Balance, beginning of year | \$ 23,533 | \$ 292,174 | \$ 315,707 | \$ 315,082 |
| Operating surplus | - | 4,261 | 4,261 | 625 |
| Acquisition of tangible capital assets | 10,127 | (10,127) | - | - |
| Amortization of tangible capital assets | (10,025) | 10,025 | - | - |
| Balance, end of year | \$ 23,635 | \$ 296,333 | \$ 319,968 | \$ 315,707 |

Inuvialuit Water Board

Statement of Change in Net Financial Assets

| For the year ended March 31, | Budget (Note 12) | 2023 | 2022 |
|--|-----------------------------|-------------------|-------------------|
| Operating surplus | \$ - | \$ 4,261 | \$ 625 |
| Acquisition of tangible capital assets | (10,500) | (10,127) | (11,390) |
| Amortization of tangible capital assets | 10,000 | 10,025 | 11,975 |
| Net change in financial assets | (500) | 4,159 | 1,210 |
| Net financial assets, beginning of year | 292,174 | 292,174 | 290,964 |
| Net financial assets, end of year | \$ 291,674 | \$ 296,333 | \$ 292,174 |

Inuvialuit Water Board

Statement of Financial Position

As at March 31,

2023

2022

Financial Assets

| | | |
|--------------------------------|------------|------------|
| Cash | \$ 507,395 | \$ 560,975 |
| Temporary investments (Note 5) | 205,352 | 201,200 |
| Accounts receivable (Note 6) | 4,567 | 3,008 |
| | <hr/> | <hr/> |
| | 717,314 | 765,183 |

Liabilities

| | | |
|---|---------|---------|
| Accounts payable and accrued liabilities (Note 7) | 181,539 | 128,637 |
| Repayable contributions (Note 8) | 239,442 | 344,372 |
| | <hr/> | <hr/> |
| | 420,981 | 473,009 |

Net financial assets

296,333

292,174

Non-Financial Assets

| | | |
|----------------------------------|--------|--------|
| Tangible capital assets (Note 9) | 23,635 | 23,533 |
|----------------------------------|--------|--------|

Accumulated surplus

\$ 319,968

\$ 315,707

Approved on behalf of the Board



Director



Director

Inuvialuit Water Board

Statement of Cash Flows

| For the year ended March 31, | 2023 | 2022 |
|--|-------------------|-------------------|
| Cash provided by (used in) | | |
| Operating activities | | |
| Operating surplus (deficit) | \$ 4,261 | \$ 625 |
| Item not affecting cash: | | |
| Amortization of tangible capital assets | 10,025 | 11,975 |
| Changes in non-cash operating working capital | | |
| Accounts receivable | (1,559) | 75 |
| Accounts payable and accrued liabilities | 52,902 | (14,625) |
| Repayable contributions | (104,929) | 60,483 |
| | (39,300) | 58,533 |
| Investing activities | | |
| Purchase of temporary investments | (206,259) | (201,200) |
| Maturity of temporary investments | 202,106 | 200,000 |
| | (4,153) | (1,200) |
| Capital activity | | |
| Acquisition of tangible capital assets | (10,127) | (11,390) |
| Increase (decrease) in cash | (53,580) | 45,943 |
| Cash, beginning of year | 560,975 | 515,032 |
| Cash, end of year | \$ 507,395 | \$ 560,975 |

Inuvialuit Water Board

Notes to Financial Statements

March 31, 2023

1. Organization and Jurisdiction

The Inuvialuit Water Board (the "Board") is established under the *Northwest Territories Waters Act* (Canada) and continued under the *Waters Act* (Northwest Territories). The Board monitors and approves water use and disposal of waste in that portion of the Northwest Territories in the Inuvialuit Settlement Region.

The Board is exempt from income tax under paragraph 149(1)(c) of the *Income Tax Act* (Canada).

2. Impact of the Change in the Basis of Accounting

Section PS 3280, Asset Retirement Obligations, was issued by the Public Sector Accounting Standards Board ("PSAB") August 2018. It is effective for fiscal years beginning on or after April 1, 2022. The standard provides guidance on how to account for and report a liability for asset retirement obligations ("AROs"). The adoption of this new standard had no impact on the financial statements.

3. Significant Accounting Policies

The financial statements have been prepared by management in accordance with Canadian Public Sector Accounting Standards ("PSAS") as established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. The following is a summary of the significant accounting policies used by management in preparing these financial statements.

(a) Financial Instruments

The Board classifies its financial instruments at cost or amortized cost. The Board's accounting policy for this financial instrument category is as follows:

This category includes cash, temporary investments, accounts payable and accrued liabilities, and repayable contributions. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instruments.

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value, with the write-down being recognized in the statement of operations.

(b) Cash

Cash comprises cash on hand and demand deposits. Cash equivalents are short-term, highly liquid investments with maturities of three months or less from acquisition that are readily convertible to known amounts of cash and subject to an insignificant risk of changes in value.

(c) Tangible Capital Assets

Tangible capital assets are recorded in the Capital Asset Fund at cost. Amortization is recorded in the capital asset fund using the declining balance method at the annual rates set out in Note 9.

Inuvialuit Water Board

Notes to Financial Statements

March 31, 2023

2. Accounting Policies (continued)

(d) Fund Accounting

The Board uses fund accounting to segregate transactions between the Operating Fund and the Capital Asset Fund. The Operating Fund accounts for the Board's operating and administrative activities. The Capital Asset Fund reports the assets, liabilities, revenues and expenses related to tangible capital assets.

(e) Revenue Recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose. Restricted contributions that must be maintained in perpetuity are recorded as revenue when received or receivable, and are presented as non-financial assets in the statement of financial position.

Donation in kind for rent are recognized as contribution at their estimated fair market value at the date of the donation.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

(f) Measurement Uncertainty

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the updated amounts of revenues and expenses during the period. Actual results could differ from those estimates. Significant accounts subject to measurement uncertainty include allowances for doubtful accounts, and the useful lives of tangible capital assets.

Inuvialuit Water Board

Notes to Financial Statements

March 31, 2023

4. Future Accounting Standards

Revenue, Section PS 3400

This Section establishes standards on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations, referred to as "exchange transactions", and transactions that do not have performance obligations referred to as "non-exchange transactions." This Section applies to fiscal years beginning on or after April 1, 2023. Earlier adoption is permitted.

The impact of the transition to these accounting standards is not expected to be significant.

5. Temporary Investments

Temporary investments include two one-year guaranteed investment certificates with the Canadian Imperial Bank of Commerce. These investments generate interest at a rate of 4.15% (2022 - 0.45%) per annum and mature on November 9, 2023.

6. Accounts Receivable

| | 2023 | 2022 |
|-------------------------------|----------|----------|
| Goods and Services Tax Rebate | \$ 4,567 | \$ 3,008 |

7. Accounts Payable and Accrued Liabilities

| | 2023 | 2022 |
|---|-------------------|-------------------|
| Government of the Northwest Territories - wages payable | \$ 158,695 | \$ 94,324 |
| Accrued liabilities | 13,314 | 10,711 |
| Credit card payable | 2,575 | 20,585 |
| Other accounts payable | 6,949 | 3,017 |
| | \$ 181,533 | \$ 128,637 |

8. Repayable Contributions

| | 2023 | 2022 |
|--|-------------------|-------------------|
| Government of the Northwest Territories Department of Environment and Natural Resources | \$ 239,442 | \$ 344,372 |

9. Tangible Capital Assets

| | Rate | Cost | Accumulated Amortization | 2020 Net Book Value | 2022 Net Book Value |
|-------------------------|------|-------------------|-----------------------------|---------------------------|---------------------------|
| Furniture and equipment | 20% | \$ 52,597 | \$ 38,603 | \$ 13,994 | \$ 17,972 |
| Computer equipment | 30% | 58,034 | 48,393 | 9,641 | 5,561 |
| | | \$ 110,631 | \$ 86,996 | \$ 23,635 | \$ 23,533 |

Inuvialuit Water Board

Notes to Financial Statements

March 31, 2023

10. Economic Dependence

The Board depends on funding as contributions from the Government of the Northwest Territories ("GNWT"). Management is of the opinion that if the funding were reduced or altered, operations would be significantly affected.

11. Risk Management

The Board is exposed to credit and liquidity risks from its financial instruments. Qualitative and quantitative analysis of the significant risk from the Board's financial instruments by type of risk is provided below:

(i) Credit risk

Credit risk is the risk of financial loss to the Board if a debtor fails to make payments of interest and principal when due. The Board is exposed to this risk relating to its cash and accounts receivable.

Accounts receivable are due from various governments, government agencies and corporations. Credit risk related to accounts receivable is mitigated by internal controls and policies and oversight over arrears for the ultimate collection. Management has determined that no accounts receivable required impairment.

The Board's maximum exposure to credit risk is represented by the balance of the financial assets of \$712,747 (2021 - \$762,175).

(ii) Concentration of credit risk

Concentrations of credit risk is the risk that a customer(s) has a significant portion of the total accounts receivable balance, and thus, there is a higher risk to the Board in the event of a default. The Board does not have a concentration of credit risk.

At March 31, 2023, 100% (2022 - 100%) of the Board's cash and temporary investments were held within one of Canada's chartered banks who is insured by the Canadian Deposit Insurance Corporation. In the event of default, the Board's cash is insured up to \$100,000. This risk has not changed from the prior year.

(iii) Liquidity risk

Liquidity risk is the risk that the Board will not meet all cash outflow obligations as they come due. The Board has a liquidity risk in accounts payable and accrued liabilities of \$420,981 (2022 - \$473,009). The Board mitigates this risk by monitoring cash activities and expected outflows through budgeting and maintaining an adequate amount of cash to cover unexpected cash outflows should they arise. All the Board's financial assets and financial liabilities at March 31, 2023, mature within the next six months.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures, and methods used to measure the risk

Inuvialuit Water Board

Notes to Financial Statements

March 31, 2023

12. Related Party Transactions

During the year, honoraria and travel expenditures were paid to members of the Board of Directors. These expenditures were in the ordinary course of the Board's operations and were measured at the exchange amount.

The Board is controlled by, and regularly transacts with, the Government of the Northwest Territories. Transactions include contribution funding and donation in-kind related to rent. These transactions were in the normal course of the Board's operations. Transactions were measured at the exchange amount, which is the amount of consideration paid and agreed to by related parties.

13. Budget Amounts

The budget figures presented are those approved by the Board.

Northwest Territories Business Development and Investment Corporation

Consolidated Financial Statements

For the year ended

March 31, 2023

Northwest Territories Business Development and Investment Corporation

Management's Responsibility for Financial Reporting

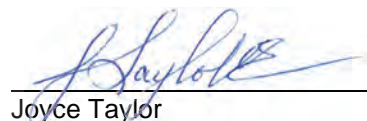
The accompanying consolidated financial statements of the Northwest Territories Business Development and Investment Corporation (the Corporation) are the responsibility of the Corporation's management and have been reviewed and approved by its board of directors.

Management is responsible for preparing these consolidated financial statements in accordance with Canadian public sector accounting standards (PSAS). Where PSAS permits alternative accounting methods, management has chosen those that are most appropriate. Where required, management's best estimates and judgement have been applied in the preparation of these consolidated financial statements.

In discharging its responsibility for the integrity, fairness and quality of the consolidated financial statements, management is responsible for maintaining financial and management control systems and practices designed to provide reasonable assurance that transactions are properly authorized and recorded, assets are safeguarded, proper records are maintained, and the Corporation complies with applicable laws and conflict of interest rules. These controls and practices help to ensure the orderly conduct of business, the accuracy of the accounting records, the timely preparation of financial information, and adherence to the Corporation's policies and statutory requirements.

The board of directors is responsible for ensuring that management fulfils its responsibilities for financial reporting and internal control. It exercises this responsibility through the Audit Committee, which is comprised of members who are not employees of the Corporation. The Audit Committee meets with management on a regular basis. The external auditors also have full and free access to the Audit Committee.

The Corporation's independent external auditor, the Auditor General of Canada, is responsible for auditing the transactions and consolidated financial statements of the Corporation and for issuing her report thereon.



Joyce Taylor
Chief Executive Officer, CPA, CA



Edwin Shu
Director, Finance and Programs, CPA, CGA

September 13, 2023



Office of the
Auditor General
of Canada

Bureau du
vérificateur général
du Canada

INDEPENDENT AUDITOR'S REPORT

To the Minister responsible for the Northwest Territories Business Development and Investment Corporation

Opinion

We have audited the consolidated financial statements of the Northwest Territories Business Development and Investment Corporation and its controlled entities (the Group), which comprise the consolidated statement of financial position as at 31 March 2023, and the consolidated statement of operations and accumulated surplus, consolidated statement of change in net financial assets and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 March 2023, and the consolidated results of its operations, consolidated changes in its net financial asset, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's *Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

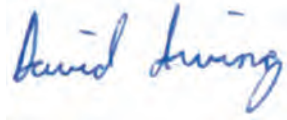
Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision, and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in blue ink that reads "David Irving". The signature is written in a cursive style with a horizontal line above the name.

David Irving, CPA, CA
Principal
for the Auditor General of Canada

Edmonton, Canada
13 September 2023

Northwest Territories Business Development and Investment Corporation**Consolidated Financial Statements March 31, 2023**

| | <u>Page</u> |
|---|-------------|
| Consolidated Statement of Financial Position | 7 |
| Consolidated Statement of Change in Net Financial Assets | 8 |
| Consolidated Statement of Operations and Accumulated Surplus | 9 |
| Consolidated Statement of Cash Flows | 10 |
| Notes to the Consolidated Financial Statements | 11 – 31 |
| Schedule A – Consolidated Schedule of Tangible Capital Assets | 32 |

Northwest Territories Business Development and Investment Corporation**Consolidated Statement of Financial Position (000's)**

| | March 31, 2023 | March 31, 2022 |
|---|---------------------|---------------------|
| | \$ | \$ |
| Financial Assets | | |
| Cash (Notes 3 and 18) | 18,156 | 15,473 |
| Accounts receivable (Notes 4, 15 and 18) | 409 | 2,195 |
| Inventories held for resale (Note 5) | 189 | 257 |
| Loans receivable (Notes 6, 7 and 18) | 42,525 | 44,184 |
| Venture investments (Note 8) | 350 | 350 |
| | <hr/> 61,629 | <hr/> 62,459 |
| Liabilities | | |
| Accounts payable and accrued liabilities | 1,320 | 1,142 |
| Other employee future benefits and compensated absences (Note 9) | 282 | 286 |
| Advances from the Government of the Northwest Territories (Notes 10 and 15) | 24,898 | 26,067 |
| Asset retirement obligations | 85 | 34 |
| | <hr/> 26,585 | <hr/> 27,529 |
| Net financial assets | <hr/> 35,044 | <hr/> 34,930 |
| Non financial assets | | |
| Tangible capital assets (Schedule A) | 145 | 172 |
| Prepaid expenses | 5 | 2 |
| | <hr/> 150 | <hr/> 174 |
| Accumulated surplus | <hr/> 35,194 | <hr/> 35,104 |

Contractual Obligations and Contingencies (Notes 13 and 14)

Approved by:



Matthew Bannister, CPA, CA
Acting Chairperson of the Board of Directors

The accompanying Notes and Schedules are an integral part of these consolidated financial statements.

Northwest Territories Business Development and Investment Corporation**Consolidated Statement of Change in Net Financial Assets (000's)**

| For the year ended March 31 | Budget 2023 | Actual 2023 | Actual 2022 |
|--|------------------------|------------------------|------------------------|
| | \$ | \$ | \$ |
| Annual surplus (deficit) | (371) | 90 | 825 |
| Amortization of tangible capital assets | 72 | 27 | 72 |
| Acquisition of prepaid expenses | - | (5) | (2) |
| Use of prepaid expenses | - | 2 | 12 |
| | - | (3) | 10 |
| Increase (decrease) in net financial assets | (299) | 114 | 907 |
| Net financial assets, beginning of year | 34,930 | 34,930 | 34,023 |
| Net financial assets, end of year | 34,631 | 35,044 | 34,930 |

The accompanying Notes and Schedules are an integral part of these consolidated financial statements.

Northwest Territories Business Development and Investment Corporation**Consolidated Statement of Operations and Accumulated Surplus (000's)**

| For the year ended March 31 | Budget 2023 | Actual 2023 | Actual 2022 |
|---|------------------------|------------------------|------------------------|
| | \$ | \$ | \$ |
| Revenues | | | |
| Interest on loans receivable | 2,160 | 2,104 | 2,270 |
| Sales and other income | 625 | 801 | 607 |
| Interest on pooled cash (Note 3) | 142 | 582 | 102 |
| | 2,927 | 3,487 | 2,979 |
| Government transfers (Note 11) | 3,049 | 3,106 | 2,882 |
| | 5,976 | 6,593 | 5,861 |
| Expenses (Note 12) | | | |
| Lending and investments | 5,235 | 4,984 | 3,912 |
| Retail and manufacturing | 1,112 | 1,519 | 1,124 |
| | 6,347 | 6,503 | 5,036 |
| Annual surplus (deficit) | (371) | 90 | 825 |
| Accumulated surplus, beginning of year | 35,104 | 35,104 | 34,279 |
| Accumulated surplus, end of year | 34,733 | 35,194 | 35,104 |

The accompanying Notes and Schedules are an integral part of these consolidated financial statements.

Northwest Territories Business Development and Investment Corporation**Consolidated Statement of Cash Flows (000's)**

| For the year ended March 31 | 2023 | 2022 |
|--|----------------------|----------------------|
| | \$ | \$ |
| Operating transactions | | |
| Cash received from: | | |
| Governments | 4,380 | 130 |
| Customers | 801 | 675 |
| Interest | 2,882 | 2,793 |
| | <hr/> 8,063 | <hr/> 3,598 |
| Cash paid for: | | |
| Compensation and benefits | 2,572 | 2,240 |
| Payments to suppliers | 1,566 | 914 |
| Interest on advances from the Government of the Northwest Territories | 392 | 633 |
| Grants and contributions | 199 | 206 |
| | <hr/> 4,729 | <hr/> 3,993 |
| Cash provided by (used for) operating transactions | <hr/> 3,334 | <hr/> (395) |
| Investing transactions | | |
| Loans receivable disbursed | (4,087) | (6,002) |
| Venture investment disbursed | - | (350) |
| Loans receivable repaid | 5,044 | 4,358 |
| | <hr/> 957 | <hr/> (1,994) |
| Cash provided by (used for) investing transactions | <hr/> 957 | <hr/> (1,994) |
| Financing transactions | | |
| Repayment of advances from the Government of the Northwest Territories | (1,608) | (367) |
| Advances from the Government of the Northwest Territories | - | - |
| | <hr/> (1,608) | <hr/> (367) |
| Cash (used for) financing transactions | <hr/> (1,608) | <hr/> (367) |
| Increase (Decrease) in cash | <hr/> 2,683 | <hr/> (2,756) |
| Cash, beginning of year | 15,473 | 18,229 |
| Cash, end of year | <hr/> 18,156 | <hr/> 15,473 |

The accompanying Notes and Schedules are an integral part of these consolidated financial statements.

Northwest Territories Business Development and Investment Corporation

Notes to the Consolidated Financial Statements March 31, 2023

1. The Corporation

(a) Authority

The Northwest Territories Business Development and Investment Corporation (the Corporation) was established on April 1, 2005, pursuant to the *Northwest Territories Business Development and Investment Corporation Act* (the Act).

The Corporation is a territorial corporation of the Government of the Northwest Territories (Government of the NWT) named in Schedule B of the *Financial Administration Act* (the FAA). Accordingly, the Corporation operates in accordance with Part 3 of the FAA, the Act and its regulations, and any directives issued to it by the Minister responsible for the Corporation (the Minister) under Section 4 of the Act.

(b) Mandate

The mandate of the Corporation is to support the economic objectives of the Government by encouraging the creation and development of business enterprises in the Northwest Territories and by providing information and financial assistance to, and making investments in, such enterprises.

(c) Government of the NWT transfers and advances

In accordance with Section 30 of the Act, the Corporation must annually submit a corporate plan, operating budget and capital budget identifying the transfers requested from the Government of the NWT for approval by the Financial Management Board (the FMB) prior to the commencement of the fiscal year. The transfers received from the Government of the NWT are for the purposes of financing the Corporation's general operations; making capital investments in, and providing working capital advances and operating subsidies to, business enterprises based on need; providing transfers for business development projects; and purchasing tangible capital assets for the Corporation. The transfers are repayable to the Government of the NWT if not completely spent within the fiscal year in which they were provided.

The Corporation and its organizations are economically dependent upon the transfers received from the Government of the NWT for their ongoing operations (Note 17).

Section 26 of the Act also authorizes the Government of the NWT to advance to the Corporation an amount out of the Consolidated Revenue Fund not exceeding \$150 million for the purposes of providing financial assistance to, or making investments in, business enterprises. These advances are repayable to the Government of the NWT on demand.

(d) Taxes

The Corporation and its organizations are exempt from the payment of municipal and territorial taxes pursuant to Section 35 of the Act and federal income tax pursuant to Section 149(1)(d) of the *Income Tax Act* of Canada.

(e) Budget

The consolidated budget figures have been derived from the budgets approved by the FMB and the Corporation's board of directors. Other budgeted amounts have been approved by the Corporation's senior management.

Northwest Territories Business Development and Investment Corporation

Notes to the Consolidated Financial Statements March 31, 2023

2. Summary of significant accounting policies

These consolidated financial statements are prepared in accordance with Canadian public sector accounting standards (PSAS) as issued by the Public Sector Accounting Board (the PSAB).

(a) Measurement uncertainty

The preparation of the consolidated financial statements, in accordance with PSAS, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and contingent liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. By their nature, these estimates are subject to measurement uncertainty. The effect on the consolidated financial statements of changes to such estimates and assumptions in future periods could be significant, although at the time of preparation of these consolidated financial statements, management believes the estimates and assumptions to be reasonable.

The more significant estimates relate to the determination of the valuation of loans receivable, impaired loans, venture investments, amortization, and the allowance for credit losses, the provision for termination and removal benefits, and services received without charge and asset retirement obligations. A variation in the quality of the loan portfolio or economic conditions under which these estimates are made could result in significant changes in these management estimates.

The significant accounting policies followed by the Corporation in the preparation of these consolidated financial statements are summarized below:

(b) Principles of consolidation

The consolidated financial statements include the assets, liabilities, revenues and expenses of the reporting entity, which includes the Corporation and the organizations it controls. All inter-entity transactions and balances have been eliminated upon consolidation. These consolidated financial statements include the accounts of the following organizations:

| Organization | Location | Percentage Ownership | Incorporation Date |
|--|----------------------------------|----------------------|---------------------------------------|
| Light manufacturing | | | |
| 913044 N.W.T. Ltd. (o/a Fort McPherson Tent & Canvas) | Fort McPherson, NT | 100% | September 25, 1991 |
| Aklavik & Tuktoyaktuk Furs Ltd. | Tuktoyaktuk, NT | 100% | June 30, 1997 |
| Dene Fur Clouds Ltd. | Fort Providence, NT | 100% | December 18, 1997 |
| Fine arts and crafts | | | |
| Acho Dene Native Crafts Ltd. 5983 N.W.T. Ltd. (o/a Uluk-haktok Arts Centre) | Fort Liard, NT Ulukhaktok, NT | 100% 100% | October 15, 1992 February 12, 2008 |
| Wholesale/retail stores | | | |
| Arctic Canada Trading Co. Ltd. | Yellowknife, NT | 100% | June 28, 1997 |
| Muskox Harvesting | | | |
| 6355 N.W.T. Ltd. | Sachs Harbour, NT | 100% | May 12, 2011 |

2. Summary of significant accounting policies (continued)**(c) Cash**

Cash is comprised of bank account balances (net of outstanding cheques). Surplus cash is pooled with the Government of the NWT's surplus cash that is invested in a diversified portfolio of high grade, short-term income producing assets which can be withdrawn at any time, and are not restricted by maturity dates on investments made by the Government of the NWT. Cash also includes funds and reserves subject to restrictions as described in Note 3.

(d) Accounts receivable

Accounts receivable are recorded at cost. A valuation allowance is recorded when the collection of a receivable is considered doubtful.

(e) Inventories held for resale

Inventories held for resale consist of finished goods, work-in-process and raw material and are carried at the lower of cost and net realizable value (NRV), with cost being determined on a first in, first out basis. In estimating NRV, an allowance for obsolescence is considered to address potential decreases in value due to factors such as inventory age, changing market conditions, and deterioration. The inventory allowances are reviewed annually for each subsidiary to ensure that reported net inventory values represent the expected net realizable value based on age and other factors.

(f) Loans receivable

Loans receivable are initially recognized at cost. Valuation allowances are used to adjust the carrying amount of loans receivable to the lower of cost and net recoverable value. Concessionary loans are recorded at net present value at issue, and the related present value discounts are expensed. Loans are classified as impaired when, in management's opinion, there is no longer reasonable assurance of the timely collection of the full amount of principal and interest.

Prior to the COVID-19 pandemic, loans were considered in default when payment was three months past due (unless the loan was fully secured), or six months past due (regardless of whether the loan was fully secured). However, under the COVID-19 economic relief programs, clients were able to obtain low interest loans and/or reduce or defer their loan payments for the 2020-2021 fiscal year without penalty or additional interest charges. Impairment for these loans were assessed differently. The Corporation conducted client surveys, reviewed loan extension and restructuring requests as well as loan payments received in 2021-2022 to determine whether loans were performing or impaired. The three and six months policy resumed in 2022-23.

Loans receivable with concessionary terms are considered in part to be grants and are recorded on the date of issuance at face value discounted by the amount of the grant portion. The discounted value and the effective interest rate are determined using the prime rate adjusted for risk at the date of issuance. At the date of issue, the grant portion is calculated as the difference between the face and discounted value of the loan and recorded as interest expense. The grant portion is recognized as an expense at the date of issuance of the loan or when the concession is provided. These loans are carried at amortized costs with the discount being recorded as an increase in the loan balance and an increase to interest income over the term of the loan using the effective interest rate method.

2. Summary of significant accounting policies (continued)**(f) Loans receivable (continued)**

When a loan is classified as impaired, the carrying amount of the loan is reduced to its estimated net recoverable value through an adjustment to the allowance for credit losses. Subsequent changes in the estimated net recoverable value are also adjusted through the allowance for credit losses.

Interest income is recognized on an accrual basis using the effective interest rate method until such time as the loan is classified as impaired. All payments received (i.e., recoveries) subsequent to a

loan, or loan with concessionary terms, being classified as impaired are offset against the allowance for credit losses. The loan reverts to performing status when all provisions for credit losses are reversed and, in management's opinion, the ultimate collection of principal and interest is reasonably assured. At that time, previously non-accrued interest income is recognized as interest income.

In accordance to the FAA, the Corporation's board of directors may approve the write-off of debts owing to the Corporation. An account that has been written off is still subject to collection action. Once an account has been forgiven, no further collection action is possible.

(g) Allowance for credit losses

The allowance for credit losses represents management's best estimate of the probable credit losses existing in the loan portfolio. In determining the allowance for credit losses, management segregates probable credit losses into two components: specific and general.

The specific allowance is established on an individual loan basis to recognize credit losses. When a loan is considered impaired, the carrying amount of the loan is reduced to its estimated net recoverable value by discounting the expected future cash flows at the effective interest rate inherent in the loan. If the expected future cash flows cannot be reasonably determined, the fair value of the underlying security of the loan is used to determine net recoverable value.

The general allowance is established using management's best judgement to reflect the probable losses on performing loans which cannot yet be specifically identified as impaired. The general allowance is based on the Corporation's historical loan loss experience, aggregate exposure to particular industries or geographical regions and prevailing economic conditions.

The allowance for credit losses is an accounting estimate based on historical loan loss experience and an assessment of current economic conditions. Events may occur that render the underlying assumptions invalid and thus cause actual credit losses to vary significantly from management's best estimate.

The allowance is increased or decreased by changes in the estimated net recoverable values during the current period and is reduced by recoveries and loan write-offs.

2. Summary of significant accounting policies (continued)**(h) Venture investments**

Venture investments are recognized at cost less any write-downs to reflect impairment in value.

Gains and losses on disposal are recognized in income when realized. Where there has been a significant and other than temporary decline in value, the investment is written down to recognize the loss. Dividends from venture investments are included in revenue when received. When they are received, they are deposited to the Venture Investment Fund to be used for additional investments in venture activities.

There is no active quoted market.

(i) Accounts payable and accrued liabilities

Accounts payable and accrued liabilities include trade payables and liabilities, accrued payroll and benefits and vacation pay payable. These liabilities are valued at cost.

(j) Asset retirement obligations

The fair value of an asset retirement obligation is recognized in the period in which the obligation is incurred and is discounted from the expected date of settlement back to its present value using the Corporation's credit-adjusted risk-free rate. The fair value of the estimated obligation is recognized as a liability, with a corresponding increase in the carrying amount of the related asset.

The costs capitalized to the related assets are amortized to earnings in a manner consistent with the amortization of the underlying asset. The liability amount is increased in each reporting period due to the passage of time and the amount of accretion is charged to earnings in the period. Revisions to the estimated timing of cash flows or to the original estimated undiscounted costs could also result in an increase or decrease to the obligation. Actual costs incurred upon settlement of a retirement obligation are charged against the obligation to the extent of the liability recognized.

(k) Government transfers

Government transfers are recognized as revenue when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

The Government of the NWT provides certain services without charge to the Corporation. The estimated cost of these services is recognized as services received without charge, which is included in government transfers, and is included in the Corporation's expenses.

Northwest Territories Business Development and Investment Corporation

Notes to the Consolidated Financial Statements March 31, 2023

2. Summary of significant accounting policies (continued)

(l) Post-employment benefits

- i) **Pension benefits:** Substantially all of the employees of the Corporation are covered by the public service pension plan (the Plan), a contributory defined benefit plan established through legislation and sponsored by the Government of Canada. Contributions are required by both the employees and the Corporation to cover current service cost. Pursuant to legislation currently in place, the Corporation has no legal or constructive obligation to pay further contributions with respect to any past service or funding deficiencies of the Plan. Consequently, contributions are recognized as an expense in the year when employees have rendered service and represent the total pension obligation of the Corporation.
- ii) **Termination and removal benefits:** Employees are entitled to termination benefits and reimbursement of removal costs, as provided for under labour contracts and conditions of employment, based upon years of service. The benefits are paid upon resignation, retirement or death of an employee. The cost of these benefits is accrued as employees render the services necessary to earn them. Termination benefits are also recognized when employees are identified for lay-off. The cost of the benefits has been determined based on an actuary assessment.

(m) Tangible capital assets

Tangible capital assets are carried at cost less accumulated amortization and write-downs. Amortization is recognized on a straight-line basis over the estimated useful lives of the assets as follows:

| | |
|------------------------|---------------|
| Land | Not amortized |
| Buildings | 20 years |
| Vehicle and equipment | 4 years |
| Leasehold improvements | 4 years |
| Computer equipment | 4 years |

Tangible capital assets are written down when conditions indicate that they no longer contribute to the Corporation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

(n) Financial instruments

The Corporation's financial instruments consists of cash, accounts receivable, loans receivable, venture investments, accounts payable and accrued liabilities, and the advances from the Government of the NWT. These financial instruments are measured at cost.

(o) Non financial assets

Non financial assets are not available to discharge existing liabilities and are held for use in provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non financial assets during the year, together with the excess revenues over expenses, provides the change net financial assets during the year.

Northwest Territories Business Development and Investment Corporation

Notes to the Consolidated Financial Statements March 31, 2023

2. Summary of significant accounting policies (continued)

(p) Segment disclosure

The Corporation presents segment information for lending and investment and retail and manufacturing activities. Lending and investment represent the activities of the Corporation and retail and manufacturing represents the activities of the organizations the Corporation controls. All revenues except for sales and other income are generated from lending and investment activities.

(q) New accounting standards

On April 1, 2022, the Corporation adopted Public Accounting Standard for Assets Retirement Obligations - PS 3280. The standard was adopted prospectively from the date of adoption. The new section established standards on how to report a liability for asset retirement obligations. The Corporation also adopted new standard PS 3400-Revenue which account for how to report revenue arising from transactions that include performance obligations and transactions that do not have performance obligations.

These new standards have no effect on the financial statements.

3. Cash

Cash is comprised of cash held by the Corporation for operations, in funds and reserves established under the Act, and for post-employment benefits, as well as cash held by the Corporation's organizations. Cash is pooled with the Government of the NWT's surplus cash that is invested in a diversified portfolio of high grade, short-term income producing assets. Cash can be withdrawn at any time and is not restricted by maturity dates on investments made by the Government of the NWT. The eligible classes of securities, categories of issuers, limits and terms are approved by the Department of Finance. All instruments, depending on the investment class, are rated R-2 High or better from the Dominion Bond Rating Service Limited. The Corporation earned \$582,000 in interest at an average investment yield of 3.42% during the year (2022: \$102,000 at an average investment yield of 0.71%).

In accordance with Section 27 of the Act, the Corporation is required to establish a Loan and Investments Fund for its lending and investing activities. The Program, Projects and Services Continuation Regulations (Regulations) of the Corporation specifies in Part 1 Section 4 (2), that a Loans and Bonds Fund will be used to record the lending operations while in Part 2 Section 19 (2), a Venture Investment Fund will be used to record the venture investment operations. Furthermore, under the Regulations Part 2 Section 18 (2), the Corporation has the obligation to continue to maintain a Capital Fund and the Subsidy Fund.

In addition to these funds, the Corporation is required under the Regulations Part 2 Sections 18 (6) and 19 (5) to establish a Capital Reserve Fund and Venture Reserve Fund respectively. The Corporation will continue to deposit to the reserve funds an amount equal to 10% of each capital or venture investment made. The Corporation may use the reserve funds for further investment or financing for its organizations and venture investments through approved drawdowns.

The Corporation is responsible for administering post-employment benefits including the cash held (Note 9b).

Northwest Territories Business Development and Investment Corporation**Notes to the Consolidated Financial Statements
March 31, 2023**

3. Cash (continued)

| | 000's | |
|--|---------------|---------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Cash held by the Corporation for operations | 6,128 | 3,795 |
| Cash held by the Corporation's organizations | 1,946 | 2,105 |
| | 8,074 | 5,900 |
| Venture Investment Fund | 3,805 | 3,805 |
| Capital Fund | 873 | 873 |
| Subsidy Fund | 610 | 559 |
| Venture Reserve Fund | 521 | 521 |
| Loans and Bonds Fund | 4,126 | 3,668 |
| Capital Reserve Fund | 147 | 147 |
| | 10,082 | 9,573 |
| | 18,156 | 15,473 |

4. Accounts receivable

| | 000's | |
|--|------------|--------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Receivables | 257 | 182 |
| Receivables from the Government of the Northwest Territories | 85 | 2,079 |
| Receivable from the Government of Canada | 175 | 49 |
| Less: provision for doubtful accounts | (108) | (115) |
| | 409 | 2,195 |

5. Inventories held for resale

| | 000's | |
|-----------------|------------|------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Arts and crafts | 48 | 70 |
| Canvas products | 141 | 187 |
| | 189 | 257 |

Northwest Territories Business Development and Investment Corporation

Notes to the Consolidated Financial Statements March 31, 2023

5. Inventories held for resale (continued)

During the year, \$45,000 of inventories were written down (2022: \$60,000) and no inventories were pledged as security. Also, during the year, the Corporation had \$99,000 in recoveries on inventory that had been previously written down (2022: \$99,000). Inventory write-downs and recoveries are included in the cost of goods sold. Effective April 01, 2022, the Corporation changed the write down estimate from three to five years.

6. Loans receivable

The Corporation provides variable and fixed rate loans for periods up to five years with the amortization period not to exceed twenty-five years.

The Corporation charges its clients prime plus 2%, 3%, or 4%, depending on the security provided, client's management ability, the client's investment, and the amortization period. The Corporation holds various types of security on its loans, including real property, equipment, guarantees and general security agreements. Loans receivable are expected to mature as follows:

| | | 000's | | | |
|--|--------------|------------|---------------|------------|---------------|
| | | 2023 | | 2022 | |
| | | Rate Range | Balances | Rate Range | Balances |
| | | % | \$ | % | \$ |
| Performing | 1 year | 5.45-7.45 | 3,307 | 4.70-7.95 | 6,305 |
| loans due | 1-2 years | 2.95-6.75 | 3,640 | 5.45-7.45 | 3,636 |
| within: | 2-3 years* | 1.75-6.45 | 6,853 | 2.95-6.95 | 3,920 |
| | 3-4 years* | 1.75-6.45 | 10,335 | 1.75-6.95 | 9,881 |
| | over 4 years | 3.00-8.95 | 9,972 | 1.75-6.45 | 12,173 |
| | | | 34,107 | | 35,915 |
| Accrued loan interest receivable | | | 328 | | 662 |
| Impaired loans | | | 12,128 | | 11,200 |
| | | | 46,563 | | 47,777 |
| Less: allowance for credit losses (Note 7) | | | 4,038 | | 3,593 |
| | | | 42,525 | | 44,184 |

* These loans receivable have been reduced by \$86,000 (2022: \$153,000) under the concessionary terms

In 2023, no accounts were written off (2022: four accounts representing two borrowers totalling \$230,000 plus a receivable unrelated to loans in the amount of \$6,000) by the board of directors. One account totalling \$179,911 (including impaired interest of \$57,333 not recognized) was forgiven (2022: fourteen accounts representing ten borrowers totalling \$3,473,000, including impaired interest of \$1,513,000 not recognized) by the FMB. Recoveries on loans previously written off from both loans receivable and allowance totalled \$28,000 (2022: \$18,000).

Northwest Territories Business Development and Investment Corporation

Notes to the Consolidated Financial Statements March 31, 2023

6. Loans receivable (continued)

Concentration of credit risk

Concentration of credit risk may arise from exposure to groups of debtors having similar characteristics such that their ability to meet their obligations may be affected similarly by changes in economic or other conditions. The concentrations of performing loans and impaired loans by industry sector and geographic concentrations are displayed in the following tables:

Industry sector concentration

| Sectors | 000's | | | |
|---|---------------|---------------|---------------|---------------|
| | 2023 | | 2022 | |
| | Performing | Impaired | Performing | Impaired |
| | \$ | \$ | \$ | \$ |
| Accommodations, food and beverage | 4,436 | 2,557 | 6,852 | 1,207 |
| Agriculture | 183 | 2,386 | 276 | 2,333 |
| Arts and craft | 4 | 333 | 5 | 346 |
| Business services | 331 | 3 | 125 | 3 |
| Communication | - | 450 | - | 523 |
| Construction | 5,488 | 2,545 | 5,566 | 2,715 |
| Educational services | 14 | - | 31 | - |
| Entertainment and recreation | 539 | - | 18 | - |
| Finance and insurance | 273 | - | 296 | - |
| Fisheries and wildlife | 29 | 11 | 37 | 13 |
| Forestry and logging | 23 | - | 57 | - |
| Health care | 52 | - | 68 | - |
| Information and cultural industries | 52 | - | 69 | - |
| Management of companies | 1,486 | - | 1,555 | - |
| Manufacturing | 1,292 | - | 1,183 | 2 |
| Mining | 97 | - | 123 | - |
| Oil and gas | - | 337 | - | 359 |
| Other services | 2,074 | 33 | 1,852 | 38 |
| Professional, scientific and technical services | 265 | - | 331 | - |
| Real estate | 7,138 | 140 | 7,498 | 157 |
| Retail | 7,058 | 1,184 | 6,390 | 1,236 |
| Transportation and storage | 2,129 | 1,396 | 2,317 | 1,495 |
| Travel and tourism | 492 | 753 | 539 | 773 |
| Wholesale | 652 | - | 727 | - |
| | 34,107 | 12,128 | 35,915 | 11,200 |

Northwest Territories Business Development and Investment Corporation
Notes to the Consolidated Financial Statements
March 31, 2023

6. Loans receivable (continued)
Geographic concentration

| Regions | 000's | | | |
|----------------|---------------|---------------|---------------|---------------|
| | 2023 | | 2022 | |
| | Performing | Impaired | Performing | Impaired |
| | \$ | \$ | \$ | \$ |
| Beaufort-Delta | 3,360 | 451 | 3,387 | 512 |
| Dehcho | 5,053 | 2,064 | 4,990 | 2,251 |
| North Slave | 5,850 | 5,904 | 7,893 | 4,465 |
| Sahtu | 3,614 | 49 | 2,071 | 67 |
| South Slave | 16,230 | 3,660 | 17,574 | 3,905 |
| | 34,107 | 12,128 | 35,915 | 11,200 |

The following table illustrates performing loans outstanding classified by the Corporation's credit risk rating system:

| Credit risk rating | 000's | |
|--------------------|---------------|---------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Low | 17,730 | 19,293 |
| Medium | 14,971 | 14,193 |
| High | 1,406 | 2,429 |
| | 34,107 | 35,915 |

The Corporation considers a loan past due when a client has not made a payment in accordance with the payment terms. The following table presents the carrying value of loans that are past due but not classified as impaired because they did not meet the criteria of impairment:

| Loans past due but not impaired | 2023 | 2022 |
|---------------------------------|----------|-----------|
| 31 – 60 days | 3 | 22 |
| 61 – 90 days | - | - |
| Over 90 days | - | - |
| | 3 | 22 |

The risk exposure relating to loans is directly impacted by the clients' ability to meet their obligations. Among other factors, this ability is impacted by the clients' exposure to fluctuations in the economy of the Northwest Territories. To mitigate this risk, the Corporation limits the concentration of loans with any individual client. Under its regulations, the maximum the Corporation can lend to or invest in any one business enterprise or group of related enterprises is \$2 million. Amounts greater than \$2 million must be approved by the FMB. There were no loans approved by the FMB in 2023 (2022: nil).

Northwest Territories Business Development and Investment Corporation**Notes to the Consolidated Financial Statements
March 31, 2023**

6. Loans receivable (continued)

The table represents loans receivable with and without concessionary terms before allowance:

| Concessionary loans | 000's | |
|----------------------------------|---------------|---------------|
| | 2023 | 2022 |
| | \$ | \$ |
| With no concessionary terms | 45,153 | 45,278 |
| With concessionary terms | 1,082 | 1,837 |
| Accrued loan interest receivable | 328 | 662 |
| | 46,563 | 47,777 |

Economic relief measures extended

Loans with concessionary terms

The Corporation offered low interest working capital loans during the pandemic in 2021. Loans up to \$25,000 or higher in certain circumstances, were provided to qualified businesses at a rate of 1.75% on unsecured loans, which normally have an interest rate of 6.45% (prime + 4%).

The specific allowance on loans with concessionary terms is \$89,000 (2022: \$56,000).

Loan payments deferred

In 2021, the Corporation allowed clients that applied to have their loan repayments reduced or deferred without penalty or additional interest charges. Approval was provided for interest and payment deferrals throughout the year for all qualified loans receivable.

With the continued impact of COVID-19 affecting the Northwest Territories' economy in 2022 and 2023, the Corporation's Application Review Committee approved zero loans (2022: thirty-one loans) with additional deferral options.

These deferrals have no concessionary terms and will include penalty and/or additional interest charges. The value of these loans is \$10,966,329 (2022: \$11,936,673) before credit allowance of \$ 2,425,944 (2022: \$3,391,650).

New economic relief measures

In 2023, the Corporation's Application Review Committee approved forty-one loans (2022: nil) to be deferred for a three-month period in response to the severe flooding in Hay River. The unprecedented natural disaster necessitated these deferral options to support the affected borrowers during the challenging period.

These deferrals have no concessionary terms and will include penalty and/or additional interest charges. The value of these loans at March 31st, 2023 is \$11,139,291 (2022: \$9,947,986) before credit allowance of \$ 127,071 (2022: \$83,692).

Northwest Territories Business Development and Investment Corporation**Notes to the Consolidated Financial Statements
March 31, 2023**

7. Allowance for credit losses

| | 000's | |
|---|--------------|--------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Balance, beginning of year | 3,593 | 5,199 |
| Provision for credit losses | 742 | 912 |
| Loans written off and forgiven | - | (2,154) |
| Recoveries from repayments of allowance | (297) | (364) |
| Balance, end of year | 4,038 | 3,593 |
| Comprised of: | | |
| Specific allowance* | 3,354 | 2,875 |
| General allowance | 684 | 718 |
| Balance, end of year | 4,038 | 3,593 |

* The specific allowance includes \$89,000 (2022: \$56,000) for the economic relief working capital loans that were disbursed in 2021 (Note 6).

8. Venture investments

The Corporation's portfolio of venture investments is focused on providing financing in the form of preferred shares and debt to companies in the Northwest Territories. As at March 31, 2023, the Corporation does not have significant influence in the companies in which it has invested.

The total cumulative venture investments at March 31, 2023 were \$943,000 (2022: \$943,000) with accumulated write-downs of \$593,000 (2022: \$593,000). In 2023, no venture investments were approved for write-off (2022: nil) by the board or for forgiveness by the FMB (2022: nil).

Preferred shares and dividends

Investments in preferred shares carry the right of conversion to common shares. This right, if exercised, may result in the holding of a controlling interest under certain circumstances. Preferred shares are redeemable at the option of the issuer and earn dividends at variable rates. Investment yields vary from year to year due to the amount and timing of the dividends received.

9. Other employee future benefits and compensated absences**(a) Pension benefits**

Substantially all of the employees of the Corporation are covered by the Plan (Note 2(l)(ii)). Contributions are required by both the employees and the Corporation. The President of the Treasury Board of Canada sets the required employer contributions based on a multiple of the employees' required contribution. The required employer contribution rate is dependent on the employee's employment start date.

Northwest Territories Business Development and Investment Corporation**Notes to the Consolidated Financial Statements
March 31, 2023**

9. Other employee future benefits and compensated absences (continued)**(a) Pension benefits (continued)**

For employment start dates before January 1, 2013, the Corporation's contribution rate effective at year-end was 1.02 times (2022: 1.01) the employee's contribution; and for employment start dates after December 31, 2012, the Corporation's contribution rate effective at year-end was 1.0 times (2022: 1.0) the employee's contribution. Total contributions of \$163,000 (2022: \$154,000) were recognized as an expense in the current year. The Corporation's and employees' contributions to the Plan for the year were as follows:

| | 000's | |
|-----------------------------|-------|------|
| | 2023 | 2022 |
| | \$ | \$ |
| Corporation's contributions | 163 | 154 |
| Employees' contributions | 162 | 154 |

The Government of Canada holds a statutory obligation for the payment of benefits relating to the Plan. Pension benefits generally accrue up to a maximum period of 35 years at an annual rate of 2% of pensionable service times the average of the best five consecutive years of earnings. The benefits are coordinated with Canada Pension Plan and they are indexed to the increase in the Consumer Price Index.

(b) Termination, removal benefits and leave

The Corporation provides termination benefits to employees based on years of service and final salary (Note 2(l)(ii)). It also provides removal assistance, along with sick and special leave to employees, as provided under labour contracts. This benefit plan is pre-funded from current contributions and recognized as part of cash.

The most recent actuarial valuation was completed in May 2023 and the information has been extrapolated to year-end. The values presented below are for the benefits under the severance, removal and compensated absences for the Corporation.

| Change in Obligation | 000's | |
|---|------------|------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Accrued benefit obligation, beginning of year | 198 | 142 |
| Current period benefit cost | 9 | 11 |
| Interest cost | 7 | 4 |
| Benefit payments | (4) | (21) |
| Actuarial loss (gain) | (51) | (62) |
| Accrued benefit obligation, end of year | 159 | 198 |
| Unamortized net actuarial gain | 123 | 88 |
| Accrued benefit liability* | 282 | 286 |

*Total retirement, post-employment, and other leave benefits includes \$250,340 (2022: \$246,158) related to severance and removal and \$31,683 (2022: \$31,955) related to compensated absences.

Northwest Territories Business Development and Investment Corporation**Notes to the Consolidated Financial Statements
March 31, 2023**

9. Other employee future benefits and compensated absences (continued)**(b) Termination, removal benefits and leave (continued)**

| Benefit Expense | 000's | |
|---------------------------------------|--------------|-------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Current period benefit cost | 9 | 11 |
| Interest cost | 7 | 4 |
| Amortization of actuarial (gain) loss | (8) | (6) |
| Post-employment benefits | 8 | 9 |

The discount rate used in determining the accrued benefit obligation is an average of 4.80% (2022: 4.10%). The assumed rate of compensation increase is 2% (2022: 2%). Unamortized actuarial gains and losses are amortized straight line over the expected average remaining service lives of active employees which is 10.3 years (2022: 10.3 years). No inflation was applied.

10. Advances from the Government of the Northwest Territories

For the purpose of providing financial assistance to or making investments in business enterprises, the Act authorizes the Corporation to borrow from the Government of the NWT through advances. Increases to the outstanding balance of the advances must be approved by the FMB based on the needs of the Corporation. The balance was not to exceed \$45 million (2022: \$45 million) as at March 31, 2023.

Interest on the advances is based on the rate set during the last week of each month for the Government of Canada 3-year bonds, compounded annually. The rate varied from 2.54% to 3.94% (2022: 0.48% to 2.31%) during the year.

| | 000's | |
|---|---------------|---------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Balance, beginning of year | 26,067 | 26,798 |
| Interest expense and cost of interest (Note 12) | 831 | 269 |
| Repayment of Advances (Note 18) | (2,000) | (1,000) |
| Advances received | - | - |
| Balance, end of year | 24,898 | 26,067 |

During the year, no advances were provided to the Corporation (2022: nil) to cover new loans receivable. The \$2,000,000 paid during the year represents \$1,608,000 in principal and \$392,000 in interest.

Northwest Territories Business Development and Investment Corporation**Notes to the Consolidated Financial Statements
March 31, 2023**

11. Government transfers

| | 000's | | | | | |
|--|------------------------------|---------------------------------------|--------------|------------------------------|---------------------------------------|--------------|
| | Lending/ Invest- ments | 2023 Retail/ Manufac- turing | Total | Lending/ Invest- ments | 2022 Retail/ Manufac- turing | Total |
| | \$ | \$ | \$ | \$ | \$ | \$ |
| Government of the Northwest Territories: | | | | | | |
| Operations and maintenance | 1,692 | 450 | 2,142 | 1,565 | 510 | 2,075 |
| Services received without charge (Note 16) | 746 | - | 746 | 710 | - | 710 |
| | 2,438 | 450 | 2,888 | 2,275 | 510 | 2,785 |
| Federal programs | 218 | - | 218 | 97 | - | 97 |
| | 2,656 | 450 | 3,106 | 2,372 | 510 | 2,882 |

A stipulation included in the agreement is for any unspent funds to be repaid to the Government of the NWT. There were no unspent amounts in 2023 (2022: nil).

Northwest Territories Business Development and Investment Corporation

Notes to the Consolidated Financial Statements March 31, 2023

12. Consolidated budgeted figures and expenses by object

The consolidated budgeted figures have been approved by the Minister and the FMB.

| | Consolidated (000's) | | | | | | | |
|--|----------------------|-----------------------|------------------------|--------------|--------------|-----------------------|------------------------|--------------|
| | 2023 | | | | 2022 | | | |
| | Total Budget | Lending / Investments | Retail / Manufacturing | Total | Total Budget | Lending / Investments | Retail / Manufacturing | Total |
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Advertising and promotion | 47 | 18 | 7 | 25 | 29 | 14 | 2 | 16 |
| Amortization | 72 | 8 | 19 | 27 | 77 | 53 | 19 | 72 |
| Asset retirement | 1 | - | 2 | 2 | - | - | 2 | 2 |
| Bad debts | 4 | - | 27 | 27 | 6 | - | 2 | 2 |
| Bank charges and interest | 26 | 2 | 27 | 29 | 29 | 2 | 26 | 28 |
| Board members | 79 | 29 | 2 | 31 | 48 | 14 | 2 | 16 |
| Business Development Fund | 200 | 199 | - | 199 | 200 | 206 | - | 206 |
| Business Service Centre | 282 | 275 | - | 275 | 233 | 246 | - | 246 |
| Compensation and benefits | 3,276 | 2,301 | 263 | 2,564 | 2,727 | 2,203 | 225 | 2,428 |
| Computers and communications | 137 | 96 | 28 | 124 | 128 | 81 | 21 | 102 |
| Cost of goods sold | 625 | - | 825 | 825 | 763 | - | 640 | 640 |
| Digital technology support | - | 218 | - | 218 | - | - | - | - |
| Insurance | 26 | - | 32 | 32 | 24 | - | 28 | 28 |
| Interest expense and cost of interest rate reduction | 230 | 831 | - | 831 | 225 | 269 | - | 269 |
| Office and general | 59 | 137 | 38 | 175 | 77 | 50 | 10 | 60 |
| Provision for (recovery of) credit losses (net) | 750 | 445 | - | 445 | 650 | 547 | - | 547 |
| Professional services | 248 | 220 | 94 | 314 | 118 | 47 | 53 | 100 |
| Rent | 179 | 169 | 15 | 184 | 176 | 170 | 15 | 185 |
| Repairs and maintenance | 19 | - | 26 | 26 | 15 | - | 19 | 19 |
| Site clean up | - | - | 70 | 70 | - | - | - | - |
| Training and workshops | - | 17 | - | 17 | - | 7 | - | 7 |
| Travel | 28 | 19 | 3 | 22 | 53 | 3 | 1 | 4 |
| Utilities | 59 | - | 41 | 41 | 71 | - | 59 | 59 |
| | 6,347 | 4,984 | 1,519 | 6,503 | 5,649 | 3,912 | 1,124 | 5,036 |

Northwest Territories Business Development and Investment Corporation

Notes to the Consolidated Financial Statements March 31, 2023

13. Contractual obligations

As at March 31, 2023, there were no loans to businesses approved but not yet disbursed (2022: \$370,000 at a weighted average interest rate of 5.1%). These loans do not form part of the loans receivable balance until disbursed. Also, as at March 31, 2023, there were no approved ventures not disbursed (2022: nil) and all contributions to businesses approved have been disbursed (2022: nil).

14. Contingencies

Loans

The Corporation has one outstanding loan to a Northern Community Futures organization for their own lending purposes totalling \$273,000 (2022: one loan totalling \$296,000). Loans provided by this organization may be assigned to the Corporation when impaired. If assigned, the Corporation would then write off the Northern Community Futures organization loan balance and would attempt to recuperate its loss directly from the borrowers. In 2023, no accounts were assigned to the Corporation (2022: nil).

Letters of credit

The Corporation has one outstanding irrevocable standby letter of credit in the amount of \$2,000,000 (2022: \$2,000,000) that expires in fiscal 2024. Payment by the Corporation is due from this letter in the event that the applicant is in default of the underlying debt. To the extent that the Corporation must pay third parties as a result of this agreement, this payment will be owed to the Corporation by the applicant. The letter of credit is secured by promissory note, general security agreement, guarantee or collateral mortgage. During the year, no payment was made (2022: nil).

15. Related party transactions

The Corporation is related in terms of common ownership to all Government of the NWT created departments, territorial corporations, public agencies, its board of directors and key management personnel and their close family members. The Corporation enters into transactions with these entities in the normal course of business and on normal trade terms applicable to all individuals and enterprises except that certain services are provided without charge (Note 16).

Northwest Territories Business Development and Investment Corporation**Notes to the Consolidated Financial Statements**
March 31, 2023

15. Related party transactions (continued)

Transactions with related parties during the year and balances at year end are as follows:

| | 000's | |
|---|--------|--------|
| | 2023 | 2022 |
| | \$ | \$ |
| Revenues | | |
| Sales | 31 | 15 |
| Government of the NWT transfers (Note 11) | 2,888 | 2,785 |
| Expenses | | |
| Purchases | 948 | 208 |
| Interest on advances from the Government of the NWT | 831 | 269 |
| Balances at year end | | |
| Accounts receivable | 86 | 2,079 |
| Accounts payable and accrued liabilities | 293 | 182 |
| Advances from the Government of the NWT | 24,898 | 26,067 |

16. Services received without charge

The Corporation records the estimated cost of services provided by the Government of the NWT without charge. Services received without charge from the Government of the NWT include regional and human resource services and office accommodation. The estimated cost of such services is as follows:

| | 000's | |
|---------------|------------|------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Staff support | 524 | 488 |
| Accommodation | 222 | 222 |
| | 746 | 710 |

17. Economic dependence

The Corporation received 45.6% (2022: 47.5%) of its revenues in the form of a contribution and services without charge from the Government of the NWT. The Corporation's continued operations are dependent on these arrangements.

Northwest Territories Business Development and Investment Corporation

Notes to the Consolidated Financial Statements March 31, 2023

18. Risk management

The Corporation is exposed to the following risks as a result of holding financial instruments:

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to meet its obligations.

The risk associated with cash is minimized substantially by ensuring that these financial assets are placed with well-capitalized financial institutions.

Credit granting and loan management are based on established credit policies. The maximum exposure to credit risk from borrowers and investees is limited to the carrying amount of the loans and investments. The Corporation's management of credit exposures from borrowers and investees includes:

- a standardized credit risk rating classification system established for all loans;
- credit policies and directives, communicated to lending officers whose activities and responsibilities include credit granting and monitoring client performance;
- Application Review Committee (consisting of senior management) reviews and approves loans over \$500,000; and
- limiting the concentration of loans and investments with any one business enterprise or group of related enterprises to \$2 million. Amounts greater than \$2 million must be approved by the FMB.

The principal collateral held as security and other credit enhancements for loans include real property, equipment, guarantees, and general security agreement.

As at March 31, 2023, \$4,323,000 (2022: \$4,649,000) of the impaired loans are fully secured by assets the Corporation has the ability to sell in order to satisfy borrowers' commitments. There were no significant changes to the Corporation's credit risk management policies and practices from the prior year. However, under the economic relief that provided working capital loans to qualified businesses with a 1.75% interest rate creates an increase to credit risk as these loans did not require any security or financial support.

The table below illustrates the maximum credit exposure to the Corporation if all counterparties defaulted on March 31, 2023:

| | 000's | |
|---------------------|--------|--------|
| | 2023 | 2022 |
| | \$ | \$ |
| Cash | 18,156 | 15,473 |
| Accounts receivable | 409 | 2,195 |
| Loans receivable | 42,525 | 44,184 |
| Letters of credit | 2,000 | 2,000 |

Northwest Territories Business Development and Investment Corporation

Notes to the Consolidated Financial Statements March 31, 2023

18. Risk management (continued)

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Corporation is exposed to interest rate risk in that changes in market interest rates will cause fluctuations in the future cash flows of the advances from the Government of the NWT, fluctuations in the fair value and future cash flows of loans receivable, and interest revenue from cash.

The Corporation's borrowing from the Government of the NWT is based on a variable market rate and it lends to the majority of its clients at fixed term rates. The Corporation's interest rate margin or spread widens when interest rates fall and it narrows when interest rates rise.

The Corporation manages its interest rate risk by paying down the advances from the Government of the NWT with cash available from the Loans and Bonds fund. During the year, the repayment of advances amounting to \$2,000,000 (Note 10) were made to the Government (2022: \$1,000,000).

Based on the Corporation's advances from the Government of the NWT as at March 31, 2023 and the monthly cash balance on hand, a 100-basis point increase in interest rates would decrease annual surplus by \$89,000 (2022: decrease of \$117,000). A 100-basis point decrease in interest rates would increase annual surplus by \$89,000 (2022: increase of \$102,000).

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting its obligations associated with its financial liabilities. The Corporation manages its liquidity risk by regularly monitoring forecasted and actual cash flows.

The advances from the Government of the NWT are due on demand with no fixed repayment terms. Repayment on advances is made whenever the Corporation has sufficient cash on hand which is not earmarked for lending purposes.

Accounts payable and accrued liabilities are expected to be settled within the next 12 months.

19. Subsequent Event

Wildfires

The Northwest Territories have been impacted by wildfires in the summer of 2023, including an evacuation notice that was issued on August 16, 2023, for the capital city of Yellowknife. While this has no impact on the Corporation's financial statements for the year ended March 31, 2023, it may have a significant financial impact in fiscal year March 31, 2024, in particular with respect to the loan portfolio. However, it is not possible to reliably measure the financial impact at this time on the Corporation's financial statements for the next fiscal year.

Northwest Territories Business Development and Investment Corporation

**Consolidated Schedule of Tangible Capital Assets
March 31, 2023**

Schedule A

000's

| | Land | Buildings | Vehicle and Equipment | Leasehold Improvements | Computer Equipment | March 31, 2023 | March 31, 2022 |
|--|-----------|-----------|-----------------------|------------------------|--------------------|----------------|----------------|
| Cost of tangible capital assets, opening | \$ 78 | \$ 1,789 | \$ 658 | \$ 540 | \$ 9 | \$ 3,074 | \$ 3,084 |
| Acquisitions | - | - | - | - | - | - | - |
| Disposals | - | - | (18) | - | - | (18) | (10) |
| Cost of tangible capital assets, closing | 78 | 1,789 | 640 | 540 | 9 | 3,056 | 3,074 |
| Accumulated amortization, opening | - | 1,709 | 652 | 532 | 9 | 2,902 | 2,840 |
| Amortization expense | - | 13 | 6 | 8 | - | 27 | 72 |
| Disposals | - | - | (18) | - | - | (18) | (10) |
| Accumulated amortization, closing | - | 1,722 | 640 | 540 | 9 | 2,911 | 2,902 |
| Net book value | 78 | 67 | - | - | - | 145 | 172 |

NORTHWEST TERRITORIES HERITAGE FUND

Financial Statements

For the Year Ended March 31, 2023

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements of the Northwest Territories Heritage Fund have been prepared in accordance with Canadian public sector accounting standards. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The integrity and reliability of the Northwest Territories Heritage Fund's reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Financial Management Board is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board carries out this responsibility and meets periodically with management and the members' auditors to review significant accounting, reporting and internal control matters. The Board also considers, for review approval by the members, the engagement or re-appointment of the external auditors.

The financial statements have been audited on behalf of the members by Metrix Group LLP, in accordance with Canadian public sector accounting standards.



Mr. William MacKay
Secretary, Financial Management Board

Yellowknife, Northwest Territories
October 18, 2023

INDEPENDENT AUDITORS' REPORT

To the Members of Northwest Territories Heritage Fund

Opinion

We have audited the financial statements of Northwest Territories Heritage Fund (the "Fund"), which comprise the statement of financial position as at March 31, 2023, and the statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Fund as at March 31, 2023, and the results of its operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Fund in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

We draw attention to Note 1(a) in the financial statements, which describes that effects of Canadian public sector accounting standards adopted by the Fund. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Fund's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Fund or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Fund's financial reporting process.

(continues)

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Fund's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Fund to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

METRIX GROUP LLP

Chartered Professional Accountants

Edmonton, Alberta

October 18, 2023


NORTHWEST TERRITORIES HERITAGE FUND

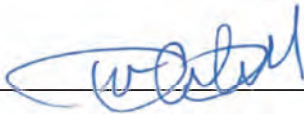
Statement of Financial Position

As at March 31, 2023

| | 2023 | 2022 |
|--|----------------------|----------------------|
| ASSETS | | |
| Cash | \$ 301,068 | \$ 20,446 |
| Interest receivable | 273,133 | 159,267 |
| Portfolio investments (Note 2) | <u>42,997,486</u> | 37,034,743 |
| | <u>43,571,687</u> | <u>37,214,456</u> |
| LIABILITIES | | |
| Accounts payable and accrued liabilities | <u>35,714</u> | 31,227 |
| ACCUMULATED SURPLUS | | |
| | <u>\$ 43,535,973</u> | <u>\$ 37,183,229</u> |
| ACCUMULATED SURPLUS CONSISTS OF: | | |
| Accumulated surplus from operations | \$ 43,473,718 | \$ 37,183,229 |
| Accumulated remeasurement gains | <u>62,255</u> | <u>-</u> |
| | <u>\$ 43,535,973</u> | <u>\$ 37,183,229</u> |

ON BEHALF OF THE BOARD


_____ Chairman of the Financial Management Board


_____ Deputy Secretary of the Financial Management Board

The accompanying notes are an integral part of these financial statements.

NORTHWEST TERRITORIES HERITAGE FUND
Statement of Operations and Accumulated Surplus
For The Year Ended March 31, 2023

| | 2023 (Budget) | 2023 (Actual) | 2022 (Actual) |
|---|----------------------|--------------------------|----------------------|
| REVENUE | | | |
| Contributions from the Government of the Northwest Territories | \$ 7,600,000 | \$ 5,024,851 | \$ 5,655,952 |
| Investment income | - | 1,344,322 | 1,442,442 |
| | 7,600,000 | 6,369,173 | 7,098,394 |
| EXPENSES | | | |
| Professional fees | - | 78,684 | 67,287 |
| ANNUAL SURPLUS | 7,600,000 | 6,290,489 | 7,031,107 |
| ACCUMULATED SURPLUS, BEGINNING OF YEAR | 37,183,229 | 37,183,229 | 30,152,122 |
| ACCUMULATED SURPLUS, END OF YEAR | \$ 44,783,229 | \$ 43,473,718 | \$ 37,183,229 |

The accompanying notes are an integral part of these financial statements.

NORTHWEST TERRITORIES HERITAGE FUND
Statement of Remeasurement Gains and Losses
For The Year Ended March 31, 2023

| | 2023 (Note 1a) | 2022 |
|---|-------------------|-------------|
| ACCUMULATED REMEASUREMENT GAIN - BEGINNING OF YEAR | \$ - | \$ - |
| Unrealized gain from adoption of PS 3450: | | |
| Quoted in an active market | 925,251 | - |
| Designated at fair value | 118,621 | - |
| Amounts reclassified to statement of operations: | | |
| Designated at fair value | (118,621) | - |
| Unrealized loss attributed to: | | |
| Quoted in an active market | (338,248) | - |
| Designated at fair value | (524,748) | - |
| Net remeasurement for the year | <u>62,255</u> | <u>-</u> |
| ACCUMULATED REMEASUREMENT GAIN - END OF YEAR | \$ 62,255 | \$ - |

The accompanying notes are an integral part of these financial statements.

NORTHWEST TERRITORIES HERITAGE FUND
Statement of Changes in Net Financial Assets
For the Year Ended March 31, 2023

| | 2023 (Budget) | 2023 (Actual) | 2022 (Actual) |
|--|------------------|--------------------------|------------------|
| ANNUAL SURPLUS | \$ 7,600,000 | \$ 6,290,489 | \$ 7,031,107 |
| Increase in accumulated remeasurement gains | - | 62,255 | - |
| INCREASE IN NET FINANCIAL ASSETS | 7,600,000 | 6,352,744 | 7,031,107 |
| NET FINANCIAL ASSETS, BEGINNING OF YEAR | 37,183,229 | 37,183,229 | 30,152,122 |
| NET FINANCIAL ASSETS, END OF YEAR | \$ 44,783,229 | \$ 43,535,973 | \$ 37,183,229 |

The accompanying notes are an integral part of these financial statements.

NORTHWEST TERRITORIES HERITAGE FUND**Statement of Cash Flows****For The Year Ended March 31, 2023**

| | 2023 | 2022 |
|--|--------------------|--------------------|
| OPERATING ACTIVITIES | | |
| Annual surplus | \$ 6,290,489 | \$ 7,031,107 |
| Items not affecting cash: | | |
| Amortization of investment premiums/discounts | (74,339) | (72,112) |
| Gain on disposal of investments | - | (252,163) |
| | <u>6,216,150</u> | <u>6,706,832</u> |
| Changes in non-cash working capital: | | |
| Interest receivable | (113,866) | (15,269) |
| Accounts payable and accrued liabilities | 4,487 | 553 |
| | <u>(109,379)</u> | <u>(14,716)</u> |
| | <u>6,106,771</u> | <u>6,692,116</u> |
| INVESTING ACTIVITIES | | |
| Purchase of investments | (7,188,049) | (21,681,934) |
| Proceeds from disposals and redemptions of investments | 1,361,900 | 13,648,317 |
| | <u>(5,826,149)</u> | <u>(8,033,617)</u> |
| INCREASE (DECREASE) IN CASH FLOWS | 280,622 | (1,341,501) |
| CASH, BEGINNING OF YEAR | 20,446 | 1,361,947 |
| CASH, END OF YEAR | \$ 301,068 | \$ 20,446 |

The accompanying notes are an integral part of these financial statements.

NORTHWEST TERRITORIES HERITAGE FUND

Notes to Financial Statements

Year Ended March 31, 2023

PURPOSE OF FUND

The Northwest Territories Heritage Fund (the "Fund") was established under the authority of the Northwest Territories Heritage Fund Act.

The Fund has been established for the benefit and use of the people of the Northwest Territories. A portion of resource revenues is to be set aside to provide financial resources for the Government of the Northwest Territories (the "Government") to fund long-term investments that would allow Northwest Territories residents to receive benefits from the development of the territory's non-renewable resources.

The Fund is not subjected to taxation under the Income Tax Act of Canada.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Fund are the representations of management and were prepared in accordance with Canadian public sector accounting standards. The net financial asset model is presented in the financial statements. Net financial assets are measured as the difference between the Fund's financial assets and liabilities as described in the statement of financial position.

Significant aspects of the accounting policies to the Fund are as follows:

(a) *Change in accounting policy*

Effective April 1, 2022, the Fund has adopted Canadian public sector accounting standards PS 1201 Financial Statement Presentations, PS 2601 Foreign Currency Translation, PS 3041 Portfolio Investments, and PS 3450 – Financial Instruments, required for government organizations beginning on or after April 1, 2022. The new accounting standards have been applied prospectively. Comparative results have not been restated. The primary changes to the Fund's financial statements from the previous years are as follows.

1. The carrying value of financial instruments included in portfolio investments are measured at fair value to correspond with how they are evaluated and managed. Prior to April 1, 2022, these financial instruments were recorded at cost or amortized cost.
2. Disclosure of the hierarchy of inputs used in the determination of fair value for investments are reported according to the following levels:
 - Level 1: Fair value is based on quoted prices in an active market.
 - Level 2: Fair value is based on model-based valuation methods for which all significant assumptions are observable in the market or quoted prices for similar but not identical assets.
 - Level 3: Fair value is based on valuation methods where inputs that are based on non-observable market data have a significant impact on the valuation.
3. The carrying value of financial assets and liabilities denominated in a foreign currency are adjusted to reflect the exchange rate in effect at the financial statement date.
4. Unrealized gains and losses are recorded in the new statement of remeasurement gains and losses. Prior to April 1, 2022, unrealized gains and losses were not recorded in the financial statements. This accounting change increased the April 1, 2022 opening balance of investments and accumulated remeasurement gains by \$1,043,872.

(continues)

NORTHWEST TERRITORIES HERITAGE FUND

Notes to Financial Statements

Year Ended March 31, 2023

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(b) Valuation of financial assets and liabilities

The Fund's financial assets and liabilities are generally measured as follows.

| <u>Financial Statement Component</u> | <u>Measurement</u> |
|--|--|
| Cash | Cost |
| Portfolio investments | Fair value or amortized cost |
| Interest receivable | Lower of cost and net realizable value |
| Accounts payable and accrued liabilities | Cost |

All financial assets are annually assessed for impairment. If an impairment deemed other-than-temporary is identified, the cost of the financial asset is written down to its realizable value. Any impairment losses are included in income on the statement of operations and accumulated surplus. A write-down of a financial asset to reflect a loss in value is not reversed for a subsequent increase in value.

For financial assets and liabilities measured using amortized cost, the effective interest rate method is used to determine interest revenue or expense. Transaction costs are expensed as they are incurred.

(c) Investment income

Investment income includes dividends interest income, and realized gains or losses on the sale of portfolio investments, as well as revenue distributed by pooled funds (which also includes dividends, interest, and gains and losses).

Realized gains and losses on disposal of portfolio investments are recorded in the Fund's accounts and included in income on the statement of operations and accumulated surplus. Realized gains and losses on disposal of portfolio investments are determined on an average cost basis.

Investment income is recorded on the accrual basis, with dividend income recognized as it is declared. Investment income is accrued when there is reasonable assurance as to its measurement and collectability.

(d) Remeasurement gains and losses

Accumulated remeasurement gains and losses primarily represent the excess or shortfall of the fair value of the portfolio investments at period end over the cost of the portfolio investments. Changes in accumulated remeasurement gains and losses are recognized in the statement of remeasurement gains and losses. Changes in accumulated remeasurement gains and losses during the period include unrealized increases and decreases in fair value of the portfolio investments and realized gains and losses on sale of the portfolio investments. When the portfolio investments are sold (derecognized), any accumulated unrealized gain or loss associated with the investment becomes realized and is included in net income on the statement of operations and accumulated surplus.

(continues)

NORTHWEST TERRITORIES HERITAGE FUND

Notes to Financial Statements

Year Ended March 31, 2023

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (*continued*)

(e) *Government transfers*

Government transfers are transfer of assets from other levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

(f) *Use of estimates*

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

(g) *Future changes in significant accounting policies*

The following summarizes upcoming changes to the Canadian public sector accounting standards. The Fund will continue to assess the impact and prepare for the adoption of these standards.

(i) Public Private Partnerships

PS 3160, Public Private Partnerships, establishes standards on how to account for public private partnership agreements. This standard is applicable to fiscal years beginning on or after April 1, 2023.

ii) Revenue

PS 3400, Revenue, establishes standards on how to account for and report revenue differentiating between revenue arising from transactions that include performance obligations and transactions that do not. This standard is applicable to fiscal years beginning on or after April 1, 2023.

iii) Purchased Intangible Assets

PSG-8, Purchased Intangible Assets, provides guidance regarding the recognition, measurement, and disclosure of purchased intangible assets in relation to the conceptual framework for financial reporting in the public sector. This guideline is applicable to fiscal years beginning on or after April 1, 2023.

NORTHWEST TERRITORIES HERITAGE FUND

Notes to Financial Statements

Year Ended March 31, 2023

2. PORTFOLIO INVESTMENTS

| | 2023 | 2022 |
|--|----------------------|----------------------|
| Portfolio investments - amortized cost | \$ 33,305,894 | \$ 37,034,743 |
| Portfolio investments - fair valued | <u>9,691,592</u> | <u>-</u> |
| | <u>\$ 42,997,486</u> | <u>\$ 37,034,743</u> |

The composition of portfolio investments measured at amortized cost is as follows:

| | 2023 Cost | 2023 Market value | 2022 Cost | 2022 Market value |
|--|----------------------|----------------------|----------------------|----------------------|
| Canadian papers | \$ 28,778,485 | \$ 26,831,493 | \$ 24,488,222 | \$ 23,187,816 |
| Bonds | 4,527,409 | 4,202,187 | 4,452,916 | 3,597,669 |
| Equities and other financial instruments | - | - | 8,093,605 | 9,137,439 |
| | <u>\$ 33,305,894</u> | <u>\$ 31,033,680</u> | <u>\$ 37,034,743</u> | <u>\$ 35,922,924</u> |

The composition of portfolio investments measured at fair value is as follows:

| | 2023 | | | |
|------------------------------------|---------------------|---------------------|-------------|---------------------|
| | Level 1 | Level 2 | Level 3 | Total |
| Interest bearing securities | | | | |
| Other debt instruments | \$ - | \$ 4,149,852 | \$ - | \$ 4,149,852 |
| Equities | | | | |
| Pooled investments - Canadian | 1,088,374 | - | - | 1,088,374 |
| Pooled investments - Global* | 4,453,481 | - | - | 4,453,481 |
| | <u>\$ 5,541,855</u> | <u>\$ 4,149,852</u> | <u>\$ -</u> | <u>\$ 9,691,707</u> |

*Global equity includes investments in Canadian markets, equating to 31.7% of the pooled investment instrument as at March 31, 2023.

| | 2022 | | | |
|------------------------------------|-------------|-------------|-------------|-------------|
| | Level 1 | Level 2 | Level 3 | Total |
| Interest bearing securities | | | | |
| Other debt instruments | \$ - | \$ - | \$ - | \$ - |
| Equities | | | | |
| Pooled investments - Canadian | - | - | - | - |
| Pooled investments - Global | - | - | - | - |
| | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |

The fair value measurements are those derived from:

Level 1 - Quoted prices in active markets for identical assets.

Level 2 - Fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the assets, either directly (i.e., as prices) or indirectly (i.e., derived from prices).

Level 3 - Fair value measurements are those derived from valuation techniques that include inputs for the assets that are not based on observable market data (unobservable inputs).

NORTHWEST TERRITORIES HERITAGE FUND

Notes to Financial Statements

Year Ended March 31, 2023

3. FINANCIAL RISK MANAGEMENT

The Fund is exposed to various financial risks, including market risk (including currency risk and interest rate risk), credit risk, and liquidity risk through its portfolio investments. To manage these risks, the Fund invests in a diversified portfolio that is guided by the Northwest Territories Heritage Fund regulation. The following analysis provides information about the Fund's risk exposure and concentration as of March 31, 2023.

Market price risk

Market price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to the individual security, its issuer or general market factors affecting all securities. The Fund is exposed to other price risk through its investment in equity instruments and other interest bearing securities.

If equity market indices (S&P/TSX, S&P500, MSCI EAFE and their sectors) declined by 10%, and all other variables are held constant, the potential loss in fair value to the Fund would be approximately 1.4%. Changes in fair value of portfolio investments are recognized in the statement of remeasurement gains and losses.

To manage this risk, the Fund has policies and procedures in place governing asset mix, diversification, exposure limits, credit quality and performance measurement. The Fund's management of this risk has not changed from the prior year.

All material risks that affect the market value of the Fund's investments in fixed income are adequately explained in credit and interest rate risk below.

Currency risk

Currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Fund does not hold any financial instruments denominated in a foreign currency. The Fund does not hedge its foreign currency exposure with currency forward contracts or any other type of derivative financial instruments.

Interest rate risk

Interest rate risk is the risk to the Fund's earnings that arises from the fluctuations in interest rates and the degree of volatility in these rates. The Fund's interest rate risk is low as interest bearing securities held by the Fund have fixed interest rates or are not sensitive to changes in market interest rates and are expected to be held to maturity.

Credit risk

Counterparty credit risk is the risk of loss arising from the failure of a counterparty, debtor or issuer to fully honour its financial obligations with the Fund. The Fund is exposed to credit risk on debt securities. The Fund has required minimum credit quality standards for issuers to manage this risk. The credit rating distribution of fixed income and other interest bearing securities (based on market value) is as follows:

| | 2023 | 2022 |
|------------------------------------|--------------|--------------|
| Investment Grade (AAA to BBB) | 100 % | 100 % |
| Non-Investment Grade (BB or lower) | - % | - % |
| Unrated | - % | - % |
| | 100 % | 100 % |

(continues)

NORTHWEST TERRITORIES HERITAGE FUND

Notes to Financial Statements

Year Ended March 31, 2023

3. FINANCIAL RISK MANAGEMENT *(continued)*

Liquidity risk

Liquidity risk is the risk that the Fund will encounter difficulty in meeting obligations associated with its financial liabilities. The Fund's liquidity risk is low as the Fund has access to available funds to meet short-term cash requirements. The Fund maintains a portfolio of cash and short-term investments while it has minimal operational expenses. As at March 31, 2023, the Fund has \$2,242,000 in fixed income securities due to mature within 12 months.

4. BUDGET

Budget figures presented in these financial statements are based on the 2022-2023 Government of Northwest Territories "Main Estimates".

5. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform to the current year's presentation.

Northwest Territories Human Rights Commission

Financial Statements

March 31, 2023

Northwest Territories Human Rights Commission

Financial Statements

| March 31, 2022 | Page |
|---|-------------|
| Management's Responsibility for Financial Reporting | 3 |
| Independent Auditors' Report | 4 - 5 |
| Statement of Operations | 6 |
| Statement of Changes in Net Assets | 7 |
| Statement of Financial Position | 8 |
| Statement of Cash Flows | 9 |
| Notes to Financial Statements | 10 - 13 |



Crowe MacKay LLP
PO Box 727
5103 51st Street
Yellowknife, NWT X1A 2N5
Main +1 (867) 920-4404
Fax +1 (867) 920-4135
www.crowemackay.ca

Management's Responsibility for Financial Reporting

The accompanying financial statements have been prepared by management, which is responsible for the reliability, integrity and objectivity of the information provided. They have been prepared in accordance with Canadian Public Sector Accounting Standards for Government Not-for-Profit Organizations. When necessary, the statements include amounts that are based on informed judgments and estimates by management, giving appropriate consideration to reasonable limits of materiality.

In discharging its responsibility for the integrity and fairness of the financial statements and for the accounting systems from which they are derived, management maintains the necessary system of internal controls designed to provide assurance that transactions are authorized, assets are safeguarded and proper records are maintained. These controls include quality standards in hiring and training employees, written policies and procedures manuals, and accountability for performance within appropriate and well-defined areas of responsibility. The Commission's management recognizes its responsibility for conducting the Commission's affairs in accordance with the requirements of applicable laws and sound business principles, and for maintaining standards of conduct that are appropriate to charitable foundations.

The auditors annually provide an independent, objective audit for the purpose of expressing an opinion on the financial statements prepared in accordance with Canadian Public Sector Accounting Standards for Government Not-for-Profit Organizations.

Northwest Territories Human Rights Commission

A handwritten signature in blue ink, appearing to be "L. D.", written over a horizontal line.

Executive Director
Yellowknife, Northwest Territories
June 20, 2022



Crowe MacKay LLP
PO Box 727
5103 51st Street
Yellowknife, NWT X1A 2N5
Main +1 (867) 920-4404
Fax +1 (867) 920-4135
www.crowemackay.ca

Independent Auditors' Report

To the Commission Members of Northwest Territories Human Rights Commission

Opinion

We have audited the accompanying financial statement of Northwest Territories Human Rights Commission ("the Commission"), which comprise the statement of financial position as at March 31, 2022, and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Northwest Territories Human Rights Commission as at March 31, 2022 and the results of its operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Commission in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Commission's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Commission or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Commission's financial reporting process.



Independent Auditors' Report (continued)

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Commission's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Commission's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Commission to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Yellowknife, Northwest Territories
June 20, 2022

Crowe MacKay LLP
Chartered Professional Accountants

Northwest Territories Human Rights Commission

Statement of Operations

| For the year ended March 31, | 2022 | 2021 |
|---|------------------|-------------------|
| Revenue | | |
| Legislative Assembly of the Northwest Territories | | |
| - Operating grant | \$ 180,000 | \$ 180,000 |
| - Expense reimbursement (Note 5) | (27,094) | (7,592) |
| | 152,906 | 172,408 |
| Expenses | | |
| Accounting | 8,130 | 7,015 |
| Advertising and promotion | 5,063 | 7,333 |
| Benefits and pension | 703 | 707 |
| Contracts - administration | - | 560 |
| Events | 1,843 | 123 |
| Honorarium - commission chair | 24,534 | 15,461 |
| Honorarium - commission members | 24,999 | 10,454 |
| Legal expenses | 705 | 14,066 |
| Membership fees | 2,000 | 3,700 |
| Office and administration | 1,243 | 1,810 |
| Professional development | 1,500 | 10,468 |
| Telephone | - | 475 |
| | 70,720 | 72,172 |
| Excess revenue | \$ 82,186 | \$ 100,236 |

Northwest Territories Human Rights Commission

Statement of Changes in Net Assets

| For the year ended March 31, | 2022 | 2021 |
|-------------------------------------|-------------------|-------------------|
| | Total | Total |
| Balance, beginning of year | \$ 280,008 | \$ 179,772 |
| Excess revenue | 82,186 | 100,236 |
| Balance, end of year | \$ 362,194 | \$ 280,008 |

Northwest Territories Human Rights Commission

Statement of Financial Position

As at March 31, 2022 2021

Assets

Current

| | | |
|--|-------------------|-------------------|
| Cash | \$ 344,915 | \$ 262,226 |
| Due from the Legislative Assembly of the Northwest Territories | 22,906 | 24,408 |
| Prepaid expenses | 2,000 | - |
| | \$ 369,821 | \$ 286,634 |

Liabilities

Current

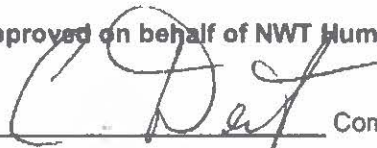
| | | |
|--|----------|----------|
| Accounts payable and accrued liabilities | \$ 7,625 | \$ 6,626 |
|--|----------|----------|

Net Assets

| | | |
|--------------|-------------------|-------------------|
| General Fund | 362,194 | 280,008 |
| | \$ 369,819 | \$ 286,634 |

Contingency (Note 7)

Approved on behalf of NWT Human Rights Commission



Commission Chair



Commission Member

Northwest Territories Human Rights Commission

Statement of Cash Flows

| For the year ended March 31, | 2022 | 2021 |
|--|-------------------|-------------------|
| Cash provided by (used in) | | |
| Operating activities | | |
| Excess revenue | \$ 82,186 | \$ 100,236 |
| Change in non-cash operating working capital | | |
| Due from the Legislative Assembly of the Northwest Territories | 1,502 | (21,660) |
| Prepaid expenses | (2,000) | 2,600 |
| Accounts payable and accrued liabilities | 1,001 | (409) |
| Increase in cash | 82,689 | 80,767 |
| Cash, opening | 262,226 | 181,459 |
| Cash, closing | \$ 344,915 | \$ 262,226 |

Northwest Territories Human Rights Commission

Notes to Financial Statements

March 31, 2022

1. Nature of Operations

The Northwest Territories Human Rights Commission (the "Commission") was established to promote human rights through education and advocacy and to provide the administration of the complaints process. The Commission was established by the *Human Rights Act* of the Northwest Territories which came into effect on July 1, 2004. The Commission is exempt from income taxes and GST on the basis that they are an entity of the Government of the Northwest Territories ("GNWT").

2. COVID-19

On March 11, 2020, the World Health Organization declared a global pandemic. The outbreak of the novel strain of the coronavirus, COVID-19, has resulted in governments worldwide enacting emergency measures to combat the spread of the virus. These measures have caused material disruptions to businesses, governments and other organizations resulting in an economic slowdown and increased volatility. Governments and central banks including Canadian federal, provincial, territorial and municipal governments have responded with significant monetary and fiscal interventions designed to stabilize economic conditions.

At the time of approval of these financial statements, in response to the COVID-19 pandemic:

- The management of the Commission has been proactive and diligent in addressing the implementation of infection prevention and other precautionary measures, guided by public health authorities, to limit the spread of COVID-19 and the impact of the pandemic and the related economic contraction on the entity.
- The impact to operations has been minimal.
- The Commission has not pursued nor received government assistance specifically related to COVID-19.

Subsequent to April 1, 2022, all restrictions in the Northwest Territories were lifted, and the Commission resumed its pre-pandemic activities.

3. Accounting Policies

These financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards for Government Not-for-Profit Organizations ("PSA-GNPO") as issued by the Public Sector Accounting Board ("PSAB"). The following is a summary of the significant accounting policies used by management in the preparation of these financial statements.

(a) Financial Instruments

The Commission classifies its financial instruments at cost or amortized cost. The Commission's accounting policy for this financial instrument category is as follows:

This category includes cash, due from the Legislative Assembly of the Northwest Territories, and accounts payable and accrued liabilities. They are initially recognized at cost and subsequently measured at amortized cost.

Northwest Territories Human Rights Commission

Notes to Financial Statements

March 31, 2022

3. Accounting Policies (continued)

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instruments.

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the statement of operations.

(b) Revenue recognition

The Commission follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

(c) Measurement uncertainty

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards for Government Not-for-Profit Organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the updated amounts of revenues and expenses during the period. Actual results could differ from those estimates.

(d) Contributed services

These financial statements only report the funding and expenses relating to the contribution funding from the Legislative Assembly of the Northwest Territories. The Legislative Assembly incurs expenses on behalf of the Commission and the expenses are not included in these financial statements. The salaries for the Director, Deputy Director, and staff, rent, legal and office expenses are paid directly by the Legislative Assembly and are not reflected in these financial statements.

(e) Tangible capital assets

The GNWT retains ownership of all tangible capital assets (TCA) used by the Commission. The GNWT's financial statements include these TCAs and as such, the Commission has no TCAs recognized in its financial statements.

Northwest Territories Human Rights Commission

Notes to Financial Statements

March 31, 2022

4. Future Accounting Changes

Revenue, Section PS 3400

This new section establishes standards on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations and transactions that do not have performance obligations.

This section is effective for fiscal periods beginning on or after April 1, 2022. Earlier adoption is permitted. The impact of the transition to these accounting standards is being reviewed by management.

5. Expense Reimbursement

The Commission gave the Legislative Assembly of the Northwest Territories a portion from its funding to pay for various expenses on behalf of the Commission. In the current year, \$50,000 of the \$180,000 funding was given to the Legislative Assembly of the Northwest Territories for travel. The GNWT spent \$27,094 on behalf of the Commission and \$22,906 is shown as a receivable.

| | Account 5785 Travel | Account 5892 Member Fees | Account 5893 Chair Fees | Account Misc | TOTAL 2022 | TOTAL 2021 |
|---------------------|---------------------------|-----------------------------------|----------------------------------|-----------------|-----------------------|-----------------------|
| Administration | \$ - | \$ 1,406 | \$ 425 | \$ 1,411 | \$ 3,242 | \$ 2,947 |
| Commission meetings | 1,685 | - | - | 1,421 | 3,106 | - |
| Legal | - | - | - | 4,140 | 4,140 | 1,645 |
| Community events | - | - | - | 4,061 | 4,061 | 1,692 |
| Publishing | - | - | - | 8,948 | 8,948 | 987 |
| Materials | - | - | - | 3,597 | 3,597 | 321 |
| Total | \$ 1,685 | \$ 1,406 | \$ 425 | \$23,578 | \$ 27,094 | \$ 7,592 |

Northwest Territories Human Rights Commission

Notes to Financial Statements

March 31, 2022

6. Financial Instruments

The Commission is exposed to credit risks from its financial instruments. Qualitative and quantitative analysis of the significant risk from the Commission's financial instruments by type of risk is provided below:

(a) Credit risk

Credit risk is the risk of financial loss to the Commission if a debtor fails to make payments of interest and principal when due. The Commission is exposed to this risk relating to its, cash and due from the Legislative Assembly of the Northwest Territories.

The Commission has a credit risk in cash \$344,915 (2021 - \$262,226) as a result of having funds in excess of insurable limit with one financial institution.

Credit risk related to amount due from the Legislative Assembly of the Northwest Territories is mitigated by internal controls as well policies and oversight over arrears for ultimate collection. Management has determined that no impairment was required.

The Commission's maximum exposure to credit risk is represented by the financial assets for a total of \$367,821 (2021 - \$286,634).

(b) Concentration of credit risk

The Commission does have concentration of credit risk. At March 31, 2022, receivables from one government agency comprised \$22,906 (2021 - \$24,408), representing 100% (2021 - 100%) of the total outstanding accounts receivables.

At March 31, 2022, 100% (2021 - 100%) of the Commission's cash was held within one of Canada's chartered banks. This risk has not changed from the prior year.

7. Contingency

The Commission has received statements of claim related to matters arising in the ordinary course of business. These matters are at various stages and their outcome and an estimate of loss, if any, is not determinable. Liabilities related to these matters, if any, will be recorded when the matters are resolved.

**NORTHWEST TERRITORIES HYDRO CORPORATION
CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 2023**

NORTHWEST TERRITORIES HYDRO CORPORATION

Management's Responsibility for Financial Reporting

The accompanying consolidated financial statements were prepared by management in accordance with Canadian public sector accounting standards (PSAS). Where PSAS permits alternative accounting methods, management has chosen those it deems most appropriate in the circumstances. A summary of significant accounting policies are described in Note 2 to the consolidated financial statements. Financial statements include certain amounts based on estimates and judgments. Management has determined such amounts on a reasonable basis in order to ensure that the consolidated financial statements are presented fairly in all material respects. Management has prepared financial information presented elsewhere in the annual report and has ensured that it is consistent with that in the consolidated financial statements.

The Northwest Territories Hydro Corporation (NT Hydro) maintains financial and management systems and practices which are designed to provide reasonable assurance that reliable financial and non-financial information is available on a timely basis, that assets are acquired economically, are used to further NT Hydro's objectives, and are protected from loss or unauthorized use and that NT Hydro acts in accordance with the laws of the Northwest Territories and Canada. Management recognizes its responsibility for conducting NT Hydro's affairs in accordance with the requirements of applicable laws and sound business principles, and for maintaining standards of conduct that are appropriate to an agent of the territorial government. An internal auditor reviews the operation of financial and management systems to promote compliance and to identify changing requirements or needed improvements.

The Auditor General of Canada provides an independent, objective audit for the purpose of expressing her opinion on the consolidated financial statements. She also considers whether the transactions that come to her notice in the course of the audit are, in all significant respects, in accordance with the specified legislation.

The Board of Directors oversees management's responsibilities for financial reporting and reviews and approves the consolidated financial statements. The internal and external auditors have full and free access to the Board.

These consolidated financial statements have been approved by the Board of Directors.



Cory Strang
Chief Executive Officer



Paul Grant
Chief Financial Officer

Hay River, NT
December 11, 2023



Office of the
Auditor General
of Canada

Bureau du
vérificateur général
du Canada

INDEPENDENT AUDITOR'S REPORT

To the Minister responsible for the Northwest Territories Hydro Corporation

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of the Northwest Territories Hydro Corporation and its controlled entities (the Group), which comprise the consolidated statement of financial position as at 31 March 2023, and the consolidated statement of operations and accumulated surplus, consolidated statement of change in net debt and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 March 2023, and the consolidated results of its operations, consolidated changes in its net debt, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information obtained at the date of this auditor's report is the Management Discussion and Analysis section included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision, and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Compliance with Specified Authorities

Qualified Opinion

In conjunction with the audit of the consolidated financial statements, we have audited transactions of the Northwest Territories Hydro Corporation coming to our notice for compliance with specified authorities. The specified authorities against which compliance was audited are the *Financial Administration Act* of the Northwest Territories and regulations, the *Northwest Territories Hydro Corporation Act* and regulations, and the by-laws of the Northwest Territories Hydro Corporation.

In our opinion, except for the matter of non-compliance described in the *Basis for Qualified Opinion* section of our Report on Compliance with Specified Authorities, the transactions of the Northwest Territories Hydro Corporation that came to our notice during the audit of the consolidated financial statements have complied, in all material respects, with the specified authorities referred to above. Further, as required by the *Northwest Territories Hydro Corporation Act*, we report that, in our opinion, proper books of account have been kept by the Northwest Territories Hydro Corporation and the consolidated financial statements are in agreement therewith.

Basis for Qualified Opinion

Subparagraph 32(1)(b)(ii) of the *Financial Administration Act* of the Northwest Territories requires the Northwest Territories Hydro Corporation to submit its annual report to its Minister not later than 90 days after the end of its fiscal year or not later than an additional period, not

exceeding 60 days, that the Minister of Finance may allow. The Northwest Territories Hydro Corporation did not meet its statutory deadline for submitting its annual report to its Minister for the year ended 31 March 2023.

Responsibilities of Management for Compliance with Specified Authorities

Management is responsible for the Northwest Territories Hydro Corporation's compliance with the specified authorities named above, and for such internal control as management determines is necessary to enable the Northwest Territories Hydro Corporation to comply with the specified authorities.

Auditor's Responsibilities for the Audit of Compliance with Specified Authorities

Our audit responsibilities include planning and performing procedures to provide an audit opinion and reporting on whether the transactions coming to our notice during the audit of the consolidated financial statements are in compliance with the specified authorities referred to above.



Lana Dar, CPA, CA
Principal
for the Auditor General of Canada

Vancouver, Canada
11 December 2023

NORTHWEST TERRITORIES HYDRO CORPORATION

CONSOLIDATED STATEMENT OF FINANCIAL POSITION As at March 31 (in thousands of dollars)

| | 2023 | 2022 Restated (Note 3) |
|--|-------------------|------------------------------|
| Financial assets | | |
| Cash | \$ 761 | \$ 9,927 |
| Revenues receivable (Note 4) | 15,196 | 13,229 |
| Government contributions receivable (Note 18) | 7,451 | 3,505 |
| Investment in Aadrii Ltd. | 386 | 372 |
| | 23,794 | 27,033 |
| Liabilities | | |
| Operating line of credit (Note 5) | 54,472 | 950 |
| Accounts payable and accrued liabilities | 51,857 | 27,276 |
| Debenture debt owing to third parties (Note 6) | 187,500 | 190,749 |
| Debenture debt owing to the GNWT (Note 6) | 37,596 | 38,573 |
| Asset retirement obligations (Note 7) | 6,498 | 7,313 |
| Environmental liabilities (Note 8) | 17,970 | 17,619 |
| Capital lease obligation (Note 9) | 15,545 | 15,950 |
| Other employee future benefits (Note 10) | 1,985 | 1,977 |
| Deferred government contributions (Note 18) | 2,199 | 13,117 |
| | 375,622 | 313,524 |
| Net debt | (351,828) | (286,491) |
| Non-financial assets | | |
| Tangible capital assets (Note 11) | 524,642 | 456,196 |
| Inventories (Note 12) | 14,230 | 10,459 |
| Prepaid expenses | 2,033 | 1,472 |
| | 540,905 | 468,127 |
| Accumulated surplus / equity (Note 13) | \$ 189,077 | \$ 181,636 |

*Contractual obligations and contingent liabilities (Note 20)
Subsequent events (Note 22)*

The accompanying notes are an integral part of these consolidated financial statements.

Approved on behalf of the Board:



Stephen Loutitt, Chairperson of the Board



Martin Goldney, Director

NORTHWEST TERRITORIES HYDRO CORPORATION

CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS FOR THE YEAR ENDED MARCH 31

(in thousands of dollars)

| | 2023 Budget | 2023 Actual | 2022 Actual Restated (Note 3) |
|---|------------------------|------------------------|--|
| Revenues | | | |
| Sale of power (Note 14) | \$ 114,260 | \$ 112,269 | \$ 110,155 |
| Fuel rider revenue | 2,152 | 2,123 | 2,150 |
| Other revenue (Note 15) | 2,075 | 3,463 | 2,117 |
| Interest income (Note 17) | 75 | 92 | 424 |
| Income (loss) from investment in Aadrii Ltd. | 75 | 14 | (69) |
| | 118,637 | 117,961 | 114,777 |
| Expenses (Notes 16,17) | | | |
| Thermal generation | 66,524 | 83,602 | 68,896 |
| Hydro generation | 21,946 | 19,044 | 22,861 |
| Corporate services | 16,364 | 15,070 | 14,693 |
| Transmission, distribution and retail | 11,756 | 13,081 | 10,811 |
| Purchased power | 3,783 | 5,039 | 3,141 |
| Alternative power generation | 208 | 219 | 201 |
| | 120,581 | 136,055 | 120,603 |
| Deficit for the year before government contributions | (1,944) | (18,094) | (5,826) |
| Government contributions | | | |
| Other government contributions (Note 18) | 30,093 | 25,535 | 25,669 |
| Surplus (Deficit) for the year | \$ 28,149 | \$ 7,441 | \$ 19,843 |
| Accumulated surplus / equity, beginning of year | 183,630 | 181,636 | 161,793 |
| Accumulated surplus / equity, end of year | \$ 211,779 | \$ 189,077 | \$ 181,636 |

The accompanying notes are an integral part of these consolidated financial statements.

NORTHWEST TERRITORIES HYDRO CORPORATION

CONSOLIDATED STATEMENT OF CHANGE IN NET DEBT For the year ended March 31 (in thousands of dollars)

| | 2023 Budget | 2023 Actual | 2022 Actual Restated (Note 3) |
|--|------------------------|------------------------|--|
| Surplus for the year | \$ 28,149 | \$ 7,441 | \$ 19,843 |
| Tangible capital assets | | | |
| Additions | (106,259) | (81,203) | (41,846) |
| Capitalized overhead | (4,500) | (3,877) | (3,339) |
| Capitalized interest (Note 17) | (1,373) | (1,546) | (1,488) |
| Disposals | 2,500 | 971 | 2,311 |
| Amortization (Note 11) | 20,294 | 17,209 | 19,609 |
| | (89,338) | (68,446) | (24,753) |
| Acquisition of inventories | (7,700) | (14,643) | (7,745) |
| Use of inventories | 7,700 | 10,872 | 6,311 |
| Acquisition of prepaids | (2,700) | (4,069) | (3,307) |
| Use of prepaids | 2,700 | 3,508 | 3,389 |
| | - | (4,332) | (1,352) |
| Increase in net debt for the year | \$ (61,189) | \$ (65,337) | \$ (6,262) |
| Net debt, beginning of year | (287,140) | (286,491) | (280,229) |
| Net debt, end of year | \$ (348,329) | \$ (351,828) | \$ (286,491) |

The accompanying notes are an integral part of these consolidated financial statements.

NORTHWEST TERRITORIES HYDRO CORPORATION

CONSOLIDATED STATEMENT OF CASH FLOWS For the year ended March 31 (in thousands of dollars)

| | 2023 | 2022 |
|--|-------------------|-----------------|
| Cash provided by operating activities | | |
| Cash receipts from customers | \$ 115,979 | \$ 115,386 |
| Government contributions received (Note 18) | 10,672 | 32,302 |
| Cash paid to suppliers | (66,926) | (50,978) |
| Cash paid to employees | (31,683) | (30,607) |
| Interest paid | (10,948) | (10,071) |
| Interest received | 92 | 64 |
| | 17,186 | 56,096 |
| Cash provided by investing activities | | |
| Loan receivable receipts | - | 9,220 |
| | - | 9,220 |
| Cash used in capital activities | | |
| Acquisition and development of tangible capital assets | (75,249) | (45,459) |
| Proceeds on sale of tangible capital assets | 51 | 27 |
| | (75,198) | (45,432) |
| Cash provided by (used in) financing activities | | |
| Issuance of debenture debt | - | - |
| Repayment of capital lease obligation | (405) | (202) |
| Repayment of debenture debt | (4,271) | (13,664) |
| Prepayment penalty for debenture debt | - | (1,787) |
| Proceeds from operating line of credit | 53,522 | 948 |
| | 48,846 | (14,705) |
| (Decrease) increase in cash | \$ (9,166) | \$ 5,179 |
| Cash, beginning of year | 9,927 | 4,748 |
| Cash, end of year | \$ 761 | \$ 9,927 |

The accompanying notes are an integral part of these consolidated financial statements

NORTHWEST TERRITORIES HYDRO CORPORATION

1. The Corporation

a) Authority and corporate information

The Northwest Territories Hydro Corporation (NT Hydro) was established under the *Northwest Territories Hydro Corporation Act*. NT Hydro is a public agency under Schedule B of the *Financial Administration Act* of the Northwest Territories and is exempt from income tax. The Government of the Northwest Territories (GNWT) owns all shares of NT Hydro (Note 13).

NT Hydro's primary asset is its 100% ownership interest in Northwest Territories Power Corporation (NTPC), which owns and operates hydroelectric, diesel, natural gas and photovoltaic generation facilities for the distribution and transmission of utility services to residents and businesses in the Northwest Territories (NWT). NTPC controls one wholly-owned subsidiary, the Northwest Territories Energy Corporation Ltd. (NWTEC). NWTEC, under the authority of the *Northwest Territories Power Corporation Act*, financed the Dogrib Power Corporation in 1996 for the construction of a 4.3 MW hydroelectric facility. NWTEC is also responsible for the joint operation and shared ownership (50%) in one residual heat project in Fort McPherson, Aadrii Ltd.

NT Hydro has another subsidiary, the Northwest Territories Energy Corporation (03) Ltd. (NT Energy). NT Energy is unregulated and involved in construction and development of energy related capital projects. NT Energy is also undertaking any work to develop prices and respond to requests for electricity pricing for potential mining operations.

b) Regulated activities

The activities of NTPC are regulated by the Public Utilities Board (PUB) of the Northwest Territories pursuant to the *Public Utilities Act*. The PUB regulates matters covering rates, financing, accounting for regulatory purposes, construction, operation and service area. As the PUB is a board appointed by the GNWT, and NTPC is a public agency of the GNWT, NTPC and the PUB are related parties.

The PUB uses cost of service regulation to regulate NTPC's earnings on a return on equity basis. NTPC filed its 2022/23 GRA on March 31, 2022. This application requested a change to NTPC's amortization rates as well as its energy rates, which include a return on equity component. In Decision 6-2023 the PUB approved amortization rates and a return on equity for 2022-23 of 8%. The approved return on equity will remain in effect until it is reassessed at the time of the next GRA. As actual operating conditions will vary from forecast, actual returns achieved may differ from approved returns.

The PUB reviews the affairs, earnings and accounts of NTPC every year by way of its annual report of finances.

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 1. The Corporation (continued)

On March 15, 2019, NTPC filed a collection rider application with the PUB to reduce the balance of the regulated Territory-wide Rate Stabilization Fund as a result of high fuel costs as well as reduced access to lower cost generation through purchased power in Norman Wells and liquefied natural gas generation in Inuvik in the last two years. PUB Decision 4-2019 approved the rider effective May 1, 2019. The rider ranges between 0.69 cents/kWh to 0.99 cents/kWh for all firm power customers with the exception of Northland Utilities (NWT) Limited. The rider has remained in place through the first 2 quarters of the 2023-24 year due to high fuel prices and is expected to remain in effect until the fund balances are zero.

c) Economic dependence

NT Hydro has historically been dependent on the GNWT to maintain its operations and meet its liabilities. It is expected that the ongoing operations of NT Hydro will depend on continued financial support from the GNWT.

2. Significant accounting policies

These consolidated financial statements are prepared in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Public Sector Accounting Board (PSAB). The accounting policies set out below have been applied in preparing the consolidated financial statements.

a) Basis of consolidation

The consolidated financial statement of NT Hydro consist of the transactions and balances of NT Hydro and its wholly-owned subsidiaries. Inter-entity transactions and balances with the wholly-owned subsidiaries are eliminated upon consolidation. NTPC's investment in its government business partnership (GBP) is accounted for under the modified equity method to record its investment, net income and other changes in equity. Inter-entity transactions and balances with the GBP are not eliminated.

The consolidated budget figures presented in these consolidated financial statements were approved by the Board of Directors and include adjustments to eliminate budgeted inter-entity revenues and expenses. The budget figures do not reflect any forecast changes made throughout the year.

b) Measurement uncertainty

To prepare these consolidated financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, expenses, and the disclosure of contingent liabilities. Significant estimates include the estimated useful life, impairment and the value of future economic benefits associated with the tangible capital assets, the provision for other employee future benefits and the provisions for asset retirement obligations and environmental liabilities.

Estimates are based on the best information available at the time of preparation of the consolidated financial statements and are reviewed annually to reflect new information as it becomes available.

Measurement uncertainty exists in these consolidated financial statements. Actual results could differ significantly from these estimates

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 2. Significant accounting policies (continued)

c) Inventories

Inventories are only held for use and consist mainly of materials, supplies, lubricants, critical spare parts and fuel. Inventories are recorded at cost. Cost is determined using the weighted average cost method. Impairments, when recognized, result in write-downs to net realizable value.

d) Financial instruments

The financial instruments of NT Hydro are classified and measured at amortized cost using the effective interest method and include the following: cash, revenues receivable, government contributions receivable, operating line of credit, accounts payable and accrued liabilities, debenture debt, and capital lease obligations.

A provision for impairment of revenues receivable and government contributions receivable is established when there is objective evidence that NT Hydro will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter into bankruptcy or financial reorganization, and default or delinquency in payment are considered indicators that revenues receivables are impaired. The carrying amount of the receivable is reduced through the use of an allowance account, and the amount of the loss is recognized in the consolidated statement of operations and accumulated surplus as bad debt expense. When a receivable is deemed uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are recognized in the consolidated statement of operations and accumulated surplus.

All financial assets are tested annually for impairment or more frequently if indicators of impairment exist. When these financial assets are impaired, impairment losses are recorded in the consolidated statement of operations and accumulated surplus. Such impairment is not reversed following a subsequent increase in value. Transaction costs, with respect to financial assets and liabilities carried at amortized cost, are added to the initial cost of the acquired financial asset or financial liability.

e) Tangible capital assets

Tangible capital assets represent property, plant and equipment and are recorded at historical cost less accumulated amortization and impairment losses. Costs include amounts that are directly related to the acquisition, design, construction, development, improvement and betterment of the assets. Costs include contracted services, materials and supplies, direct labour, attributable overhead costs, capitalized interest directly attributable to construction or development (IDC) and statutory, contractual or legal obligations associated with the retirement of tangible capital assets. Capitalization of interest ceases when no construction or development is taking place or when a tangible capital asset is ready for use.

The IDC rate for 2022-23 was 4.46% (2021-22 – 4.97%). Gains or losses on disposition are included in the consolidated statement of operations and accumulated surplus.

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 2. Significant accounting policies (continued)

i) Leased tangible capital assets

Leases that transfer substantially all of the benefits and risks incidental to ownership of tangible capital assets are accounted for as leased tangible capital assets and a lease liability.

The value of the leased tangible capital asset and lease liability is recorded at the inception of the lease based upon the present value of the minimum lease payments, excluding executory costs.

ii) Contributions of tangible capital assets

Tangible capital assets received as contributions from third parties are recorded as assets and revenue at their fair value at the date of receipt, except in circumstances where fair value cannot reasonably be determined, in which case they are recognized at nominal value.

iii) Impairment

When conditions indicate that a tangible capital asset no longer contributes to NT Hydro's ability to provide services, or that the value of the future economic benefits associated with the tangible capital asset is less than its net book value, the carrying value of the tangible capital asset is reduced to reflect that a permanent decline in the value of the asset has occurred. The related expense is recorded in the consolidated statement of operations and accumulated surplus and is not reversed if conditions subsequently change.

iv) Amortization

Management has utilized amortization rates approved by the PUB in Decision 6-2023 (Note 1(b)). The cost, less residual value, is amortized over its useful life on a straight-line basis based on the average life of the group. Amortization rates were updated in 2022-23 to reflect the rates approved by the PUB. Assets under construction are not amortized until they are ready for their intended productive use. NTPC uses amortization studies and other information to assess amortization rates and substantiate amortization rate changes. Amortization rate changes are accounted for on a prospective basis.

Annual amortization rates are as follows:

| | 2023 | 2022 |
|--|------------------|------------------|
| | Rates (%) | Rates (%) |
| Electric power plants | 1.00 – 5.00 | 1.00 – 4.86 |
| Transmission and distribution systems | 1.54 – 6.67 | 1.54 – 6.67 |
| Warehouse, equipment, motor vehicles and general facilities | 1.54 – 20.00 | 1.31 – 20.00 |
| Electric power plant under capital lease | 1.00 – 4.35 | 1.00 – 4.86 |

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 2. Significant accounting policies (continued)

f) Government contributions

Government contributions are recognized as revenue when the contributions are authorized and any eligibility criteria are met, except to the extent that stipulations of a contribution give rise to an obligation that meets the definition of a liability, in which case the contribution is recorded as a deferred government contribution and subsequently recognized as revenue when the stipulations are met.

g) Customer contributions in aid of construction

Certain tangible capital asset additions are made with the assistance of cash contributions from customers. These contributions are recorded as other revenues when all external restrictions or stipulations imposed by an agreement with the external party related to the contribution have been satisfied, generally when the resources are used for the purposes intended.

h) Public service pension plan

All eligible employees participate in the Public Service Pension Plan (the Plan), administered by the Government of Canada. The Plan is a multi-employer contributory defined benefit plan established through legislation. NT Hydro's contributions to the Plan are charged as an expense on a current year basis and represent the total pension obligations. NT Hydro is not required under present legislation to make contributions with respect to actuarial deficiencies of the Plan.

i) Other employee future benefits

The expected cost of providing these benefits is actuarially determined using assumptions based on management's best estimates and are recognized as employees render service. The benefit plans are not funded and thus have no assets, resulting in plan deficits equal to the accrued benefit obligation.

i) Severance and ultimate removal benefits

Under the terms and conditions of employment, eligible employees may earn severance and removal benefits based on employee start dates, years of service, final salary and location of hire. The benefits are paid upon resignation, retirement or death of an employee.

ii) Sick leave benefits

NT Hydro provides certain sick leave benefits that are available to be used in future periods when claimed by the employee upon becoming sick. The sick leave benefits accumulate but do not vest and are not paid out to employees upon resignation, retirement or death of an employee.

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 2. Significant accounting policies (continued)

j) Asset retirement obligations (ARO)

An asset retirement obligation liability is recognized at the financial reporting date, when all of the following criteria are met:

- NT Hydro has a legal obligation to incur retirement costs
- the past transaction or event giving rise to the liability has occurred
- NT Hydro expects that future economic benefits will be given up
- a reasonable estimate of the amount can be made.

The estimate of an asset retirement obligation incorporates a present value technique. When a liability for an ARO is initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related tangible capital asset. The liability is based on management's best estimate of retirement and/or abatement cost.

At each financial reporting date, the carrying amount of the liability is reviewed. NT Hydro recognizes period to period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related tangible capital asset. Once the related tangible capital asset is no longer in productive use, changes to the liability are recognized as an expense in the period they are incurred. NT Hydro continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

k) Environmental liabilities

A contaminated site is a site where physical, chemical, biological or radiological substances have been introduced in air, soil, water or sediment and have an adverse effect. A liability for remediation of contaminated sites is recognized when all of the following criteria are satisfied: an environmental standard exists, contamination exceeds the environmental standard, NT Hydro is directly responsible or accepts responsibility, it is expected that future economic benefits will be given up and a reasonable estimate of the amount can be made. The liability reflects NT Hydro's best estimate of the amount required to remediate the sites to the current minimum standard for its use prior to contamination.

Environmental liabilities consist of the estimated costs related to the monitoring, maintenance and remediation of environmentally contaminated sites. Environmental liabilities are discounted for the time value of money. NT Hydro reviews its estimates of environmental liabilities on an annual basis.

l) Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into Canadian dollars using exchange rates at year-end. Foreign currency transactions are translated into Canadian dollars using rates in effect at the time the transactions were entered into. All realized exchange gains and losses are included in surplus for the year according to the activities to which they relate.

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 2. Significant accounting policies (continued)

m) Revenues

Revenues for the sale of power and fuel riders are recognized in the period earned based on cyclical meter readings. Sale of power revenues and fuel riders include accruals for electricity sales not yet billed.

Interest and other revenue are recognized on an accrual basis.

n) Expenses

Expenses are recognized on an accrual basis.

o) Contractual obligations and contingent liabilities

The nature of NT Hydro's activities requires contracts that are significant in relation to its current financial position or that will materially affect the level of future expenses. Contractual obligations pertain to funding commitments for operating and capital projects. Contractual obligations are obligations of NT Hydro to others that will become liabilities in the future when the terms of those contracts or agreements are met.

The contingent liabilities of NT Hydro are potential liabilities, which may become actual liabilities when one or more future events occur or fail to occur. If the future event is considered likely to occur and is quantifiable, an estimated liability is accrued. If the occurrence of the confirming future event is likely but the amount of the liability cannot be reasonably estimated, the contingency is disclosed. If the occurrence of the confirming future event is not determinable, the contingency is disclosed.

p) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess revenues over expenses, provides the change in net debt during the year.

q) Future accounting changes

PSAB issued a new standard PS 3400 Revenue in November 2018. This standard has an effective date of April 1, 2023. NT Hydro continues to evaluate the potential impacts on its consolidated financial statements from the adoption of this standard.

NORTHWEST TERRITORIES HYDRO CORPORATION

3. Restatement

Effective April 1, 2022, NTPC adopted PS 3280 Asset Retirement Obligations standard, using the modified retroactive approach with restatement of prior year comparatives, and recognized the following to conform with the new standard:

- a) Asset retirement obligations, adjusted for accumulated accretion to the effective date;
- b) Asset retirement cost capitalized as an increase to the carrying amount of the related tangible capital assets in productive use;
- c) Accumulated amortization on the capitalized cost; and
- d) Adjustment to the opening balance of accumulated surplus/equity.

Amounts are measured using information, assumptions and discount rates where applicable that were current on the effective date.

The amount recognized as an asset retirement cost is measured as of the date of the asset retirement obligation. Accumulated accretion and amortization are measured for the period from the date the liability would have been recognized as if the provisions of this standard had been in effect to the date as of which this standard is first applied.

Reconciliations of the prior year consolidated financial statements are as follows:

| Consolidated Statement of Financial Position | As previously reported | De-recognition | Recognition | As restated |
|---|------------------------|----------------|-------------|-------------|
| Financial assets | \$ 27,033 | \$ - | \$ - | \$ 27,033 |
| Liabilities | | | | |
| Asset retirement obligations | (7,962) | 6,638 | (5,989) | (7,313) |
| All other | (306,211) | - | - | (306,211) |
| Net debt | (287,140) | 6,638 | (5,989) | (286,491) |
| Tangible capital assets | 458,839 | (2,961) | 318 | 456,196 |
| Inventories and prepaid expenses | 11,931 | - | - | 11,931 |
| Accumulated surplus/equity, end of year | \$ 183,630 | \$ 3,677 | \$ (5,671) | \$ 181,636 |

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 3. Restatement (continued)

| | As previously reported | De- recognition | Recognition | As restated |
|---|---------------------------|--------------------|-------------------|-------------------|
| Consolidated Statement of Operations and Accumulated Surplus | | | | |
| Revenue | \$ 114,777 | \$ - | \$ - | \$ 114,777 |
| Expenses | (120,748) | 355 | (210) | (120,603) |
| Government contributions | 25,669 | - | - | 25,669 |
| Annual surplus for the year | 19,698 | 355 | (210) | 19,843 |
| Accumulated surplus/equity beginning of year | 163,932 | 3,322 | (5,461) | 161,793 |
| Accumulated surplus/equity, end of year | <u>\$ 183,630</u> | <u>\$ 3,677</u> | <u>\$ (5,671)</u> | <u>\$ 181,636</u> |

| | As previously reported | De- recognition | Recognition | As restated |
|---|---------------------------|--------------------|-------------------|---------------------|
| Consolidated Statement of Change in Net Debt | | | | |
| Surplus for the year | \$ 19,698 | \$ 355 | \$ (210) | \$ 19,843 |
| Tangible capital asset changes | (24,929) | (117) | 284 | (24,753) |
| Changes in inventory and Prepays | (1,352) | - | - | (1,352) |
| Increase in net debt for the year | (6,583) | 238 | 83 | (6,262) |
| Net debt, beginning of year | (280,557) | 6,400 | (6,072) | (280,229) |
| Net debt, end of year | <u>\$ (287,140)</u> | <u>\$ 6,638</u> | <u>\$ (5,989)</u> | <u>\$ (286,491)</u> |

In connection with adoption of PS 3280, management discovered that NTPC does not have a legal obligation to remove all fuel tanks at the end of their useful lives. As such, related ARO, asset retirement costs in tangible capital assets, accretion expense and amortization expense should not have been recorded in prior years. These have been de-recognized and the comparative figures in these consolidated financial statements have been restated as indicated above in the de-recognition columns.

In accordance with PS 3280, NTPC recognizes ARO related to legal obligations for asbestos abatement together with the related asset retirement cost in tangible capital assets, accretion expense and amortization expense. These have been recognized and the comparative figures in these consolidated financial statements have been restated as indicated above in the recognition columns.

NORTHWEST TERRITORIES HYDRO CORPORATION

4. Revenues receivable

At March 31, 2023, the aging of revenues receivable was as follows:

| | 2023 | | | |
|---------------------------------|--|-----------------------|-------------------------|--------------|
| | Current (less than 28 days) | 29-90 days | Over 90 days | Total |
| Utility | \$ 12,727 | \$ 852 | \$ 246 | \$ 13,825 |
| Non-utility | 1,290 | 93 | 165 | 1,548 |
| Allowance for doubtful accounts | - | - | (177) | (177) |
| | \$ 14,017 | \$ 945 | \$ 234 | \$ 15,196 |

At March 31, 2022, the aging of revenues receivable was as follows:

| | 2022 | | | |
|---------------------------------|--|-----------------------|-------------------------|--------------|
| | Current (less than 28 days) | 29-90 days | Over 90 days | Total |
| Utility | \$ 11,339 | \$ 839 | \$ 228 | \$ 12,406 |
| Non-utility | 909 | 3 | 114 | 1,026 |
| Allowance for doubtful accounts | - | - | (203) | (203) |
| | \$ 12,248 | \$ 842 | \$ 139 | \$ 13,229 |

The changes in the allowance for doubtful accounts were as follows:

| | 2023 | 2022 |
|--------------------------------|-------------|-------------|
| Balance, beginning of the year | \$ (203) | \$ (579) |
| Receivables written off | 60 | 191 |
| Change to allowance | (34) | 185 |
| Balance, end of the year | \$ (177) | \$ (203) |

Revenues receivable on utility and non-utility accounts are generally due in 28 days and interest is charged after 28 and 30 days, respectively, at rates in the terms of service agreement. As at March 31, 2023, NT Hydro provided an allowance for doubtful accounts for the estimated portion of its revenues receivable accounts that will not be collected. Additional disclosures on NT Hydro's exposure and management of credit risk associated with revenues receivable can be found in Note 21.

NORTHWEST TERRITORIES HYDRO CORPORATION

5. Operating line of credit

NT Hydro has a \$75,000 (2021-22 - \$50,000) operating line of credit with its bank. The operating line of credit allows NT Hydro to borrow using Bankers' Acceptances or other advances directly against the line of credit.

As at March 31, 2023, NT Hydro has borrowed \$54,472 (2021-22 - \$950) against the line of credit. See also Note 22 (a).

NT Hydro has no outstanding letters of credit as of March 31, 2023 (2021-22 - one letter of credit for \$3,145) against its operating line of credit.

NORTHWEST TERRITORIES HYDRO CORPORATION

6. Debenture debt

a) Owing to Third Parties

| | <u>2023</u> | <u>2022</u> |
|--|-------------------|-------------------|
| 3.982% amortizing debenture, due February 17, 2047 repayable semi-annually in blended payments of \$1,722 | \$ 52,926 | \$ 54,224 |
| 5.16% amortizing debenture, due September 13, 2040 repayable semi-annually in blended payments of \$1,684 | 38,516 | 39,846 |
| 5.443% debenture – interest payable semi-annually, principal is due August 1, 2028 | 25,000 | 25,000 |
| 5.995% debenture – interest payable semi-annually, principal is due December 15, 2034 | 25,000 | 25,000 |
| 3.818% debenture – interest payable semi-annually, principal is due November 25, 2052 | 25,000 | 25,000 |
| 5% debenture – interest payable semi-annually, principal is due July 11, 2025 | 15,000 | 15,000 |
| 6.42% amortizing debenture, due December 18, 2032 repayable semi-annually. The first payment is interest only, the second payment is interest plus \$667 principal | 6,667 | 7,333 |
| | \$ 188,109 | \$ 191,403 |
| Less: unamortized premium, discount and issuance costs | (609) | (654) |
| | <u>\$ 187,500</u> | <u>\$ 190,749</u> |

The GNWT guarantees all third party debenture debt.

b) Owing to the GNWT

| | <u>2023</u> | <u>2022</u> |
|--|-------------|-------------|
| 2.265% amortizing debenture, due September 30, 2050 repayable semi-annually in blended payments of \$922 | \$ 37,596 | \$ 38,573 |

Principal repayments for future years on all debenture debt are as follows:

| <u>2024</u> | <u>2025</u> | <u>2026</u> | <u>2027</u> | <u>2028</u> | <u>Thereafter</u> | <u>Total</u> |
|-------------|-------------|-------------|-------------|-------------|-------------------|--------------|
| \$ 4,413 | \$ 4,566 | \$ 19,721 | \$ 4,885 | \$ 5,055 | \$187,065 | \$ 225,705 |

NORTHWEST TERRITORIES HYDRO CORPORATION

7. Asset retirement obligations

ARO include costs related to the disposal of generating plants on leased land, storage tank systems and the associated piping for petroleum products in all communities served by NTPC. ARO also includes estimated remediation costs to remove asbestos from NTPC's buildings.

Following is a summary of the key assumptions upon which the carrying amount of the ARO is based:

- Total expected future cash flows - \$13,241 (2021-22 -- \$13,872 as restated – Note 3).
- Expected timing of payments of the cash flow – asset removal and/or site remediation is expected to occur between 1 and 39 years with the majority occurring after 2036.
- The discount rate is the year-end cost of borrowing of 3.96% (2021-22 – 3.33%) for those obligations to be settled in less than 10 years and 4.34% (2021-22 – 3.61%) for those obligations to be settled in 10 years or longer.
- Inflation was assumed to be 2% (2021-22 – 2%).

Following is a summary of the asset retirement obligations:

| | 2023 | 2022 Restated (Note 3) |
|----------------------|-----------------|---------------------------------------|
| Opening balance | \$ 7,313 | \$ 7,523 |
| Liabilities settled | (35) | (1) |
| Accretion expense | 257 | 254 |
| Valuation adjustment | (1,037) | (473) |
| Additions | - | 10 |
| Balance, end of year | <u>\$ 6,498</u> | <u>\$ 7,313</u> |

The valuation adjustments relate to changes in discount rates, timing of cash flows and estimated costs to retire assets or remediate asbestos. The valuation adjustments are reflected as changes to the carrying value of the tangible capital assets.

8. Environmental liabilities

Environmental protection legislation (Environmental Guideline for Contaminated Site Remediation, Northwest Territories Department of Environment and Natural Resources, 2003) establishes maximum standards for concentrations of petroleum hydrocarbons and other substances in soil to protect environmental quality and human health from the long-term effect of exposure to them. Legislation requires a responsible party to perform remediation activities if the concentrations exceed standard levels. NTPC estimates that it has 23 geographic locations (2021-22 - 23 locations) with multiple sites at each location which have contaminated soil that exceed the accepted maximum standard in the Northwest Territories. NTPC is responsible for remediation of the contaminated site upon sale of the land or termination of the lease.

Management estimates that over 75% of the contamination occurred prior to May 5, 1988 when the Government of Canada controlled Northern Canada Power Commission (NTPC's predecessor company). There is no provision recorded in these consolidated financial statements for a potential recovery from the Government of Canada.

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 8. Environmental liabilities (continued)

Following is a summary of the key assumptions upon which the carrying amount of the environmental liabilities is based:

- Total expected future cash flows - \$69,854 (2021-22 -- \$52,551).
- Expected timing of payments of the cash flow – asset removal and/or site remediation is expected to occur between 1 and 68 years with the majority occurring after 2059.
- The discount rate is the year-end cost of borrowing of 3.96% (2021-22 – 3.33%) for those obligations to be settled in less than 10 years and 4.34% (2021-22 – 3.61%) for those obligations to be settled in 10 years or longer.
- Inflation was assumed to be 2% (2021-22 – 2%).

Following is a summary of the estimated environmental liabilities:

| | <u>2023</u> | <u>2022</u> |
|----------------------|------------------|------------------|
| Opening balance | \$ 17,619 | \$ 14,368 |
| Liabilities settled | (2,877) | (1,383) |
| Valuation adjustment | 3,228 | 4,634 |
| Balance, end of year | <u>\$ 17,970</u> | <u>\$ 17,619</u> |

The valuation adjustment relates to changes in the timing of or amount of expected future cash flows and changes to the discount rate applied. The valuation adjustment is recognized in supplies and services expense (Note 16).

NORTHWEST TERRITORIES HYDRO CORPORATION

9. Capital lease obligation

In 1996, NTPC entered into a 65-year lease from the Dogrib Power Corporation for the Snare Cascades at a variable interest rate based on the weighted average return of equity and cost of debt. The lease matures August 2061. The interest rate on the lease as of March 31, 2023 was 7.75% (2021-22 – 7.75%). This rate is recalculated periodically in accordance with PUB orders as established through the GRA process (Note 1(b)). The lease can be renewed at NTPC's option subject to the same covenants, obligations and agreements except for the monthly rental price which shall be determined by mutual agreement or arbitration. The renewal term will be based on the useful life of the property at the end of the term or the expiry of the Ground Lease, whichever comes first. To reflect the effective acquisition and financing nature of the lease, the Snare Cascades is included in electric power plant under capital lease (Note 11).

Present value of minimum lease payments

The undiscounted contractual obligations, the effects of discounting and the present values of the minimum lease payments required for the capital lease obligation over the next five years and thereafter are as follows:

| | | | |
|---|------------|-----------|----------------------|
| | 2024 | \$ | 1,656 |
| | 2025 | | 1,624 |
| | 2026 | | 1,593 |
| | 2027 | | 1,562 |
| | 2028 | | 1,530 |
| | Thereafter | | 33,045 |
| | | | <u>41,010</u> |
| Less: amounts representing imputed interest | | | <u>(25,465)</u> |
| Total capital lease obligation | | \$ | <u>15,545</u> |

Additional disclosures on NTPC's exposure and management of risk associated with the capital lease obligation can be found in Note 21.

NORTHWEST TERRITORIES HYDRO CORPORATION

10. Other employee future benefits

a) Public Service Pension Plan

The employees of NTPC participate in the Plan. The Plan provides benefits based on the number of years of pensionable service to a maximum of 35 years. Benefits are determined by a formula set out in the legislation; they are not based on the financial status of the Plan. The basic benefit formula is 2% per year of pensionable service multiplied by the average of the five consecutive years of highest paid service. The employer contribution rate effective at the end of the year was 1.02 times (2021-22 – 1.02) the employees' contributions for employees who started prior to January 2013 and 1.00 times (2021-22 – 1.00) the employees' contributions for all other employees. The employer contribution rate at the end of the year for the portion of the employee's salary above \$196 (2021-22 - \$191) was 5.29 times (2021-22 – 5.91) the employee's contributions. Employer contributions of \$2,577 (2021-22 - \$2,288) were recognized as an expense in the current year. The employees' contribution to this plan was \$2,348 (2021-22 - \$2,148).

The Plan was amended during 2013 which raised the normal retirement age and other age related thresholds from age 60 to age 65 for new members joining the Plan on or after January 1, 2013. For existing members, the normal retirement age remains age 60.

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 10. Other employee future benefits (continued)

b) Other employee future benefits

Summary of other employee future benefit liabilities:

| | 2023 | | | 2022 | | |
|---|--|--------------------------------------|-----------------|--|--------------------------------------|-----------------|
| | Severance and Removal Benefit | Accumulated Sick Leave Benefit | Total | Severance and Removal Benefit | Accumulated Sick Leave Benefit | Total |
| Accrued benefit obligation, beginning of year | \$ 3,297 | \$ 267 | \$ 3,564 | \$ 2,799 | \$ 221 | \$ 3,020 |
| Benefits earned | 279 | 19 | 298 | 299 | 21 | 320 |
| Interest | 115 | 9 | 124 | 77 | 6 | 83 |
| Benefits paid | (563) | (37) | (600) | (1,269) | (36) | (1,305) |
| Actuarial (gains) losses | 5 | (12) | (7) | 1,391 | 55 | 1,446 |
| Accrued benefit obligation, end of year | 3,133 | 246 | 3,379 | 3,297 | 267 | 3,564 |
| Unamortized net actuarial gain/(loss) | (1,134) | (260) | (1,394) | (1,255) | (332) | (1,587) |
| Net future obligation | <u>\$ 1,999</u> | <u>\$ (14)</u> | <u>\$ 1,985</u> | <u>\$ 2,042</u> | <u>\$ (65)</u> | <u>\$ 1,977</u> |

NT Hydro provides accumulating sick leave employee benefits of one and one quarter days of sick leave per month which will require funding in future periods when claimed upon an employee becoming sick. Sick leave can only be used for paid time off for illness of the employee. Sick leave taken is paid at the employee's normal rate of pay. The sick leave benefits are not paid out to an employee upon termination of employment, resignation or retirement. Unused sick days accumulate and there are no limits to the accumulation. Sick leave benefits accumulate over the periods of service provided by employees and are recognized as services are performed to earn them.

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 10. Other employee future benefits (continued)

Total expenses related to the severance, removal and sick leave benefits include the following components:

| | 2023 | 2022 |
|------------------------------------|-------------|-------------|
| Current benefits earned | \$ 298 | \$ 320 |
| Interest | 124 | 83 |
| Amortization of net actuarial loss | 186 | 48 |
| | \$ 608 | \$ 451 |

The actuarial valuation reflects management's best estimate based upon a number of assumptions including:

| | 2023 | 2022 |
|--|-------------|-------------|
| Expected inflation rates | 2% | 2% |
| Discount rate used to determine the accrued benefit obligation | 4.1% | 3.4% |
| Expected average remaining service life of related employee groups (EARSL) | 10.4 years | 10.4 years |

NORTHWEST TERRITORIES HYDRO CORPORATION

11. Tangible capital assets

| March 31, 2023 | | | | | | |
|------------------------------------|--------------------------|--------------------------------------|--|---|-------------------------------------|-------------------|
| | Electric power plants | Transmission and Dist. systems | Warehouse equipment, motor vehicles, and general facilities | Electric power plant under capital lease | Construction work in progress | Total |
| Cost | | | | | | |
| Opening balance | \$ 402,630 | \$ 108,650 | \$ 79,353 | \$ 28,733 | \$ 95,430 | \$ 714,796 |
| Additions | - | - | - | - | 86,626 | 86,626 |
| Transfers – completed projects | 26,854 | 4,355 | 13,184 | - | (44,393) | - |
| Disposals and adjustments | (868) | (285) | (1,568) | - | - | (2,721) |
| Closing balance | 428,616 | 112,720 | 90,969 | 28,733 | 137,663 | 798,701 |
| Accumulated amortization | | | | | | |
| Opening balance | (158,589) | (42,774) | (46,636) | (10,601) | - | (258,600) |
| Amortization | (10,668) | (2,653) | (3,407) | (481) | - | (17,209) |
| Disposals and adjustments | 108 | 244 | 1,398 | - | - | 1,750 |
| Closing balance | (169,149) | (45,183) | (48,645) | (11,082) | - | (274,059) |
| Net book value | \$ 259,467 | \$ 67,537 | \$ 42,324 | \$ 17,651 | \$ 137,663 | \$ 524,642 |
| March 31, 2022 (Restated – Note 3) | | | | | | |
| | Electric power plants | Transmission and Dist. systems | Warehouse equipment, motor vehicles, and general facilities | Electric power plant under capital lease | Construction work in progress | Total |
| Cost | | | | | | |
| Opening balance | \$ 396,247 | \$ 107,819 | \$ 77,482 | \$ 28,733 | \$ 63,290 | \$ 673,571 |
| Additions | 10 | - | - | - | 46,662 | 46,672 |
| Transfers – completed projects | 9,763 | 997 | 3,762 | - | (14,522) | - |
| Disposals and adjustments | (3,390) | (166) | (1,891) | - | - | (5,447) |
| Closing balance | 402,630 | 108,650 | 79,353 | 28,733 | 95,430 | 714,796 |
| Accumulated amortization | | | | | | |
| Opening balance | (148,348) | (40,294) | (43,344) | (10,141) | - | (242,127) |
| Amortization | (11,734) | (2,624) | (4,791) | (460) | - | (19,609) |
| Disposals and adjustments | 1,493 | 144 | 1,499 | - | - | 3,136 |
| Closing balance | (158,589) | (42,774) | (46,636) | (10,601) | - | (258,600) |
| Net book value | \$ 244,041 | \$ 65,876 | \$ 32,717 | \$ 18,132 | \$ 95,430 | \$ 456,196 |

The cost of land as of March 31, 2023 included in electric power plants asset cost is approximately \$5,594 (2021-22 - \$5,894). Amortization is not recorded on land.

NORTHWEST TERRITORIES HYDRO CORPORATION

12. Inventories

| | <u>2023</u> | <u>2022</u> |
|------------------------------------|------------------|------------------|
| Materials, supplies and lubricants | \$ 9,490 | \$ 5,200 |
| Critical spare parts | 4,244 | 4,989 |
| Fuel | 496 | 270 |
| | <u>\$ 14,230</u> | <u>\$ 10,459</u> |

Inventories are used to make repairs, complete overhauls or generate electricity. Production fuel inventory is held in five of NTPC's operating plants.

13. Accumulated surplus/equity

| | <u>2023</u> | <u>Restated (Note 3) 2022</u> |
|--|-------------------|---------------------------------------|
| Share capital, common and preferred shares | \$ 43,129 | \$ 43,129 |
| Accumulated operating surplus / equity | 145,948 | 138,507 |
| | <u>\$ 189,077</u> | <u>\$ 181,636</u> |

The authorized share capital of NT Hydro is comprised of one common share without par value and one preferred, non-cumulative share without par value. As at March 31, 2023, 1 common share (2021-22 – 1 common share), at \$43,129 per share (2021-22 – \$43,129 per share), has been issued and fully paid, and one preferred share at one dollar. NT Hydro may only issue its shares to the GNWT.

14. Sale of power

| | <u>2023</u> | <u>2022</u> |
|---|-------------------|-------------------|
| Power sales to external customers | \$ 83,647 | \$ 82,023 |
| Power sales to GNWT and related parties | 17,431 | 16,947 |
| GNWT TPSP payments | 6,601 | 6,550 |
| GNWT HSP payments | 4,590 | 4,635 |
| | <u>\$ 112,269</u> | <u>\$ 110,155</u> |

Sale of power includes GNWT support program payments received by NTPC on behalf of customers. The GNWT offers these support programs to both NTPC and Northland Utilities Ltd. customers.

The GNWT Territorial Power Support Program (TPSP) payments subsidize residential power rates to the rate paid in Yellowknife for energy used within a specified threshold.

The GNWT Housing Support Program (HSP) payments subsidize the difference between the specified rate paid by GNWT residential customers living in public housing and the PUB residential rate for that community.

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 14. Sale of power (continued)

NTPC administers these support programs on behalf of the GNWT and invoices the GNWT monthly for the payments. The support payments are subject to the same terms as other utility customers as per NTPC's Terms and Conditions of Service.

15. Other revenue

| | <u>2023</u> | <u>2022</u> |
|-----------------|-----------------|-----------------|
| Contract work | \$ 1,687 | \$ 575 |
| Heat revenues | 670 | 482 |
| Pole rental | 355 | 373 |
| Connection fees | 310 | 410 |
| Other | 441 | 277 |
| | <u>\$ 3,463</u> | <u>\$ 2,117</u> |

16. Expenses

The following is a summary of the expenses for the year by object:

| | <u>2023</u> | <u>2022</u> <u>Restated</u> <u>(Note 3)</u> |
|--|-------------------|---|
| Fuel and lubricants (Notes 19, 20) | \$ 45,419 | \$ 27,638 |
| Salaries and wages | 30,572 | 29,485 |
| Supplies and services | 28,908 | 27,449 |
| Amortization (Note 11) | 17,209 | 19,609 |
| Interest expense (Note 17) | 10,971 | 10,775 |
| Travel and accommodation | 2,701 | 2,422 |
| Loss on settlement of NWTEC debentures | - | 1,787 |
| Loss on disposal of assets | 18 | 1,184 |
| Accretion on ARO (Note 7) | 257 | 254 |
| | <u>\$ 136,055</u> | <u>\$ 120,603</u> |

NORTHWEST TERRITORIES HYDRO CORPORATION

17. Interest expense and interest income

Interest expense

| | <u>2023</u> | <u>2022</u> |
|--|------------------|------------------|
| Interest on debenture debt and capital leases (Notes 6, 9) | \$ 11,383 | \$ 12,014 |
| Short-term debt financing costs | 1,134 | 249 |
| Capitalized interest during construction | <u>(1,546)</u> | <u>(1,488)</u> |
| | <u>\$ 10,971</u> | <u>\$ 10,775</u> |

Interest income

| | <u>2023</u> | <u>2022</u> |
|--|--------------|---------------|
| Interest on loan receivable | \$ - | \$ 360 |
| Income from overdue accounts and bank balances | <u>92</u> | <u>64</u> |
| | <u>\$ 92</u> | <u>\$ 424</u> |

18. Other government contributions

Government of Canada's Low Carbon Economy Leadership Fund

NTPC entered into two agreements with the GNWT under the Government of Canada's Low Carbon Economy Leadership Fund (LCELF) for the following projects:

Inuvik Power Plant – 3rd LNG Fuel Tank (2021-22 Agreement)

This agreement is to support 75% of the cost of installation of a 3rd LNG tank at the Inuvik Power Plant to a maximum of \$878. The agreement expires on March 31, 2023. During the year, NTPC received \$686 and incurred \$730 (2021-22 - \$135) in eligible expenditures. The amount of expenditures in excess of amount received, \$179, has been recorded as a government contribution receivable.

Inuvik Power Plant – EV Charging Station in Behchoko (2022-23 Agreement)

This agreement is to support 75% of the cost of installation of an electric vehicle charging station in Behchoko with 2 stalls to a maximum of \$468. The agreement expires on September 14, 2023. During the year, NTPC received \$31 and incurred \$68 in eligible expenditures. The amount of expenditures in excess of amount received, \$37, has been recorded as a government contribution receivable.

Investing in Canada Infrastructure Program

In 2019-20, NTPC entered into agreements with the GNWT under the Government of Canada's Investing in Canada Infrastructure Program (ICIP) for the following projects:

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 18. Other government contributions (continued)

Taltson Hydroelectric Facility Major Overhaul

This agreement is to support 75% of the cost of completing upgrades to various hydro, mechanical and electrical components of the facility in addition to the installation of a tailrace gate to a maximum of \$17,820. No funds were received in 2022-23. By March 31, 2022, NTPC received a total of \$14,855 and had incurred the maximum eligible expenditures per the agreement of \$17,820. The amount of eligible expenditures incurred in excess of the amount received, \$2,965 (2021-22 - \$2,965), has been recorded as a government contribution receivable. The agreement expires March 31, 2024.

Lutsel K'e – New Diesel Power Plant Facility Project

This agreement is to support 75% of the cost of replacing the existing power plant in the community to a maximum of \$8,775. During the year, NTPC received payments of \$0 (2021-22 - \$6,000). As of March 31, 2023, NTPC incurred the maximum eligible expenditures per the agreement of \$8,775 (2021-22 - \$7,155) and received the maximum eligible funding of \$8,775. The amount received in excess of eligible expenditures incurred, \$0 (2021-22 - \$1,620), has been recorded as a deferred government contribution liability. The agreement expires March 31, 2024.

Fort Simpson – Liquefied Natural Gas Power Generation Facility

This agreement is to support 75% of the cost to complete construction, installation and commissioning of a gas generation plant, as well as sufficient LNG storage and regasification to a maximum of \$11,250. During the year, NTPC received payments of \$0 (2021-22 - \$0). As of March 31, 2023, NTPC has incurred \$863 of eligible expenditures. The amount received in excess of eligible expenditures incurred, \$1,486 (2021-22 - \$1,515), has been recorded as a deferred government contribution liability. The agreement expired March 31, 2023.

In 2018-19, NT Hydro's subsidiaries entered into agreements with the GNWT under the Government of Canada's ICIP for the following projects:

Snare Forks Overhauls on Units 1 and 2

This agreement is to support 75% of the cost of completing turbine and generator upgrades on two units at NTPC's Snare Forks powerhouse to a maximum of \$14,100.

In October 2018, Unit 1 experienced a mechanical failure prior to the start of the planned overhaul. NTPC initiated an insurance claim related to the Unit 1 failure including the costs associated with additional diesel generation. In 2019-20, NTPC received \$5,000 in a preliminary installment on the insurance claim and recognized this amount as revenue. Further insurance proceeds may be receivable in the future and the amount, if any, will be recognized as revenue and a portion of the ICIP funding may be repayable. As of March 31, 2023, the amount of additional insurance proceeds cannot be reasonably estimated.

During the year, NTPC received payments of \$0 (2021-22 - \$1,080). Lifetime payments of \$9,270 were received in previous years. As of March 31, 2023, NTPC has incurred \$9,495 (2021-22 - \$9,170) of eligible expenditures. The eligible expenditures incurred in excess of amounts received was \$225 and is recorded as a government contribution receivable (2021-22 - \$100 deferred government contribution liability).

The agreement expires March 31, 2029.

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 18. Other government contributions (continued)

Sachs Harbour Plant Replacement

This agreement is to support 75% of the costs to fund the installation and commissioning of a new power plant and fuel storage tanks in Sachs Harbour to a maximum of \$7,481. During the year, NTPC received payments of \$0 (2021-22 - \$1,881). Lifetime payments of \$7,481 have been received. As of March 31, 2023, NTPC has incurred \$7,037 of eligible expenditures. The amount received in excess of eligible expenditures incurred, \$444 (2021-22 - \$2,216), has been recorded as a deferred government contribution liability. The agreement expires March 31, 2024.

Inuvik Wind

This agreement between NT Energy and the GNWT is to support 100% of the costs of the design, construction and commissioning of the Inuvik High Point Wind project, to a maximum of \$39,900.

During the year, NT Energy received payments of \$9,258 (2021-22 - \$19,205). Lifetime payments of \$35,910 (2021-22 - \$26,652) have been received. As of March 31, 2023, NT Energy has incurred \$39,900 (2021-22 - \$19,556) of lifetime eligible expenditures. The eligible expenditures incurred in excess of contributions received of \$3,990 has been recorded as a government contribution receivable. (2021-22 - \$7,096 deferred government contribution liability).

The agreement expires March 31, 2024.

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 18. Other government contributions (continued)

The following table summarizes NT Hydro's budget and the actual eligible costs incurred on the respective ICIP and LCEL and other projects. The actuals reflect the amounts that NT Hydro has recorded as other government contributions:

| | 2023 Budget | 2023 Actuals | 2022 Actuals | Total Lifetime Costs |
|--|------------------|------------------|------------------|----------------------------|
| Taltson Hydroelectric Overhaul | | | | |
| Salaries and wages | \$ - | \$ - | \$ 4 | \$ 28 |
| Supplies and services | | - | 4,209 | 17,724 |
| Transportation costs | | - | 32 | 68 |
| | \$ 2,965 | \$ - | \$ 4,245 | \$ 17,820 |
| Lutsel K'e Diesel Plant | | | | |
| Salaries and wages | \$ - | \$ 67 | \$ 8 | \$ 88 |
| Supplies and services | | 1,421 | 5,029 | 8,510 |
| Transportation costs | | 131 | 41 | 176 |
| | \$ 1,087 | \$ 1,619 | \$ 5,078 | \$ 8,774 |
| Fort Simpson LNG | | | | |
| Salaries and wages | \$ - | \$ - | \$ (9) | \$ 102 |
| Supplies and services | | 28 | 124 | 758 |
| Transportation costs | | - | 1 | 3 |
| | \$ 375 | \$ 28 | \$ 116 | \$ 863 |
| Snare Forks Overhauls | | | | |
| Salaries and wages | \$ - | \$ 42 | \$ 25 | \$ 417 |
| Supplies and services | | 240 | 1,651 | 8,535 |
| Transportation costs | | 41 | 30 | 541 |
| | \$ - | \$ 323 | \$ 1,706 | \$ 9,493 |
| Sachs Harbour Plant Replacement | | | | |
| Salaries and wages | \$ - | \$ 39 | \$ 9 | \$ 88 |
| Supplies and services | | 1,689 | 165 | 6,852 |
| Transportation costs | | 44 | 8 | 97 |
| | \$ 1,223 | \$ 1,772 | \$ 182 | \$ 7,037 |
| Inuvik Wind | | | | |
| Salaries and wages | \$ - | \$ 294 | \$ 74 | \$ 922 |
| Supplies and services | | 19,862 | 13,785 | 38,725 |
| Transportation costs | | 187 | - | 253 |
| | \$ 14,235 | \$ 20,343 | \$ 13,859 | \$ 39,900 |
| Total ICIP contributions | \$ 19,885 | \$ 24,085 | \$ 25,186 | \$ 83,887 |
| LCEL and other contributions | \$ 10,208 | \$ 1,450 | \$ 483 | \$ 1,237 |
| Total government contributions | \$ 30,093 | \$ 25,535 | \$ 25,669 | \$ 85,124 |

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 18. Other government contributions (continued)

Other agreements

In 2022-23, NT Energy entered into three single year agreements with the GNWT. The first is for bridge funding costs associated with establishing an unregulated entity to facilitate the expansion of the electricity system through alternative energy development. The total agreement was for \$250, all of which was received and recognized as revenue in 2022-23.

The second agreement was to support lease costs for the NT Energy office in Hay River. The total agreement was for \$98 all of which was received and recognized as revenue in 2022-23.

The third agreement was entered into to be utilized to further the work on the Fort Providence/Kakisa Transmission Line. The total agreement was for \$550, all of which was received during the 2021-22 year. As of March 31, 2023, \$303 (2021-22 - \$0) were incurred for the project. The amount received in excess of eligible expenditures of \$247 is recorded as a deferred government contribution liability as of March 31, 2023 (2021-22 - \$550).

NORTHWEST TERRITORIES HYDRO CORPORATION

19. Related party transactions and balances

NT Hydro is a Territorial public agency and consequently is related to the GNWT and its agencies and corporations. NT Hydro, through NTPC, provides utility services to, and purchases fuel and other services from, these related parties. These transactions are in the normal course of operations and are at the same rates and terms as those with similar unrelated customers and suppliers.

Transactions with related parties and balances at year-end not disclosed elsewhere in these consolidated financial statements are as follows:

| Revenues | 2023 | 2022 |
|--|-------------|-------------|
| Other revenue | \$ 652 | \$ 558 |
| Fuel rider revenue | 448 | 457 |
| | \$ 1,100 | \$ 1,015 |
| | | |
| Expenses | | |
| Purchases of fuel from Fuel Services Division of the GNWT (FSD) (Note 20) | \$ 30,761 | \$ 20,295 |
| Other operating expenses | 1,070 | 1,302 |
| | \$ 31,831 | \$ 21,597 |
| | | |
| Financial assets | | |
| Revenues receivable | | |
| Utility | \$ 468 | \$ 469 |
| Non-utility | 93 | - |
| | \$ 561 | \$ 469 |
| | | |
| Liabilities | | |
| Accounts payable to FSD for fuel (Note 20) | \$ 16,734 | \$ 3,731 |
| Other accounts payable and accrued liabilities | 12 | 152 |
| | \$ 16,746 | \$ 3,883 |

NORTHWEST TERRITORIES HYDRO CORPORATION

20. Contractual obligations and contingent liabilities

a) Contractual obligations

NT Hydro is contractually committed for the following expenses with non-related parties that will be incurred subsequent to March 31, 2023.

| | <u>2024</u> | <u>2025 and subsequent</u> |
|-----------------------------------|-------------|--------------------------------|
| Operational and lease commitments | \$ 8,349 | \$ 368 |

Capital projects

NT Hydro has contractual obligations of \$29,325 related to capital projects, of which payments are expected to be made in 2023-24.

In addition, NT Hydro had entered into the following contractual obligations with related parties:

Fuel management services agreement

NTPC has a fuel management services agreement with FSD. Under this agreement, FSD provides fuel inventory and maintenance of fuel tank farms of 20 communities served by NTPC. The price of fuel under this agreement changes with the change in market price, the cost of freight, the GNWT fuel tax rate and the amount of fuel purchased by NTPC from FSD in a given year. There is an annual minimum purchase requirement of 13,000 liters averaged over a 2 year period. The contract expires March 31, 2029.

LNG purchases

NTPC had an agreement with FSD to supply NTPC's Inuvik facilities with LNG that expired on March 31, 2020. The price of LNG under this agreement varied with FSD's costs, which included LNG fuel costs, which were subject to changes in the market price, transportation costs and an administrative fee. There were no minimum purchase requirements under the old contract. NTPC is currently in negotiations with FSD to sign a new agreement. NTPC is following the terms of the old contract until a new contract is finalized.

b) Contingent liabilities

A contractor of NT Hydro has filed a lawsuit seeking recovery of \$4,964 for payment under a capital contract. NT Hydro is in the process of filing a statement of defense and counterclaim to offset the amount claimed and losses in excess of the amounts claimed. NT Hydro is also seeking indemnity under a performance bond issued for the project. An assessment of the likelihood of success of the claim, counterclaim or indemnity cannot be made as of March 31, 2023.

In June 2023, uncertainty related to the Safety Acts violation counts disclosed in 2021-22 was resolved. NTPC was issued a \$200 fine which was recorded as an expense and accrued liability as of March 31, 2023.

NORTHWEST TERRITORIES HYDRO CORPORATION

21. Financial instruments and risk management

NT Hydro's financial instruments include cash, revenues receivable, government contributions receivable, operating line of credit, accounts payable and accrued liabilities, debenture debts, and capital lease obligations.

NT Hydro is exposed to the following risks from its use of financial instruments: credit risk, liquidity risk, and interest rate risk. NT Hydro manages these risk exposures on an ongoing basis.

a) Credit risk

Credit risk is the risk that a third party will cause a financial loss for NT Hydro by failing to discharge its obligation. The following table sets out NT Hydro's maximum exposure to credit risk under a worst case scenario and does not reflect results expected.

| | 2023 | 2022 |
|-------------------------------------|-------------|-------------|
| Revenues receivable | \$ 15,196 | \$ 13,229 |
| Government contributions receivable | 7,451 | 3,505 |
| Cash | 761 | 9,927 |
| | \$ 23,408 | \$ 26,661 |

Revenues receivable

NT Hydro minimizes revenues receivable credit risk by taking cash deposits from customers. The size of the deposit varies depending on the risk exposure. Established customers or those with good credit are waived from having to provide a deposit. Thirty-seven percent (2021-22 - 37%) of NTPC's sales of power are to two other utilities. Twenty-five percent (2021-22 - 26%) of sales of power, including HSP and TPSP are to the GNWT.

Government contributions receivable

The GNWT accounts for 100% of the government contributions receivable.

Cash

NT Hydro minimizes the credit risk of cash by dealing with only reputable financial institutions and investing in securities that meet minimum credit ratings as stipulated by its investment policy and limiting exposure to any one security or asset class. An ongoing review is performed to evaluate changes in the status of counterparties.

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 21. Financial instruments and risk management (continued)

b) Liquidity risk

Liquidity risk is the risk that NT Hydro will encounter difficulty in meeting its obligations associated with its financial liabilities. Debt liquidity risk is managed by the use of amortization provisions. NT Hydro arranges its financing in such a manner that the total amount of debt maturing in any given year does not exceed its ability to borrow in any given year. This practice gives NT Hydro the maximum flexibility over the use of its cash flow such that both its existing capital expenditure program and its ability to consider any future investment opportunities will not be constrained.

Liquidity risk is also managed by continuously monitoring actual and forecast cash flows, having the opportunity to borrow on a short-term basis from its shareholder and by maintaining a \$75,000 operating line of credit with a reputable financial institution. The following table shows the maturities of the debenture debt, operating line of credit, and capital lease obligation:

| | March 31, 2023 | | | | |
|--------------------------|-------------------------------|---|---|--------------------------------------|-------------------|
| | 1 year or less | Greater than 1 year and not later than 6 years | Greater than 6 years and not later than 20 years | Greater than 20 years | Total |
| Debenture debt | \$ 4,414 | \$ 64,462 | \$ 106,554 | \$ 50,275 | \$ 225,705 |
| Operating line of credit | 54,472 | - | - | - | 54,472 |
| Capital lease obligation | 1,656 | 7,808 | 17,684 | 13,862 | 41,010 |
| | \$ 60,542 | \$ 72,270 | \$ 124,238 | \$ 64,137 | \$ 321,187 |

| | March 31, 2022 | | | | |
|--------------------------|-------------------------------|---|---|--------------------------------------|-------------------|
| | 1 year or less | Greater than 1 year and not later than 6 years | Greater than 6 years and not later than 20 years | Greater than 20 years | Total |
| Debenture debt | \$ 4,271 | \$ 38,641 | \$ 132,401 | \$ 54,663 | \$ 229,976 |
| Operating line of credit | 950 | - | - | - | 950 |
| Capital lease obligation | 1,687 | 7,965 | 18,124 | 14,921 | 42,697 |
| | \$ 6,908 | \$ 46,606 | \$ 150,525 | \$ 69,584 | \$ 273,623 |

NORTHWEST TERRITORIES HYDRO CORPORATION

Note 21. Financial instruments and risk management (continued)

c) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rate. Changes in market interest rates will cause fluctuations in fair value of the debenture debt as these have fixed interest rates. Changes in market interest rates will cause fluctuations in cash flows of the capital lease obligation and operating line of credit as these have variable interest rates.

22. Subsequent events

a) Financing

In April 2023, NTPC issued a new long term debenture of \$75,000. Interest is payable semi-annually at 4.34% per year. The debenture is due April 2053. The proceeds were used to repay the line of credit and fund the 2023-24 capital plan.

b) Contribution from the GNWT and low water event

Low water in the Snare/Yellowknife zone occurred in 2022-23 and has persisted in 2023-24. In July 2023, the GNWT authorized and paid a contribution to NTPC of \$15,200 to assist with additional fuel costs related to increased fuel prices and additional fuel consumption.

**NORTHWEST TERRITORIES
SURFACE RIGHTS BOARD**

Audited Financial Statement

March 31, 2023

NORTHWEST TERRITORIES SURFACE RIGHTS BOARD
Financial Statements
Year ended March 31, 2023

Page

Independent Auditor's Report

Management's Responsibility for Financial Reporting

Financial Statements

| | | |
|---------------|---|-----|
| Statement I | Statement of Financial Position | 1 |
| Statement II | Statement of Operations | 2 |
| Statement III | Statement of Changes in Net Financial Debts | 3 |
| Statement IV | Statement of Cash Flows | 4 |
| | Notes to the Financial Statements | 5-9 |

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying financial statements of Northwest Territories Surface Rights Board are the responsibility of management and have been approved by the Board.

The financial statements have been prepared by management in accordance with Public Sector Accounting Standards (PSAS) as recommended by the board of the Canadian Institute of Chartered Professional Accountants and as such include amounts that are the best estimates and judgments of management.

Management is responsible for the integrity and objectivity of these statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Board is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the financial statements.

The Board meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the financial statements and the external auditor's report.

The external auditors, EPR Yellowknife Accounting Professional Corporation, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the financial statements. The external auditors have full and free access to financial management of Northwest Territories Surface Rights Board and meet when required.

On behalf of Northwest Territories Surface Rights Board



Doug Rankin, Executive Director
Northwest Territories Surface Rights Board
June 22, 2023



**YELLOWKNIFE
ACCOUNTING**
PROFESSIONAL CORPORATION

CHARTERED PROFESSIONAL
ACCOUNTANTS

P.O. Box 20072,
4910 – 50th Street
2nd Floor
EPR Yellowknife Building
Yellowknife, NT X1A 3X8

Phone: (867) 669-0242
Fax: (867) 669-7242

www.epryellowknife.ca

Independent Auditor's Report

Board of Directors, Northwest Territories Surface Rights Board

Opinion

We have audited the accompanying financial statements of Northwest Territories Surface Rights Board., which comprise the statement of financial position as at March 31, 2023, statement of operations, statement of changes in net financial debts, statements of accumulated surplus and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Northwest Territories Surface Rights Board. as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of Northwest Territories Surface Rights Board. in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing Northwest Territories Surface Rights Board's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Northwest Territories Surface Rights Board. or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing Northwest Territories Surface Rights Board's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

An Independent
Canadian Member
of AGN International



- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Northwest Territories Surface Rights Board's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Northwest Territories Surface Rights Board's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Northwest Territories Surface Rights Board to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

EPR Yellowknife Accounting Prof. Corp.


EPR Yellowknife Accounting Professional Corporation
Chartered Professional Accountants
Yellowknife, Northwest Territories
June 22, 2023

NORTHWEST TERRITORIES SURFACE RIGHTS BOARD
Statement of Financial Position
As At March 31, 2023

Statement I

| | 2023 | 2022 |
|---|----------------|----------------|
| Financial Assets | | |
| Cash & cash equivalents <i>(Note 4)</i> | \$ 193,659 | \$ 185,586 |
| Accounts receivable <i>(Note 5)</i> | 1,173 | - |
| Total Financial Assets | 194,832 | 185,586 |
| Liabilities | | |
| Accounts Payable <i>(Note 6)</i> | 28,770 | 31,143 |
| Deferred Revenue <i>(Note 7)</i> | 166,062 | 156,573 |
| Total Liabilities | 194,832 | 187,716 |
| Net Financial Debts | - | (2,130) |
| Non Financial Assets | | |
| Prepaid Expenses | - | 2,130 |
| | - | 2,130 |
| Accumulated Surplus | \$ - | \$ - |

Approved on behalf of Board

 Director

 Director

The accompanying notes and schedules form an integral part of the financial statements.

NORTHWEST TERRITORIES SURFACE RIGHTS BOARD
Statement of Operations
For the Year Ended March 31, 2023

Statement II

| | 2023 | 2022 |
|---|----------------|----------------|
| Revenues | | |
| Government of NWT Contributions | 328,010 | 317,645 |
| Prior year surplus | 156,574 | 51,117 |
| Interest revenue | 4,306 | 205 |
| Transferred to deferred revenue | (166,062) | (156,573) |
| Total Revenues | 322,828 | 212,394 |
| Expenses | | |
| Bank charges and interest | 837 | 550 |
| Board travel and other costs | 27,364 | 368 |
| Honorarium | 68,934 | 35,861 |
| Insurance | 2,130 | 2,421 |
| Office and other supplies | 26,512 | 12,156 |
| Professional fees | 90,694 | 61,867 |
| Rent | 28,237 | 28,122 |
| Staff Travel and training | 1,468 | - |
| Telephone, fax and Internet | 5,252 | 3,514 |
| Wages and Benefits | 71,400 | 67,535 |
| Total Expenses | 322,828 | 212,394 |
| Surplus for the Year | - | - |
| Accumulated Surplus, Beginning of Year | - | - |
| Accumulated Surplus, End of Year | \$ - | \$ - |

The accompanying notes and schedules form an integral part of the financial statements.

NORTHWEST TERRITORIES SURFACE RIGHTS BOARD
Statement of Changes in Net Financial Debts
For The Year Ended March 31, 2023

Statement III

| | 2023 | 2022 |
|--|-------------------|-------------------|
| Net Financial Assets, Beginning of Year | \$ (2,130) | \$ (2,029) |
| Items Affecting Net Financial Asset: | | |
| Operating Surplus for the Year | - | - |
| Acquisition of Prepaid | 2,130 | (101) |
| Net Financial Debts, End of Year | \$ - | \$ (2,130) |

The accompanying notes and schedules form an integral part of the financial statements

Page 3

NORTHWEST TERRITORIES SURFACE RIGHTS BOARD
Statement of Cash Flows
For the Year Ended March 31, 2023

Statement IV

| | 2023 | 2022 |
|---|-------------------|-------------------|
| Cash Provided by (Used in) | | |
| Operating Activities | | |
| Operating surplus for the Year | \$ - | \$ - |
| Net change in non-cash working capital balances: | | |
| Decrease (Increase) in accounts receivable | (1,172) | 52 |
| Decrease (increase) in prepaid expenses | 2,130 | (101) |
| Increase (decrease) in accounts payable | (2,374) | (101,830) |
| Increase (decrease) in deferred revenue | 9,489 | 105,457 |
| | 8,073 | 3,578 |
| Net increase (decrease) in cash and equivalents | 8,073 | 3,578 |
| Cash and equivalents, beginning of year | 185,586 | 182,008 |
| Cash & Cash Equivalents, End of Year | 193,659 | 185,586 |
| Cash consists of : | | |
| Cash in bank | 15,899 | 185,586 |
| GIC | 177,760 | - |
| | \$ 193,659 | \$ 185,586 |

The accompanying notes and schedules form an integral part of the financial statements.

NORTHWEST TERRITORIES SURFACE RIGHTS BOARD
NOTES TO FINANCIAL STATEMENTS
For the Year Ended March 31, 2023

1. Nature of Organization

Northwest Territories Surface Right Board (The “Board”) is an institution of public government established pursuant to the Surface Right Board (SRB) Act of the NWT. The purpose of the Board is to fairly resolve matters in dispute regarding access to lands in the NWT and waters overlying those lands in the Mackenzie Valley and the compensation to be paid for that access. These lands include Gwich'in Land Claim Settlement lands, Sahtu land claim settlement lands, Tlicho land claim settlements lands, as well as private, commissioner's and crown lands. It also includes Inuvialuit land claim settlement lands.

The Board is exempt from income taxes under Section 149 of the Income Tax Act.

2. Significant Accounting Policies

These financial statements have been prepared in accordance with Public Sector Accounting Standards (PSAS).

2a) Use of Estimates

The preparation of financial statements necessarily involves the use of estimates, which have been made using careful judgment. Actual results could differ from these estimates and any differences will be reflected in the financial statements in the period in which they are known. The financial statements have, in the opinion of management, been properly prepared within the reasonable limits of materiality and the framework of the significant accounting policies summarized below.

2b) Tangible Capital Assets

Tangible capital assets are recorded at cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of contributions. The minimum threshold for capitalization of assets is \$50,000. Amortization is calculated and recorded on a monthly basis, on a straight line basis in accordance with the asset categories. When a tangible capital asset belongs to a category that offers a range of useful lives, the board shall determine the useful life in a rational and systematic manner, appropriate to the nature and use of the tangible capital assets.

When a tangible capital asset no longer contributes to the Board’s ability to provide goods and services, or the value of future economic benefits or service potential associated with the tangible capital asset is less than its net carrying amount, the net carrying amount of the tangible capital asset is written down to the asset’s fair value or replacement cost.

2c) Revenue Recognition

Government Contracts and Contribution Agreements:

The Board follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

NORTHWEST TERRITORIES SURFACE RIGHTS BOARD
Notes to Financial Statements
For the Year Ended March 31, 2023

2. Significant Accounting Policies (Cont'd..)

2d) Financial Instruments

All significant financial assets, financial liabilities and equity instruments of the organization are either recognized or disclosed in the Financial Statements together with available information for a reasonable assessment of future cash flows, interest rate risk and credit risk. Where practicable, the fair values of financial assets and financial liabilities have been determined and disclosed; otherwise only available information pertinent to fair value has been disclosed.

i) Interest Rate Risk

The Board is exposed to Interest rate risk on its fixed and floating rate financial instruments. Fixed interest financial instruments subject the Board to a fair value risks while the floating rate instruments subject it to cash flow risk. The Board is not subject to significant interest rate risk as it does not have any long term debt or interest bearing liabilities.

ii) Liquidity Risk

Liquidity risk is the risk that the Board will not be able to meet its financial obligations as they become due. The Board manages liquidity risk by reviewing forecasted cash flows from operating activities, forecasted financing activities and forecasted investing activities including budgeted capital expenditures and related financing.

iii) Fair Values

The methods and assumptions followed to disclose fair value are inherently matters of judgment. Accordingly, fair values do not necessarily reflect the amounts that would be recovered or paid under the circumstances that immediate settlement of the financial instruments were required. The use of different methods of estimating and different assumptions could have a material effect on the estimated fair value amounts. Due to the short-term nature of accounts receivable, accounts payable and accrued liabilities the carrying amounts approximate fair value.

2e) Risk Management

The Board reviews financial risks and sets appropriate limits and controls when necessary.

NORTHWEST TERRITORIES SURFACE RIGHTS BOARD
Notes to Financial Statements
For the Year Ended March 31, 2023

3. New Accounting Standards

On April 1, 2022, the Company adopted public accounting standards on assets retirement obligations - PS 3280. The standard was adopted prospectively from the date of adoption. The new section established standards on how to account for and report a liability for asset retirement obligations (ARO).

The Company also adopted new standard PS 3400 on revenue. This new section establishes standards on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations and transactions that do not have performance obligations. The effective date to choose the policy is for financial years beginning on or after April 1, 2023. The Company has chose to do the early adoption.

These new standards have no effect on the financial statements.

4. Cash & Cash Equivalents

| | 2023 | 2022 |
|-------------------------------|-------------------|-------------------|
| Royal Bank Chequing | \$ 4,603 | \$ 4,718 |
| Royal Bank Savings | 11,296 | 180,869 |
| Royal Bank Cashable GIC | 127,475 | - |
| Royal Bank Non-redeemable GIC | 50,285 | - |
| | \$ 193,659 | \$ 185,587 |

GIC's are for investment purpose, interest rate is per annum and is paid on maturity. Interest are paid at 3.25% for \$127,475 and 4% for \$50,284.79. These term deposits matured in August 22, 2023 and March 23, 2024 respectively.

5. Accounts Receivable

| | 2023 | 2022 |
|---------------------|-----------------|-------------|
| Interest Receivable | 1,173 | - |
| | \$ 1,173 | \$ - |

NORTHWEST TERRITORIES SURFACE RIGHTS BOARD
Notes to Financial Statement
For the Year Ended March 31, 2023

6. Accounts Payable

| | 2023 | 2022 |
|---------------------------------|------------------|------------------|
| Trades payable | \$ 9,969 | \$ 10,765 |
| Wages and honoraria fee payable | 6,138 | 16,533 |
| Vacation payable | 3,226 | 1,935 |
| WCB payable | 240 | 108 |
| Payroll remittances payable | 8,486 | 1,619 |
| GNWT payroll tax payable | 711 | 183 |
| | \$ 28,770 | \$ 31,143 |

7. Deferred Revenue

Pursuant to Contribution Agreement Paragraph 7.3, any unspent amount of the Contribution, or amount repayable in accordance with the Agreement, shall be recorded as a liability in the accounts and records of the Board until the amounts have been spent in accordance with the Agreement or repaid to the GNWT, as applicable. The deferred revenue amount of \$51,116 is repayable to GNWT.

| | 2023 | 2022 |
|--|-------------------|-------------------|
| Balance, Beginning of Year | \$ 156,573 | \$ 51,116 |
| Deferred Revenue recognized as revenue during for the year | (156,573) | (51,116) |
| Deferred revenue for processing applications | 166,062 | 156,573 |
| Balance, End of Year | \$ 166,062 | \$ 156,573 |

8. Economic Dependence

Revenues

The Board derives a material amount of its revenues from contribution agreements with the Government of the Northwest Territories. Interruption of this funding would materially affect the operations of the Board.

Supplies and Expenditures

The Board may purchase all of the resources necessary for its operations at fair market values from available vendors deemed to provide best value to the Board.

The Board does not engage in the employment services of skilled individuals who could not be replaced in the labour market.

NORTHWEST TERRITORIES SURFACE RIGHTS BOARD

Notes to Financial Statements

For the Year Ended March 31, 2023

9. Contingent Liabilities

The Board has determined that there have been no events that confirm that an asset has been impaired or liability incurred as at the financial statement date. The continued operations of the Board is dependent upon the Board securing financing by maintaining a volume of contribution funding. The Board has entered into a long term funding agreement with the Government of the Northwest Territories ending on March 31, 2026.

10. Commitments

The Board is committed to estimated annual payments under rental lease agreement over the next three years as follows.

| | |
|------|----------|
| 2024 | \$28,168 |
| 2025 | \$28,168 |
| 2026 | \$28,168 |
| | ----- |
| | \$84,504 |

STATUS OF WOMEN COUNCIL OF THE NWT
Yellowknife, NT

FINANCIAL STATEMENTS
For the year ended March 31, 2023

TABLE OF CONTENTS

| | Page |
|--|--------|
| Management's Responsibility for Reporting | |
| Independent Auditor's Report | |
| Statement of Financial Position | 1 |
| Statement of Operations | 2 |
| Statement of Changes in Fund Balances | 3 |
| Statement of Cash Flows | 4 |
| Notes to the Financial Statements | 5 - 13 |
| Schedule of Core | 14 |
| Schedule of Family Violence Prevention Month | 15 |
| Schedule of NGO Stabilization Fund | 16 |
| Schedule of Safety Planning | 17 |

| | |
|--|----|
| Schedule of Economic Abuse | 18 |
| Schedule of Mmiwg Engagement Session | 19 |
| Schedule of Trauma and Violence Informed | 20 |
| Schedule of Workplace Sexual Harassment | 21 |
| Schedule of Expenses by Object | 22 |

MANAGEMENT'S RESPONSIBILITY FOR REPORTING

The accompanying financial statements have been prepared by management, which is responsible for the reliability, integrity and objectivity of the information provided. They have been prepared in accordance with Canadian public sector accounting standards applicable to government not-for-profit organizations. Where necessary the statements include amounts that are based on informed judgements and estimates by management, giving appropriate consideration to reasonable limits of materiality.

In discharging its responsibility for the integrity and fairness of the financial statements and for the accounting systems from which they are derived, management maintains the necessary system of internal controls designed to provide assurance that transactions are authorized, assets are safeguarded and proper records are maintained. These controls include quality standards in hiring and training employees, written policies and procedures manuals, and accountability for performance within appropriate and well-defined areas of responsibility. The Board's management recognizes its responsibility for conducting the Board's affairs in accordance with the requirements of applicable laws and sound business principles, and for maintaining standards of conduct that are appropriate.

Avery Cooper & Co. Ltd., Chartered Professional Accountants annually provides an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards.

A handwritten signature in blue ink, appearing to read "Julie Loubet", with a long horizontal flourish extending to the right.

Executive Director

To the members of
Status of Women Council of the NWT

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Status of Women Council of the NWT (the "Council"), which comprise the Statement of Financial Position as at March 31, 2023, and the Statements of Operations, Changes in Fund Balances, and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Council as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Council in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises:

- ♦ Annual Report, but does not include the financial statements and our auditor's report thereon

The other information is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the other information, if we conclude that there is a material misstatement of this other information, we are required to report the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

, continued

Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

, continued

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

As required by the *Financial Administration Act* ("FAA Act") of the Northwest Territories, we report that, in our opinion, the accounting principles in the Canadian public sector accounting standards have been applied.

Further, in our opinion, proper books of account have been kept by the Council and the financial statements are in agreement therewith. In addition, the transactions of the Council have, in all significant respects, been in accordance with the FAA Act and regulations; the *Status of Women Council Act* (the "Act") and regulations; the by-laws of the Council; and any directives issued to the Council by the Minister under the FAA or Act.

Avery Cooper & Co. Ltd.

Avery Cooper & Co. Ltd.
Chartered Professional Accountants
Yellowknife, NT

June 27, 2023

STATUS OF WOMEN COUNCIL OF THE NWT

STATEMENT OF FINANCIAL POSITION

March 31, 2023

ASSETS

| | <u>2023</u> | <u>2022</u> |
|---|-------------------|-------------------|
| CURRENT | | |
| Cash | \$ 778,277 | \$ 306,457 |
| Accounts receivable (note 3) | - | 58,052 |
| Prepaid expenses | <u>2,000</u> | <u>-</u> |
| | 780,277 | 364,509 |
| DESIGNATED CASH | 81,761 | 81,751 |
| TANGIBLE CAPITAL ASSETS (note 4) | <u>3,725</u> | <u>5,321</u> |
| | <u>\$ 865,763</u> | <u>\$ 451,581</u> |


LIABILITIES

| | | |
|--------------------------------------|----------------|----------------|
| CURRENT | | |
| Trade payables and accruals (note 5) | \$ 99,416 | \$ 120,623 |
| Wages and benefits payable (note 6) | - | 66,415 |
| Deferred revenue (note 7) | 559,548 | 48,617 |
| Government remittances payable | <u>5,316</u> | <u>14,443</u> |
| | <u>664,280</u> | <u>250,098</u> |


FUND BALANCES

| | | |
|---|-------------------|-------------------|
| UNRESTRICTED SURPLUS (DEFICIT) per page 3 | 102,220 | 100,624 |
| INVESTED IN TANGIBLE CAPITAL ASSETS per page 3 | 3,725 | 5,321 |
| CONTINGENCY FUND per page 3 | 65,538 | 65,538 |
| BENEFITS FUND per page 3 | <u>30,000</u> | <u>30,000</u> |
| | <u>201,483</u> | <u>201,483</u> |
| | <u>\$ 865,763</u> | <u>\$ 451,581</u> |

Approved:



Chairperson



Member

STATUS OF WOMEN COUNCIL OF THE NWT

STATEMENT OF OPERATIONS

For the year ended March 31, 2023

| | <u>2023</u> | <u>2022</u> |
|---|----------------|------------------|
| REVENUES | | |
| Core - Schedule 1 | \$ 357,488 | \$ 598,099 |
| Family Violence Prevention Month - Schedule 2 | - | 57,600 |
| NGO Stabilization Fund - Schedule 3 | - | 19,238 |
| Safety Planning - Schedule 4 | - | 90,000 |
| Economic Abuse - Schedule 5 | 30,553 | 81,920 |
| MMIWG Engagement Session - Schedule 6 | - | 8,500 |
| Trauma and Violence Informed - Schedule 7 | 38,365 | 106,635 |
| Workplace Sexual Harassment - Schedule 8 | <u>15,033</u> | <u>310,218</u> |
| | <u>441,439</u> | <u>1,272,210</u> |
| EXPENSES | | |
| Core - Schedule 1 | 357,488 | 499,755 |
| Family Violence Prevention Month - Schedule 2 | - | 57,600 |
| NGO Stabilization Fund - Schedule 3 | - | 19,238 |
| Safety Planning - Schedule 4 | - | 90,000 |
| Economic Abuse - Schedule 5 | 30,553 | 81,920 |
| MMIWG Engagement Session - Schedule 6 | - | 8,500 |
| Trauma and Violence Informed - Schedule 7 | 38,365 | 106,635 |
| Workplace Sexual Harassment - Schedule 8 | <u>15,033</u> | <u>310,218</u> |
| | <u>441,439</u> | <u>1,173,866</u> |
| EXCESS OF REVENUES OVER EXPENSES | <u>\$ -</u> | <u>\$ 98,344</u> |

STATUS OF WOMEN COUNCIL OF THE NWT

STATEMENT OF CHANGES IN FUND BALANCES

For the year ended March 31, 2023

| | 2023 | | | | |
|---|--------------------------------------|---|---------------------|------------------|-------------------|
| | Unrestricted Surplus (Deficit) | Invested in Tangible Capital Assets | Contingency Fund | Benefits Fund | Total |
| BALANCE, opening | \$ 100,624 | \$ 5,321 | \$ 65,538 | \$ 30,000 | \$ 201,483 |
| Excess of revenues over expenses | - | - | - | - | - |
| Amortization of tangible capital assets | <u>1,596</u> | <u>(1,596)</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| BALANCE, closing | <u>\$ 102,220</u> | <u>\$ 3,725</u> | <u>\$ 65,538</u> | <u>\$ 30,000</u> | <u>\$ 201,483</u> |
| | 2022 | | | | |
| | Unrestricted Surplus (Deficit) | Invested in Tangible Capital Assets | Contingency Fund | Benefits Fund | Total |
| BALANCE, opening | \$ 13,806 | \$ 7,601 | \$ 51,732 | \$ 30,000 | \$ 103,139 |
| Excess of revenues over expenses | 98,344 | - | - | - | 98,344 |
| Transfers | (13,806) | - | 13,806 | - | - |
| Amortization of tangible capital assets | <u>2,280</u> | <u>(2,280)</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| BALANCE, closing | <u>\$ 100,624</u> | <u>\$ 5,321</u> | <u>\$ 65,538</u> | <u>\$ 30,000</u> | <u>\$ 201,483</u> |

STATUS OF WOMEN COUNCIL OF THE NWT

STATEMENT OF CASH FLOWS

For the year ended March 31, 2023

| | <u>2023</u> | <u>2022</u> |
|--|--------------------------|--------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Cash receipts from contributions and donations | \$ 939,422 | \$ 1,278,233 |
| Cash paid for materials and services | (288,710) | (617,455) |
| Cash paid for wages and benefits | <u>(178,882)</u> | <u>(362,500)</u> |
| INCREASE IN CASH | 471,830 | 298,278 |
| CASH, opening | <u>388,208</u> | <u>89,930</u> |
| CASH, closing | <u><u>\$ 860,038</u></u> | <u><u>\$ 388,208</u></u> |
| | | |
| REPRESENTED BY: | | |
| Cash | \$ 778,277 | \$ 306,457 |
| Designated cash | <u>81,761</u> | <u>81,751</u> |
| | <u><u>\$ 860,038</u></u> | <u><u>\$ 388,208</u></u> |

STATUS OF WOMEN COUNCIL OF THE NWT

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

1. NATURE OF OPERATIONS

Status of Women Council of the NWT (the "Council") is a government not-for-profit organization of the Government of the Northwest Territories ("GNWT") and was established under the *Status of Women Council Act* of the Northwest Territories dated April 4, 1990.

The objectives of the Council are:

- 1) to develop public awareness of issues affecting the status of women;
- 2) to promote a change in attitudes within the community in order that women may enjoy equality;
- 3) to encourage discussion and expression of opinion by residents of the Northwest Territories on issues affecting the status of women;
- 4) to advise the Minister on issues that the Minister may refer to the council for consideration;
- 5) to review policies and legislation affecting women and to report its findings to the relevant government departments or agencies;
- 6) to provide assistance to the Minister in promoting changes to ensure the attainment of equality of women; and
- 7) to provide the appropriate assistance to organizations and groups whose objectives promote the equality of women.

The Council may:

- 1) receive and hear submissions and suggestions from individuals and groups concerning the status of women;
- 2) research matters relating to the status of women;
- 3) suggest research areas in relation to matters relating to the status of women that may be studied by any interested persons;
- 4) recommend and participate in programs concerning the status of women;
- 5) recommend legislation, policies and practices to improve the equality of opportunity for women and to improve the status of women;
- 6) publish any reports, studies or recommendations that the Council considers advisable;
- 7) present reports to the Minister to be laid before the Legislative Assembly;
- 8) contract and be contracted in the name of the Council; and
- 9) make bylaws to regulate the affairs of the Council.

The Council is exempt from income tax under subsection 149(1) of the *Income Tax Act* (Canada).

2. SIGNIFICANT ACCOUNTING POLICIES

The Council follows accounting principles generally accepted in Canada in preparing its financial statements. The significant accounting policies used are as follows:

STATUS OF WOMEN COUNCIL OF THE NWT

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

2. SIGNIFICANT ACCOUNTING POLICIES, continued

(a) Cash and cash equivalents

Cash and cash equivalents include cash and short-term investments with maturities of three months or less from their date of acquisition, which are readily convertible into a known amount of cash, and are subject to an insignificant risk to changes in their fair value.

(b) Financial instruments

The Council initially measures its financial assets and liabilities at fair value. The Council subsequently measures its financial assets and financial liabilities at amortized cost.

(c) Tangible capital assets

Tangible capital assets are recorded at cost. The Council provides for amortization using the declining balance method at rates designed to amortize the cost of the tangible capital assets over their estimated useful lives. One half of the year's amortization is recorded in the year of acquisition. No amortization is recorded in the year of disposal. The annual amortization rates are as follows:

| | |
|--------------------|-----|
| Computer equipment | 30% |
| Equipment | 20% |

(d) Employee future benefits

Employees are entitled to severance benefits, as provided under labour contracts and conditions of employment, based on years of service. The benefits are paid upon resignation, lay off or death of employee.

The cost of the severance benefits upon resignation are accrued annually based on a minimum of four years of service, to a payout of 12 weeks maximum. The additional cost of severance benefits paid upon lay off are recorded in the year paid.

(e) Revenue recognition

The Council follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Unrestricted contributions are recognized as revenue when received or receivable and the amount can be reasonably estimated and collection is reasonably assured.

Contributions of materials and services are recognized in the financial statements at fair value at the date of contribution, but only when a fair value can be reasonably estimated and when the materials and services are used in the normal course of operations, and would otherwise have been purchased.

Interest income that is not externally restricted is recognized in the Statement of Operations when earned.

STATUS OF WOMEN COUNCIL OF THE NWT

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

2. SIGNIFICANT ACCOUNTING POLICIES, continued

(f) Contributed materials and services

Directors and volunteers volunteer their time to assist in the Council's activities. While these services benefit the Council considerably, a reasonable estimate of their amount and fair value cannot be made and, accordingly, these contributed services are not recognized in the financial statements.

The GNWT provides the Council with office premises without charge. The estimated value of these rental premises are recognized as expenses with a corresponding credit to revenues to reflect the full cost of the Council's operations in the financial statements.

(g) Allocated expenses

The Council allocates certain general support expenses according to the contribution agreement to which the expenditure relates. The expenditures are any direct cost related to the fulfillment of the contribution agreement. The costs are then allocated to the contribution agreement based on the actual amount of the expenditure.

Office administrative costs are allocated to contribution agreements that allow such costs to be allocated.

(h) Measurement uncertainty

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and as adjustments become necessary they are reported in income in the period in which they become known. Estimates are used when accounting for certain items such as allowance for doubtful accounts, the useful life of tangible capital assets, and employee future benefits,

3. ACCOUNTS RECEIVABLE

| | <u>2023</u> | <u>2022</u> |
|---|-------------|------------------|
| GNWT - Health & Social Services | \$ - | \$ 14,201 |
| Canada - Justice Partnership and Innovation Program | - | 31,022 |
| Canada - Women and Gender Equality (WAGE) | - | 12,829 |
| | <u>\$ -</u> | <u>\$ 58,052</u> |

STATUS OF WOMEN COUNCIL OF THE NWT

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

4. TANGIBLE CAPITAL ASSETS

| | 2023 | | 2022 | |
|--------------------|-----------|-----------------------------|----------|----------|
| | Cost | Accumulated amortization | Net | Net |
| Computer equipment | \$ 58,081 | \$ 54,356 | \$ 3,725 | \$ 5,321 |
| Equipment | 4,870 | 4,870 | - | - |
| | \$ 62,951 | \$ 59,226 | \$ 3,725 | \$ 5,321 |

5. TRADE PAYABLES AND ACCRUALS

| | 2023 | 2022 |
|----------------------------|-----------|------------|
| Trade payables | \$ 1,999 | \$ 90,734 |
| Scotiabank Visa | 18,307 | 9,209 |
| Accrued liabilities | 19,550 | 20,680 |
| Government funds repayable | 59,560 | - |
| | \$ 99,416 | \$ 120,623 |

6. WAGES AND BENEFITS PAYABLE

| | 2023 | 2022 |
|---------------------------|------|-----------|
| Wages payable | \$ - | \$ 27,959 |
| Severance liability | - | 11,372 |
| Vacation and lieu payable | - | 27,084 |
| | \$ - | \$ 66,415 |

STATUS OF WOMEN COUNCIL OF THE NWT

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

7. DEFERRED REVENUE

Deferred revenue as at March 31, 2023, consists of the following:

| | <u>2023</u> | <u>2022</u> |
|------------------------------|-------------------|------------------|
| Economic Abuse | \$ 129,358 | \$ - |
| Gender Equity | 2,237 | 2,237 |
| Workplace Sexual Harassment | 236,680 | - |
| Core fund | 178,258 | - |
| Trauma and Violence Informed | - | 38,365 |
| Wise women | 8,015 | 8,015 |
| Public Awareness | <u>5,000</u> | <u>-</u> |
| | <u>\$ 559,548</u> | <u>\$ 48,617</u> |
| Deferred revenue, opening | 48,617 | 28,057 |
| Receipts | 952,370 | 175,000 |
| Funding expended | <u>(441,439)</u> | <u>(154,440)</u> |
| | <u>559,548</u> | <u>48,617</u> |

STATUS OF WOMEN COUNCIL OF THE NWT

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

8. CONTRACTUAL RIGHTS

As at March 31, 2023, the Council had entered into contribution agreements with the GNWT - Department of Status of Women with the term April 1, 2021 - March 31, 2026, Canada - Justice Partnership and Innovation Program with the term January 6, 2020 - March 31, 2024 and Canada Women and Gender Equity with the term September 20, 2021 to March 31, 2024. The future maximum contributions are as follows:

| | GNWT - Department of Status of Women | Canada Justice Partnership and Innovation Program | WAGE Canada | Total |
|-----------|---|--|-------------------|---------------------|
| 2023-2024 | \$ 444,000 | \$ 490,615 | \$ 103,644 | \$ 1,038,259 |
| 2024-2025 | 444,000 | - | - | 444,000 |
| 2025-2026 | 444,000 | - | - | 444,000 |
| | <u>\$ 1,332,000</u> | <u>\$ 490,615</u> | <u>\$ 103,644</u> | <u>\$ 1,926,259</u> |

9. ECONOMIC DEPENDENCE

The Council receives the majority of its revenues from various GNWT departments. If the GNWT ceased to fund the Council, this would significantly affect operations.

10. REVENUES BY OBJECT

| | <u>2023</u> | <u>2022</u> |
|-------------------------------------|-------------------|---------------------|
| Government grants and contributions | \$ 349,693 | \$ 1,085,760 |
| Contributed rent | 71,000 | 71,000 |
| Sponsorship, donations and events | 10,650 | 65,882 |
| Administration fees | 10,086 | 49,562 |
| Interest income | 10 | 6 |
| | <u>\$ 441,439</u> | <u>\$ 1,272,210</u> |

STATUS OF WOMEN COUNCIL OF THE NWT

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

11. COMMITMENT

As at March 31, 2023, the Council has outstanding quarterly commitments of \$1,356 with respect to an office equipment lease expiring March 31, 2026 as follows:

| | | | |
|------|--|-----------|---------------|
| 2024 | | \$ | 5,424 |
| 2025 | | | 5,424 |
| 2026 | | | <u>5,424</u> |
| | | <u>\$</u> | <u>16,272</u> |

12. BENEFITS FUND

The Council, under its core contribution agreement, is allowed to create a Maternity and Parental Leave Benefits Fund, using a maximum of \$5,000 of unexpended core contribution per year, to a maximum of \$30,000. Changes during the year in the Benefits Fund are as follows:

| | <u>2023</u> | <u>2022</u> |
|---------------|------------------|------------------|
| Benefits Fund | <u>\$ 30,000</u> | <u>\$ 30,000</u> |

The Council maintains designated cash to cover the required fund balance. There is a sufficient balance to cover the fund balance in the current year.

13. CONTINGENCY FUND

The Council created a Contingency Fund to be fiscally responsible in discharging its responsibilities to make payments and to cover any future technology requirements. Changes during the year in the Contingency Fund are as follows:

| | <u>2023</u> | <u>2022</u> |
|------------------------------------|------------------|------------------|
| Contingency Fund | \$ 65,538 | \$ 51,732 |
| Transfer from unrestricted surplus | <u>-</u> | <u>13,806</u> |
| Contingency Fund, closing | <u>\$ 65,538</u> | <u>\$ 65,538</u> |

The Council maintains designated cash to cover the required fund balance. There are insufficient funds to cover the balance in the current year.

STATUS OF WOMEN COUNCIL OF THE NWT

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

14. FINANCIAL INSTRUMENTS

The Council's financial instruments consist of cash, marketable securities, accounts receivable, trade payables and accruals, and wages and benefits payable. Unless otherwise noted, it is management's opinion that the Council is not exposed to significant interest rate, market, currency, credit, liquidity, cash flow risks, nor is the Council exposed to significant concentrations of such risks. The fair value of these financial instruments approximate their carrying values, unless otherwise noted.

As March 31, 2023, the Council has a \$20,000 (2022 - \$20,000) credit card facility with the Bank of Nova Scotia.

15. RELATED PARTY TRANSACTIONS

The Council is related in terms of common ownership to all GNWT-created departments, territorial corporations and public agencies. The Council enters into transactions with these entities in the normal course of operations and on normal trade terms applicable to all parties. The amounts due to and from related parties are unsecured, non-interest bearing and due on demand.

Transactions with related parties during the year and balances at year end, not disclosed elsewhere in the financial statements, are disclosed in this note.

| | <u>2023</u> | <u>2022</u> |
|--|-------------------|-------------------|
| Revenue | | |
| GNWT - Executive & Indigenous Affairs | \$ 444,000 | \$ 481,067 |
| GNWT - Department of Justice | - | 54,200 |
| GNWT - Health & Social Services | - | 28,400 |
| GNWT - Municipal & Community Affairs | - | 19,238 |
| GNWT - Infrastructure (Contributed rent) | 71,000 | 71,000 |
| GNWT - Women's Initiative Grant | <u>5,000</u> | <u>-</u> |
| | <u>\$ 520,000</u> | <u>\$ 653,905</u> |
| Expenses | | |
| GNWT - Infrastructure (Contributed rent) | \$ 71,000 | \$ 71,000 |
| GNWT - Financial Shared Services | 1,435 | 2,347 |
| Northwest Territories Health and Social Services Authority | - | 1,250 |
| Dehcho DEC | <u>20,000</u> | <u>-</u> |
| | <u>\$ 92,435</u> | <u>\$ 74,597</u> |

These transactions are in the normal course of operations and have been valued in these financial statements at the exchange amount which is the amount of consideration established and agreed to by the related parties.

STATUS OF WOMEN COUNCIL OF THE NWT

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

16. COMPARATIVE FIGURES

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year.

STATUS OF WOMEN COUNCIL OF THE NWT

SCHEDULES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2023

SCHEDULE OF CORE

Schedule 1

| | <u>2023</u> | <u>2022</u> |
|---|----------------|------------------|
| REVENUES | | |
| GNWT - Executive & Indigenous Affairs | \$ 265,742 | \$ 444,000 |
| GNWT - Contributed Rent | 71,000 | 99,567 |
| Grants | - | 2,500 |
| Administration Recovery | 10,086 | 49,562 |
| Miscellaneous | <u>10,660</u> | <u>2,470</u> |
| | <u>357,488</u> | <u>598,099</u> |
| EXPENSES | | |
| Advertising | 11,329 | 10,304 |
| Amortization | 1,596 | 2,280 |
| Catering | 5,026 | - |
| Contributed Rent | 71,000 | 71,000 |
| Equipment Rental | 5,955 | 5,767 |
| Facilitators/Contractors | 3,600 | 1,022 |
| Honoraria | 5,750 | 6,313 |
| Interest & Bank Charges | 453 | 104 |
| Mail Service | 1,447 | 1,916 |
| Meeting Expenses/Conference Fees | - | 1,791 |
| Meetings | 3,163 | 957 |
| Professional Development - Staff | 372 | 3,727 |
| Professional/Contract Services | 49,458 | 35,063 |
| Resources/Subscriptions | 1,838 | 1,092 |
| Supplies | 1,710 | 7,865 |
| Technology | 6,524 | 15,822 |
| Community support | 66,593 | 434 |
| Telecommunications | 11,176 | 24,469 |
| Travel | 10,881 | 8,412 |
| Wages & Benefits | <u>99,617</u> | <u>301,417</u> |
| | <u>357,488</u> | <u>499,755</u> |
| EXCESS OF REVENUES OVER EXPENSES | <u>\$ -</u> | <u>\$ 98,344</u> |

STATUS OF WOMEN COUNCIL OF THE NWT

SCHEDULES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2023

SCHEDULE OF FAMILY VIOLENCE PREVENTION MONTH

Schedule 2

| | <u>2023</u> | <u>2022</u> |
|---|-------------|---------------|
| REVENUES | | |
| GNWT - Justice | \$ - | \$ 29,200 |
| GNWT - Health & Social Services | <u>-</u> | <u>28,400</u> |
| | <u>-</u> | <u>57,600</u> |
| EXPENSES | | |
| Administration | - | 3,196 |
| Community Events | - | 39,340 |
| FV Resource Package | - | 10,199 |
| Marketing & Communications | - | 2,170 |
| Postage & printing | - | 1,464 |
| YK Event | <u>-</u> | <u>1,231</u> |
| | <u>-</u> | <u>57,600</u> |
| EXCESS OF REVENUES OVER EXPENSES | <u>\$ -</u> | <u>\$ -</u> |

STATUS OF WOMEN COUNCIL OF THE NWT

SCHEDULES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2023

SCHEDULE OF NGO STABILIZATION FUND

Schedule 3

| | <u>2023</u> | <u>2022</u> |
|---|-------------|---------------|
| REVENUE | | |
| GNWT - Municipal & Community Affairs | \$ - | \$ 19,238 |
| EXPENSES | | |
| Professional Fees | <u>-</u> | <u>19,238</u> |
| EXCESS OF REVENUES OVER EXPENSES | <u>\$ -</u> | <u>\$ -</u> |

STATUS OF WOMEN COUNCIL OF THE NWT

SCHEDULES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2023

SCHEDULE OF SAFETY PLANNING

Schedule 4

| | <u>2023</u> | <u>2022</u> |
|---|-------------|---------------|
| REVENUE | | |
| GNWT - Justice | \$ - | \$ 25,000 |
| De Beers Canada | <u>-</u> | <u>65,000</u> |
| | <u>-</u> | <u>90,000</u> |
| EXPENSES | | |
| Professional fees | - | 71,623 |
| Marketing & communications | - | 7,500 |
| Print/Publication & Distribution | - | 10,078 |
| Freight/Transportation | <u>-</u> | <u>799</u> |
| | <u>-</u> | <u>90,000</u> |
| EXCESS OF REVENUES OVER EXPENSES | <u>\$ -</u> | <u>\$ -</u> |

STATUS OF WOMEN COUNCIL OF THE NWT

SCHEDULES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2023

SCHEDULE OF ECONOMIC ABUSE

Schedule 5

| | <u>2023</u> | <u>2022</u> |
|---|--------------------|--------------------|
| REVENUE | | |
| Canada - Women and Gender Equity | <u>\$ 30,553</u> | <u>\$ 81,920</u> |
| EXPENSES | | |
| Administration | - | 2,120 |
| Catering | - | 1,500 |
| Professional Fees | 29,249 | 71,200 |
| Project travel | 1,304 | - |
| Salaries and benefits | <u>-</u> | <u>7,100</u> |
| | <u>30,553</u> | <u>81,920</u> |
| EXCESS OF REVENUES OVER EXPENSES | <u><u>\$ -</u></u> | <u><u>\$ -</u></u> |

STATUS OF WOMEN COUNCIL OF THE NWT

SCHEDULES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2023

SCHEDULE OF MMIWG ENGAGEMENT SESSION

Schedule 6

| | <u>2023</u> | <u>2022</u> |
|---|--------------------|--------------------|
| REVENUE | | |
| Executive & Indigenous Affairs | <u>\$ -</u> | <u>\$ 8,500</u> |
| EXPENSES | | |
| Administration fees | - | 1,864 |
| Wages and benefits | - | 69 |
| Project travel | - | 4,167 |
| Honoraria | <u>-</u> | <u>2,400</u> |
| | <u>-</u> | <u>8,500</u> |
| EXCESS OF REVENUES OVER EXPENSES | <u><u>\$ -</u></u> | <u><u>\$ -</u></u> |

STATUS OF WOMEN COUNCIL OF THE NWT

SCHEDULES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2023

SCHEDULE OF TRAUMA AND VIOLENCE INFORMED

Schedule 7

| | <u>2023</u> | <u>2022</u> |
|---|--------------------|--------------------|
| REVENUE | | |
| Canada - Women and Gender Equity | <u>\$ 38,365</u> | <u>\$ 106,635</u> |
| EXPENSES | | |
| Marketing & Communications | 5,506 | 39,145 |
| Materials & Supplies | - | 700 |
| Office Equipment | - | 280 |
| Print/Publication & Distribution | 7,773 | 9,494 |
| Professional fees | 15,000 | 40,609 |
| Program delivery/costs | - | 407 |
| Salaries and Benefits | <u>10,086</u> | <u>16,000</u> |
| | <u>38,365</u> | <u>106,635</u> |
| EXCESS OF REVENUES OVER EXPENSES | <u><u>\$ -</u></u> | <u><u>\$ -</u></u> |

STATUS OF WOMEN COUNCIL OF THE NWT

SCHEDULES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2023

SCHEDULE OF WORKPLACE SEXUAL HARASSMENT

Schedule 8

| | <u>2023</u> | <u>2022</u> |
|---|---------------|----------------|
| REVENUE | | |
| Justice Canada | \$ 15,033 | \$ 310,218 |
| EXPENSES | | |
| Accounting & Legal | - | 5,105 |
| Administration | - | 40,463 |
| Honoraria | - | 6,000 |
| Marketing & Communications | 769 | 5,650 |
| Print/Publication & Distribution | - | 15,880 |
| Professional Fees | 8,100 | 99,500 |
| Program Delivery | 5,492 | 71,946 |
| Project Travel | 672 | 130 |
| Training | - | 2,994 |
| Wages & Benefits | - | 62,550 |
| | <u>15,033</u> | <u>310,218</u> |
| EXCESS OF REVENUES OVER EXPENSES | <u>\$ -</u> | <u>\$ -</u> |

STATUS OF WOMEN COUNCIL OF THE NWT

SCHEDULES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2023

SCHEDULE OF EXPENSES BY OBJECT

Schedule 9

| | <u>2023</u> | <u>2022</u> |
|----------------------------------|-------------------|---------------------|
| Advertising & Promotion | \$ 18,410 | \$ 84,568 |
| Amortization | 1,596 | 2,280 |
| Administration Fees | 897 | 48,247 |
| Community grants | 60,000 | - |
| Computer | 6,524 | 4,516 |
| Community Events | 9,088 | 43,168 |
| Contributed Rent | 71,000 | 71,000 |
| Equipment Rental | 5,955 | 5,627 |
| Freight/ Postage | 1,447 | 2,743 |
| Honoraria | 5,750 | 16,171 |
| Interest and bank charges | 380 | 104 |
| Materials and supplies | 6,710 | 14,502 |
| Office Supplies | 1,787 | 6,541 |
| Print/Publication & Distribution | 7,773 | 36,916 |
| Professional/Contract Services | 104,675 | 338,871 |
| Program delivery costs | 5,338 | 82,633 |
| Telecommunications | 11,176 | 9,414 |
| Travel and Accommodation | 12,858 | 12,709 |
| Staff Training | 372 | 6,720 |
| Wages and Benefits | 109,703 | 387,136 |
| | <u>\$ 441,439</u> | <u>\$ 1,173,866</u> |

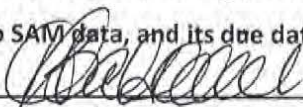
Fur Marketing Service Revolving Fund

Purpose: To provide working capital for the operation of a fur advance system. Trappers receive interest free advances on fur sent to southern auction houses. Approximately 1,000 trappers take advantage of this program.

(thousands of dollars)

| | 2022/23 Actuals | 2022/23 Revised Estimates | 2022/23 Main Estimates | 2021/22 Actuals |
|--------------------------------|--------------------|---------------------------------|---------------------------|--------------------|
| Authorized Limit | 1,500 | 1,500 | 1,500 | 1,500 |
| Opening Accounts Receivable | 967 | 967 | 948 | 1,231 |
| Advances to Trappers | 295 | 131 | 838 | 198 |
| Repayment of Fur Account Loans | (246) | (205) | (699) | (462) |
| Closing Accounts Receivable | 1,016 | 893 | 1,087 | 967 |
| Cash | (1,885) | | | (2,079) |
| Other Asset Accounts | 1 | | | 7 |
| Asset (Liability) Accounts | 364 | | | 302 |
| Clearing Accounts | 68 | | | 64 |
| Closing Balance Fund 12 | (436) | | | (739) |
| Authorized limit | 1,500 | | | 1,500 |

The information provided within this working paper addresses all requirements of YE Directive #50 with regards to content, format, completeness, analysis and reconciliation to SAM data, and its due date of May 11th, 2023.


 _____ Hilda Balsillie, A/DFA
 May 11, 2023

**Marine Transportation Services
(Marine Transportation Services Revolving Fund)**

Financial Statements

March 31, 2023

**Marine Transportation Services
(Marine Transportation Services Revolving Fund)**

Financial Statements

| March 31, 2023 | Page |
|---|-------------|
| Management's Responsibility for Financial Reporting | 3 |
| Independent Auditors' Report | 4 - 5 |
| Statement I - Statement of Financial Position | 6 |
| Statement II - Statement of Changes in Net Financial Debt | 7 |
| Statement III - Statement of Operations | 8 |
| Statement IV - Statement of Accumulated Surplus (Deficit) | 9 |
| Statement V - Statement of Cash Flows | 10 |
| Notes to Financial Statements | 11 – 25 |

Management's Responsibility for Financial Reporting

To the Minister of Infrastructure

Government of the Northwest Territories

Management is responsible for the reliability, integrity and objectivity of the data in the accompanying financial statements, which have been prepared in accordance with Canadian public sector accounting standards. Where appropriate, the financial statements include estimates and judgments based on careful consideration of the information available to management.

In discharging its responsibility for financial reporting, management maintains and relies on internal control systems and practices, which are designed to provide reasonable assurance that the transactions are authorized, the assets are safeguarded, and proper records are maintained. These control systems and practices ensure the orderly conduct of business, the accuracy of the accounting records, reliability of financial information and compliance to legislation governing the Marine Transportation Services revolving fund (the "Fund").

The auditor provides an independent, objective audit for the purpose of expressing an opinion on the financial statements. The auditor also considers whether the transactions that come to their notice during the course of the audit are, in all significant respects, in accordance with specified legislation.



Steve Hagerman, Director
Marine Transportation Services Revolving Fund
Hay River, Northwest Territories
June 30, 2023

INDEPENDENT AUDITOR'S REPORT

To the Members of Marine Transportation Services Revolving Fund

Qualified Opinion

We have audited the financial statements of Marine Transportation Services Revolving Fund (the Fund), which comprise the statement of financial position as at March 31, 2023, and the statements of operations, changes in accumulated surplus (deficit), changes in net financial debt and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Fund as at March 31, 2023, and the results of its operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAS).

Basis for Qualified Opinion

Compensation and related benefits paid to employees of the Fund are administrated by the Government of the Northwest Territories and audited as part of the Government of the Northwest Territories' audit. These balances are excluded from the scope of our audit. Accordingly, we were not able to determine whether any adjustments might be necessary to compensation and benefits expenses for the year ended March 31, 2023, and payroll liabilities, employee future benefits, net financial resources, and accumulated surplus (deficit) as at March 31, 2023, as well as the associated note disclosures.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Fund in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Fund's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Fund or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Fund's financial reporting process.

(continues)

Independent Auditor's Report to the Members of Marine Transportation Services Revolving Fund
(continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Fund's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Fund to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Hay River, Northwest Territories
June 30, 2023

Ashton Chartered Professional Accountants

**Marine Transportation Services
(Marine Transportation Services Revolving Fund)**

Statement I

Statement of Financial Position

| March 31, | 2023 | 2022 |
|--|---------------------|---------------------|
| Financial Assets | | |
| Accounts receivable (note 4) | \$ 4,251,301 | \$ 1,298,444 |
| Employee future benefits (note 5) | - | 9,140 |
| | 4,251,301 | 1,307,584 |
| Liabilities | | |
| Bank indebtedness (note 6) | 20,360,103 | 22,587,906 |
| Accounts payable and accrued liabilities (note 7) | 13,040,072 | 3,974,908 |
| Deferred revenue | 167,671 | 208,417 |
| Employee future benefits (note 5) | 3,010 | - |
| Due to Government of Northwest Territories - Revolving fund (note 8) | 16,420,515 | 19,160,103 |
| Due to Government of Northwest Territories - long-term loan (note 9) | 10,260,438 | 10,260,438 |
| Net financial debt | (56,000,508) | (54,884,188) |
| Non-financial assets | | |
| Tangible capital assets (note 10) | 52,167,176 | 52,062,790 |
| Prepaid expenses and deposits (note 11) | 1,463,237 | 1,362,833 |
| Inventory (note 12) | 2,370,095 | 1,458,565 |
| | 56,000,508 | 54,884,188 |
| Surplus (deficit) | \$ - | \$ - |

Contributed capital (note 13)

Contractual rights (note 14)

Approved:


Director
Marine Transportation Services


Comptroller
Marine Transportation Services

**Marine Transportation Services
(Marine Transportation Services Revolving Fund)**

Statement II

Statement of Changes in Net Financial Debt

| For the year ended March 31, | 2023 Budget | 2023 Actual | 2022 Actual |
|---|------------------------|------------------------|------------------------|
| Net financial debt, beginning of year | \$ (54,884,188) | \$ (54,884,188) | \$ (51,351,749) |
| Excess (deficiency) of revenues over expenses | - | - | - |
| Amortization | 2,350,735 | 2,613,678 | 2,111,431 |
| Acquisition of inventories | - | (911,530) | (554,922) |
| Acquisition of prepaid expenses | - | (100,404) | (1,021,579) |
| Purchase of tangible capital assets | (1,904,150) | (2,718,064) | (4,067,369) |
| Change in net financial debt | 446,585 | (1,116,320) | (3,532,439) |
| Net financial debt, end of year | \$ (54,437,603) | \$ (56,000,508) | \$ (54,884,188) |

**Marine Transportation Services
(Marine Transportation Services Revolving Fund)**

Statement III

Statement of Operations

| For the year ended March 31, | 2023 Budget | 2023 Actual | 2022 Actual |
|--|--------------------|--------------------|--------------------|
| Revenues | | | |
| Cargo delivery revenue | \$ 7,946,285 | \$ 9,374,638 | \$ 6,663,695 |
| Fuel delivery revenue | 9,428,805 | 12,980,307 | 9,204,184 |
| Fuel sales | 7,700,000 | 12,456,269 | 5,951,635 |
| Shipyards services | 3,069,200 | 2,021,934 | 1,191,246 |
| Charter revenue | 700,000 | 3,601,184 | 3,464,835 |
| Rental and other revenue | 350,863 | 988,064 | 376,142 |
| | 29,195,153 | 41,422,396 | 26,851,737 |
| Expenses (note 15) | | | |
| Fuel cost of sales | 7,700,000 | 12,516,848 | 5,995,238 |
| Maintenance | 7,919,709 | 10,424,521 | 8,634,100 |
| Marine operations | 11,245,016 | 15,067,507 | 10,496,395 |
| Shipyards service | 560,000 | 1,451,077 | 750,661 |
| Terminal operations | 2,624,515 | 3,343,856 | 3,045,922 |
| General and administrative | 3,278,577 | 3,030,922 | 3,353,445 |
| | 33,327,817 | 45,834,731 | 32,275,761 |
| Deficiency of revenue over expenses before other expenses and items | (4,132,664) | (4,412,335) | (5,424,024) |
| Other expenses | | | |
| Amortization | 2,350,735 | 2,613,678 | 2,111,431 |
| Finance charges (note 16) | 1,129,271 | 1,224,337 | 1,016,842 |
| | 3,480,006 | 3,838,015 | 3,128,273 |
| Deficiency of revenue over expenses before other item | (7,612,670) | (8,250,350) | (8,552,297) |
| Other item | | | |
| Grant contributions (note 17) | 7,612,670 | 8,250,350 | 8,552,297 |
| Excess (deficiency) of revenue over expenses | \$ - | \$ - | \$ - |

See accompanying notes

**Marine Transportation Services
(Marine Transportation Services Revolving Fund)**

Statement IV

Statement of Accumulated Surplus (Deficit)

For the year ended March 31, **2023** **2022**

Accumulated surplus (deficit), beginning of year \$ - \$ -

Excess (deficiency) of revenue over expenses - -

Accumulated surplus (deficit), end of year \$ - \$ -

Marine Transportation Services
(Marine Transportation Services Revolving Fund)

Statement V

Statement of Cash Flows

| For the year ended March 31, | 2023 | 2022 |
|--|------------------------|------------------------|
| Cash provided by (used for) | | |
| Operating activities | | |
| Excess (deficiency) of revenues over expenses | \$ - | \$ - |
| Items not affecting cash | | |
| Amortization | 2,613,678 | 2,111,431 |
| Finance charges | 1,224,337 | 1,016,842 |
| | 3,838,015 | 3,128,273 |
| Changes in non-cash working capital items | | |
| Accounts receivable | (2,952,857) | 7,041,869 |
| Accounts payable and accrued liabilities | 9,065,164 | 1,553,827 |
| Deferred revenue | (40,746) | (400,000) |
| Employee future benefits | 12,150 | 6,172 |
| Inventory | (911,530) | (554,922) |
| Prepaid expenses and deposits | (100,404) | (1,021,579) |
| | 8,909,792 | 9,753,640 |
| Financing activities | | |
| Payments to Government of Northwest Territories | (3,963,925) | (11,927,548) |
| Investing activity | | |
| Purchase of tangible capital assets | (2,718,064) | (4,067,369) |
| Increase (decrease) in cash | 2,227,803 | (6,241,277) |
| Cash (bank indebtedness), beginning of year | (22,587,906) | (16,346,629) |
| Cash (bank indebtedness), end of year | \$ (20,360,103) | \$ (22,587,906) |

Marine Transportation Services (Marine Transportation Services Revolving Fund)

Notes to the Financial Statements

March 31, 2023

1. Nature of operations

Marine Transportation Services Revolving Fund (the Fund) was established on June 2, 2017 after the closure of the Northern Transportation Company Limited (NTCL) in December 2016. The Fund was established with the main purpose of meeting the capital, operating and maintenance requirements of providing marine transportation services for the movement of cargo to communities on Great Slave Lake, the Mackenzie River and throughout the Arctic coastal region.

Under the Government of the Northwest Territories *Revolving Funds Act* (the "Act"), the Fund can receive working capital advances from the Consolidated Revenue Fund (CRF) to finance inventory, accounts receivable and operating expenses. The authorized limit of the Fund, being the maximum amount by which the assets may exceed the liabilities, is \$35 million. There is no limit for instances where liabilities may exceed assets. The balance of the Fund is reported as due to or from the Government of the Northwest Territories (the "GNWT") on the statement of financial position.

2. Significant accounting policies

The Fund follows Canadian Public Sector Accounting Standards (PSAS) generally accepted in Canada in preparing its financial statements. The significant accounting policies used are as follows:

(a) Revenue recognition

Revenue is recognized when it is probable that all economic benefits will flow to the Fund and delivery of service has occurred, or when the price is fixed or determinable and when collectability is reasonably assured.

Fuel sales revenue is recognized in the period in which the fuel is delivered to the customer premises. Revenue is recognized on the actual volume of fuel delivered at predetermined rates between the Fund and the customer, and when all discharge documents have been acknowledged and signed by the customer.

Cargo and fuel delivery revenue is recognized in the period when the Fund fulfills delivery requirements and when both fuel and cargo have been delivered at the customer premises and all discharge documents acknowledged and signed by the customer. Both fuel and cargo delivery rates are pre-determined.

Charter revenue is recognized when there is use of the Fund's vessels for a specified period of time under specified conditions at pre-determined prices. Revenue is recognized in the period when the Fund provides the required vessels to the customer as specified in the contract.

Shipyard services revenue is recognized in the period when the Fund performs services for any other customer outside the normal Fund's activities. Revenue is recognized in the period that the Fund completes and delivers such services to the customer.

Grant contribution revenue recognized when the funds are receivable or become receivable under the agreement signed between the Government of Canada, the Government of Northwest Territories and the Fund.

Other revenue is recognized as goods are delivered or services are provided.

**Marine Transportation Services
(Marine Transportation Services Revolving Fund)**

Notes to the Financial Statements

March 31, 2023

2. Significant accounting policies (continued)

(b) Government transfers

Government transfers are the transfer of monetary assets or tangible capital assets from a government for which the government making the transfer does not:

- receive any goods or services directly in return;
- expect to be repaid in the future; or
- expect a direct financial return.

Government transfers are recognized as revenue in the period during which the transfer is authorized and eligibility criteria are met, except when and to the extent that the transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers meeting the definition of a liability are recognized as revenue as the liability is settled.

(c) Inter-entity transactions

Inter-entity transactions are transactions between commonly controlled entities, Government departments.

Inter-entity transactions are recorded at the exchange amount when they are undertaken on similar terms and conditions to those adopted if the entities were dealing at arm's length. The cost allocations are recorded on a gross basis.

(d) Measurement uncertainty

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reported period. These estimates are reviewed periodically and are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

(e) Financial instruments

The Fund classifies its financial instruments at cost or amortized cost. The Fund's accounting policy for this financial instrument category is as follows:

This category includes cash, bank indebtedness, accounts receivable, accounts payable and accrued liabilities, and amounts due to the Government of the Northwest Territories. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instruments.

Marine Transportation Services (Marine Transportation Services Revolving Fund)

Notes to the Financial Statements

March 31, 2023

2. Significant accounting policies (continued)

(e) Financial instruments (continued)

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the statement of operations.

(f) Cash and bank indebtedness

The Fund maintains an account with the Royal Bank of Canada. All funds received are recorded and banked to this account. All payments made are recorded to this account with exception of payments made directly by the Government of Northwest Territories on behalf of the Fund. Payments made by the Government of Northwest Territories are recorded on the revolving fund loan account with the Government of Northwest Territories. The balance in the financial statements reflects the Funds cash and bank indebtedness by the end of the year.

(g) Inventory

Inventory is valued at the lower of cost and net realizable value. Cost is determined using the weighted average method.

(h) Employee future benefits

All eligible employees participate in the Public Service Pension Plan administered by the Government of Canada. The Government's contributions are charged as an expense on a current year basis and represent the total pension obligations. The Government is not required under present legislation to make contributions with respect to any actuarial deficiencies of the Public Service Pension Plan.

Pension benefits are reported on an actuarial basis. This is done to determine the current value of future entitlement and uses various estimates. When actual experience varies from estimates or when actuarial assumptions change, the adjustments are amortized on a straight-line basis over the estimated average remaining service lives of the contributors. Recognition of actuarial gains and losses commences in the year following the effective date of the related actuarial valuations. In addition, immediate recognition of a previously unrecognized net actuarial gain or loss may be required upon a plan amendment, curtailment or settlement.

Under the terms and conditions of employment, government employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment. Eligibility is based on a variety of factors including place of hire, date employment commenced, and reason for termination. Benefit entitlements are paid upon resignation, retirement or death of an employee. The expected cost of providing these benefits is recognized as employees render service. Termination benefits are also recorded when employees are identified for layoff.

Marine Transportation Services (Marine Transportation Services Revolving Fund)

Notes to the Financial Statements

March 31, 2023

2. Significant accounting policies (continued)

(h) Employee future benefits (continued)

Compensated absences include sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave are recognized in the period the employee provides service, whereas parental and maternity leave are event driven and are recognized when the leave commences. An actuarial valuation of the cost of these benefits (except maternity and parental leave) has been prepared using data provided by management and assumptions based on management's best estimates.

(i) Related parties

The Fund initially measures related party balances in accordance with the substance of the transactions that gave rise to them. The Fund subsequently measures related party balances in accordance with the Fund's policies for financial instruments, as set out in note (e).

The Fund is related in terms of common control to all Government of the Northwest Territories departments, boards and agencies.

The Fund enters into transactions with these entities in the normal course of business at the specified market rates for services with the exception of Fuel Services Division (FSD) which is the part of the Department of Infrastructure. FSD is charged for fuel deliveries made by the Fund at non-market rates prepared by the Fund's management and communicated to FSD management.

Departments

- Department of Education, Culture and Employment
- Department of Environment and Natural Resources
- Department of Executive and Indigenous Affairs
- Department of Finance
- Department of Health and Social Services
- Department of Industry, Tourism and Investment
- Department of Infrastructure
- Department of Justice
- Department of Lands
- Department of Municipal and Community Affairs
- Legislative Assembly

Boards and Agencies

- Arctic Energy Alliance
- Aurora College
- Education Authorities
- Health and Social Services Authority
- Inuvialuit Water Board
- Northwest Territories Heritage Fund
- Northwest Territories Power Corporation

Marine Transportation Services (Marine Transportation Services Revolving Fund)

Notes to the Financial Statements

March 31, 2023

2. Significant accounting policies (continued)

(i) Related parties (continued)

Boards and Agencies (continued)

NWT Business Development & Investment Corporation
NWT Environmental Studies Research Fund
NWT Housing Corporation
NWT Human Rights Commission
NWT Liquor and Cannabis Commission
NWT Liquor Licensing Board
NWT Surface Rights Board
Stanton Foundation
Status of Women Council of the NWT
Tlicho Community Services Agency
Workers' Safety and Compensation Commission

(j) Tangible capital assets

Tangible capital assets are accounted for at cost. Amortization is based on their useful life using the straight-line methods.

| | |
|-------------------------|---------------------------------|
| Machinery and equipment | 15 years Straight-line |
| Vessels and barges | 12.5 and 55 years Straight-line |

Self-constructed assets: cost includes expenditure on materials, direct labour and allocated proportion of project overheads. Any gain or loss on disposal or retirement of a tangible asset is determined as the difference between proceeds from disposal and the carrying amount of the asset and is recognised in net surplus or deficit.

Major overhauls and inspections costs are capitalized and amortized over the remaining useful life of the asset. Maintenance and repair costs that do not improve productivity or extend the useful life of the assets are expensed in the period incurred.

Useful life for marine assets is determined using industry standards and professional judgment. The used assets are amortized over 12.5 years, barges acquired after 2016 are amortized over 55 years. Additions to existing assets are amortized over the remaining useful life of the assets.

(k) Capital work in progress

Capital work in progress represents capital projects under construction but not completed and are valued at cost. Capital work in progress is accumulated until ready to use.

Amortization is recorded when the asset has been put to use.

Marine Transportation Services (Marine Transportation Services Revolving Fund)

Notes to the Financial Statements

March 31, 2023

2. Significant accounting policies (continued)

(l) Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The Fund recognises liability for remediation of contaminated sites when the following criteria have been met:

- a) an environment standard exists;
- b) contamination exceeds the environment standard;
- c) the Fund is directly responsible or accepts responsibility;
- d) it is expected that the future benefits will be given up;
- e) a reasonable estimate of the amount can be made.

The best estimate of the liability includes all costs directly attributable to remediation activities and reduced by the expected net recoveries based on information available. At each financial reporting date, management reviews the carrying amounts of the liability. Any revision required to the amount previously recognised is accounted for in the period revisions are made.

Government of Northwest Territories contaminated sites division of the Department of Environment and Natural Resources completed an assessment through a contractor. As of March 31, 2023, there was no liability related to contaminated sites.

(m) Budget

Budget figures are not audited and intended for information purposes only.

(n) Services provided by the Government of the Northwest Territories

The Fund does not record the following services provided without charge by the Government of Northwest Territories: the procurement of goods and services, administration of insurance and risk management, the processing of payroll, legal counsel, record storage and computer operations and internal audit services, as it is difficult to estimate them.

3. Future changes to significant accounting policies

Revenue, Section PS 3400

This section is effective for fiscal periods beginning on or after April 1, 2023. This section establishes standards on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations and transactions that do not have performance obligations.

The impact of the transition to this accounting standard, if any, has not yet been determined.

Marine Transportation Services
(Marine Transportation Services Revolving Fund)

Notes to the Financial Statements

March 31, 2023

4. Accounts receivable

| | 2023 | 2022 |
|--|---------------------|---------------------|
| Customer receivable | \$ 392,277 | \$ 566,859 |
| Government of Canada | | |
| Transport Canada | 2,080,982 | 975,000 |
| Fisheries and Oceans | 1,292,527 | 1,234 |
| Federal excise tax | - | 52,612 |
| Government of Northwest Territories | | |
| Northwest Territories Energy Corporation | 638,409 | - |
| Northwest Territories Power Corporation | 412 | - |
| | 4,404,607 | 1,595,705 |
| Less: Allowance for doubtful accounts | 153,306 | 297,261 |
| | \$ 4,251,301 | \$ 1,298,444 |

5. Employee future benefits

In addition to pension benefits, the Government provides severance (resignation and retirement), removal and compensated absence (sick, special, maternity and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit liability.

Severance benefits are paid to the Government's employees based on the type of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee is hired, the rate of pay, the number of years of continuous employment, age and if the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service. The benefits under these two categories were valued using the projected unit credit methodology.

Compensated absence benefits generally accrue as employees render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to employee or dependent illness and death of an immediate family member. Benefits that accrue under compensated absence benefits, excluding maternity and parental leave, were actuarially valued using the expected utilization methodology. Non-accruing benefits include maternity and parental leave and are recognized when the leave commences.

Valuation results

The last actuarial valuation was completed as at February 11, 2022. The results were extrapolated to March 31, 2023. The effective date of the next actuarial valuation is March 31, 2025. The values presented below are for all of the benefits under the Compensated Absences and Termination Benefits for the Marine Transportation Services Revolving Fund.

Marine Transportation Services
(Marine Transportation Services Revolving Fund)

Notes to the Financial Statements

March 31, 2023

5. Employee future benefits (continued)

| | 2023 | 2022 |
|---|-----------------|-------------------|
| Accrued benefit obligation, beginning of year | \$ 85,478 | \$ 55,778 |
| Benefits earned | 4,332 | 4,608 |
| Interest | 3,384 | 1,797 |
| Benefit paid | (8,805) | (4,106) |
| Actuarial (gain) loss | (8,843) | 33,513 |
| Plan amendment | - | (6,112) |
| Accrued benefit obligation, end of year | 75,546 | 85,478 |
| Unamortized net actuarial loss | (72,536) | (94,618) |
| Employee future benefit liability (asset), end of year | \$ 3,010 | \$ (9,140) |

| | 2023 | 2022 |
|------------------------------------|------------------|------------------|
| Benefits Expense | | |
| Current service cost | 4,332 | 4,608 |
| Interest cost | 3,384 | 1,797 |
| Amortization of net actuarial loss | 13,239 | 9,985 |
| Plan amendment | - | (6,112) |
| | \$ 20,955 | \$ 10,278 |

The discount rate used in the 2023 fiscal year to determine the accrued benefit obligation was an average of 4.8% (2022 - 4.1%).

The expected contributions during the next five fiscal years are as follows:

| | Total |
|--------------|------------------|
| 2024 | \$ 8,383 |
| 2025 | 11,221 |
| 2026 | 9,704 |
| 2027 | 10,514 |
| 2028 | 14,050 |
| Total | \$ 53,872 |

**Marine Transportation Services
(Marine Transportation Services Revolving Fund)**

Notes to the Financial Statements

March 31, 2023

6. Bank indebtedness

The Funds bank account is one of numerous Government of Northwest Territories accounts included in a consolidated balance arrangement with the Royal Bank of Canada. There are no fixed repayment terms and the overdraft limits are negotiated based on the forecasted cash flows and borrowing requirements of the Government of Northwest Territories. The Government of Northwest Territories does not pay out or recover interest from the Fund.

7. Accounts payable and accrued liabilities

| | 2023 | 2022 |
|---|----------------------|---------------------|
| Trade accounts payable and accrued liabilities | \$ 12,685,287 | \$ 3,799,855 |
| Government of Canada | | |
| Goods and service tax | 77,636 | 94,079 |
| Federal excise tax | 58,054 | - |
| Government of Northwest Territories | | |
| Department of Infrastructure - Fuel Services Division | 207,094 | 52,815 |
| Northwest Territories Power Corporation | 6,358 | - |
| Department of Infrastructure | 5,643 | - |
| Department of Finance - Carbon tax | - | 15,440 |
| Department of Finance - Petroleum tax | - | 12,719 |
| | \$ 13,040,072 | \$ 3,974,908 |

8. Due to Government of Northwest Territories – Revolving fund

As per the *Revolving Fund Act* (the "Act") there shall be an authorized fund to meet the capital, operating and maintenance requirements of the Fund. The Due to Government of Northwest Territories - Revolving fund has no specific term of repayment and bears interest at the Bank of Canada prime rate per annum plus 0.35%. During the year the Government of Northwest Territories charged financing charges of \$1,095,066 (2022 - \$867,368).

9. Due to Government of Northwest Territories – long-term loan

The GNWT purchased assets from NTCL at a cost of \$11,300,000 in 2017. The assets comprised tangible capital assets worth \$10,656,509 and controllable assets worth \$643,491. A repayment plan was prepared based on the loan amount of \$11,300,000. Long-term loan bears interest at an interest rate of 1.84% per annum. During the year the GNWT charged financing charges of \$129,271 (2022 - \$149,474).

Fund made \$nil (2022 - \$nil) payment against the Government of Northwest Territories long-term loan.

**Marine Transportation Services
(Marine Transportation Services Revolving Fund)**

Notes to the Financial Statements

March 31, 2023

9. Due to Government of Northwest Territories – long-term loan (continued)

| | 2023 | 2022 |
|--|----------------------|---------------|
| Government of Northwest Territories long-term loan, due in December 2027 | \$ 10,260,438 | \$ 10,260,438 |
| Estimated principal repayments are as follows: | | |
| 2024 | \$ 5,491,865 | |
| 2025 | 1,159,740 | |
| 2026 | 1,181,079 | |
| 2027 | 1,202,811 | |
| 2028 | 1,224,943 | |
| | \$ 10,260,438 | |

10. Tangible capital assets

| For the year ended March 31, | | | | | 2023 | 2022 |
|---|---------------------|----------------------|-------------------------|--------------------------|----------------------|----------------------|
| | Land | Vessels and barges | Machinery and equipment | Capital work in progress | Total | Total |
| Cost | | | | | | |
| Balance, beginning of the year | \$ 2,212,843 | \$ 47,524,210 | \$ 1,493,498 | \$ 6,352,010 | \$ 57,582,561 | \$ 53,515,192 |
| Addition during the year | - | 1,918,611 | 236,307 | 2,718,066 | 4,872,984 | 8,778,760 |
| Capitalized from capital work in progress | - | - | - | (2,154,918) | (2,154,918) | (4,711,391) |
| Balance, end of year | 2,212,843 | 49,442,821 | 1,729,805 | 6,915,158 | 60,300,627 | 57,582,561 |
| Accumulated amortization | | | | | | |
| Balance, beginning of the year | - | 5,195,693 | 324,078 | - | 5,519,771 | 3,408,340 |
| Annual amortization | - | 2,502,306 | 111,374 | - | 2,613,680 | 2,111,431 |
| Balance, end of year | - | 7,697,999 | 435,452 | - | 8,133,451 | 5,519,771 |
| Net book value | \$ 2,212,843 | \$ 41,744,822 | \$ 1,294,353 | \$ 6,915,158 | \$ 52,167,176 | \$ 52,062,790 |

11. Prepaid expenses and deposits

| | 2023 | 2022 |
|-----------|---------------------|---------------------|
| Insurance | \$ 262,873 | \$ 299,854 |
| Other | 1,200,364 | 1,062,979 |
| | \$ 1,463,237 | \$ 1,362,833 |

Prepaid expenses other includes \$1,018,589 (2022 - \$955,968) in costs related to cargo deliveries in transit that will be completed next fiscal year.

Marine Transportation Services
(Marine Transportation Services Revolving Fund)

Notes to the Financial Statements

March 31, 2023

12. Inventory

| | 2023 | 2022 |
|--------------------|---------------------|---------------------|
| Fuel | \$ 1,995,148 | \$ 1,088,191 |
| Parts and supplies | 374,947 | 370,374 |
| | \$ 2,370,095 | \$ 1,458,565 |

13. Contributed capital

The Fund recognized grant contribution from the Government of Northwest Territories for the operating losses charged to an appropriation at the end of each fiscal year as specified in *Financial Administration Act* in Section 104(c). As of March 31, 2023 the Government of Northwest Territories made accumulated contributions of \$19,631,318 (2022 - \$15,359,515).

14. Contractual rights

The Fund had a contract since August 27, 2019 for the use of the Nahidik II vessel for the duration of twenty (20) years with the estimated price of \$400,000 per year for the first ten years and \$500,000 per year for the next ten years.

The expected revenue over the next five fiscal years are as follows:

| | Total |
|------------------|---------------------|
| 2024 | \$ 400,000 |
| 2025 | 400,000 |
| 2026 | 400,000 |
| 2027 | 400,000 |
| 2028 | 400,000 |
| Subsequent years | 5,568,767 |
| | \$ 7,568,767 |

Marine Transportation Services
(Marine Transportation Services Revolving Fund)

Notes to the Financial Statements

March 31, 2023

15. Expenses

| | Fuel cost of sales | Maintenance | Marine operations | Shipyard service | Terminal operations | General and administrative | 2023 Actual |
|--------------------------------|--------------------|---------------|-------------------|------------------|---------------------|----------------------------|---------------|
| Wages and benefits | \$ - | \$ 7,255,559 | \$ 8,418,156 | \$ - | \$ 1,880,772 | \$ 1,679,129 | \$ 19,233,616 |
| Fuel cost of sales | 12,516,848 | - | - | - | - | - | 12,516,848 |
| Insurance | - | 226,975 | 1,152,377 | - | 247,268 | - | 1,626,620 |
| Fuel consumption | - | 246,852 | 1,665,322 | - | 266,617 | - | 2,178,791 |
| Shipyard service cost of sales | - | - | - | 1,451,077 | - | - | 1,451,077 |
| Other | - | 2,695,135 | 3,831,652 | - | 949,199 | 1,351,793 | 8,827,779 |
| | \$ 12,516,848 | \$ 10,424,521 | \$ 15,067,507 | \$ 1,451,077 | \$ 3,343,856 | \$ 3,030,922 | \$ 45,834,731 |

16. Financing charges

| | 2023 | 2022 |
|---|--------------|--------------|
| Interest on revolving fund - due to Government of Northwest Territories | \$ 1,095,066 | \$ 867,368 |
| Interest on long-term loan - due to Government of Northwest Territories | 129,271 | 149,474 |
| | \$ 1,224,337 | \$ 1,016,842 |

17. Grant contributions

| | 2023 | 2022 |
|---|--------------|--------------|
| Government of Canada | | |
| Transport Canada - Ocean Protection Fund - 75% of doubled hulled barges | \$ 1,105,981 | \$ - |
| Low Carbon Economy Leadership Fund - capital expenditure for the refit of the Jock McNiven vessel | - | 784,227 |
| Government of Northwest Territories - Department of Infrastructure | | |
| Operating losses | 4,271,803 | 6,751,228 |
| Airlift recovery | 1,648,229 | - |
| Finance charges | 1,224,337 | 1,016,842 |
| | \$ 8,250,350 | \$ 8,552,297 |

Marine Transportation Services
(Marine Transportation Services Revolving Fund)

Notes to the Financial Statements

March 31, 2023

18. Related party transactions

During the year the Fund incurred the following transactions with the related parties:

| | 2023 | 2022 |
|---|----------------------|---------------------|
| Revenue | | |
| Government of Northwest Territories | | |
| Department of Infrastructure - Fuel Services Division | \$ 8,068,218 | \$ 5,667,346 |
| Northwest Territories Energy Corporation | 2,220,197 | - |
| Northwest Territories Power Corporation | 347,660 | 147,184 |
| Department of Environmental and Natural Resources | 108,678 | 144,293 |
| NWT Housing Corporation | 54,645 | 26,089 |
| Department of Infrastructure | 25,433 | 10,723 |
| Beaufort Delta Divisional Education Council | 23,265 | 3,683 |
| Northwest Territories Health and Social Services Authorities | 8,405 | 5,401 |
| Sahtu Divisional Education Council | 5,234 | 700 |
| Department of Infrastructure - Yellowknife Airport Revolving Fund | 972 | - |
| Ulukhaktok Housing Association | 692 | - |
| Sahtu Divisional Board of Education | 539 | - |
| Department of Industry, Tourism and Investment | 173 | 266 |
| Ft Good Hope Renewable Resources Corp | - | 1,494 |
| | \$ 10,864,111 | \$ 6,007,179 |
| Expenses | | |
| Government of Northwest Territories | | |
| Department of Finance | \$ 281,371 | \$ 263,893 |
| Department of Infrastructure - Fuel Services Division | 219,158 | 84,852 |
| Department of Infrastructure | 104,909 | 67,875 |
| Northwest Territories Power Corporation | 67,305 | 56,429 |
| | \$ 672,743 | \$ 473,049 |

Accounts receivable from related parties are disclosed in note 4.

Accounts payable and accrued liabilities to related parties are disclosed in note 7.

Finance charges are disclosed in note 16.

Grant contributions are disclosed in note 17.

Marine Transportation Services (Marine Transportation Services Revolving Fund)

Notes to the Financial Statements

March 31, 2023

19. Risk management

The Fund is exposed to credit and liquidity risks from its financial instruments. Qualitative and quantitative analysis of the significant risks from the Fund's financial instruments is provided below.

Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The required disclosures provide information that assists users of financial statements in assessing the extent of risk related to financial instruments.

(a) Credit risk

Credit risk is the risk of financial loss to the Fund if a debtor fails to make payments of interest and principal when due. The Fund is exposed to this risk relating to its accounts receivable.

Credit risk related to accounts receivable is mitigated by internal controls as well as policies and oversight over arrears for ultimate collection.

The Fund's maximum exposure to credit risk is represented by its accounts receivable for a total of \$4,251,301 (2022 - \$1,298,444). At March 31, 2023, the Fund's management has determined that \$153,306 (2022 - \$297,261) accounts receivable was impaired. Management's assessment was based on specific identification and age of receivables.

| | 0 to 30 Days | 31 to 60 Days | 61 to 90 Days | + 90 Days | TOTAL |
|---------------------------------|--------------|---------------|---------------|--------------|--------------|
| Accounts receivable | \$ 2,890,825 | \$ 374,431 | \$ - | \$ 1,139,351 | \$ 4,404,607 |
| Allowance for doubtful accounts | - | - | - | (153,306) | (153,306) |
| | \$ 2,890,825 | \$ 374,431 | \$ - | \$ 986,045 | \$ 4,251,301 |

Concentration of credit risk

Concentration of credit risk is the risk that a customer(s) has more than ten percent of the total accounts receivable balance and thus there is a higher risk to the Fund in the event of a default. The Fund does not have concentration risk. At March 31, 2023, receivables from three customers comprised 97% (2022 - 90%) of the total outstanding accounts receivables. The risk is considered low since these receivables are from customers who are considered creditworthy by the Fund management. The Fund reduces this risk by monitoring overdue balances.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Marine Transportation Services (Marine Transportation Services Revolving Fund)

Notes to the Financial Statements

March 31, 2023

19. Risk management (continued)

(b) Liquidity risk

Liquidity risk is the risk that the Fund will not be able to meet all cash outflow obligations as they come due. The Fund mitigates this risk by monitoring cash activities and expected outflows and utilizing the overdraft availability on the Funds bank account to cover unexpected cash outflow should they arise.

The Fund's maximum exposure to liquidity risk is represented by the financial liabilities for a total of \$60,081,128 (2022 - \$55,983,355). Financial liabilities consist of bank indebtedness, accounts payable and accrued liabilities, employee future benefits, due to the Government of Northwest Territories - Revolving fund and due to the Government of the Northwest Territories – long-term loan. All financial liabilities with the exception of the amounts due to the Government of Northwest Territories are considered current and mature within 6 months.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

(c) Interest rate risk

The Fund is exposed to interest rate risk. Interest rate risk is the risk that the Fund has interest rate exposure on its due to the Government of Northwest Territories – Revolving fund liability, which is variable based on the Bank of Canada prime rate. This exposure may have an effect on its earnings in future periods. The Fund reduces its exposure to interest rate risk by regularly monitoring published bank prime interest rates which have been relatively stable over the period presented. The Fund does not use derivative instruments to reduce its exposure to interest rate risk. In the opinion of management the interest rate risk exposure to the Fund low and is not material.

(d) Other price risk

Other price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether the factors are specific to the instrument or all instruments traded in the market. The Fund is exposed to other price risks as it purchases and sells petroleum products which are sensitive to price fluctuations. The Fund reduces its exposure to this risk by purchasing and selling the petroleum products at pre-approved rates.

There have been no significant changes from the previous year in the exposure to risk.

20. Comparative figures

Where necessary, comparative figures have been adjusted to conform with current year presentation.

69th Annual Report

2022–2023



**NORTHWEST TERRITORIES
LIQUOR AND
CANNABIS
COMMISSION**

Photo credit:
JCVossler



The Honourable Caroline Wawzonek

NWT Liquor & Cannabis Commission

Pursuant to Subsection 64 (1) of the Liquor Act, we are pleased to submit the sixty-ninth Annual Report of the Northwest Territories Liquor & Cannabis Commission for the fiscal year ending March 31, 2023.

We wish to express our thanks to our staff for all their support and contributions to the progress of the Commission during the year.

Jodi Cook-Vossler
Acting Director, Liquor & Cannabis Operations
NWT Liquor & Cannabis Commission

Terence Courtoreille
A/Deputy Minister
Department of Finance



Table of Contents

Members of the Legislative Assembly 3

Minister of Finance 4

Organization Chart 5

Northwest Territories Liquor & Cannabis Commission 6

Report on Liquor 7

Director, Liquor Operations Report..... 8

Mandate 9

Operations 10

Strategic Objectives 10

 Goal #1 – Management & Compliance 10

 Goal #2 – Social Responsibility 11

 Goal #3 – Financial Targets 14

Store Operations..... 19

Statement of Operations by Location 20

Store Locations 24

Report on Cannabis 25

Mandate 26

Operations 26

Strategic Objectives 26

 Goal #1 – Management & Compliance 26

 Goal #2 – Social Responsibility 28

 Goal #3 – Financial Targets 29

Store Operations..... 32

Statement of Operations by Location 33

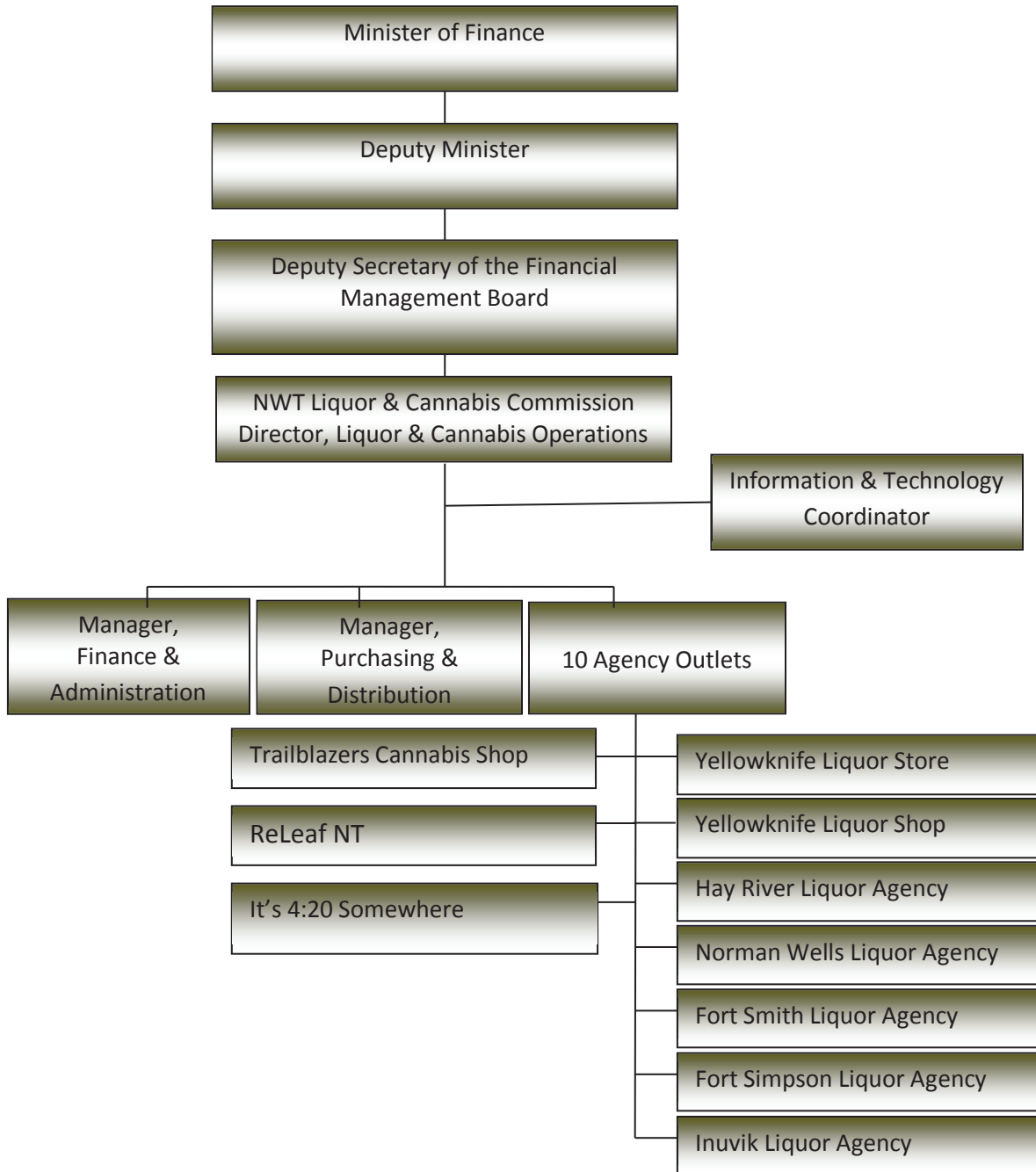
Store Locations 35



| | |
|---|-----------|
| Audited Financial Report Statements | 36 |
| Management’s Responsibility for Financial Reporting | 39 |
| Auditor’s Report | 40 |
| Statement of Financial Position | 42 |
| Statement of Operations | 43 |
| Statement of Accumulated Surplus..... | 44 |
| Statement of Changes in Net Financial Assets | 45 |
| Statement of Cash Flow | 46 |
| Notes to Financial Statements | 47 |



Organization Chart





Northwest Territories Liquor & Cannabis Commission

Suite 201 – 31 Capital Drive
Hay River, NT X0E 1G2
Ph: 867 874 8700
Fax: 867 874 8720

www.fin.gov.nt.ca



Report on Liquor



Director of Liquor & Cannabis Operations' Report

The Northwest Territories Liquor & Cannabis Commission (NTLCC) is established under the *Liquor Act*. The *Liquor Act* and the *Cannabis Products Act* of the Northwest Territories authorizes the NTLCC to purchase, sell, classify, and distribute liquor and cannabis in the Northwest Territories.

The 2022-2023 fiscal year showed an 2.45% sales decrease over the prior fiscal year at \$54 million in liquor sales. The overall volume of liquor sold, in litres, decreased by 3.05% over 2021-2022. Subsequently, the annual surplus for liquor was 4.23% below budget targets.

Cannabis sales increased over 2021-22 by 1.6%, at \$7.6 million in cannabis sales. Product selection and supply continue to improve across Canada.

Combined sales for liquor and cannabis products of \$62 million provided for a total \$26 million dividend payment to the Government of the Northwest Territories.

Sale and distribution of liquor is carried out through a network consisting of seven retail outlets, which are contracted to private sector operators. Three of the seven retail outlets also sell cannabis. There is one private cannabis store in Hay River and two in Yellowknife; one which also operates as an online store, providing the only legal online cannabis sales to residents of the NWT.

The strategic plan of the Commission for Liquor and Cannabis focuses on three key areas for measuring performance:

1. Efficient operation, and compliance with legislation, regulation, and policy
2. Social Responsibility
3. Financial Income Targets

These areas serve as a guideline for incorporating our mission statement into day-to-day activities. The success of the organization should not be measured in financial performance alone, and the responsibility of the Commission includes ensuring performance as a responsible industry partner, and as a socially responsible member of society. The Commission was successful in meeting the goals established in the strategic plan.

The NTLCC and our private retailers continued with health & safety measures required by the Covid-19 Public Health Orders, ensuring the safety of staff and customers.

Now that restrictions have been lifted, we are seeing our sales figures more in line with numbers and targets prior to the unprecedented growth that occurred throughout Covid.

I would like to thank our staff, agents, customers, and partners for a safe and successful year.

Jodi Cook-Vossler
Acting Director, Liquor & Cannabis Operations



Mandate

Vision

Our customers will have a healthy and responsible attitude toward alcohol consumption, and we will provide them the opportunity to discover, enjoy and share a wide variety of beverage alcohol.

Mission Statement

We will be an innovative, efficient and profitable organization, dedicated to the retail and wholesale distribution of beverage alcohol, and promote the development of a healthy and responsible drinking culture.

Values

We value our customers and employees.

We encourage and support the responsible use of alcohol.

We will be efficient and cost effective.

We will be responsible for our actions and will be honest and fair.

We will treat others with dignity and courtesy.

We will support one another to achieve our goals.



Operations

To respond to the needs and concerns of our customers and stakeholders in the fiscal year 2022–2023 we:

- Delivered a wide variety of quality beverage alcohol products through our network of stores.
- Promoted safe and responsible use of beverage alcohol.

Strategic Objectives

Goal #1 – Management & Compliance

Operations are managed efficiently and comply with legislation, regulation, and policy.

Performance Highlights

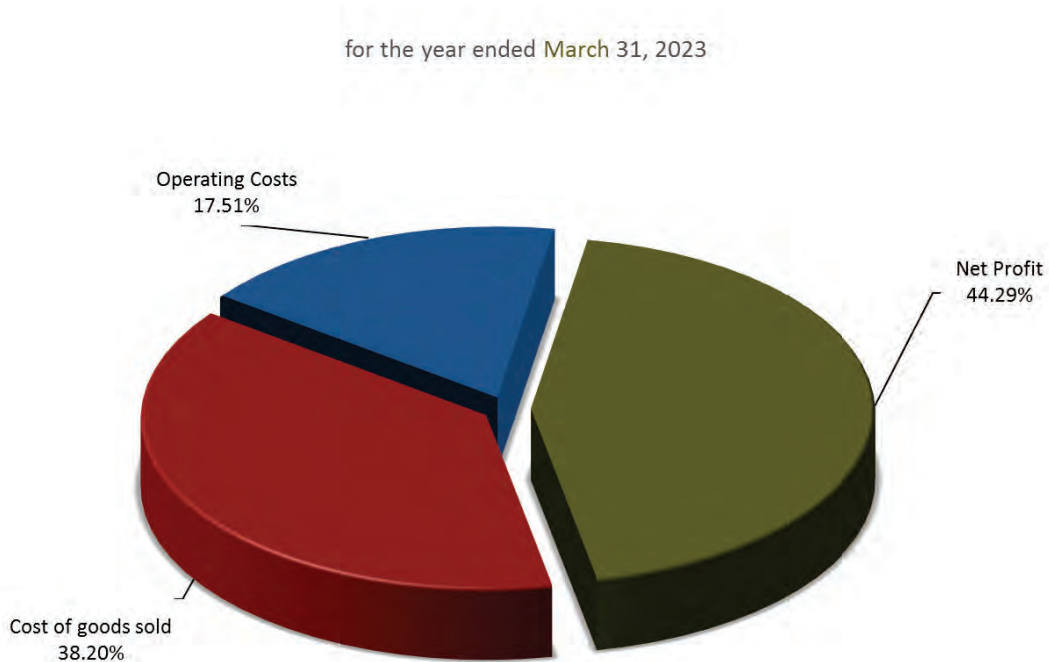
The operational structure of the NTLCC is designed to deliver optimal service levels for the best possible costs and consists of a headquarters administrative staff of ten and a network of seven stores - operated by private contractors.

All seven of the private agency stores operate with inventory on consignment from the Commission. Sales to consumers and licensees are incurred through sales by the consignment stores.

Operational compliance with contracts, regulation and legislation by the store operators was maintained throughout the year. The operations of all liquor outlets are monitored monthly and visited periodically by headquarters management.

Application of Revenues

The cost to deliver the sales and administration throughout the year was 17.51% of sales revenue, of which 11.97% was paid to liquor store contractors in Commissions.



Goal #2 – Social Responsibility

Actively and continuously promote the responsible use of alcohol.

Performance Highlights

Liquor server training is mandatory in all NWT liquor stores. All liquor store service personnel must successfully complete the NTLCC liquor store training program and demonstrate competence in the service of beverage alcohol.

Social Responsibility, cont.

The Check 25 program is intended to strengthen controls concerning service to minors. The program conditions our customers to expect to be asked for proof of identification if they appear to be under the age of 25.

The NTLCC applies warning labels to beverage alcohol containers. The labels warn of the Dangers of Alcohol Consumption during pregnancy, and while driving.

Reusable bags are provided in our liquor stores as an alternative to single use paper or plastic bags.

The NTLCC participates with the Canadian Association of Liquor Jurisdictions (CALJ) Social Responsibility Committee in support of socially responsible liquor retailing on a nationwide basis. NTLCC works with other jurisdictions to monitor trends, work collaboratively, facilitate cross-jurisdictional activities where opportunities exist for efficiency/effectiveness, share campaign initiatives, exchange information, present best practices and discuss themes or trends emerging in the field.

We continue to promote awareness that drinking and driving extends to the use of recreational vehicles, through our Choose to be Unimpaired posters.



Social Responsibility, cont.

The NTLCC promotes increased awareness of Canada’s Low-Risk Drinking Guidelines, in all Stores through making available pamphlets and displaying posters as provided by the Canadian Centre on Substance Use and Addictions.

The NWT Liquor & Cannabis Commission, in partnership with the Foster Family Coalition, Mom's Boobs & Babies, and the Government of the NWT launched the joint FASD Awareness Campaign.

We provided the posters to communities to display in Liquor Stores, Licensees (who agreed to participate), Recreational Centres, Community Offices, and any other location that would have an impact on residents.



The NTLCC assists with annual sponsoring of the Foster Family Coalition of the NWT FASD Awareness Day activities on Sept 9.

The NTLCC continued their “Moderation is always in Good Taste! – Drink Responsibly” campaign with My True North Now radio station during 2022-23.



Goal #3 – Financial Targets

Meet financial income targets.

Performance Highlights

The end of Covid 19 restrictions in the NWT and opening of the border contributed to a decline in sales volumes in overall litres for the first time in three years. Overall litre sales were down (3.05%). An increase in operating expenses has also contributed to lower surplus. The NTLCC annual surplus was (6.80%) below the previous fiscal year and fell short of the budgeted target by (4.23%). These numbers are more in line with sales numbers and targets prior to the unprecedented growth that occurred throughout Covid.

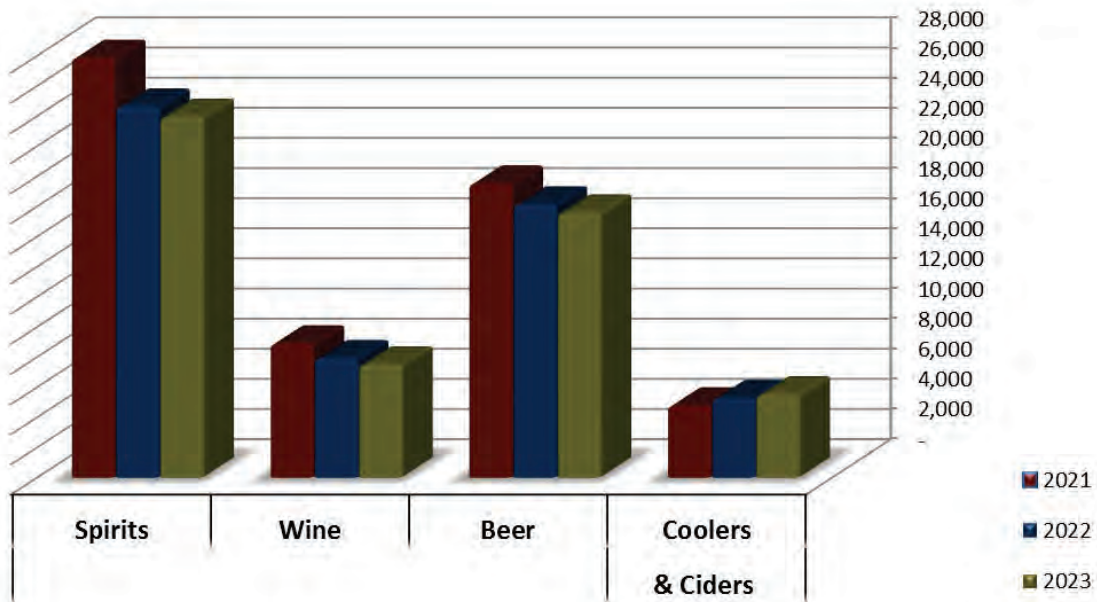
Five Year Performance History

for the year ending March 31
(000's)

| | 2023 | 2022 | 2021 | 2020 | 2019 |
|---------------------------|--------|--------|--------|--------|--------|
| Gross Sales | 54,374 | 55,741 | 60,865 | 52,508 | 52,822 |
| Gross Profit | 33,594 | 34,892 | 38,638 | 33,310 | 33,482 |
| as a % of sales | 61.8% | 62.6% | 63.5% | 63.4% | 63.4% |
| Other Income | 15 | 6 | 19 | 28 | 7 |
| Net Surplus | 23,972 | 25,721 | 29,338 | 24,652 | 24,924 |
| as a % of sales | 44.1% | 46.1% | 48.2% | 47.5% | 47.2% |
| Operating Expenses | 9,637 | 9,177 | 9,319 | 8,686 | 8,565 |
| as a % of sales | 17.7% | 16.5% | 15.3% | 16.5% | 16.2% |

Three Year Dollar Sales by Category

Gross Dollar Sales had an over-all decrease of (2.45%) from 2022; with decreases in the Spirits (2.73%), Wine (5.36%), Beer (2.94%) and an increase in Coolers & Ciders 4.95%.



Three Year Dollar Sales by Category

for the year ending March 31

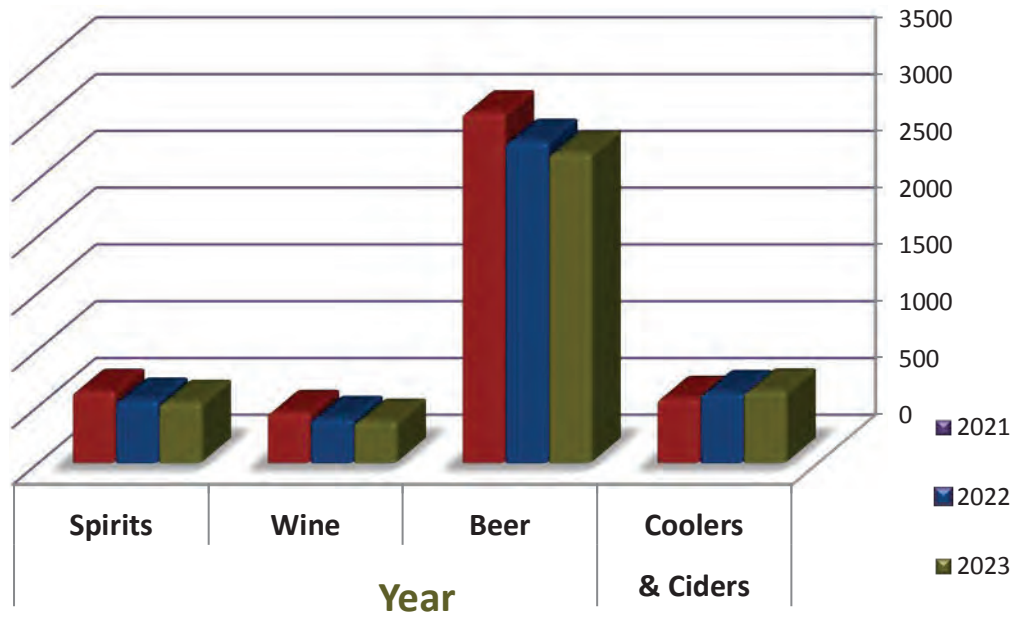
(000's)

| | Spirits | Wine | Beer | & Ciders Coolers | Total |
|------|---------|-------|--------|---------------------|--------|
| 2021 | 27,814 | 8,848 | 19,467 | 4,736 | 60,865 |
| 2022 | 24,575 | 7,875 | 18,078 | 5,213 | 55,741 |
| 2023 | 23,904 | 7,453 | 17,546 | 5,471 | 54,374 |



Three Year Litre Sales by Category

Litre Sales had an overall decrease of (3.05%) from 2022. There was a decline in Spirits (3.68%), Wine (6.54%), Beer (3.65%) and growth in Coolers & Ciders of 2.46%.



Three Year Litre Sales by Category

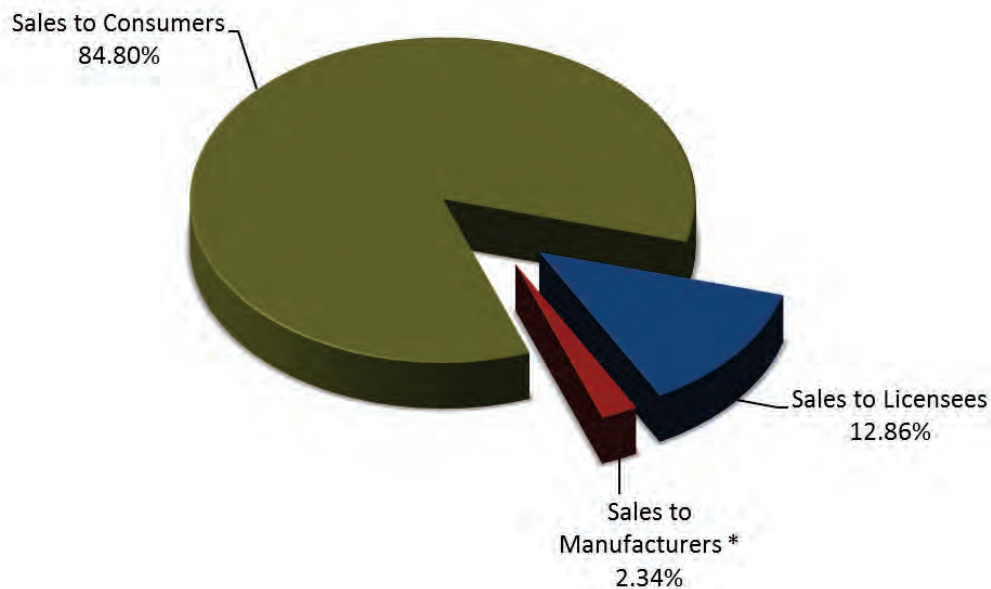
for the year ending March 31
(000's)

| | Spirits | Wine | Beer | Coolers & Ciders | Total |
|------|---------|------|-------|------------------|-------|
| 2021 | 620 | 435 | 3,074 | 558 | 4,687 |
| 2022 | 543 | 382 | 2,823 | 609 | 4,357 |
| 2023 | 523 | 357 | 2,720 | 624 | 4,224 |

Litre Sales by Distribution Channel

Litre Sales by Distribution decreased over 2022. There was a decrease in Consumer Sales of (5.79%), and increases in both Manufacturer Sales 15.78%, and Licensee Sales 13.79%.

for the year ended March 31, 2023



* Manufacturer's license markup; per the Liquor Regulations (4.1) A licence holder referred to in paragraph (4)(a) or (b) who sells liquor directly to patrons in the Northwest Territories is deemed to have first sold the liquor to the Commission and purchased it back from the Commission.

Three Year Litre Sales by Distribution Channel

for the year ending March 31

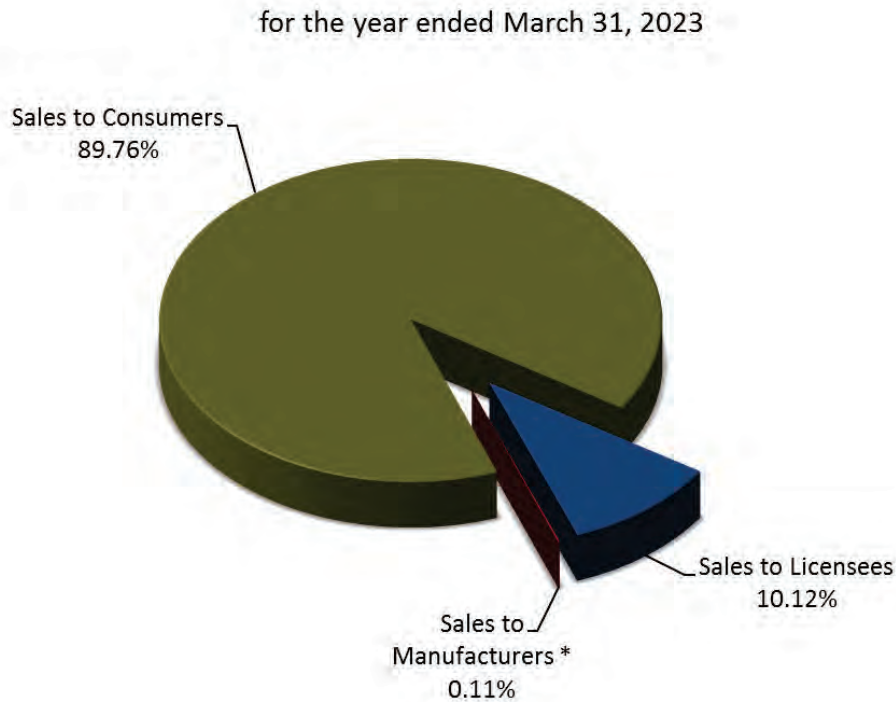
(000's)

| | 2023 | 2022 | 2021 |
|--------------------------|--------------|--------------|--------------|
| Sales to Consumers | 3,582 | 3,802 | 4,174 |
| Sales to Licensees | 543 | 469 | 419 |
| Sales to Manufacturers * | 99 | 87 | 93 |
| Total | 4,224 | 4,358 | 4,686 |

Dollar Sales by Distribution Channel

Gross Dollar Sales by Distribution decreased from 2022. Consumer Sales decreased (4.39%), while Licensee Sales increased 18.77% and Manufacturer Sales increased 6.90%.

The increase in both Licensee Sales and Manufacturer Sales is in part due to the reopening of licensee establishments following a couple years of closures and restrictions due to Covid-19.



* Manufacturer's license markup; per the Liquor Regulations (4.1) A licence holder referred to in paragraph (4)(a) or (b) who sells liquor directly to patrons in the Northwest Territories is deemed to have first sold the liquor to the Commission and purchased it back from the Commission.

Three Year Dollar Sales by Distribution Channel

for the year ending March 31

(000's)

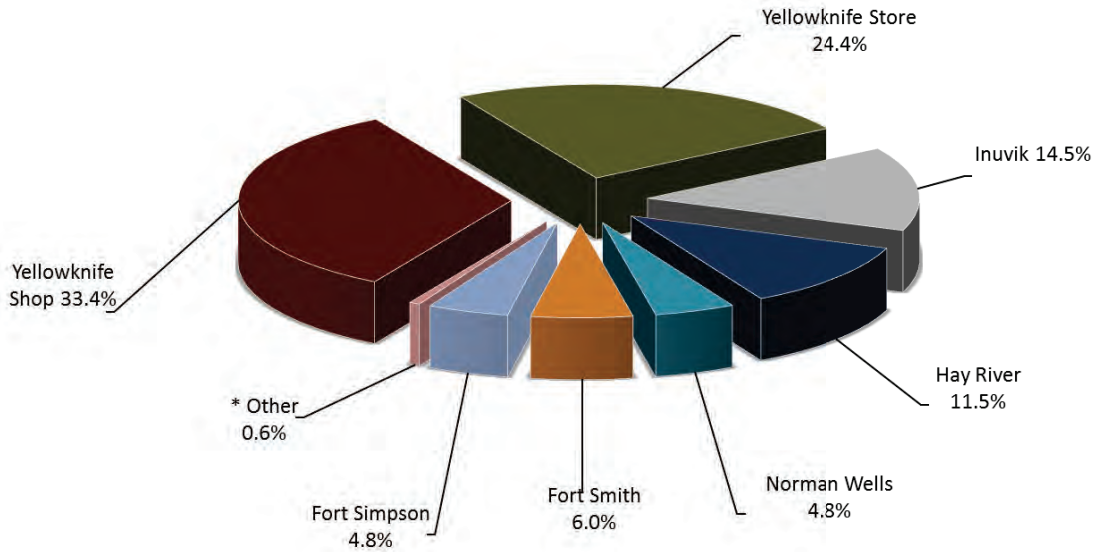
| | 2023 | 2022 | 2021 |
|--------------------------|---------------|---------------|---------------|
| Sales to Consumers | 48,807 | 51,048 | 56,106 |
| Sales to Licensees | 5,505 | 4,635 | 4,697 |
| Sales to Manufacturers * | 62 | 58 | 62 |
| Total | 54,374 | 55,741 | 60,865 |



Store Operations

Location Sales

for the year ending March 31, 2023



Sales by Location

for the year ending March 31

(000's)

| | 2023 | 2022 | 2021 | 2020 | Increase (Decrease) |
|-------------------|---------------|---------------|---------------|---------------|------------------------|
| Yellowknife Shop | 18,157 | 17,864 | 18,951 | | 293 |
| Yellowknife Store | 13,262 | 13,444 | 15,724 | 12,727 | (182) |
| Inuvik | 7,876 | 8,145 | 8,420 | 7,395 | (269) |
| Hay River | 6,272 | 7,217 | 8,057 | 6,362 | (945) |
| Norman Wells | 2,588 | 2,417 | 2,755 | 2,704 | 171 |
| Fort Smith | 3,264 | 3,304 | 3,477 | 3,087 | (40) |
| Fort Simpson | 2,616 | 3,036 | 3,177 | 2,381 | (420) |
| * Other | 339 | 314 | 304 | 265 | 25 |
| Total | 54,374 | 55,741 | 60,865 | 34,921 | (1,367) |



Statement of Operations by Location

(for the year ended March 31, 2023 with comparative figures for 2022)
(revenue and expenses directly related to sales per location)

Yellowknife Shop

(\$000's)

| | Spirits | Wine | Beer | Coolers | 2023 Total | 2022 Total |
|--------------------|--------------|--------------|--------------|--------------|---------------|---------------|
| Sales | | | | | | |
| Consumers | 6,204 | 2,399 | 4,645 | 1,722 | 14,970 | 15,829 |
| Licensees | 849 | 562 | 1,513 | 264 | 3,188 | 2,035 |
| | <u>7,053</u> | <u>2,961</u> | <u>6,158</u> | <u>1,986</u> | <u>18,158</u> | <u>17,864</u> |
| Cost of goods sold | <u>2,336</u> | <u>1,472</u> | <u>2,698</u> | <u>864</u> | <u>7,370</u> | <u>7,064</u> |
| Gross margin | 4,717 | 1,489 | 3,460 | 1,122 | 10,788 | 10,800 |
| Other income | | | | | - | - |
| Operating expenses | | | | | <u>2,810</u> | <u>2,505</u> |
| Net income | | | | | <u>7,978</u> | <u>8,295</u> |

Yellowknife Store

(\$000's)

| | Spirits | Wine | Beer | Coolers | 2023 Total | 2022 Total |
|--------------------|--------------|--------------|--------------|------------|---------------|---------------|
| Sales | | | | | | |
| Consumers | 6,503 | 2,499 | 3,273 | 987 | 13,262 | 15,724 |
| Licensees | - | - | - | - | - | - |
| | <u>6,503</u> | <u>2,499</u> | <u>3,273</u> | <u>987</u> | <u>13,262</u> | <u>15,724</u> |
| Cost of goods sold | <u>2,016</u> | <u>1,144</u> | <u>1,459</u> | <u>428</u> | <u>5,047</u> | <u>5,756</u> |
| Gross margin | 4,487 | 1,355 | 1,814 | 559 | 8,215 | 9,968 |
| Other income | | | | | - | - |
| Operating expenses | | | | | <u>1,283</u> | <u>1,574</u> |
| Net income | | | | | <u>6,932</u> | <u>8,394</u> |



Statement of Operations by Location, Cont.

(for the year ended March 31, 2023 with comparative figures for 2022)
(revenue and expenses directly related to sales per location)

Inuvik Operations

(\$000's)

| | Spirits | Wine | Beer | Coolers | 2023 Total | 2022 Total |
|--------------------|--------------|------------|--------------|------------|---------------|---------------|
| Sales | | | | | | |
| Consumers | 3,689 | 580 | 2,230 | 880 | 7,379 | 8,037 |
| Licensees | 107 | 17 | 311 | 62 | 497 | 380 |
| | <u>3,796</u> | <u>597</u> | <u>2,541</u> | <u>942</u> | <u>7,876</u> | <u>8,145</u> |
| Cost of goods sold | <u>1,156</u> | <u>265</u> | <u>1,087</u> | <u>415</u> | <u>2,923</u> | <u>2,981</u> |
| Gross margin | 2,640 | 332 | 1,454 | 527 | 4,953 | 5,165 |
| Other income | | | | | - | - |
| Operating expenses | | | | | <u>946</u> | <u>961</u> |
| Net income | | | | | <u>4,007</u> | <u>4,204</u> |

Hay River Operations

(\$000's)

| | Spirits | Wine | Beer | Coolers | 2023 Total | 2022 Total |
|--------------------|--------------|------------|--------------|------------|---------------|---------------|
| Sales | | | | | | |
| Consumers | 1,943 | 555 | 1,886 | 543 | 4,927 | 6,584 |
| Licensees | 622 | 27 | 637 | 59 | 1,345 | 1,164 |
| | <u>2,565</u> | <u>582</u> | <u>2,523</u> | <u>602</u> | <u>6,272</u> | <u>7,217</u> |
| Cost of goods sold | <u>777</u> | <u>247</u> | <u>1,027</u> | <u>259</u> | <u>2,310</u> | <u>2,619</u> |
| Gross margin | 1,788 | 335 | 1,496 | 343 | 3,962 | 4,786 |
| Other income | | | | | - | - |
| Operating expenses | | | | | <u>1,003</u> | <u>1,053</u> |
| Net income | | | | | <u>2,959</u> | <u>3,733</u> |



Statement of Operations by Location, Cont.

(for the year ended March 31, 2023 with comparative figures for 2022)
(revenue and expenses directly related to sales per location)

Norman Wells Operations

(\$000's)

| | Spirits | Wine | Beer | Coolers | 2023 Total | 2022 Total |
|--------------------|---------|------|------|---------|---------------|---------------|
| Sales | | | | | | |
| Consumers | 1,310 | 153 | 824 | 190 | 2,477 | 2,410 |
| Licensees | 25 | 10 | 65 | 11 | 111 | 48 |
| | 1,335 | 163 | 889 | 201 | 2,588 | 2,417 |
| Cost of goods sold | 388 | 74 | 367 | 93 | 922 | 857 |
| Gross margin | 947 | 89 | 522 | 108 | 1,666 | 1,560 |
| Other income | | | | | - | - |
| Operating expenses | | | | | 660 | 594 |
| Net income | | | | | 1,006 | 966 |

Fort Smith Operations

(\$000's)

| | Spirits | Wine | Beer | Coolers | 2023 Total | 2022 Total |
|--------------------|---------|------|-------|---------|---------------|---------------|
| Sales | | | | | | |
| Consumers | 1,139 | 305 | 1,213 | 429 | 3,086 | 3,189 |
| Licensees | 60 | 4 | 92 | 22 | 178 | 114 |
| | 1,199 | 309 | 1,305 | 451 | 3,264 | 3,304 |
| Cost of goods sold | 373 | 135 | 509 | 188 | 1,205 | 1,199 |
| Gross margin | 826 | 174 | 796 | 263 | 2,059 | 2,197 |
| Other income | | | | | - | - |
| Operating expenses | | | | | 663 | 630 |
| Net income | | | | | 1,396 | 1,567 |



Statement of Operations by Location, Cont.

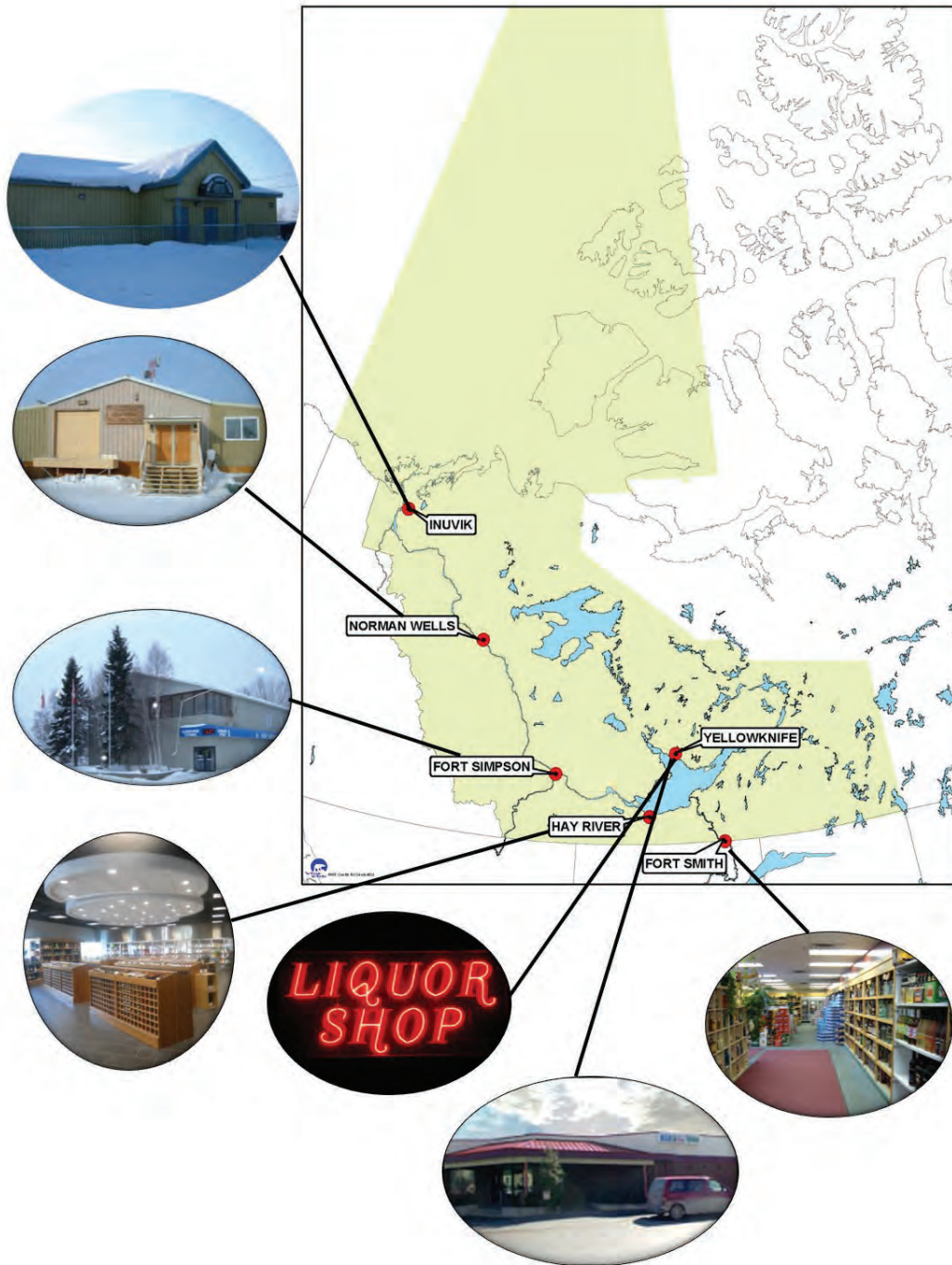
(for the year ended March 31, 2023 with comparative figures for 2022)
(revenue and expenses directly related to sales per location)

Fort Simpson Operations

(\$000's)

| | Spirits | Wine | Beer | Coolers | 2023 Total | 2022 Total |
|--------------------|--------------|------------|------------|------------|---------------|---------------|
| Sales | | | | | | |
| Consumers | 1,360 | 150 | 644 | 276 | 2,430 | 2,875 |
| Licensees | 60 | 4 | 100 | 22 | 186 | 161 |
| | <u>1,420</u> | <u>154</u> | <u>744</u> | <u>298</u> | <u>2,616</u> | <u>3,036</u> |
| Cost of goods sold | <u>400</u> | <u>65</u> | <u>277</u> | <u>125</u> | <u>867</u> | <u>953</u> |
| Gross margin | 1,020 | 89 | 467 | 173 | 1,749 | 2,083 |
| Other income | | | | | - | - |
| Operating expenses | | | | | <u>544</u> | <u>487</u> |
| Net income | | | | | <u>1,205</u> | <u>1,596</u> |

Store Locations





Report on Cannabis



Mandate

On June 1, 2018, the Legislative Assembly of the Northwest Territories enacted Bill 6, the “*Cannabis Legalization and Regulation Implementation Act*”, which legalized the sale and use of cannabis in the Northwest Territories once the federal legislation was passed.

The federal legislation, *Bill C45, Cannabis Act* was passed by Royal Assent June 21, 2018. Cannabis became legal for sale by order of the Governor in Council October 17, 2018; as the day on which certain provisions of the *Cannabis Act* Come into Force. The *Cannabis Act* was amended October 17, 2019 to include edible cannabis, cannabis extracts, and cannabis topicals.

The *Cannabis Legalization and Regulation Implementation Act* was amended March 31, 2020 to the *Cannabis Products Act and Regulations*, which authorizes the NTLCC to purchase, sell, classify, and distribute cannabis in the Northwest Territories. NWT residents can purchase recreational cannabis at NTLCC liquor stores in Fort Smith, Norman Wells and Fort Simpson, and three private stores: two in Yellowknife and one in Hay River. Cannabis products are distributed from the NTLCC Cannabis warehouse in Hay River. NWT residents also have the option to purchase recreational cannabis on-line from ReLeaf NT, one of the private stores in Yellowknife, the only legal NWT on-line store.

Operations

To respond to the needs and concerns of our customers and stakeholders in the fiscal year 2022–2023 we:

- Delivered a wide variety of quality cannabis products through our network of NWT stores and our on-line store.
- Promoted safe and responsible use of cannabis.

Strategic Objectives

Goal #1 – Management & Compliance

Operations are managed efficiently and comply with legislation, regulation, and policy.

Performance Highlights

The operational structure of the NTLCC is designed to deliver optimal service levels for the best possible costs and consists of a headquarters administrative staff of ten and a network of three consignment stores operated by private contractors in conjunction with our liquor stores, three private cannabis retail stores, including one also operating as an online cannabis store.

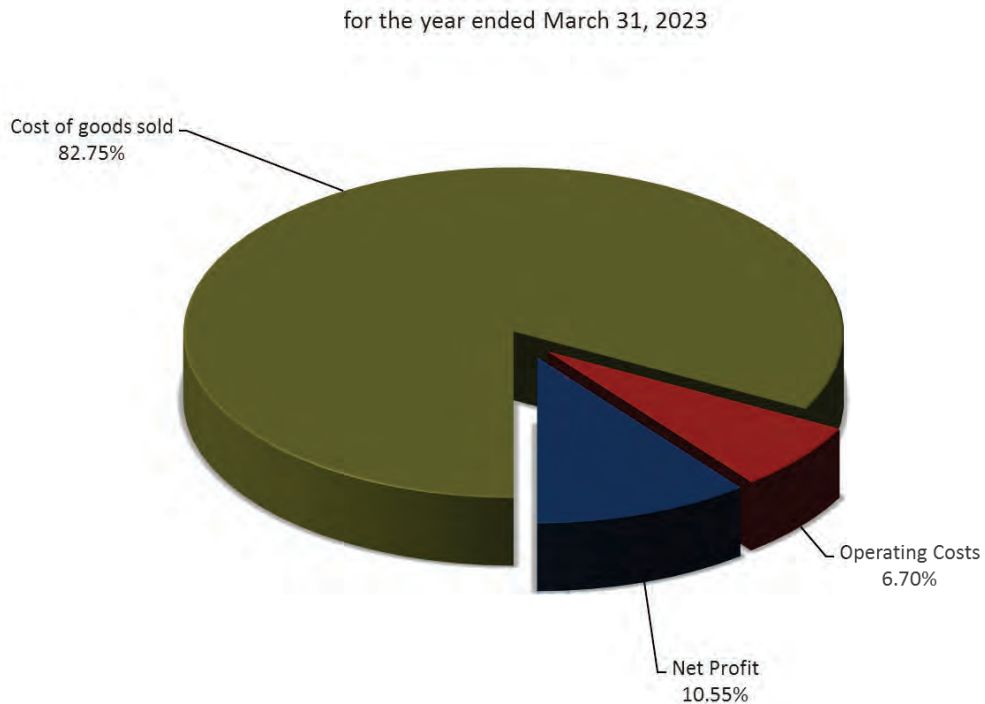
Management & Compliance, continued

Cannabis inventory is owned by the NTLCC until it is sold to the retail customer from the Liquor Stores selling cannabis and wholesaled to the Private Stores.

Operational compliance with contracts, regulation and legislation, by the retail stores was maintained throughout the year. The operations of all contracted retail stores selling cannabis product are monitored monthly and visited periodically by headquarters management.

Application of Revenues

The cost to deliver the sales and administration of cannabis product throughout the year was 6.70% of sales revenue, of which 2.92% was paid to liquor retail stores in commissions.





Goal #2 – Social Responsibility

Actively and continuously promote the responsible use of cannabis.

Performance Highlights

The NTLCC supports the responsible use of cannabis through various awareness programs and initiatives.

The NTLCC participates with the Canadian Cannabis Jurisdictional Leadership (CCJL) Social Responsibility Subcommittee in support of socially responsible cannabis retailing on a nationwide basis. NTLCC works with the other jurisdictions to identify opportunities for collaboration, share best practices and evidence-informed education and streamline social responsibility efforts.

The committee works together to facilitate a space and community for knowledge sharing and partnership among jurisdictions. We work together to ensure cannabis messaging is current and standardized as much as possible across jurisdictions, with the focus being on responsible consumption.

The NTLCC jointly supports the responsible use of cannabis with other GNWT departments including;

- Department of Health & Social Services – Health Effects of Cannabis,
- Worker’s Safety and Compensation Commission – Workplace Impairment
- NTLCC – “Recreational Vehicle: Choose to be UnImpaired”.
- CRISM - Canada’s Lower-Risk Cannabis Use Guidelines
- Department of Infrastructure – Drug Impaired Driving



Goal #3 – Financial Targets

Meet financial income targets.

Performance Highlights

The NTLCC’s annual surplus was 11.37% above the previous fiscal year. The change in Gross Profit Percentage from 2021 to current is a result of a change in sales model from consignment to private stores in Yellowknife and Hay River as well as the private online store. Private Stores purchase Cannabis from the NTLCC at a wholesale price rather than receiving a commission on sales. Operating expenses have declined due to the closure of the NTLCC’s own online store.

Four Year Performance History

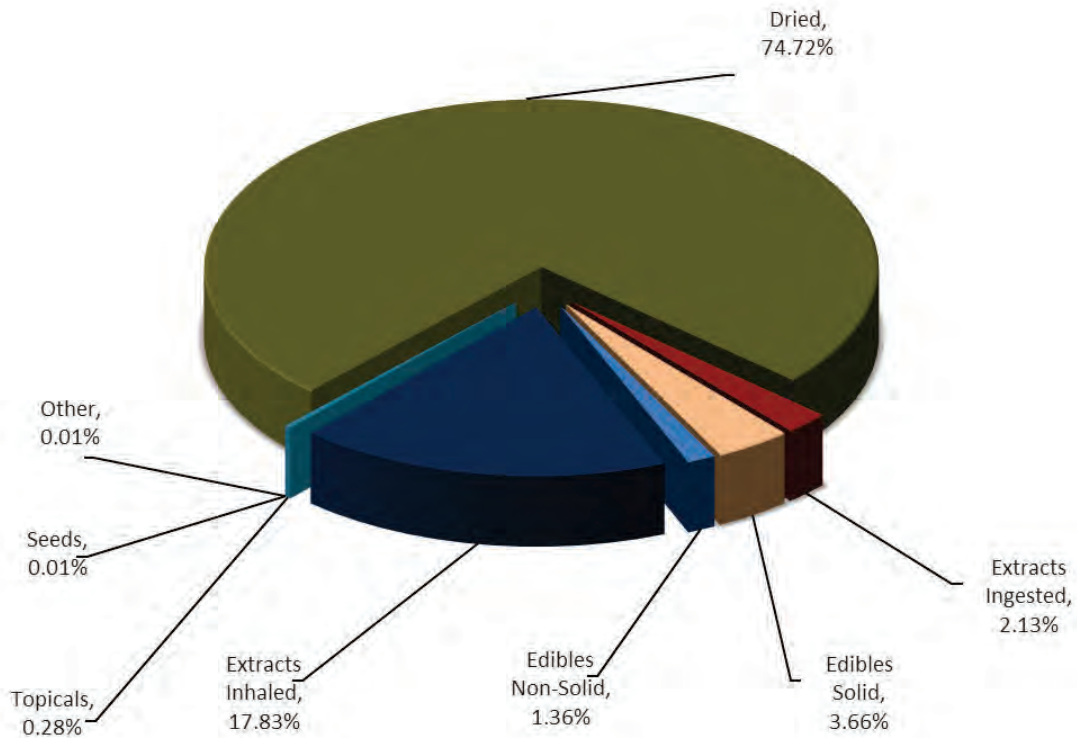
for the year ending March 31
(000's)

| | 2023 | 2022 | 2021 | 2020 |
|---------------------------|-------|-------|-------|-------|
| Gross Sales | 7,566 | 7,447 | 5,141 | 3,252 |
| Gross Profit | 1,305 | 1,405 | 1,581 | 1,200 |
| as a % of sales | 17.2% | 18.9% | 30.8% | 36.9% |
| Net Surplus | 911 | 818 | 709 | 405 |
| as a % of sales | 12.0% | 11.0% | 13.8% | 12.5% |
| Operating Expenses | 394 | 587 | 872 | 795 |
| as a % of sales | 5.2% | 7.9% | 17.0% | 24.4% |

Cannabis Dollar Sales by Category

Dollar Sales of Cannabis by Sales Category; Dried Cannabis represents 74.72% of product sold in the NWT, Extracts Ingested (formerly Cannabis Oil) product at 2.13%, Edibles Solid 3.66%, Edibles Non-Solid 1.36%, Extracts Inhaled 17.83%, Topicals 0.28%, and both Seeds and other at 0.01%.

for the year ended March 31, 2023



Dollar Sales by Category

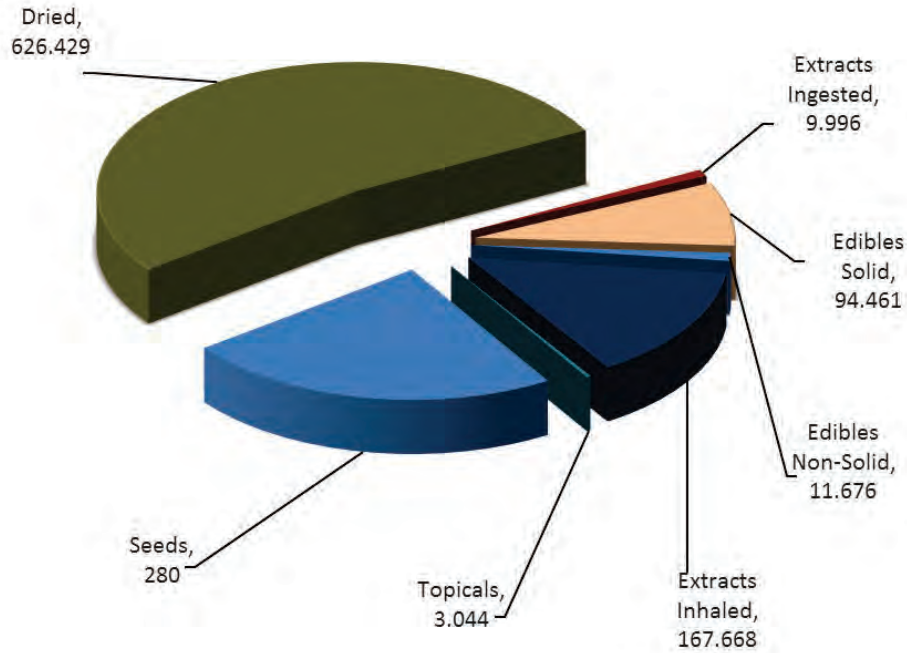
for the year ending March 31
(000's)

| | Extracts | | Edibles | | Extracts Inhaled | Topicals | Seeds | Other | Total |
|------|----------|----------|---------|-----------|------------------|----------|-------|-------|-------|
| | Dried | Ingested | Solid | Non-Solid | | | | | |
| 2020 | 2,959 | 275 | 6 | N/A | 6 | 0 | 6 | N/A | 3,252 |
| 2021 | 4,324 | 326 | 126 | 50 | 283 | 0 | 3 | 30 | 5,141 |
| 2022 | 5,465 | 255 | 254 | 104 | 1,318 | 23 | 23 | 5 | 7,447 |
| 2023 | 5,653 | 161 | 277 | 103 | 1,349 | 21 | 1 | 1 | 7,566 |



Cannabis Volume Sales by Category

Equivalent Grams
for the year ended March 31, 2023



Volume Sales by Category

for the year ending March 31
(\$'000's)

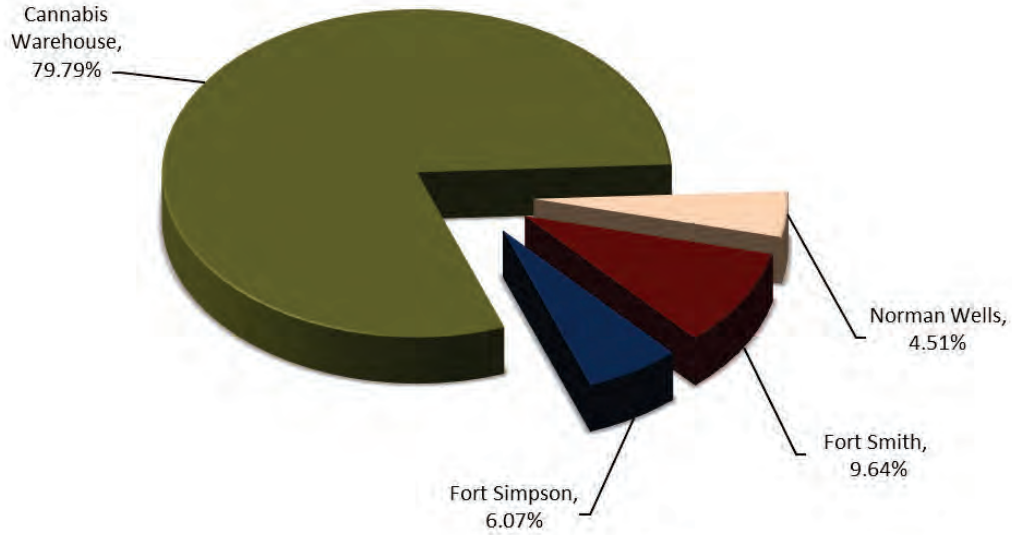
| Cannabis, Grams and Equivalent Grams | 2023 | 2022 | 2021 |
|--------------------------------------|---------|--------|--------|
| Dried | 626.429 | 676.17 | 482.68 |
| Extracts Ingested | 9.996 | 7.87 | 15.52 |
| Edibles Solid | 94.461 | 42.49 | 22.95 |
| Edibles Non-Solid | 11.676 | 69.04 | 45.96 |
| Extracts Inhaled | 167.668 | 104.16 | 10.54 |
| Topicals | 3.044 | 0.47 | - |
| Seeds ** | 280 | 640 | 264 |

** Seeds are reported by total number of seeds



Store Operations

Location Sales
for the year ending March 31, 2023



Sales by Location

for the year ending March 31
(000's)

| | 2023 | 2022 | 2021 | 2020 | Oct 18 to Mar 2019 |
|--------------------|-------|-------|-------|-------|-----------------------|
| On-line Store | - | 8 | 20 | 17 | 44 |
| Yellowknife Shop | - | - | 1,730 | 1,874 | 806 |
| Hay River | - | 448 | 740 | 513 | 187 |
| Cannabis Warehouse | 6,037 | 5,547 | 1,453 | - | - |
| Norman Wells | 341 | 344 | 335 | 289 | 101 |
| Fort Smith | 729 | 641 | 444 | 329 | 129 |
| Fort Simpson | 459 | 459 | 419 | 229 | 97 |
| | 7,566 | 7,447 | 5,141 | 3,252 | 1,364 |



Statement of Operations by Location

(for the year ended March 31, 2023, with comparative figures for 2022)
(revenue and expenses directly related to sales per location)

Norman Wells Operations

(\$000's)

| | Extracts Dried | Edibles Ingested | Edibles Solid | Edibles Non-Solid | Extracts Inhaled | Extracts Topicals | Seeds | Other | 2023 Total | 2022 Total |
|--------------------|-------------------|---------------------|------------------|----------------------|---------------------|----------------------|-------|-------|---------------|---------------|
| Sales | | | | | | | | | | |
| Consumers | 288 | 6 | 3 | - | 43 | - | - | 1 | 341 | 344 |
| Cost of goods sold | 201 | 4 | 2 | - | 30 | - | - | - | 238 | 232 |
| Gross margin | 87 | 2 | 1 | - | 13 | - | - | - | 103 | 112 |
| Operating expenses | | | | | | | | | 49 | 50 |
| Net income | | | | | | | | | 54 | 62 |

Fort Smith Operations

(\$000's)

| | Extracts Dried | Edibles Ingested | Edibles Solid | Edibles Non-Solid | Extracts Inhaled | Extracts Topicals | Seeds | Other | 2023 Total | 2022 Total |
|--------------------|-------------------|---------------------|------------------|----------------------|---------------------|----------------------|-------|-------|---------------|---------------|
| Sales | | | | | | | | | | |
| Consumers | 558 | 23 | 24 | 16 | 106 | 1 | - | 1 | 729 | 641 |
| Cost of goods sold | 379 | 16 | 16 | 11 | 72 | 1 | - | 1 | 495 | 415 |
| Gross margin | 179 | 7 | 8 | 5 | 34 | - | - | - | 234 | 226 |
| Operating expenses | | | | | | | | | 106 | 93 |
| Net income | | | | | | | | | 128 | 133 |



Statement of Operations by Location, cont.

(for the year ended March 31, 2023, with comparative figures for 2022)
(revenue and expenses directly related to sales per location)

Fort Simpson Operations

(\$000's)

| | Extracts | | Edibles | Edibles | Extracts | | | | 2023 | 2022 |
|--------------------|----------|----------|---------|-----------|----------|----------|-------|-------|-------|-------|
| | Dried | Ingested | Solid | Non Solid | Inhaled | Topicals | Seeds | Other | Total | Total |
| Sales | | | | | | | | | | |
| Consumers | 366 | 7 | 15 | 3 | 66 | 2 | - | - | 459 | 459 |
| Cost of goods sold | 252 | 5 | 10 | 2 | 45 | 1 | - | - | 316 | 298 |
| Gross margin | 114 | 2 | 5 | 1 | 21 | 1 | - | - | 143 | 161 |
| Operating expenses | | | | | | | | | 66 | 66 |
| Net income | | | | | | | | | 77 | 95 |

Cannabis Warehouse

(\$000's)

| | Extracts | | Edibles | Edibles | Extracts | | | | 2023 | 2022 |
|--------------------|----------|----------|---------|-----------|----------|----------|-------|-------|-------|-------|
| | Dried | Ingested | Solid | Non Solid | Inhaled | Topicals | Seeds | Other | Total | Total |
| Sales | | | | | | | | | | |
| Consumers | 4,441 | 126 | 234 | 83 | 1,134 | 19 | 1 | (1) | 6,037 | 5,547 |
| Cost of goods sold | 3,834 | 109 | 202 | 72 | 979 | 16 | 1 | (1) | 5,212 | 4,793 |
| Gross margin | 607 | 17 | 32 | 11 | 155 | 3 | - | - | 825 | 754 |
| Operating expenses | | | | | | | | | 286 | 101 |
| Net income | | | | | | | | | 539 | 653 |



Store Locations

The map displays the Northwest Territories with a light green shaded area indicating the regulated region. Six red dots mark the store locations, each with a label: Inuvik, Norman Wells, Fort Simpson, Yellowknife, Hay River, and Fort Smith. Lines connect these dots to circular images: Inuvik and Norman Wells are linked to exterior photos of store buildings; Fort Simpson is linked to a circular logo that reads 'RECREATIONAL IT'S 4:20 Somewhere CANNABIS'; Yellowknife, Hay River, and Fort Smith are linked to a circular photo of a store interior with shelves of products. At the bottom of the map area are two logos: 'YELLOWKNIFE TRAILBLAZERS CANNABIS SHOP' and 'releaf nt'.



Audited Financial Report Statements

2022 - 2023

Northwest Territories Liquor & Cannabis Commission

Financial Statements

Year ended March 31, 2023

Northwest Territories Liquor & Cannabis Commission

Index to Financial Statements

March 31, 2023

| | |
|--|----|
| Management's Responsibility for Financial Reporting..... | 39 |
| Auditor's Report..... | 40 |
| Statement of Financial Position | 42 |
| Statement of Operations | 43 |
| Statement of Accumulated Surplus..... | 44 |
| Statement of Change in Net Financial Assets | 45 |
| Statement of Cash Flow..... | 46 |
| Notes to Financial Statements | 47 |

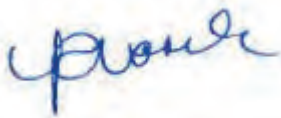
Management's Responsibility for Financial Reporting

The preparation of the financial statements of the Northwest Territories Liquor & Cannabis Commission (Commission) is the responsibility of the Commission's management.

The financial statements have been prepared in accordance with Canadian generally accepted accounting principles for the public sector, as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Professional Accountants. Where alternative accounting methods are permitted, management has chosen those that are most appropriate. Where required, management's best estimates and judgments have been applied in the preparation of these financial statements.

Management fulfills its financial reporting responsibilities by maintaining financial management and control systems and practices which are designed to provide reasonable assurance that transactions are properly authorized, proper records are maintained, accurate financial information is prepared on a timely basis, assets are safeguarded, and the Commission complies with all statutory requirements.

Our auditor performs an annual audit on the financial statements in order to express an opinion as to whether the financial statements present fairly, in all material respects, the financial position of the Commission, the results of its operations, the change in its net financial resources and its cash flows for the year. During the course of the audit, they also examine transactions that have come to their notice to ensure they are, in all significant respects, in accordance with the statutory authorities of the Commission.



Jodi Cook-Vossler
Acting Director, Liquor & Cannabis Operations
NWT Liquor & Cannabis Commission
June 30, 2023

INDEPENDENT AUDITOR'S REPORT

To the Ministers of NWT Liquor & Cannabis Commission

Opinion

We have audited the financial statements of NWT Liquor & Cannabis Commission (the commission), which comprise the statement of financial position as at March 31, 2023, and the statements of operations, changes in accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the commission as at March 31, 2023, and the results of its operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAS)

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the commission in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the commission's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the commission or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the commission's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

(continues)

Independent Auditor's Report to the Ministers of NWT Liquor & Cannabis Commission (*continued*)

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the commission's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the commission's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the commission to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hay River, Northwest Territories
June 30, 2023



Chartered Professional Accountants

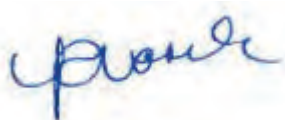
Northwest Territories Liquor & Cannabis Commission

Statement of Financial Position

| As at March 31 (\$000) | 2023 | 2022 |
|---|-----------------|-----------------|
| Financial Assets | | |
| Cash | \$ 4,637 | \$ 6,898 |
| Accounts receivable | 151 | 72 |
| Inventories for resale (note 3) | 3,104 | 3,399 |
| | <u>7,892</u> | <u>10,369</u> |
| Financial Liabilities | | |
| Accounts payable and accrued liabilities (note 7) | 1,676 | 2,256 |
| Pension and other employee benefits (note 4) | 62 | 48 |
| Due to the NWT Liquor Licensing Board (note 5) | 92 | 114 |
| | <u>1,830</u> | <u>2,418</u> |
| Net Financial Assets | <u>6,062</u> | <u>7,951</u> |
| Non-Financial Assets | | |
| Tangible capital assets (note 6) | 434 | 409 |
| Prepaid expenses | 115 | 92 |
| | <u>549</u> | <u>501</u> |
| Accumulated Surplus | <u>\$ 6,611</u> | <u>\$ 8,452</u> |

The accompanying notes are an integral part of the financial statements.

Approved by the Northwest Territories Liquor & Cannabis Commission:



Jodi Cook-Vossler
Acting Director, Liquor & Cannabis Operations

Northwest Territories Liquor & Cannabis Commission

Statement of Operations

| For the year ended March 31 (\$000) | 2023 | | 2023 | | 2022 | |
|---|---------------|---------------|---------------|---------------|---------------|---------------|
| | Budget | | Actual | | Actual | |
| Sales | | | | | | |
| Spirits | \$ | 23,286 | \$ | 23,904 | \$ | 24,574 |
| Wine | | 8,373 | | 7,453 | | 7,875 |
| Beer | | 18,768 | | 17,545 | | 18,079 |
| Coolers and Ciders | | 5,670 | | 5,472 | | 5,213 |
| Cannabis | | 8,301 | | 7,566 | | 7,447 |
| | | 64,398 | | 61,940 | | 63,188 |
| Cost of goods sold | | | | | | |
| Spirits | | 7,110 | | 7,458 | | 7,491 |
| Wine | | 3,870 | | 3,525 | | 3,645 |
| Beer | | 7,802 | | 7,426 | | 7,506 |
| Coolers and Ciders | | 2,408 | | 2,371 | | 2,207 |
| Cannabis | | 6,823 | | 6,261 | | 6,042 |
| | | 28,013 | | 27,041 | | 26,891 |
| Gross profit on sales | | 36,385 | | 34,899 | | 36,297 |
| Other income | | | | | | |
| Government contribution - services provided without charge (note 7) | | - | | 6 | | 1 |
| Import fees and Income | | 8 | | 9 | | 5 |
| | | 8 | | 15 | | 6 |
| Expenses (notes 7) | | | | | | |
| Commissions to agents - Liquor | | 6,939 | | 6,510 | | 6,510 |
| Commissions to agents - Cannabis | | 196 | | 221 | | 275 |
| Licensee Discounts | | 569 | | 554 | | 455 |
| Salaries, wages and employee benefits | | 1,239 | | 1,270 | | 1,165 |
| Administration - Liquor | | 719 | | 844 | | 759 |
| Administration - Cannabis | | 156 | | 173 | | 150 |
| Travel | | 30 | | 26 | | 20 |
| Rent | | 282 | | 313 | | 255 |
| Amortization of tangible capital assets (note 6) | | 106 | | 120 | | 175 |
| | | 10,236 | | 10,031 | | 9,764 |
| Annual surplus | \$ | 26,157 | \$ | 24,883 | \$ | 26,539 |

The accompanying notes are an integral part of the financial statements.

Northwest Territories Liquor & Cannabis Commission

Statement of Accumulated Surplus

| For the year ended March 31 (\$000) | 2023 | | 2022 | |
|--|---------------|---------------|---------------|--|
| | Budget | Actual | Actual | |
| Accumulated surplus, beginning of the year | \$ 8,452 | \$ 8,452 | \$ 6,665 | |
| Annual surplus | 26,157 | 24,883 | 26,539 | |
| Amounts transferred to the Consolidated Revenue Fund | (25,391) | (26,233) | (24,217) | |
| Amounts Transferred to the NWT Liquor Licensing Board (note 5) | (766) | (491) | (535) | |
| Increase in accumulated surplus | - | (1,841) | 1,787 | |
| Accumulated surplus, end of year | \$ 8,452 | \$ 6,611 | \$ 8,452 | |

The accompanying notes are an integral part of the financial statements.

Northwest Territories Liquor & Cannabis Commission

Statement of Changes in Net Financial Assets

| For the year ended March 31 (\$000) | 2023 | | 2023 | | 2022 | |
|--|---------------|-------|---------------|---------|---------------|-------|
| | Budget | | Actual | | Actual | |
| Net financial assets, beginning of year | \$ | 7,951 | \$ | 7,951 | \$ | 6,075 |
| Items affecting net financial resources: | | | | | | |
| Increase (decrease) in accumulated surplus | | - | | (1,841) | | 1,787 |
| Net investment in tangible capital assets: | | | | | | |
| Acquisitions | | - | | (145) | | (30) |
| Amortization expense | | 106 | | 120 | | 174 |
| Increase in prepaid expenses | | - | | (23) | | (55) |
| Net financial assets, end of year | \$ | 8,057 | \$ | 6,062 | \$ | 7,951 |

The accompanying notes are an integral part of the financial statements.

Northwest Territories Liquor & Cannabis Commission

Statement of Cash Flow

| For the year ended March 31 (\$000) | 2023 | 2022 |
|---|-------------|-------------|
| Operating activities | | |
| Cash received from customers | \$ 61,870 | \$ 63,263 |
| Cash paid to employees and suppliers | (37,240) | (36,574) |
| Cash provided by operating activities | 24,630 | 26,689 |
| Capital activities | | |
| Purchase of tangible capital assets | (145) | (30) |
| Financing activities | | |
| Cash transferred to the Consolidated Revenue Fund | (26,233) | (24,217) |
| Cash transferred to the NWT Licensing Board | (513) | (559) |
| Cash provided by financing activities | (26,746) | (24,776) |
| Change in cash | (2,261) | 1,883 |
| Cash, beginning of year | 6,898 | 5,015 |
| Cash, end of Year | \$ 4,637 | \$ 6,898 |

The accompanying notes are an integral part of the financial statements.

Northwest Territories Liquor & Cannabis Commission

Notes to Financial Statements

March 31, 2023 (\$000)

1. Authority and operations

The Northwest Territories Liquor & Cannabis Commission (the "Commission") was established under the *Liquor Act* (the "Act") for the purposes of operating liquor stores and distributing liquor in the Northwest Territories (the "NWT"). The Northwest Territories Liquor Licensing Board (the "Board") was also established under the same Act for the purposes of regulating the sale of liquor in licensed premises, issuing liquor licenses and overseeing the issuing of special occasion permits and other permits in the NWT. The activities of the Board are administered by the Commission.

In accordance with the Act and the *Revolving Funds Act*:

- The operations of the Commission and the Board are accounted for through the Liquor Revolving Fund (the "Fund"). All monies received by the Commission and the Board must be deposited into the Fund and all expenditures incurred by the Commission and the Board must be paid out of the Fund. The Commission may also receive a working capital advance from the Consolidated Revenue Fund (the "CRF") of the Government of the Northwest Territories ("GNWT") to finance its operations.
- The authorized limit of the Fund, defined as the maximum amount by which the assets (cash, accounts receivable and inventories) exceed the liabilities, must not exceed \$12,000.
- The Commission must periodically transfer amounts from the Fund to the CRF to ensure that the Fund does not exceed its authorized limit. As at March 31, 2023 the Fund's assets exceeded the liabilities by \$6,062 (2022 – \$7,951).

Neither the Commission nor the Board are separate legal entities apart from the Department of Finance of the NWT and neither are subject to the requirements of the *Income Tax Act*.

2. Significant accounting policies

(a) Basis of accounting

The financial statements of the Commission are prepared in accordance with Canadian generally accepted accounting principles (GAAP) for the public sector as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

(b) Measurement uncertainty

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ significantly from those estimates. The more significant management estimates include the calculation of the liability for employee future benefits and estimation of the useful life of the tangible capital assets.

Northwest Territories Liquor & Cannabis Commission

Notes to Financial Statements

March 31, 2023 (\$000)

2. Significant accounting policies (continued)

(c) Revenue recognition

The Commission recognizes revenue on an accrual basis (i.e. when the goods are shipped, and the customer assumes all risks of ownership and the collection of any amounts receivable is considered probable).

(d) Services provided without charge

The Commission records the estimated cost of the legal services it receives without charge from the Department of Justice. The services are recorded as a government contribution – services provided without charge and included in the expenses in the statement of operations.

(e) Inventories

Inventories are valued at the lower of cost and net realizable value. Cost is determined using the weighted average cost method. Cost includes invoiced cost, freight, duties and taxes.

(f) Tangible capital assets

Tangible capital assets are recorded at cost. Amortization is determined on a straight-line basis using the following rates:

| Asset | Rate |
|--------------------------------|---|
| Furniture and fixtures | 20% |
| Computer hardware and software | 30% |
| Leasehold improvements | Over the life of the lease plus any additional renewal period |

(g) Pension benefits

The employees of the Commission are covered by the public service pension plan (the “Plan”), a contributory defined benefit plan established through legislation and sponsored by the Government of Canada. Contributions are required by both the employees and the Commission to cover current service cost. Pursuant to legislation currently in place, the Commission has no legal or constructive obligation to pay further contributions with respect to any past service or funding deficiencies of the Plan. Consequently, contributions are recognized as an expense in the year when employees have rendered service and represent the total pension obligation of the Commission.

Northwest Territories Liquor & Cannabis Commission

Notes to Financial Statements

March 31, 2023 (\$000)

2. Significant accounting policies (continued)

(h) Other employee benefits

Employees are entitled to severance benefits, reimbursement of removal costs and other compensated absences, as provided for under labour contracts and conditions of employment, based upon years of service. The cost of these benefits is accrued as the employees render the services necessary to earn them. The cost of these benefits were actuarially determined using the projected unit credit valuation methodology and expected utilization methods.

3. Inventories for resale

| | 2023 | 2022 |
|--------------------|-----------------|-----------------|
| Spirits | \$ 1,163 | \$ 1,167 |
| Beer | 531 | 770 |
| Wine | 694 | 546 |
| Coolers and ciders | 258 | 253 |
| Cannabis | 458 | 663 |
| | \$ 3,104 | \$ 3,399 |

4. Other employee future benefits

In addition to pension benefits, the Commission provides severance (resignation and retirement), removal and compensated absence (sick, special, maternity, and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit liability.

Severance benefits are paid to the Commission's employees based on the type of termination (e.g., resignation versus retirement) and appropriate combinations that include inputs such as when the employee is hired, the rate of pay, the number of years of continuous employment, age and if the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service. The benefits under these two categories were valued using the projected unit credit methodology.

Compensated absence benefits accrue as employees render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to, employee or dependent illness and death of an immediate family member. Benefits that accrue under compensated absence benefits, excluding maternity and parental leave, were actuarially valued using the expected utilization methodology. Non-accruing benefits include maternity and parental leave and are recognized when the leave commences.

Northwest Territories Liquor & Cannabis Commission

Notes to Financial Statements

March 31, 2023 (\$000)

4. Other employee future benefits (continued)

Valuation results

The last actuarial valuation was completed as at February 11, 2022. The results were extrapolated to March 31, 2023. The effective date of the next actuarial valuation is March 31, 2025. The values presented below are for all the benefits under the Compensated Absences and Termination Benefits for the Commission.

| | 2023 | | | 2022 | | |
|--|---|---|--------|---|---|--------|
| | Severance and Removal Obligation | Accumulated Sick & Special Obligation | Total | Severance and Removal Obligation | Accumulated Sick & Special Obligation | Total |
| Accrued benefit obligation, beginning of the year | \$ 88 | \$ 14 | \$ 102 | \$ 59 | \$ 15 | \$ 74 |
| Current Service Costs | 3 | 1 | 4 | 4 | 1 | 5 |
| Interest Cost | 4 | 1 | 5 | 2 | - | 2 |
| Benefits paid during the year | - | (1) | (1) | (29) | (2) | (31) |
| Actuarial (gain)/loss | (17) | (1) | (18) | 53 | - | 53 |
| Accrued benefit obligation, end of the year | \$ 78 | \$ 14 | \$ 92 | \$ 89 | \$ 14 | \$ 103 |
| Unamortized net actuarial gain (loss) | 1 | (30) | (29) | (18) | (37) | (55) |
| Accrued benefit (liability)/asset | \$ 79 | \$ (16) | \$ 63 | \$ 71 | \$ (23) | 48 |

Northwest Territories Liquor & Cannabis Commission

Notes to Financial Statements

March 31, 2023 (\$000)

4. Other employee future benefits (continued)

| | <u>2023</u> | <u>2022</u> |
|--|-------------|-------------|
| Expected inflation rate | 2.0% | 2.0% |
| Discount rate used to determine the accrued benefit obligation | 4.8% | 4.1% |
| Expected average remaining service life of related employee groups (EARS�) | 10.3 | 10.3 |

Timing of expected payments for other employee benefits are as follows:

| | | |
|-----------------|----|------------|
| 2024 | \$ | 13 |
| 2025 | | 13 |
| 2026 | | 17 |
| 2027 | | 13 |
| 2028 | | 11 |
| 2029 and beyond | | 40 |
| | \$ | <u>107</u> |

5. Due to/from the NWT Liquor Licensing Board

As explained in Note 1, the financial activities of the Board are administered by the Commission. The Commission receives all amounts receivable to the Board and pays all amounts payable by the Board. The Board does not keep separate cash accounts, nor does it directly own any tangible capital assets. Any amounts owing from the Board to the Commission (or vice versa) are settled through transfers to/from accumulated surplus.

The Commission provides capital assets for use by the Board and Enforcement without charge.

Northwest Territories Liquor & Cannabis Commission

Notes to Financial Statements

March 31, 2023 (\$000)

6. Tangible capital assets

| | Furniture and fixtures | Computer hardware and software improvements | Leasehold improvements | 2023 | 2022 |
|----------------------------------|---------------------------|--|---------------------------|---------------|---------------|
| Cost: | | | | | |
| Opening balance | \$ 145 | \$ 746 | \$ 860 | \$ 1,751 | \$ 2,067 |
| Acquisitions | - | 144 | - | 144 | 30 |
| Disposals and write-downs | - | - | - | - | (346) |
| Closing balance | 145 | 890 | 860 | 1,895 | 1,751 |
| Accumulated Amortization: | | | | | |
| Opening balance | (127) | (660) | (554) | (1,341) | (1,513) |
| Amortization | (5) | (80) | (35) | (120) | (175) |
| Disposals and write-downs | - | - | - | - | 346 |
| | (132) | (740) | (589) | (1,461) | (1,342) |
| Net book value | \$ 13 | \$ 150 | \$ 271 | \$ 434 | \$ 409 |

Northwest Territories Liquor & Cannabis Commission

Notes to Financial Statements

March 31, 2023 (\$000)

7. Related party transactions

The Commission is related, in terms of common ownership, to all GNWT created departments, agencies and corporations. The Commission enters into transactions with these entities in the normal course of business and these transactions are measured at the exchange amount.

The Commission incurred \$1,270 (2022 – \$1,165) related to salaries, wages, and employee benefits for the Commission’s employees. The Commission reimburses the Department of Finance for these costs.

The Department of Justice provides the Commission with legal services without charge. The total cost of these services has been estimated to be \$6 (2022 – \$1). The cost of the services noted above has been recognized on the statement of operations.

Included in accounts payable and accrued liabilities is an amount of \$153 (2022 – \$158) for bottle deposits payable to the Department of Environment and Natural Resources, \$80 (2022 – \$176) for salaries, wages, and employee benefits payable to the Department of Finance, and \$0 (2022 - \$0) other various Government Departments.

8. Contractual obligations

The Commission has a five-year lease agreement ending April 30, 2026 for its office premises. The Commission also has a five-year lease agreement ending September 30, 2026 with the option of extending the lease for one further term of five years for the Hay River Liquor Store. The minimum annual lease payments for the leases over the next five year(s) are:

| | |
|---------|--------|
| 2023/24 | \$ 248 |
| 2024/25 | \$ 248 |
| 2025/26 | \$ 248 |
| 2026/27 | \$ 88 |

Annual lease payments for the office premises include estimated operating costs and property taxes.

9. Financial instruments

The Commission’s financial instruments consist of cash, accounts receivable, accounts payable and accrued liabilities, pension and other employee benefits due to the NWT Liquor Licensing Board. It is management’s opinion that the Commission is not exposed to significant interest or currency risks arising from these financial instruments.

The commission is subject to credit risk with respect to accounts receivable. Credit risk arises from the possibility that debtors may experience financial difficulty and be unable to fulfill their obligations. Credit risk is considered minimal as most sales are done on a cash-on-delivery basis.

The carrying value of the financial instrument approximates fair value.



**69th Annual Report
2022-2023**





June 30th, 2023

Honourable Caroline Wawzonek
Minister Responsible for the NWT Liquor Licensing Board

Dear Minister Wawzonek:

In accordance with the *Liquor Act*, I am pleased to present the Northwest Territories Liquor Licensing Board's 2022 - 2023 Annual Report.

Sincerely,

A handwritten signature in black ink, appearing to read "Louis Sebert". The signature is fluid and cursive, with a large initial "L" and "S".

Louis Sebert
Chairperson

Contents

- Board Overview..... 1
 - Board Members and Staff..... 1
- Board Activity..... 3
 - Total Meetings 3
 - Administration and Orientation Meetings 3
 - Licence Applications and Board Requests..... 3
 - Compliance Hearings 4
- Liquor Licences..... 5
 - Total Liquor Licences..... 6
- Special Occasion Permits 7
 - Total Special Occasion Permits 8
- Special Purpose Permits..... 9

Board Overview

The Northwest Territories Liquor Licensing Board (the Board) is established under Subsection 2(1) of the Northwest Territories *Liquor Act*. The Minister of Finance appoints Board Members for a term of three years.

The Board is a regulatory and quasi-judicial administrative tribunal that is independent from government. The Board administers several parts of the NWT *Liquor Act* and the NWT *Liquor Regulations*.

The Liquor Licensing Board regulates:

- the issuance of Licences and Permits;
- liquor sales and service in restaurants, bars, and at special events; and
- the manufacture of liquor.

The Board also adjudicates alleged violations of liquor laws by Licence Holders.

Board Members and Staff

Louis Sebert – Chairperson (*Fort Smith*)

Paul Falvo – Board Member (*Yellowknife*)

Michael Hansen - Board Member (*Hay River*)

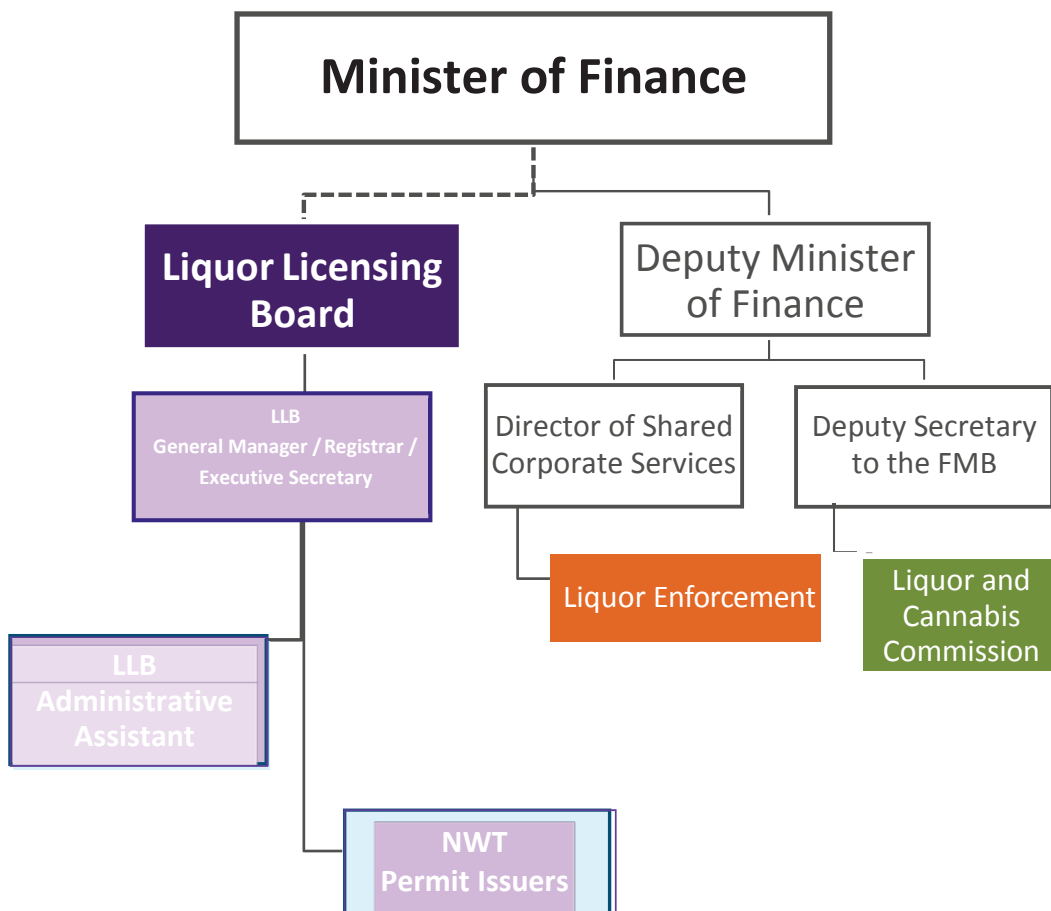
Jaimie Graham – General Manager/Registrar/Executive Secretary (*Hay River*)

Kesree Loutit – Administrative Assistant (*Hay River*)

In addition to the Liquor Licensing Board, the Northwest Territories liquor system also includes:

- Liquor Enforcement – Inspections of licensed premises, educating Licence and Permit Holders, and enforcement of liquor laws and Board conditions.
- Liquor and Cannabis Commission – Purchasing and retail sales of liquor.

Each of the three liquor entities is established by the *Liquor Act* and is **independent from each of the other two**. The Board, while at arm’s length from the Liquor and Cannabis Commission and Enforcement, often interacts with them on matters of mutual interest.



Board Activity

The majority of Board activities were managed primarily by the Chairperson in collaboration with the Executive Secretary.

Total Meetings

| Board Meeting Type | 2021 - 2022 | 2022-2023 |
|---------------------|-------------|-----------|
| Orientation | 1 | 0 |
| Administrative | 1 | 0 |
| Teleconferences | 1 | 0 |
| Public Hearings | 0 | 0 |
| Compliance Hearings | 0 | 0 |
| Total | 3 | 0 |

Administration and Orientation Meetings

The Board proposed legislative amendments to the GNWT Department of Finance in order to modernize the Board-related provisions of the *Liquor Act* and its Regulations. Where possible, the Board meets by teleconference, but it also meets in person where other business such as compliance hearings are scheduled. In this reporting period there was no items requiring an administrative or an orientation meeting.

Licence Applications and Public Hearings

The Board must consider each application for a liquor licence and other specific requests. Most often applications are dealt with by the Executive Secretary, but there may be times the Board must meet in person and/or conduct a public hearing of an application.

Compliance Hearings

Where Liquor Enforcement alleges that a Licence Holder has failed to comply with the *Liquor Act* or a condition of their liquor licence, the matter may be brought before the Board for adjudication.

As with other administrative tribunals, the Board does not operate on a cost recovery basis. Applying that requirement could impact the rights of parties to fair and unbiased decision-making. Just as there is no cost recovery requirement for policing and the Courts, the cost of administering and enforcing the *Liquor Act* and its Regulations is balanced against the requirements of procedural fairness.

One of the key requirements of administrative justice is to hear matters in a timely manner. A person accused of a statutory or regulatory infraction has the right to have the matter heard without undue delay.

Should the Board find a Licence Holder is noncompliant, a monetary penalty may be ordered. A licence may also be suspended for up to one year, or cancelled.

There were no compliance hearings conducted during this reporting period.

Liquor Licences

The Liquor Licensing Board regulates liquor sales and service in licensed premises and at special events. The Board also regulates liquor manufacturers. A person, company, or organization that holds a Liquor Licence is known as a Licence Holder. There are six types of Liquor Licences:

Class A (liquor primary) - allows a Licence Holder to sell liquor to patrons in a bar or similar business. The business must generate revenue primarily from the sale and service of liquor.

Class B (food primary) - allows a Licence Holder to sell liquor to patrons in a restaurant or similar business. The business must generate revenue primarily from the sale and service of meals.

Class C (mobile) - allows a Licence Holder to sell and serve liquor under one of three circumstances:

- Catering – where someone other than the Licence Holder hosts events at various locations, and the Licence Holder’s primary source of revenue is derived from catering food.
- Ship – where the Licence Holder operates a ship that generates revenue primarily from the sale and service of food, entertainment or services related to tourism.
- Special Events – where the Licence Holder organizes special events from time to time, and revenue is primarily generated from the sale and service of entertainment.

Class D (liquor incidental) - allows a Licence Holder to sell and serve liquor under one of five circumstances:

- Canteen – The Licence Holder is an authorized organization operating a canteen for its authorized patrons. An authorized organization includes a division of the military, the RCMP, and a fire department.
- B & B, Lodge – The Licence Holder operates a bed & breakfast or a remote lodge, and the sale or use of liquor is for its authorized patrons.
- Community, Recreational, Cultural Activities – the Licence Holder operates a facility that provides benevolent, philanthropic, charitable, religious, scientific, artistic, musical, literary, social, educational, recreational, sporting or other like activities, and the sale or use of liquor is for its authorized patrons.
- Tourist Facility – The Licence Holder operates a tourist facility without a licensed premises, but has a mini-bar extension.
- Personal Services – The Licence Holder operates a business that offers to the public hair styling or barber services, nail or skin care services or therapeutic massage services, and the use of liquor is for its authorized patrons.

Manufacturing Licence - authorizes the Licence Holder to manufacture a specified type of liquor. The holder of a Manufacturing Licence may only sell its manufactured liquor to the NWT Liquor and Cannabis Commission or to a liquor commission or other similar authority outside the Northwest Territories.

Manufacturer’s Retail Outlet Licence - A Manufacturer’s Retail Outlet Licence may only be issued to a person who holds a Manufacturing Licence. A Manufacturer’s Retail Outlet Licence authorizes the Licence Holder to operate a retail outlet within the manufacturing facility in order to sell its own liquor to the public, including Licence and Permit Holders.

Total Liquor Licences

| Community | Class A | Class B | Class C | Class D | MFG. | Retail Outlet | 2022-23 | 2021-22 |
|-----------------|-----------|-----------|----------|-----------|----------|---------------|-----------|-----------|
| Fort Providence | 2 | 1 | 0 | 0 | 0 | 0 | 3 | 3 |
| Fort Simpson | 1 | 1 | 0 | 2 | 0 | 0 | 4 | 6 |
| Fort Smith | 1 | 1 | 0 | 2 | 0 | 0 | 4 | 3 |
| Hay River | 2 | 4 | 0 | 6 | 0 | 0 | 12 | 13 |
| Inuvik | 1 | 2 | 0 | 4 | 0 | 0 | 7 | 8 |
| Norman Wells | 2 | 2 | 0 | 2 | 0 | 0 | 6 | 6 |
| Remote Lodges | - | - | - | 8 | - | - | 8 | 8 |
| Yellowknife | 12 | 23 | 1 | 10 | 1 | 1 | 48 | 52 |
| Total | 21 | 34 | 1 | 34 | 1 | 1 | 92 | 99 |

Special Occasion Permits

There are three types of Special Occasion Permits (SOP's):

Class 1 - Anyone 19 years of age or older may apply for a Class 1 Permit. There must not be an admission charge for the event and liquor may not be directly or indirectly sold. A Class 1 permit is intended for events where liquor is given to guests such as a business "meet and greet" where wine is served, or a wedding reception with an open bar.

Class 2 (resale) - Anyone 19 years of age or older may apply for a Class 2 Permit. Liquor may be sold, but not for a profit. The Board sets the maximum amount a Permit Holder may charge for liquor, and presently, the limit is \$5.00 per drink. This class of permit is intended for events where the organizer wants to provide liquor but does not want to give it away. The per-drink limit is intended to offset some of the organizer's costs.

Class 3 (fundraising) - Class 3 Resale Permits are available to organizations only, and not to individuals. Organizations eligible for a Class 3 permit include:

- a society incorporated under the *Societies Act*;
- a body incorporated under *Part II* of the *Canada Corporations Act*;
- a service club that holds a premises licence; or
- an unincorporated group of persons that:
 - i. has been in existence for a period not less than six months before the date of application,
 - ii. has an executive elected by its members, and
 - iii. conducts a community, recreational or cultural activity, and does not carry on a trade or business for the pecuniary gain of its members.

After the event, a Class 3 Permit Holder must provide the Board with a statement of account, which reflects the profit from liquor sales and the purpose to which the proceeds will be put.

Total Special Occasion Permits

| Community | Class 1 | Class 2 | Class 3 | 2022-23 | 2021-22 |
|-----------------|-----------|-----------|------------|------------|------------|
| Fort Providence | 0 | 4 | 4 | 8 | 3 |
| Fort Resolution | 0 | 1 | 0 | 1 | 0 |
| Fort Simpson | 1 | 3 | 9 | 13 | 5 |
| Fort Smith | 9 | 6 | 11 | 26 | 23 |
| Hay River | 7 | 1 | 37 | 45 | 28 |
| Inuvik | 0 | 3 | 18 | 21 | 6 |
| Norman Wells | 1 | 0 | 2 | 3 | 3 |
| Ulukhaktok | 1 | 0 | 0 | 1 | 0 |
| Yellowknife | 72 | 12 | 112 | 196 | 55 |
| Total | 91 | 30 | 193 | 314 | 123 |

Special Purpose Permits

A Special Purpose Permit authorizes a Permit Holder to possess and use liquor for a medicinal, scientific or other special purpose. All applications for Special Purpose Permits require the approval of the Liquor Licensing Board.

The Liquor Licensing Board may issue a Special Purpose Permit to:

- a medical practitioner, dentist, nurse practitioner, registered midwife or veterinarian;
- a person requiring liquor for a legitimate scientific or research purpose; or
- a person in charge of a facility that provides health services pursuant to the *Hospital Insurance and Health and Social Services Administration Act*, or a person in charge of a nursing home.

There were three Special Purpose Permits in effect on March 31st, 2023.

Board Office

The Liquor Licensing Board office is located in Hay River.

NWT Liquor Licensing Board
Suite 204 - 31 Capital Drive
Hay River, NT X0E 1G2

Toll-free: 1-800-351-7770

Phone: (867) 874-8715

Email: LLBinfo@gov.nt.ca

Website: www.fin.gov.nt.ca/services/liquor/liquor-licensing-board



Government of Northwest Territories
Gouvernement des Territoires du Nord-Ouest

NORTHWEST TERRITORIES LIQUOR ENFORCEMENT ANNUAL REPORT 2022-2023

**SUITE 204 - 31 CAPITAL DRIVE
HAY RIVER NT X0E 1G2
PH: 867 874 8719
Cell: 867 875 7898
FAX: 867 874 8722
TOLL FREE: 1 800 351 7770**

ENFORCEMENT ACTIVITY

The Liquor Enforcement Division is responsible for ensuring compliance with the Northwest Territories Liquor Act, by supervising liquor inspectors, conducting liquor inspections, and administering community options on behalf of communities.

Contracted liquor inspectors monitor the activities of licensed premises by conducting liquor inspections at irregular intervals at licensed premises and at licensed special occasion permit functions where liquor is being served or sold. The inspection program strives for voluntary compliance through regular liquor inspections, training courses, newsletters, and on-site visits from the Manager of Enforcement. The inspections program targets high risk premises (those most likely to offend) for inspections more frequently than those considered to be a lower risk (e.g. Restaurants).

The RCMP also conducts walkthroughs at licensed premises and at licensed special occasion permit functions. The frequency of RCMP inspections are not reported to Enforcement, however, violations are reported to Liquor Enforcement when found.

INSPECTION OF LICENSED PREMISES

| Community | Inspections | |
|-----------------|--------------|--------------|
| | 2021/22 | 2022/23 |
| Fort Providence | 21 | 18 |
| Fort Simpson | 23 | 17 |
| Fort Smith | 6 | 15 |
| Hay River | 232 | 196 |
| Inuvik | 141 | 39 |
| Norman Wells | 157 | 292 |
| Yellowknife | 552 | 726 |
| TOTAL | 1,132 | 1,300 |

Fluctuations in the number of inspections performed are affected by the availability of the inspectors and vacancies in inspector positions.

PUBLIC TRAINING

SafeServe Certification Program

Liquor Enforcement offers an online SafeServe Certification Program free of charge. SafeServe is an online certification program that provides responsible liquor service training. SafeServe is designed to ensure that liquor is sold and served in a way that keeps customers, guests, and others safe from alcohol-related harms.

The NWT online SafeServe Certification Program was released to Licence Holders on March 11, 2022 and released to the public on March 15, 2022. As of June 30, 2023, **694** individuals have completed this training.

Currently, the Liquor Licensing Board requires the on-site managers, bartenders, and servers to obtain training for licence renewals and some special occasion permit holders. The Liquor Commission also has the option to use the program for Vendors and their employees. SafeServe educates the license and permit holders on their responsibilities under the *Liquor Act and Regulations* and on-Board policy. The training covers recognizing intoxication, identifying minors, responsible serving, managing crowd control, providing a safe environment and liability issues.

Liquor Enforcement with Policy and Communications are in the final stages of development of policy guidelines to support the SafeServe Certification Program.

Special Occasions Permit Training

Liquor Enforcement is initiating the development of a training program focused on liquor service for those who are not in the liquor service industry, for non-paid positions, volunteers under Special Occasion Permits. The Training will focus on social responsibilities, providing a safe and enjoyable atmosphere at the event while reducing liability, understand and apply relevant liquor legislation.

COMMUNITY LIQUOR STATUS

Communities in the Northwest Territories are able to choose whether or not they will permit alcohol to be brought into the community or if the quantity of alcohol will be restricted or unrestricted. For more information and details by community, please refer to the information below.

BACKGROUND:

Communities in the Northwest Territories are classed as either:

Unrestricted There are no restrictions beyond those that are described in the *Liquor Act* and Regulations.

Restricted The restriction may limit the quantity and/or frequency of alcohol brought into a community; limit the quantity and hours of sale at a liquor store or require individuals to seek prior approval from a community alcohol education committee to bring in a limited amount of alcohol into a community.

Prohibited There is a complete ban on alcohol being brought into the community.

CURRENT STATUS:

1. Unrestricted Communities

| | | |
|-----------------|------------------|---------------|
| Aklavik | Fort Simpson* | Norman Wells* |
| Behchokö | Fort Smith* | Sachs Harbour |
| Colville Lake | Hay River* | Tsiigetichic |
| Enterprise | Inuvik* | Wrigley |
| Fort Providence | Jean Marie River | Yellowknife* |
| Fort Resolution | Kakisa | |

*These communities have licensed premises and/or a liquor store(s).

2. Restricted Communities

| | | |
|----------------|----------------|-------------|
| Déline | Fort McPherson | Tuktoyuktuk |
| Dettah | Fort Simpson | Tulita |
| Fort Good Hope | Paulatuk | Uluhuktuk |
| Fort Liard | Saamba Ke | |

There are **two** types of restrictions that can apply:

- i) Through community options; or
- ii) The Minister may impose a restriction on the operating hours of a liquor store and/or the amount of liquor to be purchased in a certain period.

Déline

No person shall bring into the restricted area, in any 24-hour period, within a radius of 25km of the Déline Got'ine Government John Tetso office building, a quantity of liquor that exceeds the amounts described in any one of the following combinations:

- a) Combination 1: 1140 *ml* of spirits and 12 355 *ml* containers of beer;
- b) Combination 2: 1140 *ml* of spirits and two *litres* of wine;
- c) Combination 3: 12 355 *ml* containers of beer and two *litres* of wine;
- d) Combination 4: 24 355 *ml* containers of beer and one *litre* of wine.

Combinations do not apply to a person authorized by the Déline Got'ine Government to bring into and possess in the restricted area greater quantities of liquor for consumption at a wedding, community dance or other special event.

Dettah

No person shall at any time have in his or her possession in, or in any month take into Dettah a quantity of liquor that is in excess of the following combinations:

- a) Twelve 355 *ml* containers of beer and one 750 *ml* container of spirits; or
- b) 4,500 *ml* of wine in sealed containers.

Fort Good Hope

No person shall bring into the restricted area, in any 24-hour period, within 25km of the Fort Good Hope Community Complex, a quantity of liquor in excess of one unit of liquor of the following types:

- a) Type 1: 1140 *ml* of spirits and one dozen 355 *ml* containers of beer;
- b) Type 2: 1140 *ml* of spirits and two *litres* of wine;
- c) Type 3: one dozen 355 *ml* containers of beer and two *litres* of wine;
- d) Type 4: two dozen 355 *ml* containers of beer and one *litre* of wine.

Fort Liard

No person shall purchase, sell or transport within a radius of 15km of the building in the Hamlet of Fort Liard commonly known as the Community Centre, more liquor in one week than any three units of the following types:

- a) Type 1: 1140 *ml* of spirits;
- b) Type 2: two dozen 355 *ml* containers of beer;
- c) Type 3: two 750 *ml* containers of wine.

The restriction does not apply to the purchase, sale or transport of liquor by the Municipal Council or Band Council where liquor shall be consumed at community dances.

Fort McPherson

No person shall bring into the restricted area, in any seven-day period, within a radius of 25km of the Tetlit Co-op Store of the Hamlet:

- a) a quantity of spirits in excess of 2280 ml.
- b) no person shall operate within the restricted area a vehicle having two or more occupants and transporting a quantity of spirits that exceed 4560ml.

The restriction does not apply to a person authorized by the Hamlet Council to bring into the restricted area a greater quantity of spirits for consumption at a wedding, community event or other special occasion.

Paulatuk

No person shall bring into the restricted area, in any seven-day period, within a radius of 2km of the Paulatuk Hamlet Office, a quantity of liquor that exceeds the amounts described in any one of the following combinations:

- a) Combination 1: 1140 *ml* of spirits and 12 355 containers *ml* of beer;
- b) Combination 2: 1140 *ml* of spirits and two *litres* of wine;
- c) Combination 3: 12 355 *ml* containers of beer and two *litres* of wine;
- d) Combination 4: 24 355 *ml* containers of beer and 750 *ml* of spirits;
- e) Combination 5: 1175 *ml* of spirits.

Sambaa Ke

No person shall bring into the restricted area, in any 24-hour period, within 15km of the Sambaa K'e Dene Band Administration Office, a quantity of liquor that exceeds the amount described in any one of the following combinations:

- a) Combination 1: 750 *ml* of spirits and 12 355 *ml* containers of beer;
- b) Combination 2: 750 *ml* of spirits and two *litres* of wine;
- c) Combination 3: 12 355 *ml* containers of beer and two *litres* of wine;
- d) Combination 4: 24 355 *ml* containers of beer and one *litre* of wine.

Tuktoyaktuk

No person shall bring into the restricted area or possess within the restricted area, at any time, within a 25 km of the Tuktoyaktuk Hamlet Office:

- a) a quantity of spirits in excess of 2280 ml
- b) within the restricted area, no person shall operate a vehicle
 - having one to three adult occupants and transporting a quantity of spirits that exceed 2280ml per adult occupant; or

- having four or more adult occupants and transporting a quantity of spirits that exceeds 9120 ml.

The restriction does not apply to a person authorized by the Hamlet Council to bring into the restricted area a greater quantity of spirits for consumption at a wedding, community event or other special event.

Tulita

No person shall bring into the residential area, in any 24-hour period, within a radius of 25km of the Tulita Dene Band Office, a quantity of liquor that exceeds the amounts described in any one of the following combinations:

- a) Combination 1: 1140 ml of spirits and 12 355 ml containers of beer;
- b) Combination 2: 1140 ml of spirits and two litres of wine;
- c) Combination 3: 12 355 ml containers of beer and two litres of wine;
- d) Combination 4: 24 355 ml containers of beer and one litre of wine.

Ulukhaktok

No person shall bring into the restricted area, in any seven-day period, within a radius of 2 km from the Ulukhaktok Hamlet Office, a quantity of liquor that exceeds the amounts described in any one of the following combinations:

- a) Combination 1: 200 ml of spirits and 12 355 ml containers of beer;
- b) Combination 2: 200 ml of spirits and two litres of wine;
- c) Combination 3: 12 355 ml containers of beer and two litres of wine;
- d) Combination 4: 24 355 ml containers of beer and one 100 ml bottle of spirits;

The restriction does not apply to a person authorized by the Hamlet Council to bring into the restricted area a greater quantity of spirits for consumption at a wedding, community event or other special event.

3. Prohibited Communities

| | | |
|-----------|---------------|---------------------------|
| Gamètì | Nahanni Butte | Whatì |
| Lutselk’e | Wekweètì | K’at’odeeche First Nation |

A prohibition may include the consumption, possession, purchase, sale or transport of liquor into a community. Any liquor being transported through a prohibited area must be sealed during the time the traveler is in the prohibited area.

Gamètì

Prohibited area lies within a 20 km of the building in Gamètì commonly known as the Gamètì School

Lutselk'e

Prohibited area lies within a radius of 25 km of the building in Lutselk'e commonly known as the Community Hall

Guests and other persons who does not reside within the Prohibited Area may sell and purchase liquor at the Frontier Fishing Lodge for consumption within the lodge or its immediate precincts. The owner/operator may transport, arrange for transport of liquor required to stock, provided that no seals on any of the liquor containers are broken

No person who is a resident of the prohibited area and who works in or is a guest of the lodge shall purchase, sell or consume any liquor in the prohibited area and in particular lodge.

Nahanni Butte

Prohibited area lies within a radius of 15km from the building in the community commonly known as the Old School.

Wekweètì

Prohibited area lies within a radius of 30 km from the Wekweètì Community Office Building.

Whatì

Prohibited area lies withing a radius of 25 km from the building in Whatì commonly known as the Mezi Community School.

K'atl'odeeche First Nation

K'atl'odeeche First Nation is prohibited under the *Indian Act* of Canada.

**Northwest Territories Liquor Licensing Board and Liquor
Enforcement**

Financial Statements

Year ended March 31, 2023

Northwest Territories Liquor Licensing Board and Liquor Enforcement

Index to Financial Statements

March 31, 2023

| | |
|--|----|
| Management's Responsibility for Financial Reporting..... | 21 |
| Auditor's Report | 22 |
| Statement of Financial Position..... | 24 |
| Statement of Operations..... | 25 |
| Statement of Accumulated Surplus | 26 |
| Statement of Change in Net Debt..... | 27 |
| Statement of Cash Flow | 28 |
| Notes to Financial Statements..... | 29 |

Management's Responsibility for Financial Reporting

The preparation of the financial statements of the Northwest Territories Liquor Licensing Board and Liquor Enforcement (Board) is the responsibility of the Board's management.

The financial statements have been prepared in accordance with Canadian generally accepted accounting principles for the public sector as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Where alternative accounting methods are permitted, management has chosen those that are most appropriate. Where required, management's best estimates and judgments have been applied in the preparation of these financial statements.

Management fulfills its financial reporting responsibilities by maintaining financial management and control systems and practices which are designed to provide reasonable assurance that transactions are properly authorized, proper records are maintained, accurate financial information is prepared on a timely basis, assets are safeguarded, and the Board complies with all statutory requirements.

Our auditor performs an annual audit on the financial statements in order to express an opinion as to whether the financial statements present fairly, in all material respects, the financial position of the Liquor Licensing Board and Liquor Enforcement, the results of its operations, the change in its net financial resources and its cash flows for the year. During the course of the audit, they also examined transactions that have come to their notice, to ensure they are, in all significant respects, in accordance with the statutory authorities of the Board.



Chairperson, NWT Liquor Licensing Board

June 30, 2023

INDEPENDENT AUDITOR'S REPORT

To the Ministers of Northwest Territories Liquor Licensing Board and Liquor Enforcement

Opinion

We have audited the financial statements of Northwest Territories Liquor Licensing Board and Liquor Enforcement (the organization), which comprise the statement of financial position as at March 31, 2023, and the statements of operations, changes in accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2023, and the results of its operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAS)

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

(continues)

Independent Auditor's Report to the Ministers of Northwest Territories Liquor Licensing Board and Liquor Enforc (*continued*)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Hay River, Northwest Territories
June 30, 2023

Chartered Professional Accountants

Northwest Territories Liquor Licensing Board and Liquor Enforcement

Statement of Financial Position

| As at March 31, (\$000) | 2023 | 2022 |
|--|-------------|-------------|
| Financial Assets | | |
| Accounts Receivable | \$ - | \$ - |
| Due from NWT Liquor & Cannabis Commission (note 3) | 92 | 113 |
| Pension and other employee benefits (note 4) | 14 | 22 |
| | <u>106</u> | <u>135</u> |
| Financial Liabilities | | |
| Accounts payable (Note 6) | 74 | 107 |
| Deferred revenue | 32 | 28 |
| | <u>106</u> | <u>135</u> |
| Net Financial Assets (debt) | - | - |
| Non-financial Assets | | |
| Prepaid Expenses | - | - |
| Accumulated surplus | \$ - | \$ - |

The accompanying notes are an integral part of the financial statements.

Approved by the Northwest Territories Liquor Licensing Board:



Chairperson, Liquor Licensing Board

Northwest Territories Liquor Licensing Board and Liquor Enforcement

Statement of Operations

| For the year ended March 31 (\$000) | 2023 | 2023 | 2022 |
|---|-----------------|-----------------|-----------------|
| | Budget | Actual | Actual |
| Revenue | | | |
| License fees and permits | \$ 65 | \$ 50 | \$ 34 |
| Government contribution - services provided without charge (note 6) | - | - | - |
| | <u>65</u> | <u>50</u> | <u>34</u> |
| Expenses (notes 5 and 6) | | | |
| Salaries, wages and employee benefits | 536 | 414 | 413 |
| Honoraria | 50 | 3 | 7 |
| Inspector's fees | 68 | 52 | 56 |
| Rent | 31 | 37 | 31 |
| Travel | 75 | 14 | 15 |
| Professional fees | 29 | 6 | 15 |
| Administration | 42 | 15 | 32 |
| | <u>831</u> | <u>541</u> | <u>569</u> |
| Annual loss | <u>\$ (766)</u> | <u>\$ (491)</u> | <u>\$ (535)</u> |

The accompanying notes are an integral part of the financial statements.

Northwest Territories Liquor Licensing Board and Liquor Enforcement

Statement of Accumulated Surplus

| For the year ended March 31 (\$000) | 2023 | | 2022 | |
|--|---------------|---------------|---------------|---------------|
| | Budget | Actual | Actual | Actual |
| Accumulated surplus, beginning of the year | \$ - | \$ - | \$ - | - |
| Annual loss | (766) | (491) | | (535) |
| Amounts transferred from the NWT Liquor & Cannabis Commission | 766 | 491 | | 535 |
| Change in accumulated surplus | - | - | | - |
| Accumulated surplus, end of year | \$ - | \$ - | \$ - | - |

The accompanying notes are an integral part of the financial statements.

Northwest Territories Liquor Licensing Board and Liquor Enforcement

Statement of Change in Net Debt

| For the year ended March 31 (\$000) | 2023 | 2023 | 2022 |
|--|-------------|-------------|-------------|
| | Budget | Actual | Actual |
| Net debt, beginning of year | \$ - | \$ - | \$ - |
| Items affecting net financial resources: | | | |
| Increase (decrease) in accumulated surplus | - | - | - |
| Decrease (increase) in prepaid expenses | - | - | - |
| Net debt, end of year | \$ - | \$ - | \$ - |

The accompanying notes are an integral part of the financial statements.

Northwest Territories Liquor Licensing Board and Liquor Enforcement

Statement of Cash Flow

| For the year ended March 31 (\$000) | 2023 | 2022 |
|---|-------------|-------------|
| Operating activities | | |
| Cash received from customers | \$ 54 | \$ 34 |
| Cash paid to employees and suppliers | (567) | (593) |
| Cash provided by operating activities | (513) | (559) |
| Financing activities | | |
| Cash transferred from the NWT Liquor & Cannabis Commission | 513 | 559 |
| Change in cash | - | - |
| Cash, beginning of year | - | - |
| Cash, end of Year | \$ - | \$ - |

The accompanying notes are an integral part of the financial statements.

Northwest Territories Liquor Licensing Board and Liquor Enforcement

Notes to Financial Statements

March 31, 2023 (\$000)

1. Authority and operations

The Northwest Territories Liquor Licensing Board (the "Board") was established under the *Liquor Act* (the "Act") for the purposes of regulating the sale of liquor in licensed premises, issuing liquor licenses and overseeing the issuing of special occasion permits and other permits in the NWT. The Minister appoints a member of the Public Service to be the Executive Secretary to the Board. Liquor Enforcement is separate from the Liquor Licensing Board and is managed by different staff. The Liquor & Cannabis Commission (the "Commission") provides financial administrative support to the Board.

In accordance with the Act and the *Revolving Funds Act*:

- The operations of the Commission and the Board are accounted for through the Liquor Revolving Fund (the "Fund"). All monies received by the Commission and the Board must be deposited into the Fund and all expenditures incurred by the Commission and the Board must be paid out of the Fund. The Commission provides for the financial administrative support to the Board and may receive a working capital advance from the Consolidated Revenue Fund (the "CRF") of the Government of the Northwest Territories ("GNWT") to finance its operations.
- The authorized limit of the Fund, defined as the maximum amount by which the assets (cash, accounts receivable and inventories) exceed the liabilities, must not exceed \$12,000.
- The Commission must periodically transfer amounts from the Fund to the CRF to ensure that the Fund does not exceed its authorized limit. As at March 31, 2023, the Fund's assets exceeded the liabilities by \$6,062 (2022 – \$7,951).

Neither the Commission nor the Board is separate legal entities apart from the Department of Finance of the NWT and neither is subject to the requirements of the *Income Tax Act*.

The operations of enforcement are managed separately from the Board. For the purpose of financial reporting the assets, liabilities, and expenses are combined in these financial statements as both are funded from the Liquor Revolving Fund. The Board is a Schedule A (Financial Administration Act) public agency and Liquor Enforcement is not.

Northwest Territories Liquor Licensing Board and Liquor Enforcement

Notes to Financial Statements

March 31, 2023 (\$000)

2. Significant accounting policies

(a) Basis of accounting

The financial statements of the Board are prepared in accordance with Canadian generally accepted accounting principles (GAAP) for the public sector as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada. These financial statements include the activities of the Enforcement Program which have been disclosed separately and combined with the activities of the Board in the statement of operations.

(b) Measurement uncertainty

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ significantly from those estimates. The more significant management estimates include the calculation of the liability for employee future benefits and deferred revenue.

(c) Revenue recognition

License fees and permits are recorded in revenue in the year that the fee or permit relates. If cash is received in advance of the fee or permit period, it is recorded in deferred revenue.

(d) Services provided without charge

Liquor Enforcement records the estimated cost of the legal services it receives without charge from the Department of Justice. The services are recorded as a government contribution – services provided without charge and included in the expenses on the statement of operations.

(e) Tangible capital assets

The Board receives the use of tangible capital assets from the Commission without charge.

(f) Pension benefits

The appointed employees of the Board are covered by the public service pension plan (the "Plan"), a contributory defined benefit plan established through legislation and sponsored by the Government of Canada. Contributions are required by both the employees and the Board to cover current service cost. Pursuant to legislation currently in place, the Board has no legal or constructive obligation to pay further contributions with respect to any past service or funding deficiencies of the Plan. Consequently, contributions are recognized as an expense in the year when employees have rendered service and represent the total pension obligation of the Commission.

Northwest Territories Liquor Licensing Board and Liquor Enforcement

Notes to Financial Statements

March 31, 2023 (\$000)

2. Significant accounting policies; continued,

(g) Other employee benefits

Employees are entitled to severance benefits, reimbursement of removal costs and other compensated absences, as provided for under labour contracts and conditions of employment, based upon years of service. The cost of these benefits is accrued as the employees render the services necessary to earn them. The costs of these benefits were actuarially determined using the projected unit credit valuation methodology and expected utilization methods.

3. Due from NWT Liquor and Cannabis Commission

As explained in note 1, the Commission provides financial administrative support to the Board. The Commission receives all amounts receivable to the Board and pays all amounts payable by the Board. The Board does not keep separate cash accounts, nor does it directly own any tangible capital assets. Any amounts owing from the Board to the Commission (or vice versa) are settled through transfers to/from accumulated surplus.

The Commission provides tangible capital assets for the use by the Board without charge.

4. Other employee future benefits

In addition to pension benefits, the board provides severance (resignation and retirement), removal and compensated absence (sick, special, maternity, and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit liability.

Severance benefits are paid to the board's employees based on the type of termination (e.g., resignation versus retirement) and appropriate combinations that include inputs such as when the employee is hired, the rate of pay, the number of years of continuous employment, age and if the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service. The benefits under these two categories were valued using the projected unit credit methodology.

Compensated absence benefits accrue as employees render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to, employee or dependent illness and death of an immediate family member. Benefits that accrue under compensated absence benefits, excluding maternity and parental leave, were actuarially valued using the expected utilization methodology. Non-accruing benefits include maternity and parental leave and are recognized when the leave commences.

Northwest Territories Liquor Licensing Board and Liquor Enforcement

Notes to Financial Statements

March 31, 2023 (\$000)

4. Other employee future benefits (continued)

Valuation results

The last actuarial valuation was completed as at February 11, 2022. The results were extrapolated to March 31, 2023. The effective date of the next actuarial valuation is March 31, 2025. The values presented below are for all the benefits under the Compensated Absences and Termination Benefits for the Board.

| | 2023 | 2022 |
|--|-------------|-------------|
| Accrued benefit obligation, | | |
| beginning of the year | \$ 5 | \$ 9 |
| Current Service Costs | - | - |
| Interest Cost | - | - |
| Benefits paid during the year | - | - |
| Actuarial (gain)/loss | - | (4) |
| Accrued benefit obligation, | | |
| end of the year | \$ 5 | \$ 5 |
| Unamortized net actuarial gain (loss) | (19) | (27) |
| Accrued benefit (liability)/asset | \$ (14) | \$ (22) |

Northwest Territories Liquor Licensing Board and Liquor Enforcement

Notes to Financial Statements

March 31, 2023 (\$000)

4. Pension and other employee benefits (continued)

The actuarial valuation at March 31, 2023 reflects management's best estimate based upon a number of future orientated assumptions including:

| | <u>2023</u> | <u>2022</u> |
|--|-------------|-------------|
| Expected inflation rate | 2.0% | 2.0% |
| Discount rate used to determine the accrued benefit obligation | 4.8% | 4.1% |
| Expected average remaining service life of related employee groups (EARS�) | 10.3 | 10.3 |

Timing of expected payments for other employee benefits are as follows:

| | | |
|-----------------|----|-----------------|
| 2024 | \$ | 0 |
| 2025 | | 0 |
| 2026 | | 0 |
| 2027 | | 0 |
| 2028 | | 0 |
| 2029 and beyond | | <u>2</u> |
| | \$ | <u><u>2</u></u> |

Northwest Territories Liquor Licensing Board and Liquor Enforcement

Notes to Financial Statements

March 31, 2023 (\$000)

5. Expenses

As explained in note 1, the liquor enforcement activities are included in total expenses as follows:

| For the year ended March 31 (\$000) | Enforcement | | |
|--|------------------------|------------------------|------------------------|
| | 2023 Budget | 2023 Actual | 2022 Actual |
| Expenses | | | |
| Salaries, wages and employee benefits | \$ 323 | \$ 200 | \$ 197 |
| Inspector's fees | 54 | 52 | 56 |
| Rent | 19 | 23 | 19 |
| Travel | 18 | 14 | 15 |
| Professional fees | 5 | - | - |
| Administration | 15 | 11 | 25 |
| | 434 | 300 | 312 |
| Annual loss | \$ (434) | \$ (300) | \$ (312) |

6. Related party transactions

The Board is related in terms of common ownership to all GNWT created departments, agencies and corporations. The Board enters into transactions with these entities in the normal course of business and these transactions are measured at the exchange amount.

The Board incurred \$414 (2022 – \$413) related to salaries, wages, and employee benefits for the Board's employees and \$3 (2022 - \$7) related to honoraria for Board members. The Board reimburses the Department of Finance for these costs.

The Department of Justice provides Liquor Enforcement with legal services without charge. The total cost of these services has been estimated to be \$0 (2022 – \$0). The cost of the services noted above has been recognized on the statement of operations.

Included in accounts payable and accrued liabilities is an amount of \$22 (2022 – \$52) for salaries, wages, board honoraria, employee benefits including Worker's Compensation and Medical Travel, payable to the Government of the NWT.

Northwest Territories Liquor Licensing Board and Liquor Enforcement

Notes to Financial Statements

March 31, 2023 (\$000)

7. Contractual obligations

The Board has a five-year lease agreement ending April 30, 2026 for its Office premises. The minimum annual lease payments for the leases over the next five year(s) are:

| | |
|---------|-------|
| 2023/24 | \$ 31 |
| 2024/25 | \$ 31 |
| 2025/26 | \$ 31 |
| 2026/27 | \$ 3 |

Annual lease payments for the office premises include estimated operating costs and property taxes.

8. Financial instruments

The Board's financial instruments consist of accounts receivable, cash due from the NWT Liquor Commission, accounts payable and accrued liabilities, pension and other employee benefits. It is management's opinion that the Board is not exposed to significant interest or currency risks arising from these financial instruments.

The carrying value of the financial instrument approximates fair value.

Fuel Services Division

Financial Statements

March 31, 2023

Fuel Services Division

Financial Statements

March 31, 2023

Page

| | |
|---|---------|
| Management's Responsibility for Financial Reporting | 3 |
| Independent Auditors' Report | 4 - 5 |
| Statement of Financial Position | 6 |
| Statement of Changes in Net Financial Debt | 7 |
| Statement of Operations | 8 |
| Statement of Accumulated Deficit | 9 |
| Statement of Cash Flows | 10 |
| Notes to Financial Statements | 11 - 26 |

Management's Responsibility for Financial Reporting

To the Minister of Infrastructure Government of the Northwest Territories

Management is responsible for the reliability, integrity and objectivity of the data in the accompanying financial statements, which have been prepared in accordance with Canadian public sector accounting standards. Where appropriate, the financial statements include estimates and judgments based on careful consideration of the information available to management.

In discharging its responsibility for financial reporting, management maintains and relies on internal control systems and practices, which are designed to provide reasonable assurance that the transactions are authorized, the assets are safeguarded and proper records are maintained. These control systems and practices ensure the orderly conduct of business, the accuracy of the accounting records, reliability of financial information and compliance to legislation governing the Fuel Services Division revolving fund.

The auditor provides an independent, objective audit for the purpose of expressing an opinion on the financial statements. The auditor also considers whether the transactions that come to their notice during the course of the audit are, in all significant respects, in accordance with specified legislation.



Lorne Browne, Director
Fuel Services Division
Yellowknife, Northwest Territories
June 23, 2023

Independent Auditors' Report

To the Minister of Infrastructure Government of the Northwest Territories

Opinion

We have audited the financial statements of Fuel Services Division, which comprise the statement of financial position as at March 31, 2023, and the statements of operations, changes in net financial debt, accumulated deficit, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Fuel Services Division as at March 31, 2023, and its results of operations, changes in net financial debt, statement of accumulated deficit, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Fund in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing Fuel Services Division's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Fuel Services Division or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing Fuel Services Division's financial reporting process.

Independent Auditors' Report

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ◆ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ◆ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Fuel Services Division's internal control.
- ◆ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ◆ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Fuel Services Divisions ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause Fuel Services Division to cease to continue as a going concern.
- ◆ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Yellowknife, Canada
June 23, 2023


Chartered Professional Accountants

Fuel Services Division**Statement of Financial Position**

| March 31, | 2023 | 2022 |
|---|-----------------------|-----------------------|
| Financial Assets | | |
| Accounts receivable (note 5) | \$ 23,077,196 | \$ 8,231,219 |
| Inventory held for resale (note 6) | 46,237,579 | 33,701,963 |
| | 69,314,775 | 41,933,182 |
| Financial Liabilities | | |
| Accounts payable and accrued liabilities (note 7) | 5,448,625 | 5,550,804 |
| Salaries payable | 163,485 | 163,566 |
| Employee future benefits payable (note 8) | 45,732 | 27,125 |
| Due to the Government of the Northwest Territories (note 9) | 66,019,917 | 38,915,766 |
| | 71,677,759 | 44,657,261 |
| Net Debt | \$ (2,362,984) | \$ (2,724,079) |
| Non-financial Assets | | |
| Prepaid expenses | 282 | 911 |
| Accumulated Deficit | \$ (2,362,702) | \$ (2,723,168) |

Commitments (note 10)

Approved


Lorne Browne
Director
Fuel Services Division
Renalyn Pascua-Matte,
Comptroller
Fuel Services Division

Fuel Services Division

Statement of Changes in Net Financial Debt

| For the year ended March 31, | 2023 Budget | 2023 Actual | 2022 Actual |
|---|----------------|----------------|----------------|
| Annual surplus (deficit) | \$ - | \$ 360,466 | \$ (1,723,169) |
| Change in prepaid expenses | - | 629 | 51,271 |
| Decrease (increase) in net financial debt | | 361,095 | (1,671,898) |
| Net financial debt, beginning of year | (2,724,079) | (2,724,079) | (1,052,181) |
| Net financial debt, end of year | \$ (2,724,079) | \$ (2,362,984) | \$ (2,724,079) |

Fuel Services Division

Statement of Operations

| For the year ended March 31, | 2023 Budget | 2023 Actual | 2022 Actual |
|--|------------------------|------------------------|------------------------|
| Revenues | | | |
| Sales of petroleum products (note 11) | \$ 40,000,000 | \$ 53,610,994 | \$ 38,936,427 |
| Cost of sales | | | |
| Cost of goods sold | 33,000,000 | 44,795,234 | 32,409,826 |
| Loss due to evaporation | 100,000 | 7,484 | - |
| Commission | 2,400,000 | 3,212,980 | 3,319,207 |
| | 35,500,000 | 48,015,698 | 35,729,033 |
| Gross margin | 4,500,000 | 5,595,296 | 3,207,394 |
| Gross margin percentage | 11.3 % | 10.4 % | 8.2 % |
| Expenses | | | |
| Bad debts (recovered) | 100,000 | 315,276 | (84,921) |
| Contracts and purchased services | 450,000 | 600,187 | 617,896 |
| Operating and maintenance costs | 1,150,000 | 989,738 | 1,005,710 |
| Office and administration | - | 5,337 | 22,805 |
| Salaries, wages and employee benefits | 2,000,000 | 2,510,065 | 2,489,258 |
| Travel | 400,000 | 353,686 | 378,831 |
| Utilities | 400,000 | 500,627 | 493,376 |
| | 4,500,000 | 5,274,916 | 4,922,955 |
| Annual surplus (deficit) before other items | - | 320,380 | (1,715,561) |
| Other revenue (expenses) | | | |
| Grant contribution - air freight (note 14) | - | 1,922,540 | - |
| Grant-in-kind, Government assets provided at no cost (note 15) | - | 4,015,074 | 1,923,863 |
| Tangible capital assets - rent expenses (note 15) | - | (2,115,738) | (1,632,093) |
| Financing charges (note 15) | - | (1,899,336) | (291,770) |
| Other revenues and expenses (note 16) | - | 40,086 | (7,608) |
| Air freight | - | (1,922,540) | - |
| | - | 40,086 | (7,608) |
| Annual surplus (deficit) | \$ - | \$ 360,466 | \$ (1,723,169) |

Fuel Services Division

Statement of Accumulated Deficit

| For the year ended March 31, | 2023 | 2022 |
|--|----------------|----------------|
| Accumulated deficit, beginning of year | \$ (2,723,168) | \$ (999,999) |
| Annual surplus (deficit) | 360,466 | (1,723,169) |
| Accumulated deficit, end of year | \$ (2,362,702) | \$ (2,723,168) |

Fuel Services Division

Statement of Cash Flows

| For the year ended March 31, | 2023 | 2022 |
|--|--------------|----------------|
| Cash provided by (used for) | | |
| Operating activities | | |
| Annual surplus (deficit) | \$ 360,466 | \$ (1,723,169) |
| Change in non-cash working capital items | | |
| Accounts receivable | (14,845,977) | 1,841,722 |
| Inventory held for resale | (12,535,616) | 1,849,788 |
| Accounts payable and accrued liabilities | (102,179) | (525,507) |
| Salaries payable | (81) | 3,168 |
| Employee future benefits payable | 18,607 | 4,517 |
| Due to the Government of the Northwest Territories | 27,104,151 | (1,501,790) |
| Prepaid expenses | 629 | 51,271 |
| Cash, beginning and end of year | \$ - | \$ - |

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

1. Authority and Operations

Fuel Services Division revolving fund (the "Fund") was established in 1973 for the distribution of petroleum products in the Northwest Territories. The Fund operates under the authority of the *Revolving Funds Act* (the "Act") and the Northwest Territories *Financial Administration Act*. The Fuel Services Division of the Department of Infrastructure of the Government of the Northwest Territories (the "Government") is responsible for the administration of the Fund.

Under the Act, the Fund receives working capital advances from the Consolidated Revenue Fund (the "CRF") to finance inventory, accounts receivable and operating expenses. The Fund's purchases of petroleum products and operating expenses are paid from the CRF and funds received by the Fund are deposited in the CRF. The authorized limit of the Fund, being the maximum amount by which the assets may exceed the liabilities is \$55 million. The balance of the Fund is reported as a liability due to the Government of the Northwest Territories.

The prices for the Fund's petroleum products are approved by the Government. It is the expectation of the Government that the Fund's cost of goods sold and operating expenses will be recovered through the price structure to achieve a break-even operation. Under the Act, there is a special account in the CRF called the Petroleum Products Stabilization Fund to which profits of the Fund shall be credited and losses shall be charged. The debit or credit amount in the Stabilization Fund shall not exceed \$3,000,000 (2022 - \$3,000,000) at the end of the fiscal year. The balance in the Stabilization Fund at March 31, 2023 is a deficit of \$2,362,702 (2022 - deficit of \$2,723,168).

2. Change in accounting policies

(a) Asset Retirement Obligations, Section PS 3280

This Section is effective for fiscal periods beginning on or after April 1, 2022 and is intended to enhance comparability of financial statements among public sector entities by establishing uniform criteria for recognition and measurement of asset retirement obligations, including obligations that may not have previously been reported. The standard requires the Fund to review existing contract, legislation, regulations, and other sources to identify retirement activities associated with its controlled tangible capital assets.

The adoption of this new standard had no impact on the financial statements.

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

3. Significant accounting policies

These financial statements have been prepared in accordance with Canadian public sector accounting standards established by the Canadian Public Sector Accounting Board of Canada. The significant accounting policies used are as follows;

(a) Measurement uncertainty

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of inventory cost and valuation, assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reported period. Items requiring the use of significant estimates are allowance for doubtful accounts, inventory value, cost of goods sold, tangible capital assets - rent expense and grant-in-kind. These estimates are reviewed periodically and are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

(b) Tangible capital assets

Tangible capital assets are the property of the Government of the Northwest Territories and accordingly are not reported in the financial statements. Use of assets, such as fuel storage facilities and fuel delivery vehicles are accounted for as a rent offset by a grant in kind from the Government which is calculated based on the amortization of the assets as described in Note 15.

(c) Financing charges

Financing charges for the use of working capital provided by the Government of the Northwest Territories are estimated based upon a rolling monthly average prime corporate interest plus 0.35% per annum as described in Note 15.

(d) Services provided without charge

The Fund does not record the following services provided without charge by the Government: the procurement of goods and services, the processing of payroll, legal counsel, records storage and computer operations, and internal audit services, as it is difficult to estimate them.

(e) Inventory

Inventory is valued at the lower of cost and net realizable value. Cost is determined using the weighted average method.

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

3. Significant accounting policies (continued)

(f) Pensions and other employee future benefits and compensated absences

All eligible employees participate in the Public Service Pension Plan administered by the Government of Canada. The Government's contributions are charged as an expense on a current year basis and represent the total pension obligations. The Government is not required under present legislation to make contributions with respect to any actuarial deficiencies of the Public Service Pension Plan.

Pension benefits to eligible employees of the Fund are reported on an actuarial basis. This is done to determine the current value of future entitlement and uses various estimates. When actual experience varies from estimates or when actuarial assumptions change, the adjustments are amortized on a straight-line basis over the estimated average remaining service lives of the contributors. Recognition of actuarial gains and losses commences in the year following the effective date of the related actuarial valuations. In addition, immediate recognition of a previously unrecognized net actuarial gain or loss may be required upon a plan amendment, curtailment or settlement.

Under the terms and conditions of employment, government employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment. Eligibility is based on a variety of factors including place of hire, date employment commenced, and reason for termination. Benefit entitlements are paid upon resignation, retirement or death of an employee. The expected cost of providing these benefits is recognized as employees render service. Termination benefits are also recorded when employees are identified for layoff. Compensated absences include sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave are recognized in the period the employee provides service, whereas parental and maternity leave are event driven and are recognized when the leave commences. An actuarial valuation of the cost of these benefits (except maternity and parental leave) has been prepared using data provided by management and assumptions based on management's best estimates.

The Fund and its employees, who are deemed to be employees of the Government, make contributions to the Public Service Superannuation Plan administered by the Government of Canada. The Fund and the employees contribute to the cost of the plan. The Fund contributes at a rate of 1.4 times that of the employees. During the year the Fund contributed \$153,870 (2022 - \$142,427) to the plan which was recognized as an expense while employees contributed \$151,956 (2022 - \$142,636). These contributions represent the total pension obligation of the Fund and are expensed on a current year basis. The Fund is not required under present legislation to make contributions with respect to actuarial deficiencies, if any, to the Public Service Superannuation Account.

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

3. Significant accounting policies (continued)

(g) Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard.

As the Government of the Northwest Territories owns the assets of the Fund, it also accepts responsibility for any contaminated sites. As a result, the Fund does not record any liabilities associated with contaminated sites or their remediation.

(h) Revenue recognition

Revenue from the sale of petroleum products is recognized when the fuel is dispensed or delivered to the customers. The customer assumes all risks of ownership and the collection of any amounts receivable is considered probable.

Grant contribution revenue is recognized when the funds are receivable or become receivable under the Government of Northwest Territories *Revolving Funds Act*.

Other revenue is recognized as goods are delivered or services are provided.

(i) Government transfers

Government transfers are the transfer of monetary assets or tangible capital assets from a government for which the government making the transfer does not:

- receive any goods or services directly in return;
- expect to be repaid in the future; or
- expect a direct financial return.

Government transfers are recognized as revenue in the period during which the transfer is authorized and eligibility criteria are met, except when and to the extent that the transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers meeting the definition of a liability are recognized as revenue as the liability is settled.

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

3. Significant accounting policies (continued)

(j) Inter-entity transactions

Inter-entity transactions are transactions between commonly controlled entities.

Inter-entity transactions are recorded at the exchange amount when they are undertaken on similar terms and conditions to those adopted if the entities were dealing at arm's length. The cost allocations are recorded on a gross basis.

(k) Asset retirement obligations

Asset retirement obligations are legal obligations associated with the retirement of a tangible capital asset. A liability is recognized when the following criteria are met as at the financial statements date:

- there is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- the past transaction or event giving rise to the liability has occurred;
- it is expected that future economic benefits will be given up; and,
- a reasonable estimate of the amount can be made.

Subsequent measurement of the liability can result in either a change in the carrying amount of the related tangible capital asset (or a component thereof), or an expense, depending on the nature of the remeasurement and whether the asset remains in productive use.

The estimate of a liability includes costs directly attributable to asset retirement activities. Costs include post-retirement operation, maintenance and monitoring that are an integral part of the retirement of the tangible capital asset. The estimate would include costs of tangible capital assets acquired as part of asset retirement activities to the extent those assets have no alternative use.

The carrying amount of a liability for an asset retirement obligation is estimated at each financial reporting date.

As the Government owns the assets of the Fund, it also accepts responsibility for any asset retirement obligations. As a result, the Fund does not record any liabilities associated with asset retirement obligations.

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

3. Significant accounting policies (continued)

(I) Financial instruments

The Fund classifies its financial instruments at cost or amortized cost. The Fund's accounting policy for this financial instrument category is as follows:

This category includes accounts receivable, accounts payable and accrued liabilities and amounts due to the Government. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instruments.

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the Statement of Operations.

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

3. Significant accounting policies (continued)

(m) Related parties

The Fund initially measures related party balances in accordance with the substance of the transactions that gave rise to them. The Fund subsequently measures related party balances in accordance with the Fund's policies for financial instruments, as set out in note (l).

The Fund is related in terms of common control to all Government departments, boards and agencies. These include:

Departments

- Department of Education, Culture and Employment
- Department of Environment and Climate Change
- Department of Executive and Indigenous Affairs
- Department of Finance
- Department of Health and Social Services
- Department of Industry, Tourism and Investment
- Department of Infrastructure
- Department of Justice
- Department of Municipal and Community Affairs

Boards and Agencies

- Arctic Energy Alliance
- Aurora College
- Education Authorities
- Northwest Territories Health and Social Services Authority
- Hay River Health and Social Services Authority
- Inuvialuit Water Board
- Marine Transportation Services - Revolving Fund
- Northwest Territories Heritage Fund
- Northwest Territories Power Corporation
- NWT Business Development & Investment Corporation
- NWT Environmental Studies Research Fund
- NWT Housing Corporation
- NWT Human Rights Commission
- NWT Liquor Commission
- NWT Liquor Licensing Board
- NWT Sports and Recreation
- NWT Surface Rights Board
- Stanton Foundation
- Status of Women Council of the NWT
- Tlicho Community Services Agency
- Workers' Safety and Compensation Commission

The Fund enters into transactions with these entities in the normal course of business, with the exception of sales to the Northwest Territories Power Corporation ("NTPC"). In accordance with an agreement with the Government of the Northwest Territories, NTPC is charged the weighted average cost of petroleum products consumed.

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

4. Future changes to significant accounting policies

Revenue, Section PS 3400

This Section is effective for fiscal periods beginning on or after April 1, 2023. This section establishes standards on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations and transactions that do not have performance obligations.

The impact of the transition to this accounting standard, if any, has not yet been determined.

5. Accounts receivable

| | Balance | Allowance | 2023 |
|--|---------------------|-------------------|---------------------|
| Non-Government | \$ 2,158,597 | \$ 180,590 | \$ 1,978,007 |
| Government of Canada | 44,197 | 3,335 | 40,862 |
| Government of the Northwest Territories | | | |
| Boards and Agencies | | | |
| Education Authorities | 4,073 | - | 4,073 |
| Northwest Territories Health and Social Services Authority | 2,678 | - | 2,678 |
| Marine Transportation Services - Revolving Fund | 207,094 | - | 207,094 |
| Northwest Territories Housing Corporation | 1,784,988 | - | 1,784,988 |
| Northwest Territories Power Corporation | 17,145,795 | - | 17,145,795 |
| Tlicho Community Services Agency | 12,913 | 3,958 | 8,955 |
| Departments | | | |
| Education, Culture and Employment | 255,850 | 3,448 | 252,402 |
| Environment and Climate Change | 5,055 | - | 5,055 |
| Infrastructure | 253,947 | 28 | 253,919 |
| Local (Municipalities, Community Governments) | 1,580,188 | 186,820 | 1,393,368 |
| | \$23,455,375 | \$ 378,179 | \$23,077,196 |

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

5. Accounts receivable (continued)

| | Balance | Allowance | 2022 |
|--|---------------------|------------------|---------------------|
| Non-Government | \$ 1,295,055 | \$ 45,066 | \$ 1,249,989 |
| Government of Canada | 12,082 | - | 12,082 |
| Government of the Northwest Territories | | | |
| Boards and Agencies | | | |
| Education Authorities | 1,503 | - | 1,503 |
| Northwest Territories Health and Social Services Authority | 5,603 | - | 5,603 |
| Marine Transportation Services - Revolving Fund | 52,406 | - | 52,406 |
| Northwest Territories Housing Corporation | 1,306,303 | - | 1,306,303 |
| Northwest Territories Power Corporation | 4,211,329 | - | 4,211,329 |
| Tlicho Community Services Agency | 11,317 | - | 11,317 |
| Departments | | | |
| Education, Culture and Employment | 182,999 | 4,766 | 178,233 |
| Environment and Climate Change | 7,310 | - | 7,310 |
| Infrastructure | 186,459 | 1,528 | 184,931 |
| Local (Municipalities, Community Governments) | 1,021,756 | 11,543 | 1,010,213 |
| | \$ 8,294,122 | \$ 62,903 | \$ 8,231,219 |

6. Inventory for resale

| | 2023 | 2022 |
|----------|----------------------|----------------------|
| Diesel | \$ 36,757,883 | \$ 26,627,472 |
| Gasoline | 5,750,278 | 4,785,630 |
| Jet A1 | 3,608,643 | 2,246,519 |
| Naphtha | 120,775 | 42,342 |
| | \$ 46,237,579 | \$ 33,701,963 |

An inventory write-down of \$7,484 (2022 - \$nil) was expensed during the year. This represents product loss primarily due to evaporation. It is a factor of inventory on hand throughout the year, the type of fuel tanks in which the inventory is held, and weather conditions throughout the year.

An additional inventory write-down of \$nil (2022 - \$15,903) was expensed during the year (note 15).

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

7. Accounts payable and accrued liabilities

| | 2023 | 2022 |
|---|---------------------|---------------------|
| Non-Government trade accounts payable | \$ 5,045,152 | \$ 5,253,722 |
| Government of Canada - Federal excise tax | 53,316 | 52,830 |
| Government of Canada - Goods and services tax | 342,370 | 218,473 |
| Government of the Northwest Territories | | |
| Boards and Agencies | | |
| Northwest Territories Power Corporation | 6,314 | 25,779 |
| Department of Infrastructure | 1,473 | - |
| | \$ 5,448,625 | \$ 5,550,804 |

8. Employee future benefits payable

Other Employee Future Benefits and Compensated Absences

In addition to pension benefits, the Government provides severance (resignation and retirement), removal and compensated absence (sick, special, maternity and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit liability.

Severance benefits are paid to the Government's employees based on the type of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee is hired, the rate of pay, the number of years of continuous employment, age and if the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service. The benefits under these two categories were valued using the projected unit credit methodology.

Compensated absence benefits generally accrue as employees render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to employee or dependent illness and death of an immediate family member. Benefits that accrue under compensated absence benefits, excluding maternity and parental leave, were actuarially valued using the expected utilization methodology. Non-accruing benefits include maternity and parental leave and are recognized when the leave commences.

Valuation results

The last actuarial valuation was completed as at February 11, 2022. The results were extrapolated to March 31, 2023. The effective date of the next actuarial valuation is March 31, 2025. The values presented below are for all of the benefits under the Compensated Absences and Termination Benefits for the Fund.

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

8. Employee future benefits payable (continued)

| Changes in Liability | Severance and Removal | Compensated Absences | 2023 | 2022 |
|---|--------------------------|-------------------------|------------------|------------------|
| Accrued benefit obligation, beginning of year | \$ 119,542 | \$ 35,392 | \$ 154,934 | \$ 56,776 |
| Benefits earned | 4,816 | 2,332 | 7,148 | 5,006 |
| Interest | 4,840 | 1,487 | 6,327 | 1,763 |
| Benefits paid | (3,855) | (2,927) | (6,782) | (4,783) |
| Actuarial (gains)/losses | (12,607) | (1,520) | (14,127) | 96,217 |
| Plan amendment | - | - | - | (44) |
| Accrued benefit obligation, end of year | 112,736 | 34,764 | 147,500 | 154,935 |
| Unamortized net actuarial loss | (73,707) | (28,061) | (101,768) | (127,810) |
| Accrued benefit liability | \$ 39,029 | \$ 6,703 | \$ 45,732 | \$ 27,125 |

Benefits expense

| | Severance and Removal | Compensated Absences | 2023 | 2022 |
|------------------------------------|--------------------------|-------------------------|------------------|-----------------|
| Current service cost | \$ 4,816 | \$ 2,332 | \$ 7,148 | \$ 5,006 |
| Interest cost | 4,839 | 1,487 | 6,326 | 1,763 |
| Amortization of net actuarial loss | 7,329 | 4,586 | 11,915 | 2,574 |
| Plan amendment | - | - | - | (44) |
| | \$ 16,984 | \$ 8,405 | \$ 25,389 | \$ 9,299 |

The discount rate used in the 2022 fiscal year to determine the accrued benefit obligation is an average of 4.1% (2021 - 3.3%). The expected payments during the next five fiscal years are as follow:

| | Severance and Removal | Compensated Absences | Total |
|--------------|--------------------------|-------------------------|-------------------|
| 2023 | \$ 20,892 | \$ 4,780 | \$ 25,672 |
| 2024 | 23,837 | 5,257 | 29,094 |
| 2025 | 17,335 | 4,323 | 21,658 |
| 2026 | 14,285 | 5,298 | 19,583 |
| 2027 | 10,732 | 4,359 | 15,091 |
| Next 5 years | 33,028 | 14,832 | 47,860 |
| | \$ 120,109 | \$ 38,849 | \$ 158,958 |

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

9. Due to the Government of the Northwest Territories

The amount due to the Government of the Northwest Territories represents the balance in the revolving fund as follows:

| | 2023 | 2022 |
|--|----------------------|----------------------|
| Balance, beginning of year | \$ 38,915,766 | \$ 40,417,556 |
| Payments made by the Government of the Northwest Territories | | |
| Purchases of petroleum products | 57,330,850 | 30,559,991 |
| Other cash disbursements | 9,826,388 | 9,821,974 |
| Cash paid to the Government of the Northwest Territories | (40,053,087) | (41,883,755) |
| | \$ 66,019,917 | \$ 38,915,766 |

10. Commitments

Fuel resupply contracts

The Fund has entered into contracts with Imperial Oil Limited, Midnight Petroleum Ltd., Midnight Petroleum Distributors Ltd., Arctic Petroleum Services and Summit Air for the supply and transportation of bulk petroleum destined for delivery to communities served by marine by barge, or by road by tanker truck. There are varying contracts with different termination dates; the earliest contract terminates in April 2023 and the last contract terminates in May 2025.

Community fuel delivery contracts

The Fund provides local fuel delivery services in 16 communities across the Northwest Territories. The contracts for sales, dispensing and delivery services are awarded based on a competitive request for proposal (RFP) process. Contracts are awarded to local residents or businesses. Under these contracts, fixed commission rates are paid.

The total value of all commitments is estimated at \$27,818,635 (2022 - \$25,530,484) as follows:

| | |
|------|----------------------|
| 2024 | \$ 22,681,111 |
| 2025 | 4,287,419 |
| 2026 | 850,105 |
| | \$ 27,818,635 |

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

11. Sales of petroleum products

| | 2023 | 2022 |
|--|----------------------|----------------------|
| Non-Government | \$ 11,009,437 | \$ 9,100,561 |
| Government of Canada | 382,767 | 306,396 |
| Government of the Northwest Territories | | |
| Boards and Agencies | | |
| Education Authorities | 19,359 | 10,394 |
| Northwest Territories Health and Social Services Authority | 48,681 | 38,820 |
| Northwest Territories Housing Corporation | 3,708,086 | 2,961,805 |
| Northwest Territories Power Corporation | 30,202,973 | 19,987,754 |
| Tlicho Community Services Agency | 30,271 | 20,416 |
| Departments | | |
| Education, Culture and Employment | 1,027,340 | 796,236 |
| Environment and Climate Change | 26,012 | 24,511 |
| Infrastructure | 2,026,559 | 1,687,960 |
| Municipality and Community Affairs | 4,280 | 77,043 |
| Local (Municipalities, Community Governments) | 5,125,229 | 3,924,531 |
| | \$ 53,610,994 | \$ 38,936,427 |

12. Budget information

The budget figures are from the 2022-2023 Main Estimate approved by the Legislative Assembly of the Northwest Territories.

13. Comparative figures

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year.

14. Grant contribution - air freight

A one-time grant received from the Government to cover the cost of airlifting cargo and fuel that were not delivered to Sachs Harbour during 2022 sailing season.

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

15. Grant in kind

Financing charges

Management estimated that the Fund required up to \$66 million (2022 - \$40 million) in working capital with an estimated annual financing cost of \$1,899,336 (2022 - \$291,770).

Tangible capital assets - rent expenses

Tangible capital assets, i.e. fuel storage facilities and fuel delivery vehicles, are owned by the Government of the Northwest Territories. Tangible capital assets are amortized over the estimated useful life of the assets at the following rates and the expense is recognized as rent:

| | |
|-------------------------|------------------------------------|
| Buildings | 40 years straight line, no salvage |
| Fuel storage facilities | 30 years straight line, no salvage |
| Fuel delivery vehicles | 10 years straight line, no salvage |

| | Cost | Accumulated Amortization | 2023 | 2022 |
|-------------------------|----------------------|-----------------------------|----------------------|----------------------|
| Fuel storage facilities | \$ 61,186,706 | \$ 33,079,658 | \$ 28,107,048 | \$ 29,052,539 |
| Fuel delivery vehicles | 5,048,853 | 3,614,582 | 1,434,271 | 1,314,766 |
| Construction in process | 2,690,855 | - | 2,690,855 | 2,554,325 |
| Buildings | 561,513 | 183,305 | 378,208 | 391,311 |
| | \$ 69,487,927 | \$ 36,877,545 | \$ 32,610,382 | \$ 33,312,941 |

Rent expense for 2023 is \$2,115,738 (2022 - \$1,632,093).

16. Other revenues and expenses

Other revenues are transactions that generally occur outside of normal operations. They are generally comprised of transactions that have a flow-through effect such as direct expenses that are fully charged back to another party, as well as one-time transactions. Other transactions can include charged back revenue where the revenue is not directly related to expenses, and other miscellaneous revenue transactions such as returned cheque fees.

The transactions consist of the following:

| | 2023 | 2022 |
|--|------------------|-------------------|
| Other revenues | | |
| Northwest Territories Power Corporation - Tank maintenance | \$ 40,086 | \$ 907,565 |
| Other recoveries | - | 4,249 |
| | 40,086 | 911,814 |
| Other expenses | | |
| Write-down of inventory to net realizable value (note 6) | - | (15,903) |
| | \$ 40,086 | \$ 895,911 |

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

17. Risk management

The Fund is exposed to credit and liquidity risks from its financial instruments. Qualitative and quantitative analysis of the significant risks from the Fund's financial instruments is provided below.

Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The required disclosures provide information that assists users of financial statements in assessing the extent of risk related to financial instruments.

The Fund is managed to ensure that the cost of goods sold and operating expenses are recovered through the price structure to achieve a break-even operation.

(a) Credit risk

Credit risk is the risk of financial loss to the Fund if a debtor fails to make payments of interest and principal when due. The Fund is exposed to this risk relating to its accounts receivable.

Credit risk related to accounts receivable is mitigated by internal controls as well policies and oversight over arrears for ultimate collection.

The Fund's maximum exposure to credit risk is represented by its accounts receivable for a total of \$23,077,196 (2022 - \$8,231,219). The risk has increased from prior year.

Concentration of credit risk

Concentration of credit risk is the risk that a customer(s) has a significant portion of the total accounts receivable balance and thus there is a higher risk to the Fund in the event of a default. The Fund does have concentration risk. At March 31, 2023, receivables from one customer comprised 74% of the total outstanding accounts receivables (2022 - 67% from two customers). The Fund reduces this risk by monitoring overdue balances.

There have been no significant changes from the previous year in the policies, procedures and methods used to measure the risk.

At March 31, 2023, the following accounts receivable were past due:

| | 30 days | 60 days | 90 days | Total |
|---------------------------------|---------------|--------------|--------------|---------------|
| Accounts receivable | \$ 10,052,049 | \$ 2,337,607 | \$ 4,122,542 | \$ 16,512,198 |
| Allowance for doubtful accounts | - | - | (378,179) | (378,179) |
| | \$ 10,052,049 | \$ 2,337,607 | \$ 3,744,363 | \$ 16,134,019 |

Fuel Services Division

Notes to the Financial Statements

March 31, 2023

17. Risk management (continued)

(b) Liquidity risk

Liquidity risk is the risk that the Fund will not be able to meet all cash outflow obligations as they come due. The Fund mitigates this risk by monitoring cash activities and expected outflows through budgeting.

The Fund's maximum exposure to liquidity risk is represented by the financial liabilities for a total of \$71,677,759 (2022 - \$44,657,261). Financial liabilities consist of accounts payable and accrued liabilities and amounts due to the Government of the Northwest Territories. All financial liabilities are considered current and mature within 6 months.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

(c) Other price risk

Other price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether the factors are specific to the instrument or all instruments traded in the market. The Fund is exposed to other price risks as it purchases and sells petroleum products which are sensitive to price fluctuations. The Fund reduces its exposure to this risk by purchasing and selling the petroleum products at pre-approved rates.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

18. Related party transactions

Significant expenses incurred from related parties are as follows:

| | 2023 | 2022 |
|--|---------------------|---------------------|
| <hr/> | | |
| Government of the Northwest Territories | | |
| Marine Transportation Services - Revolving Fund - Cost of goods sold | \$ 8,068,218 | \$ 5,643,606 |
| Marine Transportation Services - Revolving Fund - Contracts and purchased services | 6,946 | - |
| Department of Infrastructure - Contracts and purchased services | 8,333 | 6,424 |
| Northwest Territories Power Corporation - Utilities | 495,928 | 482,353 |
| | <hr/> | <hr/> |
| | \$ 8,579,425 | \$ 6,132,383 |
| | <hr/> | <hr/> |

PUBLIC STORES REVOLVING
FOR THE YEAR ENDED MARCH 31, 2023

Unaudited

**Schedule of Public Stores Revolving Fund Inventories
for the year ended March 31, 2023**

| Public Stores | Balance March 31, 2022 | Net Receipts | Net Issues | Board of Survey | Inventory (Write- downs) Write- ups | Balance March 31, 2023 |
|---------------|---------------------------|-----------------|-----------------|--------------------|---|---------------------------|
| | \$ | \$ | \$ | \$ | \$ | \$ |
| Yellowknife | 191,786 | | | 0 | 0 | 191,786 |
| | | 102,252 | (81,376) | 0 | 0 | 20,876 |
| | 191,786 | 102,252 | (81,376) | 0 | 0 | 212,662 |

Prepared by: Shamir Siraj

Date July 24, 2023

Finance and Administration Manager (NSRO)

Approved: Jason Carroll

Date July 24, 2023

Regional Superintendent (NSRO)

Yellowknife Airport Revolving Fund

Financial Statements

March 31, 2023

Yellowknife Airport Revolving Fund

Financial Statements

March 31, 2023

Page

| | |
|---|--------|
| Management's Responsibility for Financial Reporting | |
| Independent Auditor's Report | |
| Statement of Financial Position | 1 |
| Statement of Changes in Net Financial Assets | 2 |
| Statement of Operations and Accumulated Surplus | 3 |
| Statement of Cash Flows | 4 |
| Notes to the Financial Statements | 5 - 17 |
| Schedule 1 - Tangible Capital Assets | 18 |

Management's Responsibility for Financial Reporting

**To the Minister of Infrastructure
Government of the Northwest Territories**

The accompanying financial statements are the responsibility of management. The financial statements have been prepared by management in accordance with Canadian public sector accounting standards and necessarily include estimates which are based on management's best judgements.

In discharging its responsibility for financial reporting, management maintains and relies on internal control systems and practices, which are designed to provide reasonable assurance that the transactions are authorized, the assets are safeguarded and proper records are maintained. These control systems and practices ensure the orderly conduct of business, the accuracy of the accounting records, reliability of financial information and compliance to legislation governing the Yellowknife Airport Revolving Fund (the "Fund").

The auditor provides an independent, objective audit for the purpose of expressing an opinion on the financial statements. The auditor also considers whether the transactions that come to their notice during the course of the audit are, in all significant respects, in accordance with specified legislation.



**Randy Straker, Regional Airport Manager
Yellowknife Airport Revolving Fund
Yellowknife, Northwest Territories
December 1, 2023, 2022**

INDEPENDENT AUDITOR'S REPORT

To the Minister of Infrastructure

Government of Northwest Territories

Qualified Opinion

We have audited the accompanying financial statements of Yellowknife Airport Revolving Fund (the "Fund"), which comprise the statement of financial position as at March 31, 2023, and the statement of operations and accumulated surplus, the statement of changes in net financial assets, the statement of cash flows for the year ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material aspects, the financial position of the Yellowknife Airport Revolving Fund as at March 31, 2023, and the results of its operations, changes in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

Compensation and related benefits paid to employees of the Yellowknife Airport Revolving Fund are administered by the Government of the Northwest Territories and are audited as part of the Government of the Northwest Territories' audit. Our audit scope was limited as we did not audit the components of compensation and benefits expenses and related balances. Accordingly, we were not able to determine whether any adjustments might be necessary to compensation and benefits expenses, annual surplus and cashflows from operations for the years ended March 31, 2023 and March 31, 2022 and payroll liabilities, employee future benefits, net financial assets, and accumulated surplus as at April 1 and March 31 for both the 2023 and 2022 years as well as note disclosures associated with transactions and period-end balances relating to compensation and benefits. The audit opinion on the financial statements for the year ended March 31, 2022 was modified accordingly because of the possible effect of this limitation in scope.

Tangible capital assets of the Yellowknife Airport acquired prior to the establishment of the Fund, July 1, 2017, were the property of the Government of the Northwest Territories ("the Government") Department of Infrastructure and were transferred to the Fund at their carrying amounts at July 1, 2017, excluding runways which were transferred April 1, 2018 and additional capital assets which were identified and transferred April 1, 2019. The tangible capital assets recorded were limited to those assets identified in the Government's accounting records and have not been verified. As such, the tangible capital asset amounts and related amortization expense reported may not be complete. Accordingly, we were not able to determine whether any adjustments might be necessary to tangible capital assets and accumulated surplus as at April 1 and March 31 for both the 2023 and 2022 years and amortization expense and annual surplus for the years ended March 31, 2023 and March 31, 2022. The audit opinion on the financial statements for the year ended March 31, 2022 was modified accordingly because of the possible effect of this limitation in scope.

Inventory records were not updated to reflect the quantities on hand at March 31, 2023 based on year-end inventory count procedures and obsolete inventory has been identified but the value of obsolete inventory has not been determined as such we were not able to satisfy ourselves concerning the quantity and value of inventory. Accordingly, we were not able to determine whether any adjustments might be necessary to expenses, surplus, inventory and cash flows from operations for the year ended March 31, 2023.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of Financial Statements section of our report. We are independent of the Yellowknife Airport Revolving Fund in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Other Matter

The financial statements for the year ended March 31, 2022 were audited by another auditor that expressed a qualified opinion for the above noted issues related to employee compensation and benefits, tangible capital assets inventory on July 28, 2022.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Fund's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Fund's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Fund's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

EPR Yellowknife Accounting Prof. Corp.

Yellowknife, NT
December 1, 2023

EPR Yellowknife Accounting Professional Corporation
Chartered Professional Accountants

Yellowknife Airport Revolving Fund

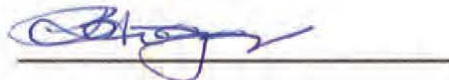
Statement of Financial Position

| March 31, | 2023 | 2022 |
|--|----------------------|----------------------|
| Financial Assets | | |
| Accounts receivable (Note 4) | \$ 2,419,359 | \$ 1,653,388 |
| Due from the Government of the Northwest Territories | 13,590,238 | 10,427,735 |
| | <u>16,009,597</u> | <u>12,081,123</u> |
| Financial Liabilities | | |
| Accounts payable and accrued liabilities | 600,720 | 593,380 |
| Deferred revenue (Note 7) | 9,236,698 | 7,427,003 |
| Employee future benefits (Note 8) | 599 | 39,150 |
| Security deposits | - | 81,769 |
| | <u>9,838,017</u> | <u>8,141,302</u> |
| Net Financial Assets | <u>6,171,580</u> | <u>3,939,821</u> |
| Non-Financial Assets | | |
| Inventories held for use | 497,290 | 497,290 |
| Tangible capital assets | 42,567,760 | 42,930,478 |
| Prepaid expenses | 6,128 | 4,721 |
| | <u>43,071,178</u> | <u>43,432,489</u> |
| Accumulated Surplus | <u>\$ 49,242,758</u> | <u>\$ 47,372,310</u> |

Contractual Obligations (Note 13)

Contractual Rights (Note 14)

Approved:


_____

See accompanying notes

Yellowknife Airport Revolving Fund

Statement of Changes in Net Financial Assets

| For the year ended March 31, | Budget | 2023 | 2022 |
|---|---------------|--------------|--------------|
| Annual Surplus | \$ 1,870,448 | \$ 1,870,448 | \$ 4,882,082 |
| Change in prepaid expenses | - | (1,408) | (7,411) |
| Acquisition of tangible capital assets | - | (2,212,719) | (6,385,384) |
| Amortization of tangible capital assets | - | 2,575,438 | 2,112,824 |
| Increase (decrease) in Net Financial Asset | 1,870,448 | 2,231,759 | 602,111 |
| Net Financial assets, beginning of year | 3,939,821 | 3,939,821 | 3,337,710 |
| Net financial assets, end of year | \$ 5,810,269 | \$ 6,171,580 | \$ 3,939,821 |

See accompanying notes

Yellowknife Airport Revolving Fund

Statement of Operations and Accumulated Surplus

| For the year ended March 31, | Budget | 2023 | 2022 |
|---|---------------|---------------|---------------|
| Revenue | | | |
| Aeronautical revenue (Note 15) | \$ 7,944,000 | \$ 6,021,912 | \$ 4,355,518 |
| Non-aeronautical revenue (Note 15) | 3,356,000 | 3,009,024 | 2,630,677 |
| | 11,300,000 | 9,030,936 | 6,986,195 |
| Government transfers (Note 10) | - | 2,578,674 | 3,573,514 |
| Airport improvement fees | 1,500,000 | 624,784 | 3,855,111 |
| | 12,800,000 | 12,234,394 | 14,414,820 |
| Expenses (Note 16) | | | |
| Airport capital | 2,703,000 | 2,575,438 | 2,112,824 |
| Finance and administration | - | 1,080,179 | 1,184,364 |
| Operations and maintenance | - | 3,580,418 | 3,389,202 |
| Safety and security | - | 3,188,818 | 2,882,034 |
| | 10,398,000 | 10,424,853 | 9,568,424 |
| Operating Surplus before other items | 2,402,000 | 1,809,541 | 4,846,396 |
| Other items | | | |
| Grant-in-kind, occupancy costs (Note 11) | - | 1,439,801 | 1,158,753 |
| Occupancy costs (Note 11) | - | (1,439,801) | (1,158,753) |
| Recovery of prior year expenses | - | 60,907 | 35,687 |
| | - | 60,907 | 35,687 |
| Annual Surplus | 2,402,000 | 1,870,448 | 4,882,082 |
| Accumulated surplus, beginning of year | 47,372,310 | 47,372,310 | 42,490,228 |
| Accumulated surplus, end of year | \$ 49,774,310 | \$ 49,242,758 | \$ 47,372,310 |

See accompanying notes

Yellowknife Airport Revolving Fund

Statement of Cash Flows

| For the year ended March 31, | 2023 | 2022 |
|---|--------------------|--------------------|
| Cash provided by (used in) | | |
| Operating activities | | |
| Annual Surplus | \$ 1,870,448 | \$ 4,882,082 |
| Items not affecting cash: | | |
| Amortization | 2,575,438 | 2,112,824 |
| | 4,445,886 | 6,994,906 |
| Changes in non-cash assets and liabilities | | |
| Accounts receivable | (765,970) | (828,280) |
| Accounts payable and accrued liabilities | 7,341 | 53,942 |
| Deferred revenue | 1,809,695 | (2,260,860) |
| Employee future benefits | (38,552) | 4,832 |
| Prepaid expenses | (1,408) | 6,668 |
| Security deposits | (81,769) | - |
| Due from Government of the Northwest Territories | (3,162,504) | 2,428,255 |
| Cash from operating activities | 2,212,719 | 6,399,463 |
| Investing activities | | |
| Acquisition of tangible capital assets | (2,212,719) | (6,385,384) |
| Disposal of capital assets | - | (14,079) |
| Cash used in investing activities | (2,212,719) | (6,399,463) |
| Increase in cash | 4,445,886 | 6,994,906 |
| Cash, beginning and end of period. | \$ - | \$ - |

See accompanying notes

Yellowknife Airport Revolving Fund

Notes to the Financial Statements

March 31, 2023

1. Nature of operations

The Yellowknife Airport Revolving Fund revolving fund (the "Fund") was established July 1, 2017 for the purpose of meeting the capital, operating and maintenance requirements of the Yellowknife Airport. The Fund operates under the authority of the Revolving Funds Act (the "Act") and the Northwest Territories Financial Administration Act. The Yellowknife Airport Division of the Department of Infrastructure of the Government of the Northwest Territories (the "Government") is responsible for the administration of the Fund.

Under the Act, the Fund can receive working capital advances from the Consolidated Revenue Fund (the "CRF") to finance inventory, accounts receivable and operating expenses. The authorized limit of the Fund, being the maximum amount by which the assets may exceed the liabilities is \$36 million. The balance of the fund is reported as due to or from the Government on the Statement of Financial Position, as applicable.

2. Significant accounting policies

These financial statements have been prepared in accordance with Canadian public sector accounting standards established by the Canadian Public Sector Accounting Board. The significant accounting policies used are as follows:

(a) Cash

The Fund does not maintain a bank account. All funds received are recorded and deposited to the Government's general bank account and are maintained by the Government's Treasury. Similarly, all payments for the Fund are made from the Government's general bank account. The balance in Treasury attributable to the Fund is reflected in the financial statements as amount due from the Government and is disclosed in note 5.

(b) Revenue recognition

Revenue is recognized when it is probable that the economic benefits will flow to the Fund and provision of services has occurred, when the price is fixed or determinable and when collectability is reasonable assured.

Landing and terminal fees, apron fees, and parking revenues are recognized when the Airport facilities are utilized.

Concession fee revenue is recognized based on the highest of the agreed upon percentage of reported concessionaire sales or the specified minimum rentals in the period in which the rentals occur. Lease revenues are recognized straight-line basis over the duration of the underlying agreements.

Recoveries are recognized when the service is performed or the goods are provided. Airport improvement fee revenue is recognized as income in the period that eligible capital airport improvement costs are incurred.

Yellowknife Airport Revolving Fund

Notes to the Financial Statements

March 31, 2023

2. Significant accounting policies (continued)

(c) Government transfers

Government transfers are the transfer of monetary assets or tangible capital assets from a government for which the government making the transfer does not:

- receive any goods or services directly in return;
- expect to be repaid in the future; or
- expect a direct financial return.

Government transfers are recognized as revenue in the period during which the transfer is authorized and eligibility criteria are met, except when and to the extent that the transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers meeting the definition of a liability are recognized as revenue as the liability is settled.

(d) Tangible capital assets

Tangible capital assets of the Yellowknife Airport acquired prior to the establishment of the Fund, July 1, 2017, were the property of the Government and were transferred to the Fund at July 1, 2017, April 1, 2018 and April 1, 2019 at their carrying amounts, accordingly the tangible capital assets are reflected in these financial statements. The Fund amortizes the tangible capital assets over their estimated useful lives at the rates established in the Financial Administration Manual over the following terms:

| | |
|-----------------------------------|---------------------------------------|
| Buildings | 40 years straight-line, no salvage |
| Water/sewer works | 12-25 years straight-line, no salvage |
| Machinery, equipment and vehicles | 5-15 years straight-line, no salvage |
| Airstrips/runways | 10-40 years straight-line, no salvage |
| Fuel tanks | 15-40 years straight-line, no salvage |

Tangible capital assets acquired by the Fund after July 1, 2017 are the property of the Fund and are recorded at cost which includes all amounts directly attributable to the acquisition, construction, development or betterment of the asset.

The cost of self-constructed assets includes expenditures on materials, direct labour, financing costs and an allocated proportion of project overheads. When the cost of replacing part of a tangible capital asset is capitalized, the carrying amount of the replaced part is derecognized. Any gain or loss on disposal or retirement of a tangible capital asset is determined as the difference between the proceeds from disposal and the carrying amount of the asset and is recognized in surplus.

Maintenance and repair expenses that do not improve or extend productive life are expensed in the period incurred.

Work in progress represents capital projects under construction but not completed and are valued at cost. Capital assets under construction are transferred to tangible capital assets when the asset is available for use and amortization will commence at that time.

Yellowknife Airport Revolving Fund

Notes to the Financial Statements

March 31, 2023

2. Significant accounting policies (continued)

(e) Inventories of supplies

Inventories of supplies are valued at the lower of cost and replacement value, with cost being determined using the weighted average cost method. Inventories of supplies include chemicals, fuel, parts and supplies.

(f) Pension and other employee future benefits and compensated absences

All eligible employees participate in the Public Service Pension Plan administered by the Government of Canada. The Government's contributions are charged as an expense on a current year basis and represent the total pension obligations. The Government is not required under present legislation to make contributions with respect to any actuarial deficiencies of the Public Service Pension Plan.

Pension benefits to Members of the Legislative Assembly and judges are reported on an actuarial basis. This is done to determine the current value of future entitlement and uses various estimates. When actual experience varies from estimates or when actuarial assumptions change, the adjustments are amortized on a straight-line basis over the estimated average remaining service lives of the contributors. Recognition of actuarial gains and losses commences in the year following the effective date of the related actuarial valuations. In addition, immediate recognition of a previously unrecognised net actuarial gain or loss may be required upon a plan amendment, curtailment or settlement.

Under the terms and conditions of employment, government employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment. Eligibility is based on a variety of factors including place of hire, date employment commenced, and reason for termination. Benefit entitlements are paid upon resignation, retirement or death of an employee. The expected cost of providing these benefits is recognized as employees render service. Termination benefits are also recorded when employees are identified for layoff. Compensated absences include sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave are recognized in the period the employee provides service, whereas parental and maternity leave are event driven and recognized when the leave commences. As actuarial valuation of the cost of these benefits (except maternity and parental leave) has been prepared using data provided by management and assumptions based on management's best estimates.

Yellowknife Airport Revolving Fund

Notes to the Financial Statements

March 31, 2023

2. Significant accounting policies (continued)

(g) Financial instruments

Financial assets originated or acquired or financial liabilities issued or assumed in an arm's length transaction are initially measured at their fair value. In the case of a financial asset or financial liability not subsequently measured at its fair value, the initial value is adjusted for financing fees and transactions costs that are directly attributable to its origination, acquisition, issuance or assumption. Such fees and costs in respect of financial assets and liabilities subsequently measured at fair value are expensed.

The Fund subsequently measures all its financial assets and financial liabilities at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Financial instruments measured at amortized cost include accounts receivable, due from the Government of the Northwest Territories and accounts payable and accrued liabilities.

There are no financial instruments subsequently measured at fair value.

At the end of each reporting period, management assesses whether there are any indications that financial assets measured at cost or amortized cost may be impaired. If there is an indication of impairment, management determines whether a significant adverse change has occurred in the expected timing or the amount of future cash flows from the asset, in which case the asset's carrying amount is reduced to the highest expected value that is recoverable by either holding the asset, selling the asset or by exercising the right to any collateral. The carrying amount of the asset is reduced directly or through the use of an allowance account and the amount of the reduction is recognized as an impairment loss in operations. Previously recognized impairment losses may be reversed to the extent of any improvement. The amount of the reversal, to a maximum of the related accumulated impairment charges recorded in respect of the particular asset is recognized in operations.

(h) Inter-entity transactions

Inter-entity transactions are transactions between commonly controlled entities, Government departments.

Inter-entity transactions are recorded at the exchange amount when they are undertaken on similar terms and conditions to those adopted if the entities were dealing at arm's length. The cost allocations are recorded on a gross basis.

The Fund does not record the estimated cost of services provided by Government departments for no charge. The Fund receives the following services provided at no charge; payroll processing, insurance and risk management, legal counsel, records storage and computer operations.

Yellowknife Airport Revolving Fund

Notes to the Financial Statements

March 31, 2023

2. Significant accounting policies (continued)

(i) Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when a site is not in productive use and all the following criteria are met:

- an environmental standard exists,
- contamination exceeds the environmental standard,
- the Fund is directly responsible or accepts responsibility
- it is expected that future economic benefits will be given up, and
- a reasonable estimate of the amount can be made.

The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site.

As the Government of the Northwest Territories controls the land used by the Fund, it also accepts responsibility for any contaminated sites. As a result, the Fund does not record any liabilities associated with contaminated sites or their remediation.

Yellowknife Airport Revolving Fund

Notes to the Financial Statements

March 31, 2023

2. Significant accounting policies (continued)

(j) Related parties

The Fund initially measures related party balances in accordance with the substance of the transactions that gave rise to them. The Fund subsequently measures related party balances in accordance with the Fund's policies for financial instruments, as set out in note (g). The Fund is related in terms of common control to all Government of the Northwest Territories departments, boards and agencies. These include:

Departments

- Department of Education, Culture and Employment
- Department of Environment and Natural Resources
- Department of Executive and Indigenous Affairs
- Department of Finance
- Department of Health and Social Services
- Department of Industry, Tourism and Investment
- Department of Infrastructure
- Department of Justice
- Department of Lands
- Department of Municipal and Community Affairs

Boards and Agencies

- Education Authorities
- Health and Social Services Authorities
- Aurora College
- NWT Business Development & Investment Corporation
- NWT Housing Corporation
- Northwest Territories Power Corporation
- Tlicho Community Services Agency
- Northwest Territories Heritage Fund
- Status of Women Council of the NWT
- NWT Human Rights Commission
- Arctic Energy Alliance
- Inuvialuit Water Board
- NWT Surface Rights Board
- NWT Environmental Fund
- NWT Liquor Commission
- NWT Liquor Licensing Board

The Fund enters into transactions with these entities in the normal course of business and are measured at the exchange amount which is the amount of consideration established and agreed to by the related parties.

Yellowknife Airport Revolving Fund

Notes to the Financial Statements

March 31, 2023

3. Future accounting changes

(a) Revenue, Section PS 3400

This section establishes standards on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations, referred to as "exchange transactions", and transactions that do not have performance obligations, referred to as "non-exchange transactions". This section applies to fiscal years beginning on or after April 1, 2023. Earlier adoption is permitted. Management is assessing the impact of the new standards.

4. Accounts receivable

| | Accounts receivable | Allowance for doubtful accounts | Net 2023 | Net 2022 |
|---------------------|---------------------|---------------------------------|--------------|--------------|
| Accounts receivable | \$ 2,435,732 | \$ 16,373 | \$ 2,419,359 | \$ 1,653,388 |

5. Due from the Government of the Northwest Territories

The amount due from the Government of the Northwest Territories represents the balance attributable to the Fund held by the Government Treasury. The changes in the Fund's balance is as follows:

| | 2023 | 2022 |
|--|---------------|---------------|
| Balance, beginning of year | \$ 10,427,735 | \$ 12,855,990 |
| Add: cash received by Treasury on behalf of the Fund | 9,152,590 | 13,622,226 |
| Less: payments made by the Treasury on the Fund's behalf | (6,049,653) | (16,050,481) |
| Add: government transfers receivable from the GNWT. | - | - |
| Balance, end of the year | \$ 13,530,672 | \$ 10,427,735 |

The funds held by the Government Treasury are part of the consolidated revenue fund and are non-interest bearing with no set terms of repayment.

Yellowknife Airport Revolving Fund

Notes to the Financial Statements

March 31, 2023

6. Airport improvement fees

The GNWT, acting on behalf of the Fund, entered into a Memorandum of Agreement ("the Agreement") dated July 1, 2017 with Signatory Air Carriers operating from the Yellowknife Airport. The Agreement provides for a consultative process with air carriers regarding the improvement to and expansion of airport facilities and the collection of airport improvement fees ("AIF") by air carriers through their ticketing processes. AIF revenues can only be used for the Yellowknife Airport Capital Program.

AIF fees are charged at \$10 per departing passenger in the Northwest Territories and \$20 per departing passenger outside the Northwest Territories

Airport improvement fee summary since implementation, July 1, 2017:

| | 2023 | 2022 |
|---|---------------------|---------------------|
| Cumulative AIF revenue | \$ 16,666,992 | \$ 13,490,895 |
| Cumulative AIF expenses | (8,582,868) | (7,958,084) |
| Surplus of revenue over expenses | \$ 8,084,124 | \$ 5,532,811 |

The excess of AIF revenues over expenses is recorded as deferred revenue.

7. Deferred revenue

Deferred revenue is composed of:

| | 2023 | 2022 |
|--|---------------------|---------------------|
| Airport Improvement fees | \$ 8,084,124 | \$ 5,532,811 |
| Government transfers - Airfield Drainage project | - | 990,739 |
| Government transfers - ACAP equipment purchases | 1,030,195 | 760,750 |
| Prepaid lease revenues | 122,379 | 142,703 |
| Surplus of revenue over expenses | \$ 9,236,698 | \$ 7,427,003 |

Yellowknife Airport Revolving Fund

Notes to the Financial Statements

March 31, 2023

8. Employee future benefits

Other Employee Future Benefits and Compensated Absences

In addition to pension benefits, the Government provides severance (resignation and retirement), removal and compensated absence (sick, special, maternity and parental leave) benefits to its employees. The benefits plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit liability.

Severance benefits are paid to the Government's employees based on the type of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee is hired, the rate of pay, the number of years of continuous employment, age and if the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service. The benefits under these two categories were valued using the projected unit credit methodology.

Compensated absence benefits generally accrue as employees render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to employee or dependent illness and death of an immediate family member. Benefits that accrue under compensated absence benefits, excluding maternity and parental leave, were actuarially valued using the expected utilization methodology. Non-accruing benefits include maternity and parental leave and are recognized when the leave commences.

Valuation Results

The last actuarial valuation was completed as at February 11, 2022. The results were extrapolated to March 31, 2023. The effective date of the next actuarial valuation is March 31, 2025. The values presented below are for all of the benefits under the Compensated Absences and Termination Benefits for the Fund.

| Changes in Liability | 2023 | 2022 |
|---|-------------|-------------|
| Accrued benefit obligation, beginning of year | \$ 52,747 | \$ 64,042 |
| Benefits earned | 3,446 | 4,863 |
| Interest | 2,238 | 2,087 |
| Benefits paid | (45,203) | (4,428) |
| Actuarial (gains)/losses | 38,675 | (13,817) |
| Accrued benefit obligation, end of year | 51,903 | 52,747 |
| Unamortized net actuarial loss | (51,303) | (13,597) |
| Accrued benefit liability | \$ 600 | \$ 39,150 |

Yellowknife Airport Revolving Fund

Notes to the Financial Statements

March 31, 2023

8. Employee future benefits (continued)

| | 2023 | 2022 |
|---|-----------------|-----------------|
| Current service cost | \$ 3,446 | \$ 4,863 |
| Interest cost | 2,238 | 2,087 |
| Amortization of net actuarial (gain) loss | 969 | 2,310 |
| | \$ 6,653 | \$ 9,260 |

The discount rate used to determine the accrued benefit obligation is an average of 4.8% (2022 - 4.1%). The expected payments during the next five fiscal years are:

| | Total |
|------|------------------|
| 2024 | \$ 3,723 |
| 2025 | 5,132 |
| 2026 | 4,838 |
| 2027 | 4,683 |
| 2028 | 4,227 |
| | \$ 22,603 |

9. Tangible capital assets

| | Cost | Accumulated Amortization | March 31, 2023 | March 31, 2022 |
|--------------------------------------|----------------------|-----------------------------|----------------------|----------------------|
| Buildings | \$ 29,938,383 | \$ 5,866,580 | \$ 24,071,803 | \$ 25,270,161 |
| Fuel Tanks | 109,924 | 7,328 | 102,596 | 106,260 |
| Machinery, equipment and vehicles | 10,594,210 | 2,800,198 | 7,794,012 | 7,414,719 |
| Water/sewer works | 453,919 | 143,975 | 309,944 | 333,941 |
| Airstrips/runways | 12,873,906 | 2,664,123 | 10,209,783 | 8,481,356 |
| Work in progress | 79,620 | - | 79,620 | 1,324,041 |
| | \$ 54,049,962 | \$ 11,482,204 | \$ 42,567,760 | \$ 42,930,478 |

Schedule 1 provides a breakdown of tangible capital assets and work in progress

Yellowknife Airport Revolving Fund

Notes to the Financial Statements

March 31, 2023

10. Government transfers

The Fund received and recorded as revenue the following grants:

| Received from | Type of transfer | Project | 2023 | 2022 |
|------------------|------------------|---------------------------------------|--------------|--------------|
| Transport Canada | Capital | Runway Lighting Upgrades; | \$ - | \$ 2,064,948 |
| Transport Canada | Capital | Aircraft Rescue Fire Fighting Vehicle | - | 1,508,566 |
| Transport Canada | Capital | Airfield Drainage | 2,578,674 | - |
| | | | - | - |
| | | | \$ 2,578,674 | \$ 3,573,514 |

11. Grant-in-kind

Cost allocations recorded by the Fund relate to the utility costs associated with the Airport facilities incurred by the Department of Infrastructure, and recognized as occupancy costs and a grant in kind from the Government. The utilities are based on actual costs to the Department of Infrastructure.

12. Budget information

The budget figures are from the 2022-2023 Main Estimate approved by the Legislative Assembly of the Northwest Territories

13. Contractual obligations

The Fund has commitments for leases and service agreements that will require payment in future years. As at March 31, 2023 the commitments amounted to \$3,864,699. The annual payments for these commitments are as follows:

| | 2024 | 2025 | 2026 | 2027 |
|-------------------|--------------|--------------|------------|-----------|
| Service contracts | \$ 1,872,609 | \$ 1,525,678 | \$ 408,148 | \$ 58,264 |

Yellowknife Airport Revolving Fund

Notes to the Financial Statements

March 31, 2023

14. Contractual rights

Contractual rights are rights to economic resources arising from contracts or agreements that will result in revenues and assets in the future. The Fund's contractual rights arise because of contracts entered into for leases and licenses. The contractual rights of the Fund are as follows:

| | 2024 | 2025 | 2026 | 2027 | 2028 and thereafter |
|----------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Leases | \$ 3,040,573 | \$ 2,644,913 | \$ 2,202,330 | \$ 2,140,057 | \$ 20,584,760 |
| Licenses | 327,556 | 189,986 | 143,324 | 130,214 | 559,214 |
| | \$ 3,368,129 | \$ 2,834,899 | \$ 2,345,654 | \$ 2,270,271 | \$ 21,143,974 |

15. Revenue by object

The following is a summary of aeronautical and non-aeronautical revenues by object:

| For the year ended March 31, | Budget | 2023 | 2022 |
|------------------------------|----------------------|---------------------|---------------------|
| Concession fees | \$ 430,000 | \$ 190,034 | \$ 134,818 |
| Aeronautical | 7,944,000 | 6,021,912 | 4,093,631 |
| Leases | 2,886,000 | 2,606,877 | 2,293,509 |
| Parking | 40,000 | 286,747 | 18,145 |
| Recoveries | - | 211,084 | 438,802 |
| Other | - | 14,282 | 7,290 |
| | \$ 11,300,000 | \$ 9,330,936 | \$ 6,986,195 |

16. Expenses by object

| For the year ended March 31, | Budget | 2023 | 2022 |
|--------------------------------|----------------------|----------------------|---------------------|
| Amortization | \$ 2,703,000 | \$ 2,575,438 | \$ 2,112,824 |
| Bad debts (recovery) | 10,000 | - | - |
| Computer hardware and software | 225,000 | 203,914 | 226,874 |
| Contract services | 1,800,000 | 1,608,895 | 1,551,354 |
| Fees and payments | 40,000 | 13,912 | 21,572 |
| Materials and supplies | 600,000 | 783,659 | 516,739 |
| Purchased services | 60,000 | 71,790 | 60,563 |
| Travel | 30,000 | 5,112 | 286 |
| Utilities | 130,000 | 209,720 | 159,280 |
| Salaries and benefits | 4,800,000 | 4,952,413 | 4,918,932 |
| | \$ 10,398,000 | \$ 10,424,853 | \$ 9,568,424 |

Yellowknife Airport Revolving Fund

Notes to the Financial Statements

March 31, 2023

17. Risk management

The fund is exposed to credit and liquidity risks from its financial instruments. Qualitative and quantitative analysis of the significant risks from the Fund's financial instruments is provided below

(a) Credit risk

Credit risk is the risk of financial loss to the Fund if a debtor fails to make payments of interest and principal when due. The Fund is exposed to this risk relating to its accounts receivable and due from the Government of the Northwest Territories.

The Fund's maximum exposure to credit risk is represented by the financial assets balance for a total of \$16,009,597 (2022 - \$12,081,123). Accounts receivable are due from various corporations. Credit risk related to accounts receivable is mitigated by internal controls as well as policies and oversight over arrears for ultimate collection. At March 31, 2023, the accounts receivable aging profile is as follows:

| | 0-30 days | 31-60 days | 61-90 days | Over 90 days | Total |
|---------------------|--------------|------------|------------|--------------|--------------|
| Accounts receivable | \$ 2,231,557 | \$ 122,598 | \$ - | \$ 65,204 | \$ 2,419,359 |

The Fund's management has determined that a portion of account receivable is impaired. Management's assessment was based on specific identification and age of receivables. The portion impaired is \$16,373 (2022 - \$100,313).

Management believes the risk exposure related to amounts due from the Government of the Northwest Territories is minimal given the Government's stability and strong credit worthiness.

Concentration of credit risk

Concentration of credit risk is the risk that a customer(s) has a significant portion of the total accounts receivable balance and thus there is a higher risk to the Fund in the event of default. The Fund does have concentration risk. At March 31, 2023, receivables two (2022 - two) customers comprise 55% (2022 - 51%) of the total outstanding accounts receivable. The Fund reduces this risk by monitoring overdue balances. The Fund also has concentration risk related to the amount due from the Government of Northwest Territories, which is stable and credit worthy, as stated above.

The Fund derives a substantial portion of its revenues from airlines through airfield and passenger processing fees and through airlines' collection of airport improvement fees on its behalf. The air transportation traffic that drives these revenues is from inter-territorial, domestic and cargo traffic from multiple airlines. Due to this diversification, the concentration risk is considered minimal.

(b) Liquidity risk

Liquidity risk is the risk that the Fund will not be able to meet all cash flow obligations as they come due. The Fund mitigates this risk by monitoring cash activities and expected outflows through budgeting and maintaining an adequate amount of cash to cover unexpected outflows.

The Fund's maximum exposure to liquidity risk is represented by financial liabilities totaling \$600,720 (2022 - \$593,380). Financial liabilities consist of accounts payable and accrued liabilities. All of the Fund's financial assets and financial liabilities as at March 31, 2023 mature within the next six months.

The Fund has disclosed future financial liabilities and commitments in Note 13.

Yellowknife Airport Revolving Fund

SCHEDULE 1

Schedule of Tangible Capital Assets

March 31, 2023

| | Buildings | Fuel Tanks | Machinery, Equipment and Vehicles | Water & sewer Works | Airstrips | Work-In- Progress | 2023 | 2022 |
|---|----------------------|-------------------|---|---------------------------|----------------------|----------------------|----------------------|----------------------|
| Cost | | | | | | | | |
| Balance, beginning of the year | \$ 29,938,383 | \$ 109,924 | \$ 9,457,168 | \$ 453,919 | \$ 10,553,808 | \$ 1,324,041 | \$ 51,837,243 | \$ 45,451,859 |
| Add: additions during the year | - | - | 1,137,042 | - | 1,075,677 | - | 2,212,719 | 6,385,384 |
| Add: transfers to tangible capital assets | - | - | - | - | 1,244,421 | (1,244,421) | - | - |
| Balance, end of year | 29,938,383 | 109,924 | 10,594,210 | 453,919 | 12,873,906 | 79,620 | 54,049,962 | 51,837,243 |
| Accumulated amortization | | | | | | | | |
| Balance, beginning of the year | 4,668,222 | 3,664 | 2,042,449 | 119,979 | 2,072,452 | - | 8,906,765 | 6,808,020 |
| Add: amortization | 1,198,358 | 3,664 | 757,749 | 23,996 | 591,671 | - | 2,575,438 | 2,112,824 |
| Less: adjustment | - | - | - | - | - | - | - | (14,079) |
| Balance, end of year | 5,866,580 | 7,328 | 2,800,198 | 143,975 | 2,664,123 | - | 11,482,203 | 8,906,765 |
| Net book value | \$ 24,071,803 | \$ 102,596 | \$ 7,794,012 | \$ 309,944 | \$ 10,209,783 | \$ 79,620 | \$ 42,567,760 | \$ 42,930,478 |

Environment Fund

Financial Statements

March 31, 2023

Environment Fund

Financial Statements

March 31, 2023


| | Page |
|--|-------------|
| Management Responsibility Statement | 3 |
| Independent Auditors' Report | 4 - 6 |
| Statement of Operations | 7 |
| Statement of Changes in Fund Balances | 8 |
| Statement of Financial Position | 9 |
| Notes to the Financial Statements | 10 - 15 |
| Schedule of Beverage Container Program | 16 |
| Schedule of Electronic Recycling Program | 17 |
| Schedule of Other Programs and Initiatives | 18 |

Management Responsibility Statement

Management is responsible for the reliability, integrity and objectivity of the data in the accompanying financial statement, which has been prepared in accordance with Canadian public sector accounting standards for not-for-profit organizations. Management takes responsibility for the presentation of these financial statements. Where appropriate, the financial statements include estimates and judgments based on careful consideration of the information available to management.

In discharging its responsibility for financial reporting, management maintains and relies on internal control systems and practices, which are designated to provide reasonable assurance that the transactions are authorized, the assets are safeguarded and proper records are maintained. These control systems and practices ensure the orderly conduct of business, the accuracy of the accounting records, reliability of financial information and compliance to legislation governing the Environment Fund.

The auditor provides an independent, objective audit for the purpose of expressing an opinion on the financial statements. The auditor also considers whether the transactions that come to their notice during the course of the audit are, in all significant respects, in accordance with specified legislation.



(for) Erin Kelly, PhD.
Deputy Minister
Department of Environment and Climate Change



Hilda Balsillie
Acting Director, Finance and Capital Planning
Department of Environment and Climate Change

June 29, 2023

Independent Auditors' Report

To the Minister of Environment Fund

Qualified Opinion

We have audited the financial statements of the Environment Fund, which comprise the statement of financial position as at March 31, 2023, and the statements of operations and changes in fund balances for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion section of our report, the financial statements present fairly, in all material respects, the financial position of the Environment Fund as at March 31, 2023 and the results of its operations and changes in fund balances for the year then ended in accordance with Canadian public sector accounting standards for government not-for-profits.

Basis for Qualified Opinion

The Environment Fund relies on reports prepared by distributors, processing centres and depots for the recording of beverage container program fee revenues \$6,003,039 (2022 - \$6,076,740), depot handling fees \$846,341 (2022 - \$906,792), processing fees \$479,176 (2022 - \$653,854) and refundable deposits \$2,401,953 (2022 - \$2,380,022). The reports provided by distributors, processing centres and depots are not independently verifiable, and consequently, our review of these accounts was limited to the amounts reported on the filed claims. As a result we are unable to determine if adjustments would be required to revenues or expenses for the years ended March 31, 2023 and 2022, accounts receivable, accounts payable or fund balances as at March 31, 2023 and 2022.

The Environment Fund includes a liability for unredeemed containers in the amount of \$898,325 (2022 - \$911,511) that is derived from 15% of total beverage container program fees. The 15% could not be independently verified, and consequently, our review of this liability was limited to the value provided by management. As a result, we are unable to determine if adjustments would be required to the liability for the years ended March 31, 2023 and 2022.

Wages and benefits of \$1,047,725 (2022 - \$1,189,831) were paid to employees of the Fund and are administered by the Government of the Northwest Territories and are audited as part of the Government of the Northwest Territories' audit. Our audit scope was limited as we did not audit the components of wages and benefits expenses and related balances. Accordingly, we were not able to determine whether any adjustments might be necessary to wages and benefits expenses for the years ended March 31, 2023 and 2022, liabilities and fund balances as at March 31, 2023 and 2022.

Our audit opinion on the financial statements for the year ended March 31, 2022 was modified accordingly because of the possible effects of these limitations in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Fund in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Independent Auditors' Report (continued)

Other Matter

Management is responsible for the other information. The other information comprises the annual report. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Fund's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Fund or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Fund's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ◆ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ◆ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control.
- ◆ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Independent Auditors' Report (continued)

- ◆ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Fund's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Fund to cease to continue as a going concern.
- ◆ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Crowe MacKay LLP

**Yellowknife, Canada
June 29, 2023**

Chartered Professional Accountants

Environment Fund

Statement of Operations

| For the year ended March 31, | 2023 | 2022 |
|---|---------------------|--------------|
| Revenues | | |
| Beverage Container Program (schedule 1) | \$ 6,879,795 | \$ 6,448,470 |
| Electronic Recycling Program (schedule 2) | 216,655 | 271,757 |
| Other Programs and Initiatives (schedule 3) | 434,391 | 684,105 |
| | 7,530,841 | 7,404,332 |
| Expenses | | |
| Beverage Container Program (schedule 1) | 5,191,502 | 5,333,415 |
| Electronic Recycling Program (schedule 2) | 271,702 | 304,229 |
| Other Programs and Initiatives (schedule 3) | 734,203 | 1,045,987 |
| | 6,197,407 | 6,683,631 |
| Excess of revenues over expenses | \$ 1,333,434 | \$ 720,701 |

Environment Fund

Statement of Changes in Fund Balances

For the year ended March 31, 2023

| | Unrestricted | Equipment replacement reserve | Total 2023 | Total 2022 |
|-----------------------------------|---------------------|-------------------------------------|---------------------|---------------|
| Balance, beginning of year | \$ 6,990,448 | \$ 484,471 | \$ 7,474,919 | \$ 6,754,218 |
| Excess of revenues over expenses | 1,333,434 | - | 1,333,434 | 720,701 |
| Transfer to reserve (Note 3c) | (30,396) | 30,396 | - | - |
| Balance, end of year | \$ 8,293,486 | \$ 514,867 | \$ 8,808,353 | \$ 7,474,919 |

Environment Fund

Statement of Financial Position

March 31, 2023 2022

Assets

| | | |
|----------------------------|----------------------|---------------------|
| Accounts receivable | \$ 1,059,129 | \$ 806,770 |
| Due from Treasury (note 5) | 9,003,106 | 8,317,443 |
| Loan receivable | - | 6,122 |
| | \$ 10,062,235 | \$ 9,130,335 |

Liabilities

| | | |
|--|------------------|------------------|
| Accounts payable and accrued liabilities | \$ 355,557 | \$ 743,905 |
| Unredeemed container liability (note 6) | 898,325 | 911,511 |
| | 1,253,882 | 1,655,416 |

Fund balances

| | | |
|-------------------------------|----------------------|---------------------|
| Unrestricted | 8,293,486 | 6,990,448 |
| Equipment replacement reserve | 514,867 | 484,471 |
| | 8,808,353 | 7,474,919 |
| | \$ 10,062,235 | \$ 9,130,335 |

Approved on behalf of the Board:



(for) Deputy Minister



Acting Director, Finance and Capital Planning

Environment Fund

Notes to the Financial Statements

March 31, 2023

1. Nature of operations

The Environment Fund ("the Fund") contains all fees and surcharges collected from programs established under the authority of the *Waste Reduction and Recovery Act* ("the Act") of the Northwest Territories. The Act was enacted in October 2003 during the 6th session of the 16th Legislative Assembly. The Act came into force in July 2005 with the establishment of the Fund.

The financial assets of the Fund may be used to pay for:

- the establishment, operation and evaluation of programs in respect of the reduction or recovery of waste
- education programs related to the reduction or recovery of waste
- research and development activities related to the reduction or recovery of waste
- the appropriate disposal of a designated or prohibited material as waste
- expenses associated with the work of the advisory committee established by the Minister
- to provide advice and assistance relating to the establishment of programs and operation of programs in respect of the reduction and recovery of waste
- other costs associated with programs, initiatives, or activities in respect of the reduction or recovery of waste

Environment Fund Programs

The Beverage Container Program, which came into effect November 1, 2005, is one of three established programs operating within the Environment Fund. Administration of this program rests with the Chief Environmental Protection Officer appointed under the *Environmental Protection Act*.

The Single Use Retail Bag Program, which came into effect January 15, 2010, is the second of three established programs operating within the Environment Fund. Administration of this program rests with the Chief Environmental Protection Officer appointed under the *Environmental Protection Act*.

The Electronics Recycling Program, which came into effect on February 1, 2016, is the third of three established programs operating within the Environment Fund. Administration of this program rests with the Chief Environmental Protection Officer appointed under the *Environmental Protection Act*.

The Department of Environment and Climate Change advised it will be examining other waste reduction and recovery programs that could, in the future, become part of the Fund.

Effective April 1, 2023 the Department of Environment and Natural Resources merged with the Department of Lands to form the Department of Environment and Climate Change.

Environment Fund

Notes to the Financial Statements

March 31, 2023

2. Change in accounting policy

Section PS 3280, Asset Retirement Obligations, was issued by the Public Sector Accounting Standards Board (PSAB or the "Board") August 2018. It is effective for fiscal years beginning on or after April 1, 2022. The standard provides guidance on how to account for and report a liability for asset retirement obligations ("AROs"). The adoption of this new standard had no impact on the financial statements.

3. Significant accounting policies

The financial statements are prepared by management in accordance with Canadian public sector accounting standards for government not-for-profits.

The significant accounting policies used are as follows:

(a) Revenue recognition

Beverage Container Program revenue, Single-use Retail Bag Program, and Electronics Recycling Program revenue is recognized when beverage containers, single use retail bags or electronics are sold by distributors to retailers. Recoveries and salvage revenue from recycled materials are recognized when cash is received or receivable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the Statement of Operations as the stipulation liabilities are settled.

Interest revenue is recognized as it is earned.

(b) Capital assets

The capital assets managed by the Fund are not included in these financial statements as they are not capital assets of the Fund.

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard.

As the Government of the Northwest Territories owns the assets of the Fund, it also accepts responsibility for any contaminated sites. As a result, the Fund does not record any liabilities associated with contaminated sites or their remediation. Asset retirement obligations are the responsibility of the Department of Environment and Climate Change.

(c) Reserve funds

Restrictions have been placed on surplus to reserve funds for future operations:

This reserve was approved by the Government of the Northwest Territories to be set up for future capital equipment purchases/replacement. The Equipment replacement reserve is equal to 1/10 of the cost of capital equipment, including capital equipment purchased with start-up funds, has been reserved annually for future replacements of capital equipment. The 2023 transfer is \$30,396 (2022 - \$30,396).

Environment Fund

Notes to the Financial Statements

March 31, 2023

3. Significant accounting policies (continued)

(d) Contributed services

The Department of Environment and Climate Change maintains the accounts of the Fund. The costs associated with administering and maintaining the accounts are not reflected in these financial statements as they are reported on in the consolidated financial statements of the Government of the Northwest Territories.

(e) Start-up funding

The Department of Environment and Climate Change received \$1,143,000 in start-up funding from the Government of the Northwest Territories to cover the costs of implementing the Beverage Container Program. The start-up costs, which were incurred before the Beverage Container Program came into force on November 1, 2005, are not reflected in the financial statements as they are reported on in the consolidated financial statements of the Government of the Northwest Territories.

(f) Cash flow statement

As the Fund does not maintain a bank account, but rather receives working capital advances and finances accounts receivable and operating expenses through the Government's Consolidated Revenue Fund (the "CRF"); as a result a Statement of Cash Flows has not been presented.

(g) Financial instruments

The Fund classifies its financial instruments at cost or amortized cost. The Fund's accounting policy for this financial instrument category is as follows:

This category includes accounts receivable, loans receivable, due from treasury, accounts payable and accrued liabilities, and unredeemed container liability. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instruments.

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the Statement of Operations.

(h) Related party transactions

The transactions with related parties are carried out in the normal course of operations. Expenses and revenues were measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties. Payables and receivables were measured at cost, determined using their undiscounted cash flows. No differences resulted from these transactions.

Environment Fund

Notes to the Financial Statements

March 31, 2023

3. Significant accounting policies (continued)

(i) Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the balance sheet date and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates. Estimates include allowance for doubtful accounts, accrued liabilities and the unredeemed container liability.

4. Future accounting changes

Revenue, Section PS 3400

This new section established standards on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations and transactions that do not have performance obligations.

This Section is effective for fiscal periods beginning on or after April 1, 2023. Earlier adoption is permitted. The impact of the transition to these accounting standards is being reviewed by management.

5. Due from Treasury

The Fund is a special purpose fund as defined in subsection 1(1) of the *Financial Administration Act* that forms part of the Government of the Northwest Territories Consolidated Revenue Fund.

In April 2006, the Fund joined the Government of the Northwest Territories investment pool, which consolidates and invests the cash balances for all participants. The monies for these investments flow out of the CRF and do not affect the cash balances of the participants. The investment pool revenues are prorated and allocated to the participants.

6. Unredeemed container liability

The unredeemed container liability is an amount that is equal to 15% (2022 - 15%) of the beverage container surcharges of the current year. It has been recognized to cover the future redemption of containers that are currently in circulation. This liability has been disclosed in accordance with the *Waste Reduction and Recovery Act*.

Environment Fund

Notes to the Financial Statements

March 31, 2023

7. Related party transactions

The Fund is related in terms of common control of all Government of the Northwest Territories departments, agencies and Crown Corporations. The Fund receives human resource management, legal services and risk management from the Government of the Northwest Territories without charge. The Fund also receives management services from the Department of Environment and Climate Change, as outlined in Note 3 (d).

The Fund entered into transactions with the following entities subject to common control:

NWT Liquor Commission
Government of the Northwest Territories - Human Resources
Marine Transportation Services
École Sir John Franklin High School
Chief T'Seleye School

| | <u>2023</u> | <u>2022</u> |
|---|---------------------|---------------------|
| Revenue | | |
| NWT Liquor Commission - Beverage container program fees | <u>\$ 1,928,641</u> | <u>\$ 1,990,693</u> |
| Government of the Northwest Territories - Human Resources - Payroll | <u>\$ 1,047,725</u> | <u>\$ 1,189,831</u> |
| Chief T'Seleye School - Grants and contributions | <u>10,348</u> | <u>10,423</u> |
| École Sir John Franklin High School - Grants and contributions | <u>7,072</u> | <u>-</u> |
| Marine Transportation Services - Freight | <u>57,333</u> | <u>37,700</u> |
| | <u>\$ 1,122,478</u> | <u>\$ 1,237,954</u> |
| | <u>2023</u> | <u>2022</u> |
| Accounts receivable | | |
| NWT Liquor Commission | <u>\$ 279,424</u> | <u>\$ 157,753</u> |
| Accounts payable and accrued liabilities | | |
| École Sir John Franklin High School | <u>\$ 786</u> | <u>\$ -</u> |
| Chief T'Seleye School | <u>873</u> | <u>-</u> |
| | <u>\$ 1,659</u> | <u>\$ -</u> |

Environment Fund

Notes to the Financial Statements

March 31, 2023

8. Financial instruments

Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The required disclosures provide information that assists users of financial statements in assessing the extent of risk related to financial instruments.

(a) Credit risk

Credit risk is the risk of financial loss to the Fund if a debtor fails to make payments of interest and principal when they become due.

The Fund is exposed to this risk relating to its accounts receivable, loans receivable, and due from Treasury. Accounts receivable are amounts due from government agencies and participating retailers of the Beverage Container Program. Credit risk related to accounts receivable is mitigated by internal controls as well policies and oversight over arrears for ultimate collection. Management has determined that no accounts receivable required impairment. Credit risk related to due from Treasury is mitigated by fiscal policy set by the Government of the Northwest Territories which includes a yearly budget.

The Fund's maximum exposure to credit risk is represented by the financial assets for a total of \$10,062,235 (2022 - \$9,124,213). All financial assets are considered current except for the loan receivable. The risk has not changed from prior year.

(b) Concentration of credit risk

Concentration of credit risk is the risk that a customer has more than ten percent of the total accounts receivable balance and thus there is a higher risk to the business in the event of a default by one of these customers. The Fund does have a concentration of credit risk.

Concentrations of credit risk relates to groups of counterparties that have similar economic or industry characteristics that cause their ability to meet contractual obligations to be similarly affected by changes in economic or other conditions.

At March 31, 2023 receivables from 3 (2022- 3) customers comprised approximately 65% (2022 - 48%) of the total outstanding receivables. The Fund reduces this risk by regularly assessing the credit risk associated with these accounts.

(c) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Fund's interest-bearing financial instruments includes the Due from Treasury, with interest rates set by the Government of the Northwest - Department of Finance, Investment pool described in note 5.

Environment Fund

Schedules to the Financial Statements

For the year ended March 31,

Schedule of Beverage Container Program

Schedule 1

| | 2023 | 2022 |
|---|---------------------|---------------------|
| Revenues | | |
| Beverage container program fees | \$ 6,003,039 | \$ 6,076,740 |
| Salvage | 574,321 | 312,916 |
| Interest revenue | 288,625 | 57,553 |
| Recoveries | 13,810 | 1,261 |
| | 6,879,795 | 6,448,470 |
| Expenses | | |
| Advertising and promotion | 6,737 | - |
| Contract service - satellite depot | 57,694 | 58,855 |
| Depot handling fees | 846,341 | 906,792 |
| Equipment, supplies and maintenance | 215,664 | 206,356 |
| Freight | 387,563 | 374,001 |
| Grants and contributions | 117,933 | 86,390 |
| Insurance | 19,382 | 21,003 |
| Office and software | 9,010 | 8,508 |
| Processing centre handling fees | 479,176 | 653,854 |
| Processing centre salvage | 114,199 | 63,286 |
| Professional fees | - | 34,191 |
| Quality control fees | 24,750 | 41,044 |
| Refundable deposit fees | 2,401,953 | 2,380,022 |
| Storage | 57,450 | 60,200 |
| Travel and training | 36,352 | 1,551 |
| Wages and benefits | 417,298 | 437,362 |
| | 5,191,502 | 5,333,415 |
| Excess of revenues over expenses | \$ 1,688,293 | \$ 1,115,055 |

Environment Fund

Schedules to the Financial Statements

For the year ended March 31,

Schedule of Electronic Recycling Program

Schedule 2

| | 2023 | 2022 |
|---|--------------------|--------------------|
| Revenues | | |
| Electronic recycling program fees | \$ 216,655 | \$ 271,757 |
| Expenses | | |
| Advertising and promotion | 675 | 5,160 |
| Contract service - satellite depot | - | 2,500 |
| Depot, processing centre and recycling fees | 100,052 | 109,197 |
| Equipment, supplies and maintenance | 85 | 1,150 |
| Freight | 21,318 | 18,470 |
| Professional fees | 36,195 | 36,777 |
| Storage | 5,600 | 6,000 |
| Travel and training | 1,168 | - |
| Wages and benefits | 106,609 | 124,975 |
| | 271,702 | 304,229 |
| Deficiency of revenues over expenses | \$ (55,047) | \$ (32,472) |

Environment Fund

Schedules to the Financial Statements

For the year ended March 31,

Schedule of Other Programs and Initiatives

Schedule 3

| | 2023 | 2022 |
|--|--------------|--------------|
| Revenues | | |
| Single-use retail bag program fees | \$ 434,391 | \$ 684,105 |
| Expenses | | |
| Advertising and promotion | 4,052 | 17,544 |
| Grants and contributions | 106,713 | 220,091 |
| Contract services - satellite depot | 28,437 | 25,699 |
| Office | 5,513 | 21,600 |
| Professional fees | 54,295 | 132,079 |
| Travel and training | 11,377 | 1,480 |
| Wages and benefits - Single-use retail bag program | 119,314 | 82,669 |
| Wages and benefits - Policy development | 370,005 | 498,822 |
| Wages and benefits - Waste reduction and recycling | 34,497 | 46,003 |
| | 734,203 | 1,045,987 |
| Deficiency of revenues over expenses | \$ (299,812) | \$ (361,882) |

**LEGISLATIVE ASSEMBLY
RETIRING ALLOWANCE FUND
Yellowknife, NT**

FINANCIAL STATEMENTS
For the Year Ended March 31, 2023

TABLE OF CONTENTS

| | |
|---|--------|
| Managements' Responsibility for Financial Reporting | |
| Independent Auditors' Report | |
| Statement of Financial Position | 1 |
| Statement of Changes in Net Assets Available for Benefits | 2 |
| Statement of Changes in Pension Obligations | 3 |
| Notes to the Financial Statements | 4 - 14 |



MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

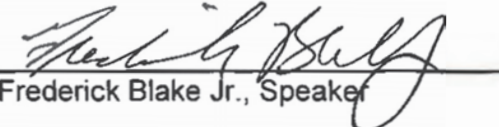
The accompanying financial statements have been prepared by management, which is responsible for the reliability, integrity and objectivity of the information provided. They have been prepared in accordance with Canadian accounting standards for pension plans. Where necessary the statements include amounts that are based on informed judgements and estimates by management, giving appropriate consideration to reasonable limits of materiality.

In discharging its responsibility for the integrity and fairness of the financial statements and for the accounting systems from which they are derived, management maintains the necessary system of internal controls designed to provide assurance that transactions are authorized, assets are safeguarded and proper records are maintained. These controls include quality standards in hiring and training employees, written policies and procedures manuals, and accountability for performance within appropriate and well-defined areas of responsibility. The Board's management recognizes its responsibility for conducting the Fund's affairs in accordance with the requirements of applicable laws and sound business principles, and for maintaining standards of conduct that are appropriate.

The Accounting firm of Ashton Chartered Accountants has provided an independent objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian accounting standards for pension plans. The auditor also considers whether the transactions that come to his notice in the course of this audit are, in all significant respects, in accordance with specified legislation and directives from the NWT Legislative Assembly.

Aon Hewitt, an independent firm of consulting actuaries, has been engaged to provide an opinion on the adequacy and appropriateness of actuarial valuations of accrued pension benefits of the board.

On behalf of the Board of Management:


Frederick Blake Jr., Speaker


Glen Rutland, Clerk

September 25, 2023

INDEPENDENT AUDITORS' REPORT

To the Members of Legislative Assembly Retiring Allowance Fund

Opinion

We have audited the financial statements of Legislative Assembly Retiring Allowance Fund (the Fund), which comprise the statement of financial position as at March 31, 2023, and the statements of changes in net assets available for benefits and changes in pension obligations for the year then ended, and notes to the financial statements, including a summary of significant accounting policies. In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Fund as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting standards for pension plans.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Fund in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian generally accepted accounting standards for pension plans, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Fund's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Fund or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Fund's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

(continues)

Independent Auditor's Report to the Members of Legislative Assembly Retiring Allowance Fund
(continued)

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Fund's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Fund to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.




**LEGISLATIVE ASSEMBLY RETIRING
ALLOWANCE FUND**


STATEMENT OF FINANCIAL POSITION
March 31, 2023

| | <u>2023</u> | <u>2022</u> |
|---|----------------------|----------------------|
| ASSETS | | |
| CURRENT | | |
| Accounts Receivable (Note 3) | \$ 35,894 | \$ 16,643 |
| Accrued Interest Income | <u>-</u> | <u>18,502</u> |
| | 35,894 | 35,145 |
| INVESTMENTS (Note 4) | <u>23,250,267</u> | <u>23,968,061</u> |
| | <u>\$ 23,286,161</u> | <u>\$ 24,003,206</u> |
| LIABILITIES | | |
| CURRENT | | |
| Accounts Payable | <u>\$ 52,511</u> | <u>\$ 37,053</u> |
| NET ASSETS AVAILABLE FOR BENEFITS per page 2 | 23,233,650 | 23,966,153 |
| PENSION OBLIGATIONS per page 3 (Note 5) | <u>18,566,700</u> | <u>19,948,300</u> |
| PENSION PLAN FUND SURPLUS | <u>4,666,950</u> | <u>4,017,853</u> |

APPROVED



Speaker



Clerk

**LEGISLATIVE ASSEMBLY
RETIRING ALLOWANCE FUND**

STATEMENT OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS
For the Year Ended March 31, 2023

| | <u>2023</u> | <u>2022</u> |
|---|----------------------|----------------------|
| INCREASE IN ASSETS | | |
| Contributions: | | |
| Members | 236,162 | 224,854 |
| Government of the NWT | 856,000 | 856,000 |
| In-Kind Contributions | <u>8,500</u> | <u>7,500</u> |
| | <u>1,100,662</u> | <u>1,088,354</u> |
| Investment Income: | | |
| Interest | 534,177 | 325,776 |
| Dividends | 305,581 | 259,104 |
| Gain on Sale of Investments | <u>781,238</u> | <u>1,687,947</u> |
| | 1,620,996 | 2,272,827 |
| Current Period Change in Fair Values of Investments | <u>(2,098,658)</u> | <u>(1,734,036)</u> |
| Net Investment Income (Loss) | <u>(477,662)</u> | <u>538,791</u> |
| Total Increase in Assets | <u>623,000</u> | <u>1,627,145</u> |
| DECREASE IN ASSETS | | |
| Benefits | | |
| Pension Payments | 1,074,910 | 1,054,627 |
| Termination/Lump sum Payments | <u>115,764</u> | <u>22,974</u> |
| Total Benefits | <u>1,190,674</u> | <u>1,077,601</u> |
| Administrative | | |
| Actuary Fees | 34,537 | 24,396 |
| Audit Fees | 8,500 | 7,500 |
| Investment Management Fees | 84,772 | 78,448 |
| Meeting Travel & Accommodation | 13,456 | - |
| Trustee Fees | <u>23,564</u> | <u>25,867</u> |
| Total Administrative | <u>164,829</u> | <u>136,211</u> |
| Total Decrease in Assets | <u>1,355,503</u> | <u>1,213,812</u> |
| INCREASE (DECREASE) IN NET ASSETS AVAILABLE FOR BENEFITS | \$ (732,503) | \$ 413,333 |
| NET ASSETS AVAILABLE FOR BENEFITS | | |
| BEGINNING OF YEAR | <u>23,966,153</u> | <u>23,552,820</u> |
| END OF YEAR | <u>\$ 23,233,650</u> | <u>\$ 23,966,153</u> |

**LEGISLATIVE ASSEMBLY
RETIRING ALLOWANCE FUND**

STATEMENT OF CHANGES IN PENSION OBLIGATIONS
For the Year Ended March 31, 2023

| | <u>2023</u> | <u>2022</u> |
|---|-----------------------------|-----------------------------|
| INCREASE IN PENSION OBLIGATIONS | | |
| Interest Accrued on Benefits | \$ 890,000 | \$ 863,000 |
| Benefits Accrued | 868,000 | 849,000 |
| Experience Loss | <u>-</u> | <u>-</u> |
| | <u>1,758,000</u> | <u>1,712,000</u> |
| DECREASE IN PENSION OBLIGATIONS | | |
| Benefits Paid | \$ 1,188,000 | \$ 1,070,000 |
| Experience Gains | <u>1,951,600</u> | <u>-</u> |
| | <u>3,139,600</u> | <u>1,070,000</u> |
| INCREASE (DECREASE) IN PENSION OBLIGATIONS | 642,000 | (1,381,600) |
| PENSION OBLIGATIONS, BEGINNING OF YEAR | <u>19,948,300</u> | <u>19,306,300</u> |
| PENSION OBLIGATIONS, END OF YEAR | <u>\$ 18,566,700</u> | <u>\$ 19,948,300</u> |
| AS REPRESENTED BY | | |
| Active Members | \$ 4,633,900 | \$ 4,375,100 |
| Pensioners & Terminated Members | <u>13,932,800</u> | <u>15,573,200</u> |
| | <u>\$ 18,566,700</u> | <u>\$ 19,948,300</u> |

**LEGISLATIVE ASSEMBLY
RETIRING ALLOWANCE FUND**

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended March 31, 2023

1. DESCRIPTION OF PLAN

a) General

The Fund was established pursuant to the Legislative Assembly Retiring Allowances Act (NWT) and is administered by the Board of Management. The Act provides retiring allowances on a contributory, defined benefit basis to Members of the Legislative Assembly of the Northwest Territories who have been Members at any time for six or more years prior to October 16, 1995 or four or more years after October 16, 1995, commencing March 10, 1975, the date of the first fully elected Legislative Assembly.

b) The following description of the Legislative Assembly Retiring Allowance Plan is a summary only. For more complete information, reference should be made to the Plan agreement.

1) Funding Policy

The Legislative Assembly Retiring Allowance (NWT) Act requires that the plan sponsor, the Government of the Northwest Territories, must fund the benefits determined under the Plan. The determination of the value of these benefits is made on the basis of an actuarial valuation for the fund that must be completed no less frequently than as of the day on which each general election is held.

The Legislative Assembly Retiring Allowances Act (NWT) requires Plan members to contribute 6.5% of their pensionable remuneration and earnings to the Plan. Employer contributions required are equal to the amount certified by the Actuary as being necessary to fully fund the benefits accruing under the Plan, less the amount of required employee contributions. Any surplus existing in the Plan may be used to reduce the required employer contributions. Any deficit existing in the Plan must be specifically funded in accordance with the requirements of the Pension Benefits Standards Act.

2) Normal Retirement Age

a. Service Prior to 1992

Age 55

b. Service After 1991

The earliest of:

- age 60
- 30 years of service
- age plus service equals 80

**LEGISLATIVE ASSEMBLY
RETIRING ALLOWANCE FUND**

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended March 31, 2023

1. DESCRIPTION OF PLAN - cont'd

3) Retirement Pension

Two percent of the average best total earnings over four years multiplied by Credited Services as a Member

Note that prior to the amendment in 2011, the retirement pension was determined as follows:

Two percent of the average best earnings over four years as an MLA multiplied by Credited Services as an MLA.

PLUS

2% of the average best earnings over four consecutive years in that capacity of Minister, Speaker or Chairperson multiplied by Credited Service for each position. A position must be held for at least one year for a pension to be paid, and the pension for each position is calculated separately.

4) Early Retirement

A member may retire at any time upon ceasing to be a member of the Assembly. A Member retiring prior to Normal Retirement Age shall receive:

a. Service prior to 1992

A pension which is actuarially equivalent to the pension calculated as if the member was 55.

b. Service after 1991.

A pension which is reduced by .25% for each month a member retires before the Normal Retirement Age.

5) Late Retirement

Up to age 71.

6) Maximum Allowance

For benefits earned after 1991, the annual retirement pension payable shall not exceed the lesser of:

a. the defined limit as prescribed under the Income Tax Act of Canada for the year in which the pension commences, times the years of credited service after 1991;

b. 2% of the average annual indexed pensionable remuneration, times the years of credited service after 1991.

**LEGISLATIVE ASSEMBLY
RETIRING ALLOWANCE FUND**

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended March 31, 2023

1. DESCRIPTION OF PLAN - cont'd

7) Form of Pension

a. Service Prior to 1992

The normal form of payment is a joint and 75% survivor pension reducing on the death of the Member.

Each dependent will receive a pension of 10% of the retirement pension (to a maximum total of 25%) if the spouse survives. If there is no surviving spouse, a benefit of 25% of the retirement pension (to a maximum total of 100%) will be paid to each dependent.

b. Service After 1991

The normal form of payment for service after 1991 is a joint and 66-2/3% survivor pension reducing on the death of the Member with a guarantee of 100% of the first 60 monthly payments in any event.

Each Dependent will receive a pension of 10% of the retirement pension (to a maximum total of 33-1/3%) if the spouse survives. If there is no surviving spouse, a benefit of 100% shall be divided by the number of children for the first 60 monthly payments after the Member's pension commencement and then 25% of the benefit thereafter (to a maximum total of 100%).

8) Increases in Pension

Pensions in pay and deferred pensions are increased every January 1st based on increases in the Consumer Price Index up to the preceding September 30th.

9) Pre-Retirement Death Benefits

If a Member or Former Member dies before retirement and is not eligible to receive a pension, his accumulated contributions with interest will be returned to the beneficiary. If he was eligible to receive a pension, it will be assumed that the Member retired on the day preceding his death and elected the normal form of pension.

10) Withdrawal Benefits

A Member who terminates with four or more years of service or serves at least one full term as a Member of the Assembly is entitled to a retirement pension. All other Members who terminate will receive a lump sum payment of their accumulated contributions with interest.

**LEGISLATIVE ASSEMBLY
RETIRING ALLOWANCE FUND**

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended March 31, 2023

2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements are prepared in accordance with Canadian accounting standards for pension plans. The Significant polices are detailed as follows:

a) Basis of Presentation

These financial statements are prepared on the going concern basis and present the aggregate financial position of the Plan as a separate financial reporting entity independent of the sponsor and plan members. The financial statements are prepared to assist plan members and others in reviewing the activities of the Plan for the fiscal period but they do not portray the funding requirements of the plan or the benefit security of individual plan members. As such, participants may also need to review, amongst other things, actuarial reports, and to take into account the financial health of the sponsor.

b) Investments

Investments for the Pension Fund are measured at fair value and categorized according to the fair value hierarchy using the market approach valuation technique. The Fund determines fair value of investments based on information supplied by the Investment Manager. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date under current market conditions. Transaction costs are expensed as incurred. Investment income is recognized on an accrual basis. The current year change in fair value of investments is the difference between the fair value and the cost of investments at the beginning and end of each year, adjusted for realized gains and losses during the year.

c) Fair Value Hierarchy

The company classifies its financial assets and liabilities at fair value using a fair value hierarchy made up of three levels, according to the inputs used in making the measurements.

Level 1: This level includes assets and liabilities measured at fair value based on unadjusted quoted prices for identical assets and liabilities in an active market that the company can access at the measurement date.

Level 2: This category includes measurements that use, either directly or indirectly, observable inputs other than quoted prices included in level 1. Derivative instruments in this category are measured using models or other standard valuation techniques using observable market data.

Level 3: The measurements in this category depend upon inputs that are less observable, not available or for which observable inputs do not justify most of the instruments' fair value

**LEGISLATIVE ASSEMBLY
RETIRING ALLOWANCE FUND**

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended March 31, 2023

2. SIGNIFICANT ACCOUNTING POLICIES, continued

d) Pension Obligations

Pension obligations of the defined benefit pension plan are measured using the actuarial present value of accrued pension benefits determined by applying best estimate assumptions and the projected benefit method prorated on services. Net assets available for benefits is the difference between the Plan's assets and its liabilities, excluding the accrued pension benefits.

e) Revenue Recognition

Revenue from contributions and investment income are recognized on an accrual basis.

f) Contributed Services

The Fund recognizes in-kind contributions of materials and services in these financial statements, but only when a fair value can be reasonably estimated and when the materials and services are used in the normal course of the Fund's operations and would otherwise have been purchased.

g) Pension Benefits

Pension benefits are shown as expenses in the year of payment.

h) Measurement Uncertainty

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reported period. Actual results may differ from these estimates.

Significant estimates are used in determining pension obligations. The Fund's actual experience may differ significantly from assumptions used in the calculation of the Plan's pension obligations. While best estimates have been used in the valuation of the Plan's actuarial value of accrued benefits, management considers that it is possible, based on existing knowledge, that changes in future conditions in the short term could require a material change in the recognized amounts. Differences between actual results and expectations are disclosed in these financial statements as actuarial gains or losses on Actuarial Benefit Obligations in the Statement of Changes in Pension Obligations in the year when actual results are known.

**LEGISLATIVE ASSEMBLY
RETIRING ALLOWANCE FUND**

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended March 31, 2023

3. ACCOUNTS RECEIVABLE

| | 2023 | 2022 |
|-----------------------------|-----------|-----------|
| Member Contributions | \$ 27,394 | \$ 9,143 |
| In-Kind Contributions- GNWT | 8,500 | 7,500 |
| | \$ 35,894 | \$ 16,643 |

In-kind contributions arise from the payment of audit fees by GNWT on the Fund's behalf and are also included in Accounts Payable and Accrued Liabilities.

These balances, which are unsecured, non-interest bearing, and due on demand, are measured at fair value

4. INVESTMENTS

The Plan's investments are categorized according to the fair value hierarchy as follows:

| | Cost | 2023 Market | Cost | 2022 Market |
|-----------------------------------|---------------|----------------|---------------|----------------|
| Cash & Cash Equivalents | 127,596 | 127,594 | 89,132 | 89,132 |
| Canadian Equity Mutual Funds | 4,063,399 | 4,129,509 | 3,648,522 | 4,329,714 |
| International Equity Mutual Funds | 6,752,056 | 7,335,466 | 7,465,909 | 8,218,315 |
| Temporary Investments | 124,475 | 124,475 | 90,890 | 90,890 |
| Canadian Fixed Income Funds | 13,471,026 | 11,533,223 | 9,475,254 | 8,397,179 |
| Government of Canada Bonds | - | - | 1,957,327 | 2,175,035 |
| Province of Ontario Bonds | - | - | 430,653 | 667,796 |
| | \$ 24,538,552 | \$ 23,250,267 | \$ 23,157,687 | \$ 23,968,061 |

The above listed investments are managed by CIBC Mellon Global Securities and invested by MFS Investment Management Canada Limited and Connor, Clark & Lunn Investment Management Ltd. The investments will not be redeemed in the subsequent period.

**LEGISLATIVE ASSEMBLY
RETIRING ALLOWANCE FUND**

TO THE FINANCIAL STATEMENTS
For the Year Ended March 31, 2023

4. INVESTMENTS, continued

The fair value hierarchy as described in not 2(c) requires the use of observable market inputs whenever such inputs exist. A financial instrument is classified at the lowest level of the hierarchy for which a significant input has been considered in measuring fair value. The total investment portfolio by fair value hierarchy is as follows:

| | <u>2023</u> | <u>2022</u> |
|---------|----------------------|----------------------|
| Level 1 | \$ <u>23,250,267</u> | \$ <u>23,968,061</u> |

5. OBLIGATIONS FOR PENSION BENEFITS

The actuarial present value of accrued pension benefits was determined by Aon Hewitt, a firm of consulting actuaries. Their going concern valuation results are reflected in an extrapolation that was based on their last actuarial valuation conducted as at April 1, 2020.

The data and assumptions used for the March 31, 2023 obligations are the same as those used to determine the Best Estimate going-concern valuation results in the most recent valuations at April 1, 2020.

The actuarial liability and cost of benefits accruing after the valuation date have been determined using the Projected Accrued Benefit (or Unit Credit) Actuarial Cost Method.

The following were the assumptions used in determining the actuarial value of accrued pension benefits. They were developed by reference to expected long term market conditions.

| | <u>2023</u> | <u>2022</u> |
|---|-------------|-------------|
| Valuation Interest Rate (net of expenses) | 4.40% | 4.40% |
| Remuneration Projection Rate | 2.00% | 2.00% |
| Interest Credited on Contributions | 5.20% | 4.40% |
| Inflation Rate | 2.00% | 2.00% |

The actuarial valuation is performed on a going concern basis to determine the funded status and the funding requirements of the pension plan.

The latest actuarial valuation was conducted for the period April 1, 2020 and the related report completed in April 2021. The next actuarial valuation will be completed for April 1, 2024.

As provided by the Actuary, the value of pension benefit obligations as at March 31, 2023 has been obtained using a measurement date of January 31, 2023 by increasing the April 1, 2020 liability by the cost of accruing benefits and interest and subtracting the estimated benefit payments.

**LEGISLATIVE ASSEMBLY
RETIRING ALLOWANCE FUND**

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended March 31, 2023

6. FINANCIAL INSTRUMENTS

The Fund's investments are recorded at fair value based on information provided by the investment manager. Other financial instruments consist of accounts receivable, accrued interest income and accounts payable. The fair value of these other financial instruments approximates their carrying values.

The fair values of investments are exposed to credit, liquidity, and market risks. Asset diversification and investment eligibility requirements serve as a basic risk-management tool for the investment portfolio as a whole. The Fund's investment strategy requires that investments be held in a diversified mix of asset types and also sets out investment eligibility requirements. The diversification of assets serves to lower the variations in the expected return performance of the portfolio. Eligibility requirements serve to ensure that Fund assets, to the extent possible, are not placed at undue levels of risk and can meet the obligations of the Fund as necessary. While the above policies aid in risk management, the Fund's investments and performance remain subject to risks, the extent to which is discussed below:

a) Currency Risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of the changes in foreign exchange rates. The Fund is exposed to currency risk arising from its holdings to investments denominated in foreign currencies, as well as investments that, although not denominated in foreign currencies, have underlying foreign currency exposure. This exposure lies principally within foreign equity funds. The Plan manages these risks through its investment policy, which limits the proportion of foreign assets within the portfolio.

b) Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is composed of interest rate, currency, and other price risk. The extent of market risk exposure is dependent on the nature of the investment.

**LEGISLATIVE ASSEMBLY
RETIRING ALLOWANCE FUND**

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended March 31, 2023

6. FINANCIAL INSTRUMENTS, continued

c) Credit Risk

Credit risk is the risk that a counterparty to a financial contract will fail to discharge its obligations in accordance with agreed-upon terms. The Fund is exposed to credit risk through its investments in money market instruments (excluding cash), and fixed-income securities. The Fund's credit risk on money market instruments and fixed-income securities is managed by setting concentration limits on exposure to any single issuer, as well as by setting minimum credit-rating criteria for investment.

d) Concentration Risk

Concentrations of credit risk exist when a significant proportion of the portfolio is invested in securities subject to credit risk with similar characteristics or subject to similar economic, political, or other conditions. The investment portfolio as a whole is subject to maximum exposure limits and asset allocation targets that are designed to manage exposure to concentrated credit risk.

e) Liquidity Risk

Liquidity risk is the risk that the Fund will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. The Fund's financial liabilities consist of Accounts Payable. These amounts are short term in duration and are set to mature within one year. Liquidity risk is managed through ensuring that sufficient liquid assets are maintained to meet anticipated payments and investment commitments in general. With respect to the Fund's financial liabilities and the actuarial value of accrued pension benefits, management believes that the Fund is not subject to any significant liquidity risk. The actuarial value of accrued pension benefits is not considered a financial liability; however, it is the most significant liability of the Fund in the Statement of Financial Position. The government of Northwest Territories (GNWT), as Plan sponsor, is required to contribute all funds necessary to meet any funding shortfalls of the Plan should they occur.

**LEGISLATIVE ASSEMBLY
RETIRING ALLOWANCE FUND**

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended March 31, 2023

6. FINANCIAL INSTRUMENTS, continued

f) Interest Rate Risk

Interest risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate owing to changes in market interest rates. The Fund is exposed to interest rate risk through its investment holdings in interest-bearing assets. These principally include money market instruments and fixed-income securities. The Fund manages its exposure to interest rate risk through holding a diversified mix of assets, both interest-bearing and non-interest bearing. This approach lowers the impact of variations in overall portfolio performance owing to factors arising from interest rate risk. The fair value of the Fund's assets, specifically the fixed-income securities, is affected by changes in the nominal interest rate. Investments subject to interest rate risk bear fixed rates of interest. Therefore, short-term fluctuations in prevailing interest rates would not normally subject the Fund to fluctuating cash flows. In the event of a sale or redemption prior to maturity, proceeds would be affected by the impact of prevailing interest rates on the fair value of the investment. The actuarial value of accrued pension benefits is not considered a financial instrument; however, these benefits are sensitive to changes in long-term interest rates. The Fund is exposed to interest rate risk because of mismatches between the impacts of interest rates on the actuarial value of accrued pension benefits and their corresponding impact on the investment portfolio as a whole. Given the nature of pension benefits, such risks cannot be eliminated but are addressed through the funding of the Plan and through regular review of the characteristics of the Fund's investment portfolio related to the accrued pension benefit liability.

g) Other Price Risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer or by factors affecting all similar financial instruments traded in the market. The Fund is exposed to other price risk through its holdings in Canadian equities. The Fund manages these risks through maximum proportions of equities in its investment portfolio and through concentration limits on investments in any one issuer, as outlined in the investment policies and procedures. Future cash flows relating to the sale of an investment exposed to other price risk will vary depending on market prices at the time of sale. Concentrations of other price risk exists when a significant portion of the portfolio is invested in equities with similar characteristics or subject to similar economic, market, political, or other conditions.

**LEGISLATIVE ASSEMBLY
RETIRING ALLOWANCE FUND**

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended March 31, 2023

7. CAPITAL MANAGEMENT

The purpose of the Fund is to provide benefits to plan members. As such, when managing capital, the objective is to preserve assets in a manner that provides the Fund with the ability to continue as a going concern, to have sufficient assets to meet future obligations for benefits and to have sufficient liquidity to meet all benefit and expense payments. The capital of the Fund consists of its surplus. Excluding the impact of investment income, the Fund is financed through member contributions. The surplus represents the difference between the net assets available for benefits and the actuarially determined accrued pension benefits on a going-concern basis. Actuarial valuations, which aid in the determination of the extent of the Fund's capital, are performed every four years following the general election. Surpluses, as well as other relevant aspects of the Plan, are managed in order to comply with the externally imposed requirements of the Income Tax Act and the PBSA.

As at March 31, 2023, the Plan is not in violation of any externally imposed legal or regulatory requirements.

8. AUTHORIZATION

On September 25, 2023 the Board of Management authorized the issue of the financial statements for the year ended March 31, 2023.

**THE NATURAL RESOURCES
CONSERVATION TRUST FUND**

Yellowknife, NT

FINANCIAL STATEMENTS

For the year ended March 31, 2023

TABLE OF CONTENTS

| | Page |
|---|-------------|
| Management's Responsibility for Reporting | |
| Independent Auditor's Report | |
| Statement of Financial Position | 1 |
| Statement of Operations | 2 |
| Statement of Changes in Fund Balances | 3 |
| Notes to the Financial Statements | 4 - 6 |

MANAGEMENT'S RESPONSIBILITY FOR REPORTING

The accompanying financial statements have been prepared by management, which is responsible for the reliability, integrity and objectivity of the information provided. They have been prepared in accordance with the *Natural Resources Conservation Trust Act* of the Northwest Territories ("the Act"). Where necessary the statements include amounts that are based on informed judgments and estimates by management, giving appropriate consideration to reasonable limits of materiality.

In discharging its responsibility for the integrity and fairness of the financial statements and for the accounting systems from which they are derived, management maintains the necessary system of internal controls designed to provide assurance that transactions are authorized, assets are safeguarded and proper records are maintained. These controls include quality standards in hiring and training employees, written policies and procedures manuals, and accountability for performance within appropriate and well-defined areas of responsibility. The Board's management recognizes its responsibility for conducting the Board's affairs in accordance with the requirements of applicable laws and sound business principles, and for maintaining standards of conduct that are appropriate.

The accounting firm Avery Cooper & Co, Ltd. Chartered Professional Accountants provide an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards.



Hilda Balsillie
Director, Financial and Capital Planning
Department of Environment and Climate Change

June 30, 2023



AVERY COOPER & CO. LTD.

Chartered Professional Accountants

4918—50th Street, P.O. Box 1620
Yellowknife, NT X1A 2P2
www.averycooper.com

Telephone: (867) 873-3441
Facsimile: (867) 873-2353
Toll-Free: 1-800-661-0787

INDEPENDENT AUDITOR'S REPORT

To the Minister of the Department of Environment and Natural Resources of
The Natural Resources Conservation Trust Fund

Opinion

We have audited the financial statements of The Natural Resources Conservation Trust Fund (the "Fund"), which comprise the Statement of Financial Position as at March 31, 2023, and the Statements of Operations and Changes in Fund Balances for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are prepared, in all material respects, in accordance with the *Natural Resources Conservation Trust Act* of the Northwest Territories (the "Act").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Fund in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the *Natural Resources Conservation Trust Act* of the Northwest Territories, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Fund's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Fund or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Fund's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

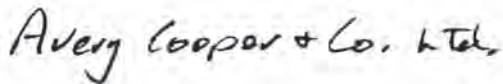
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ♦ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

INDEPENDENT AUDITOR'S REPORT, continued

- ♦ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control.
- ♦ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ♦ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Fund's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Fund to cease to continue as a going concern.
- ♦ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves presentation per the Act.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Avery Cooper & Co. Ltd.
Chartered Professional Accountants
Yellowknife, NT

June 30, 2023

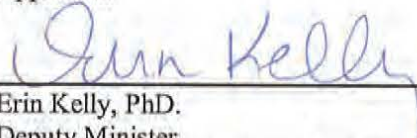
THE NATURAL RESOURCES CONSERVATION TRUST FUND

STATEMENT OF FINANCIAL POSITION

March 31, 2023

| | <u>2023</u> | <u>2022</u> |
|--|-------------------|-------------------|
| ASSET | | |
| CURRENT | | |
| Cash | <u>\$ 244,329</u> | <u>\$ 239,484</u> |
| LIABILITY | | |
| CURRENT | | |
| Accounts payable and accrued liabilities | <u>\$ 2,900</u> | <u>\$ 2,900</u> |
| FUND BALANCES | | |
| CAPITAL PORTION per page 3 | 187,828 | 187,828 |
| INTEREST PORTION per page 3 | <u>53,601</u> | <u>48,756</u> |
| | <u>241,429</u> | <u>236,584</u> |
| | <u>\$ 244,329</u> | <u>\$ 239,484</u> |

Approved:



Erin Kelly, PhD.
Deputy Minister
Department of Environment and Climate Change



Hilka Balsillie
Director, Finance and Capital Planning
Department of Environment and Climate Change

THE NATURAL RESOURCES CONSERVATION TRUST FUND

STATEMENT OF OPERATIONS

For the year ended March 31, 2023

| | <u>2023</u> | <u>2022</u> |
|---|-----------------|-------------------|
| REVENUE | | |
| Interest income | \$ 8,095 | \$ 1,789 |
| EXPENSES | | |
| Professional fees | <u>3,250</u> | <u>3,088</u> |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES | <u>\$ 4,845</u> | <u>\$ (1,299)</u> |

THE NATURAL RESOURCES CONSERVATION TRUST FUND

STATEMENT OF CHANGES IN FUND BALANCES

For the year ended March 31, 2023

| | <u>2023</u> | | |
|-------------------------------------|------------------------|-------------------------|-------------------|
| | <u>Capital Portion</u> | <u>Interest Portion</u> | <u>Total</u> |
| BALANCE, opening | \$ 187,828 | \$ 48,756 | \$ 236,584 |
| Excess of revenue over expenses | <u>-</u> | <u>4,845</u> | <u>4,845</u> |
| BALANCE, closing | <u>\$ 187,828</u> | <u>\$ 53,601</u> | <u>\$ 241,429</u> |
| | <u>2022</u> | | |
| | <u>Capital Portion</u> | <u>Interest Portion</u> | <u>Total</u> |
| BALANCE, opening | \$ 187,828 | \$ 50,055 | \$ 237,883 |
| Deficiency of revenue over expenses | <u>-</u> | <u>(1,299)</u> | <u>(1,299)</u> |
| BALANCE, closing | <u>\$ 187,828</u> | <u>\$ 48,756</u> | <u>\$ 236,584</u> |

THE NATURAL RESOURCES CONSERVATION TRUST FUND

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

1. NATURE OF OPERATIONS

The Natural Resources Conservation Trust Fund (the "Fund") was established under the *Natural Resources Conservation Trust Act* of the Northwest Territories (the "Act"). The purpose of the Fund is to promote, through education, research and demonstration, the:

- (a) wise use of renewable resources;
- (b) awareness, enhancement and protection of the environment; and
- (c) use of the most efficient and most effective methods of trapping wildlife.

A Board of Trustees (the "Board") was appointed by the Minister of Resources, Wildlife and Economic Development, Government of the Northwest Territories ("GNWT"). Commencing April 1, 2005, the responsibilities were transferred to the Minister of Environmental and Natural Resources to administer the Fund.

The Fund is established as a Special Purpose Fund as defined under subsection 1 (1) of the *Financial Administration Act* of the Northwest Territories. As such, the Fund is a part of the Consolidated Revenue Fund of the GNWT.

2. BASIS OF ACCOUNTING

The Fund follows accounting principles generally accepted in Canada in preparing its financial statements. The significant accounting policies used are as follows:

(a) Fund accounting

In accordance with the Act, the Fund is administered into two portions, the Capital portion, and the Interest portion.

Capital portion

The Capital portion consists of donations, bequests and other payments for deposit accepted by the Board. The Board may not make payments from the capital portion without prior approval of the Minister; unless the payment is for designated purpose that has been specified by the benefactor. There are no designated funds in the capital portion of the Fund.

Interest portion

The Interest portion consists of interest earned by the Fund. The Financial Management Board fixes the rate of interest earned by the Fund. The Board of Trustees may make payments from the Interest portion of the Fund to persons, groups and programs.

THE NATURAL RESOURCES CONSERVATION TRUST FUND

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

2. BASIS OF ACCOUNTING, continued

(b) Revenue recognition

The Fund follows the deferral method of accounting for contributions. Contributions subject to conditions are recognized as revenue in the year in which the related expenses are incurred. The Board of Trustees may accept donations, bequests or payments that are subject to conditions if the conditions are, in the opinion of the Board, appropriate to the purposes of the Fund. Where the Board accepts such items that are subject to conditions, the Board is bound to comply with those conditions.

Contributions not subject to conditions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Interest income is recognized as revenue when earned.

(c) Contributed materials and services

The Department of Environment and Climate Change maintains the Fund's accounts. The cost of administering the Fund are borne by the Department. The Fund has elected not to recognize contributed materials and services in these financial statements.

(d) Expenses

Payments from the Interest portion and the Capital portion of the Fund are recognized as expenses in the period in which the events giving rise to the payment occurred, as long as the payment is authorized, eligibility criteria have been met and a reasonable estimate of the amount can be made. All other expenses are recognized on an accrual basis.

THE NATURAL RESOURCES CONSERVATION TRUST FUND

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

3. FINANCIAL INSTRUMENTS

(a) Fair value

The Fund's financial instruments consist of cash, and accounts payable and accrued liabilities. In the opinion of the Board, the Fund is not exposed to significant interest rate, market, currency, liquidity or credit risks from these financial instruments. The carrying value of these instruments approximates their fair value.

4. FUND PAYMENTS

In accordance with subsection 101 of the Act, the recipient and amount of each payment made from the Fund during the year is as follows:

Not Applicable - No payments in current or prior year.

5. DEPARTMENTAL MERGER

Effective April 1, 2023, the Department of Environment and Natural Resources merged with the Department of Land to form the Department of Environment and Climate Change. The merger has no impact on the administration of the Fund.

**Report to the Commissioner of the
Northwest Territories
on the examination of the accounts
and financial statements of the**

**PUBLIC TRUSTEE FOR THE
NORTHWEST TERRITORIES**

For the year ended March 31, 2023

TABLE OF CONTENTS

Management's Responsibility for Financial Reporting

Independent Auditors' Report

Estate & Trust Fund

Statement I

Balance Sheet

Statement II

Statement of Operations

Statement III

Statement of Changes in Estate & Trust Fund Balance

Notes to the Financial Statements



MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The Public Trustee for the Northwest Territories (the "Public Trustee") is responsible for the preparation, integrity and objectivity of the financial statements. The financial statements have been prepared in accordance with the *Public Trustee Act* of the Northwest Territories (the "Act"). Where appropriate, the preparation of financial information contained in this report includes estimates and judgements based on careful consideration of information available to management.

The Public Trustee has developed and maintained books of account, records, financial and management controls and management practices. These are designed to provide reasonable assurance as to the reliability of financial information in accordance with the Act.

The accounting firm of Avery Cooper & Co. Ltd. Chartered Professional Accountants, annually provide an independent, objective audit for the purpose of expressing their opinion on the financial statements in accordance with Canadian generally accepted auditing standards.

Public Trustee for the Northwest Territories



Jeremy Walsh
Public Trustee

May 31, 2023

Brad Patzer
ASSISTANT DEPUTY MINISTER
(ATTORNEY GENERAL)



VERY COOPER & CO. LTD.

Chartered Professional Accountants

4918 - 50th Street, P.O. Box 1620
Yellowknife, NT X1A 2P2
Website: www.averycooper.com

Telephone: (867) 873-3441
Facsimile: (867) 873-2353
Toll-Free: 1-800-661-0787

INDEPENDENT AUDITOR'S REPORT

To the Commissioner

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of the Office of the Public Trustee for the Northwest Territories ("Public Trustee"), which comprise the balance sheet as at March 31, 2023, and the statement of operations, and the statement changes in estate and trust fund balance for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements of the Public Trustee for the year ended March 31, 2023, are prepared, in all material respects, in accordance with the *Public Trustee Act* of the Northwest Territories (the "Act").

Basis of Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Public Trustee in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Basis of Accounting

We draw attention to Note 2 to the financial statements, which describes the basis of accounting. The financial statements are prepared to assist the Public Trustee to meet the requirements of the Act. As a result, the financial statements may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of the financial statements in accordance with the Act and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Public Trustee's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Public Trustee or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Public Trustee's financial reporting process.

INDEPENDENT AUDITOR'S REPORT, continued

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Public Trustee's internal control.
- Conclude on the appropriateness of management's use of the going concern basis of accounting used, and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Public Trustee's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Public Trustee to cease to continue as a going concern.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

We further report that in our opinion, proper books of account have been kept by the Public Trustee, the financial statements are in agreement therewith and the transactions that have come under our notice have, in all significant respects, been within the statutory powers of the Public Trustee.

Avery Cooper & Co. Ltd.

Avery Cooper & Co. Ltd.
Chartered Professional Accountants

Yellowknife, NT
May 31, 2023

**PUBLIC TRUSTEE FOR THE NORTHWEST TERRITORIES
ESTATE & TRUST FUND**

**BALANCE SHEET
March 31, 2023**


ASSETS

| | <u>2023</u> | <u>2022</u> |
|---|--------------------|--------------------|
| Cash (Note 3) | \$8,626,251 | \$8,345,649 |
| Other assets at nominal value (Note 2b) | <u>1</u> | <u>1</u> |
| | <u>\$8,626,252</u> | <u>\$8,345,650</u> |

NET ASSETS

| | | |
|---|--------------------|--------------------|
| Undistributed Common Fund earnings per Statement II (Note 4) | \$ 195,137 | \$ 32,379 |
| Public Trustee Management Fund (Note 6) | 19,996 | 13,430 |
| Estate & Trust Fund per Statement III (Note 5) | <u>8,411,119</u> | <u>8,299,841</u> |
| | <u>\$8,626,252</u> | <u>\$8,345,650</u> |

Approved:


Brad Patzer
ASSISTANT DEPUTY MINISTER
(ATTORNEY GENERAL)

Public Trustee for the Northwest Territories

See the accompanying notes.

STATEMENT II

**PUBLIC TRUSTEE FOR THE NORTHWEST TERRITORIES
ESTATE & TRUST FUND**

STATEMENT OF OPERATIONS
For the year ended March 31, 2023

| | <u>2023</u> | <u>2022</u> |
|--|--------------------------|-------------------------|
| Undistributed Common Fund earnings, opening | \$ <u>32,379</u> | \$ <u>27,916</u> |
| Add: | | |
| Common Fund earnings | <u>288,307</u> | <u>49,011</u> |
| Less: | | |
| Interest paid to estates and trusts (Statement III) | 107,983 | 44,233 |
| Excess interest paid to the Government of the Northwest Territories | - | - |
| Transfers to Public Trustee Management Fund (Note 6) | <u>17,566</u> | <u>315</u> |
| | <u>125,549</u> | <u>44,548</u> |
| Increase (decrease) in Undistributed Common Fund earnings balance | <u>162,758</u> | <u>4,463</u> |
| Undistributed Common Fund earnings, closing (Note 4) | \$ <u>195,137</u> | \$ <u>32,379</u> |

See the accompanying notes.

STATEMENT III

**PUBLIC TRUSTEE FOR THE NORTHWEST TERRITORIES
ESTATE & TRUST FUND**

STATEMENT OF CHANGES IN ESTATE & TRUST FUND BALANCE
For the year ended March 31, 2023

| | <u>2023</u> | <u>2022</u> |
|--|---------------------|---------------------|
| Estate & trust funds provided: | | |
| Estate and trust assets received | \$ 1,836,193 | \$ 2,075,510 |
| Common Fund interest paid to estates and trusts (Statement II) | <u>107,983</u> | <u>44,233</u> |
| | <u>1,944,176</u> | <u>2,119,743</u> |
| Estate & trust funds applied: | | |
| Payments to beneficiaries | 704,588 | 622,875 |
| Disbursements made on behalf of estates and trusts | 1,001,997 | 842,015 |
| Administration fees (Note 2c) | 120,118 | 146,925 |
| GST on Administration fees | 6,000 | 7,346 |
| Court fees | <u>195</u> | <u>338</u> |
| | <u>1,832,898</u> | <u>1,619,499</u> |
| Increase in Estate & Trust Fund balance | 111,278 | 500,244 |
| Estate & Trust Fund balance, opening | <u>8,299,841</u> | <u>7,799,597</u> |
| Estate & Trust Fund balance, closing (Note 5) | <u>\$ 8,411,119</u> | <u>\$ 8,299,841</u> |

See the accompanying notes.

PUBLIC TRUSTEE FOR THE NORTHWEST TERRITORIES

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

NOTE 1 AUTHORITY

The Office of the Public Trustee for the Northwest Territories (the "Public Trustee"), for the Department of Justice, Government of the Northwest Territories (GNWT), operates under the authority of the *Public Trustee Act*, Revised Statutes of the Northwest Territories 1988, Chapter P-19 as amended.

NOTE 2 BASIS OF ACCOUNTING

The financial statements have been prepared in accordance with the significant accounting policies set out below to comply with the *Public Trustee Act* of the Northwest Territories. The basis of accounting used in these financial statements materially differs from Canadian public sector accounting standards because estate and trust funds provided and applied, and Common Fund earnings distributions otherwise accrued at year-end, are not included until paid. Estate & Trust Fund assets other than cash have been recorded at nominal value. Significant accounting policies are as follows:

- a) These financial statements have been prepared on the cash basis of accounting except as otherwise stated.
- b) All Estate & Trust Fund assets other than cash, which include business interests, mortgages, stocks, bonds, term deposits, real estate and other assets, are carried at a nominal value of one dollar (\$1).
- c) Expenditures for the operation of the Public Trustee are paid from the Consolidated Revenue Fund of the Government of the Northwest Territories ("GNWT") and, except for \$120,118 (2022 - \$146,925) paid to the Consolidated Revenue Fund as administration fees and the transfer of interest earned, are not reflected in these financial statements. Management fees paid to the Public Trustee out of the excess interest earned by the Common Fund are credited to the Public Trustee Management Fund. The costs incurred in respect of the annual audit may be deducted from the management fees.

NOTE 3 CASH IN BANK

The Public Trustee is a member of the GNWT investment pool.

The GNWT consolidates and invests the cash balances of all investment pool participants in money market securities. The money for these investments flows out of the GNWT main revenue account and, accordingly, does not affect the participants' cash balances. Investment pool revenues are prorated and paid to participants monthly.

PUBLIC TRUSTEE FOR THE NORTHWEST TERRITORIES

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

NOTE 4 UNDISTRIBUTED COMMON FUND EARNINGS

Common Fund earnings are distributed half-yearly, on April 30th and October 31st each year, as interest paid to estates and trusts, and excess interest paid to the GNWT.

Interest earned on the Common Fund is utilized to pay prescribed interest on estates and trusts and any deficiency between the aggregate amounts of sums invested in the Common Fund and the actual value of the Common Fund's investments. Where the interest earned on the investment of the Common Fund exceeds the amount required to make these payments and management fees paid to the Public Trustee, the excess is paid to the Consolidated Revenue Fund of the GNWT.

The balance of Undistributed Common Fund earnings represents the Common Fund's cumulative earnings between November 1st and March 31st, which will be distributed on April 30th of the next fiscal year.

NOTE 5 ESTATE & TRUST FUND

The Estate & Trust Fund reflects all known assets of the estates and trusts administered by the Public Trustee. The Estate & Trust Fund is comprised of the following amounts:

| | <u>2023</u> | <u>2022</u> |
|-------------------------------|--------------------|---------------------------|
| Common Fund | \$8,411,119 | \$8,299,840 |
| Other assets at nominal value | <u> 1</u> | <u> 1</u> |
| | \$8,411,120 | <u>\$8,299,841</u> |

PUBLIC TRUSTEE FOR THE NORTHWEST TERRITORIES

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2023

NOTE 6 PUBLIC TRUSTEE MANAGEMENT FUND

The change during the year in the Public Trustee Management Fund is as follows:

| | <u>2023</u> | <u>2022</u> |
|---|-----------------|-----------------|
| Public Trustee Management Fund balance, opening | \$13,430 | \$24,115 |
| Add: | | |
| Management fees transferred to the Public Trustee out of the excess interest earned (Statement II) | 17,566 | 315 |
| Less: | | |
| Costs incurred in respect of the annual audit | <u>(11,000)</u> | <u>(11,000)</u> |
| Public Trustee Management Fund balance, closing | <u>\$19,996</u> | <u>\$13,430</u> |

NOTE 7 FINANCIAL INSTRUMENTS

The financial instruments of the Fund consist of cash, undistributed Common Fund earnings, and the Common Fund. It is management's opinion that the Public Trustee is not exposed to significant interest rate, currency, market, credit or liquidity risks and that the fair value of these financial instruments approximates their carrying value.


**Government of the Northwest Territories
Students Loan Fund
Statement of Operations
for the year ended March 31, 2023**

| | 2023 | 2022 |
|--|----------------------|----------------------|
| Loans Receivable, opening balance | 41,294 | 41,925 |
| Loans granted during the year | <u>5,513</u> | <u>4,872</u> |
| | 46,807 | 46,797 |
| Less: | | |
| Principal amount of loans repaid | (3,039) | (3,196) |
| Principal amount of loan forgiveness | (708) | (37) |
| Principal amount of loan remissions | (2,258) | (1,958) |
| Principal Amount of Northern Bonus | <u>(577)</u> | <u>(312)</u> |
| Loans Receivable, closing balance | 40,225 | 41,294 |
| Less: | | |
| Allowance for remissible and doubtful loans | <u>(16,774)</u> | <u>(17,266)</u> |
| Net Loans Receivable, closing balance | <u>23,451</u> | <u>24,028</u> |


Effect of Students Loan Fund on Government Operations

| | | |
|--|-----------------------|-----------------------|
| Interest earned and credited to general revenues | 312 | 331 |
| Reduction to allowance for doubtful accounts credited to Recovery of Prior Year Expenses | | |
| Less: | | |
| Collection agency fees | (4) | (3) |
| Estimated provision for remission and doubtful accounts | <u>(3,036)</u> | <u>(2,087)</u> |
| Operating deficiency for the year | <u>(2,728)</u> | <u>(1,759)</u> |

Approved:



 John MacDonald
 Deputy Minister
 Department of Education, Culture and Employment



 Katherine Macdonald
 Director, Finance and Capital Planning
 Department of Education, Culture and Employment

Students Loan Fund

Notes to the Financial Statement

(in thousands)

March 31, 2023

1. Authority

In accordance with the *Student Financial Assistance Act* (the Act) and the *Student Financial Assistance Regulations* (the Regulations), financial assistance is provided by the Department of Education, Culture and Employment (ECE) to eligible students to assist with the cost of obtaining a post-secondary education. Student Financial Assistance (SFA) provides assistance through a combination of grants and loans (remissible and repayable), subject to eligibility criteria as prescribed in the Regulations.

2. Description of the Program

The Government of Canada introduced the Canada Student Loan Program (CSLP) in 1964. Prior to July 31, 1988, the NWT participated in the CSLP. In 1988, the NWT opted out of the CSLP and now receives an Alternative Payment, in accordance with section 14(4) of the *Canada Student Financial Assistance Act*.

At that time, a Students Loan Fund (SLF) was established in the Consolidated Revenue Fund to enable disbursements and payments specific to loans made under the Act. In accordance with the Act, the following shall be credited to the SLF according to Provision 9:

- a. All repayments of principal on loans made under the Act.
- b. The amount of all loans remitted under the Act. Remissible loans function much like repayable loans; however, students may be eligible to have part to all of their loan forgiven (meaning they do not have to pay the loan back) provided certain criteria are met (i.e., having met the academic and residency criteria).
- c. In addition, Northern Bonus Grants are provided to students if the criteria are met (i.e., having met the academic, and residency criteria and provided the loan is up to date); and
- d. The principal amounts of all loans made under the Act that are written off under the *Financial Administration Act* (FAA).

The SLF currently has a maximum revolving limit of \$45 million.

3. Significant Accounting Policies

The financial statements are prepared in accordance with Canadian public sector accounting standards. The following accounting policies are considered significant.

a) Student Loans Receivable

Student loans receivable are stated at the lower of cost and net recoverable value. Valuation allowances, determined on an individual basis, are based on past events, current conditions and all circumstances known at the date of the preparation of the financial statements and are adjusted

annually to reflect the current circumstances of recording write downs or recoveries, as appropriate. Write-offs are recognized when the loans have been deemed unrealizable and or uncollectable. Recoveries are recorded when loans previously written off are subsequently collected. Interest revenue is not accrued when the collectability of either principal or interest is not reasonably assured.

Simple interest is charged on loans following the interest-free in school period. Payments on loans are applied first to interest and then to outstanding principal.

Loans are granted to students and recorded as expenditures as eligibility criteria are met by students over their period of study.

b) Measurement Uncertainty

The preparation of financial statements in accordance with Canadian public sector accounting standards requires the Government to make estimates and assumptions that affect the amounts of assets, liabilities, revenues, and expenses reported in the financial statements. By their nature, these estimates are subject to measurement uncertainty. The effect on the financial statements of changes to such estimates and assumptions in future periods could be significant, although, at the time of preparation of these statements, the Government believes the estimates and assumptions to be reasonable.

The more significant management estimate relates to the valuation allowances for loans receivable.

4. Allowance for Remission and Doubtful Accounts

The Allowance is allocated as follows:

| | | |
|---|------------------------|------------------------|
| | <u>2023</u> | <u>2022</u> |
| Allowance for Forgiveness – Remissible Loans | \$ 5,945 | \$6,253 |
| Allowance for Doubtful Accounts – Repayable Loans | \$10,829 | \$11,013 |
| Total Allowance | <u>\$16,774</u> | <u>\$17,266</u> |

5. Related Party Transactions

In accordance with established government practice, all administrative and occupancy costs are paid by ECE. Accordingly, no provision for these costs is reflected in these financial statements. Costs paid to other agencies for loan collection services are paid by the SLF and reflected in the financial statement.

6. Financial Instruments and Risk Management

Through its financial assets and liabilities, the SLF is exposed to various risks.

a) Credit Risk

Credit risk is the risk that one party to a financial instrument will fail to discharge their responsibilities with respect to the financial instrument, and in doing so, cause a loss for the other party. For the SLF, credit risk is significant with respect to potential non-payment of student loans.

Mitigation processes aimed at minimizing credit losses begin with procedures that support the granting of loans and ongoing throughout the loan life cycle such as conducting credit checks, providing repayment support to low-income borrowers, and undertaking well defined procedures for addressing loan delinquencies.

Loans are interest-free during periods of study and become repayable in the seventh month after graduation or discontinuation of study. The SLF's maximum risk is represented by the Loans Receivable, Closing Balance.

b) Interest Rate Risk

Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in market interest rates. Interest rate risk is related to payment terms. Changes in interest rates will affect interest revenue.

Interest rates are set during the week of January 1st for students whose loan becomes repayable during the course of that calendar year. Interest rates are set based upon the Bank of Canada Prime Business Rate (less one percentage point). This will be the student's interest rate for the duration of their repayment, except students who return to the NWT. Effective September 2015, students who return to the NWT will be granted zero percent interest for the duration of their stay, with the original interest rate being reinstated if they leave the NWT. The interest rate is not adjusted in any other circumstances.

c) Liquidity Risk

Liquidity risk is the risk the SLF will encounter difficulty in meeting financial obligations as they fall due. The SLF's liquidity risk is minimal as the SLF's bank accounts are supported by the Government of the Northwest Territories.

7. Budget

The budget has been approved by the Legislative Assembly.

Territorial Court Judges Registered Pension Plan Fund

Financial Statements

January 1, 2023

Territorial Court Judges Registered Pension Plan Fund

Financial Statements

January 1, 2023

Page

| | |
|---|------|
| Management Responsibility Statement | 2 |
| Independent Auditors' Report | 3-4 |
| Statement of Financial Position | 5 |
| Statement of Changes in Net Assets Available for Benefits | 6 |
| Statement of Changes in Pension Obligations | 7 |
| Notes to Financial Statements | 8-17 |

Management's Responsibility Statement

The accompanying financial statements have been prepared by the Government of the Northwest Territories, Department of Justice's management, which is responsible for the reliability, integrity and objectivity of the information provided. They have been prepared in accordance with Canadian accounting standards for pension plans. Where necessary the statements include amounts that are based on informed judgments and estimates by management, giving appropriate consideration to reasonable limits of materiality.

In discharging its responsibility for the integrity and fairness of the financial statements and for the accounting systems from which they are derived, management maintains the necessary system of internal controls designed to provide assurance that transactions are authorized, assets are safeguarded and proper records are maintained. These controls include quality standards in hiring and training employees, written policies and procedures manuals, and accountability for performance within appropriate and well-defined areas of responsibility. The Government of the Northwest Territories, Department of Justice's management recognizes its responsibility for conducting the Fund's affairs in accordance with the requirements of applicable laws and sound business principles, and for maintaining standards of conduct that are appropriate.

The financial statements have been reported on by Crowe MacKay LLP, Chartered Professional Accountants, the Pension Plan auditors. Their report outlines the scope of their examination and their opinion on the financial statements.

Aon Hewitt Associates, an independent firm of consulting actuaries, has been engaged to provide actuarial valuations of the present value of the accrued pension benefits to be provided from the Territorial Court Judges' Registered Pension Plan Fund.

On behalf of the Territorial Court Judges' Registered Pension Plan Fund



Charlene Doolittle
Deputy Minister, Department of Justice
Government of the Northwest Territories,

May 19, 2023

Date

Independent Auditors' Report

To the Members of Territorial Court Judges Registered Pension Plan Fund

Opinion

We have audited the accompanying financial statements of the Territorial Court Judges Registered Pension Plan Fund ("the Plan"), which comprise the statement of financial position as at January 1, 2023 and the statements of changes in net assets available for benefits, and changes in pension obligations for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Territorial Court Judges Registered Pension Plan Fund as at January 1, 2023, and the changes in net assets available for benefits, and changes in pension obligations for the year then ended in accordance with Canadian accounting standards for pension plans.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Plan in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for pension plans, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Plan's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Plan or to cease operations, or has no realistic alternative but to do so.



Independent Auditors' Report Continued

Auditors' Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Plan's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Plan to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Crowe Mackay LLP

**Yellowknife, Northwest Territories
April 28, 2023**

Chartered Professional Accountants

Territorial Court Judges Registered Pension Plan Fund

Statement of Financial Position

As at January 1, 2023

2023

2022

Assets

| | | |
|---|------------------|------------------|
| Contributions receivable - Sponsor (note 3) | 84,300 | 7,418 |
| Investments (note 4) | 6,844,322 | 8,048,464 |
| Total Assets | 6,928,622 | 8,055,882 |

Liabilities

| | | |
|--|---------------|---------------|
| Accounts payable and accrued liabilities | 22,023 | 21,661 |
| Total Liabilities | 22,023 | 21,661 |

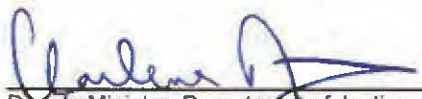
Net Assets Available for Benefits 6,906,599 8,034,221

Pension obligations (Note 5) 7,857,700 7,655,839

Surplus (Deficiency)

Pension Plan Fund Surplus (Deficit) \$ (951,101) \$ 378,382

Approved by:



Deputy Minister, Department of Justice,
Government of the Northwest Territories

Territorial Court Judges Registered Pension Plan Fund

Statement of Changes in Net Assets Available for Benefits

For the year ended January 1, 2023 2023 2022

| | | |
|--|-------------|-----------|
| Increase in assets: | | |
| Contributions - members | \$ 69,494 | \$ 69,023 |
| Contributions - sponsor (current service cost) | 98,150 | 95,350 |
| Current year change in fair value of investments | (1,217,862) | 199,745 |
| In-kind contributions - sponsor | 46,195 | 7,418 |
| Investment income | 297,570 | 591,509 |
| Net realized capital gains income | 91,175 | 133,599 |

(615,278) 1,096,644

| | | |
|----------------------------------|---------|---------|
| Decrease in assets: | | |
| Administrative expenses (Note 7) | 112,287 | 84,683 |
| Benefit payments - regular | 400,057 | 372,361 |

512,344 457,044

Increase (decrease) in net assets available for benefits **(1,127,622)** 639,600

Net assets available for benefits, beginning of year **8,034,221** 7,394,621

Net assets available for benefits, end of year **\$ 6,906,599** \$ 8,034,221

Changes in pension plan fund surplus (deficit):

Beginning of year **\$ 378,382** \$ (31,579)

| | | |
|--|--------------------|-----------|
| Increase (decrease) in net assets available for benefits | (1,127,622) | 639,600 |
| Decrease in pension obligation | (201,861) | (229,639) |

Net change **(1,329,483)** 409,961

End of year **\$ (951,101)** \$ 378,382

Territorial Court Judges Registered Pension Plan Fund

Statement of Changes in Pension Obligations

| For the year ended January 1, 2023 | 2023 | 2022 |
|--|---------------------|--------------|
| Increase in pension obligations: | | |
| Interest accrued on benefits | \$ 355,700 | \$ 351,900 |
| Benefits accrued | 248,700 | 250,100 |
| Experience (gains) and losses | 46,900 | - |
| | 651,300 | 602,000 |
| Decrease in pension obligations: | | |
| Benefits paid | 449,439 | 372,361 |
| Increase in pension obligation | 201,861 | 229,639 |
| Pension obligation, beginning of year | 7,655,839 | 7,426,200 |
| Pension obligation, end of year | \$ 7,857,700 | \$ 7,655,839 |

Territorial Court Judges Registered Pension Plan Fund

Notes to Financial Statements

January 1, 2023

1. Description of plan

The following description of the Territorial Court Judges' Registered Pension Plan Fund ("Plan") is a summary only.

(a) General

The Plan is a contributory defined benefit pension plan which provides pension benefits for all Territorial Court Judges of the Northwest Territories. The Plan was established by the Judges' Registered Pension Plan Regulations under Section 32 of the *Territorial Court Act*. The Plan came into effect on February 1, 1994 and was a non-contributory plan until April 1, 1999 when it became contributory. A Territorial Judge appointed after the effective date participates in the Plan, unless the Judge objects on the basis of religious belief.

The Plan is a registered plan as defined in the *Income Tax Act* (Canada) (ITA) and, consequently, is not subject to income taxes. The Plan's registration number for income tax purposes is 995761.

(b) Funding policy

The *Territorial Court Act* requires that the plan sponsor, the Government of the Northwest Territories ("GNWT") and the Plan members, fund the benefits determined under the Plan. The determination of the value of these benefits is made on the basis of a triennial actuarial valuation for the fund.

Member contributions are 6% of pensionable earnings. In accordance with the Trust agreement, sponsor required contributions are equal to the amount determined by the Actuary as being necessary to fund the benefits accruing under the Plan less member contributions. Any surplus existing in the Plan may be used to reduce the required contributions. Any deficit existing in the Plan must be specifically funded in accordance with the requirement of section 8 of the Judges' Pension Plan Regulations.

(c) Normal retirement age

A Judge may retire on or after attainment of age 60 without reduction in pension.

(d) Early retirement

A Judge may retire anytime after age 50 and prior to age 60 with a pension that is reduced by a quarter of one percent for each month that retirement precedes age 60. However, there is no reduction if the Judge has attained 80 years of combined judicial service and age at the date of pension commencement.

(e) Late retirement

A Judge who attains 69 years of age shall receive a retirement pension commencing on the first day of the month immediately following the month in which the judge attains that age.

(f) Benefits paid on resignation

A Judge who resigns from the bench prior to attainment of age 60, and who is not entitled to an immediate unreduced pension, may elect to receive either a monthly deferred pension (commencing between the ages of 50 and 69) or a lump sum payment of the commuted value of the deferred pension.

Territorial Court Judges Registered Pension Plan Fund

Notes to Financial Statements

January 1, 2023

1. Description of Plan (continued)

(g) Benefits on death

When a Judge or former Judge dies, the Judge's surviving spouse is entitled to receive a pension for life equal to 60% (50% in respect of pre 1992 pensionable service) of the pension that the Judge was receiving immediately before death, or, if the Judge was not yet retired, 60% (50% in respect of pre 1992 pensionable service) of the pension that the Judge had earned up to the date of death. If the deceased Judge was not receiving a pension prior to his/her death, the spouse has the option of transferring the commuted value of the spouse's pension to a Registered Retirement Savings Plan or receiving the commuted value as a cash payment.

(h) Credited pension

The benefit payable from the Plan for each year of pensionable service for periods after January 1, 1992 is equal to the maximum permitted under the *Income Tax Act*. The limit increases annually to reflect increases in average Canadian wages.

The annual pension at retirement for each year of pensionable service credited in respect of periods before 1992 is calculated as 2% of average annual earnings in the six consecutive years before retirement in which such average was the highest, reducing at age 65 by an amount equal to 0.7% of the averages Year's Maximum Pensionable Earnings (as defined in the Canada Pension Plan) determined over 3 years at the time of retirement. The *Income Tax Act* maximum pension does not affect the pre 1992 entitlement.

(i) Cost of living increases

All retirement, spousal and deferred pensions receive cost of living increases equal to the full rate of increase in the Consumer Price Index for Canada. Increases are applied at each January 1st; with the first such increase being prorated to reflect the portion of the prior year since the date of retirement/termination/death. Commuted values are calculated to reflect future cost of living increase.

2. Basis of presentation and summary of significant accounting policies

These financial statements are prepared in accordance with Part IV of the CPA Canada Handbook, Canadian accounting standards for pension plans. The significant policies are detailed as follows:

(a) Basis of presentation

These financial statements are prepared on the going concern basis and present the information of the Plan as a separate financial reporting entity independent of the sponsor and plan members. They are prepared for regulatory purposes and to assist plan members and others in reviewing the activities of the Plan for the fiscal period but they do not portray the funding requirements of the Plan or the benefit security of the individual plan members. As such, participants may also need to review, amongst other things, actuarial reports, and to take into account the financial health of the sponsor.

In selecting or changing accounting policies that do not relate to its investment portfolio or pension obligations, Canadian accounting standards for pension plans require the Plan to comply on a consistent basis with either International Financial Reporting Standards ("IFRS"), or Canadian accounting standards for private enterprises ("ASPE"). The Plan has chosen to comply on a consistent basis with ASPE.

Territorial Court Judges Registered Pension Plan Fund

Notes to Financial Statements

January 1, 2023

2. Basis of presentation and summary of significant accounting policies (continued)

(b) Investments

The Plan is invested in pooled fund investments as disclosed in note 4. Pooled fund investments are valued at the unit values supplied by the investment manager, which represent the Plan's proportionate share of underlying net assets at fair values determined using closing market prices. Any adjustments to investments due to the fluctuation in market prices from date of purchase or the last valuation adjustment are reflected in the statement of changes in net assets available for benefits as a current year change in fair value of investments.

Investment transactions are recorded on the trade date.

Investment income includes interest and dividend income and are recorded on an accrual basis.

Current period change in fair market value of investments includes all net unrealized capital gains. Gains or losses on sale or maturity of investments, based on the difference between average cost and proceeds, net of any selling expenses, are recorded at the time of disposition of the investment, as net realized capital gains income.

(c) Member and sponsor contributions

Contributions are recognized on an accrual basis during the period in which the members wages and salaries are earned. Sponsor contributions consist of current service contributions and special payments required to fund the deficiency based on the most recent actuarial valuation report. Member contributions for past service are recorded in the year received.

(d) Administrative expenses and benefit payments

Administrative expenses represent fees incurred by the plan for Trustee and management fees, actuarial and audit fees. They are recognized in the period in which the service is provided.

Benefit payments represent pension payments to retired members and are recognized on monthly basis when they become due.

(e) Contributed services

The Fund recognizes in-kind contributions of services in these financial statements, but only when a fair value can be reasonably estimated and when the services are used in the normal course of the Fund's operations and would otherwise have been purchased.

(f) Financial instruments

Initial measurement

Financial assets originated or acquired or financial liabilities issued or assumed in an arm's length transaction are initially measured at their fair value. In the case of a financial asset or financial liability not subsequently measured at its fair value, the initial fair value is adjusted for financing fees and transaction costs that are directly attributable to its origination, acquisition, issuance or assumption. Such fees and costs in respect of financial assets and liabilities subsequently measured at fair value are expensed.

Territorial Court Judges Registered Pension Plan Fund

Notes to Financial Statements

January 1, 2023

2. Basis of presentation and summary of significant accounting policies (continued)

(f) Financial instruments (continued)

Financial assets or liabilities originated or exchanged in related party transactions are initially measured at cost. The cost of a financial instrument in a related party transaction depends on whether the instrument has repayment terms. If the instrument does, the cost is determined using the instruments undiscounted cash flows, excluding interest and dividend payments, less any impairment losses previously recognized by the transferor. Otherwise cost is determined using the consideration transferred or received by the Company in the transaction.

Transactions, with parties whose sole relationship with the Plan is in the capacity of management, are accounted for as arm's length transactions.

Subsequent measurement

The Plan subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments that are quoted in an active market, which are measured at fair value without any adjustment for transaction costs.

Financial assets measured at cost include contributions receivable - members and contributions receivable - sponsor.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

The Plan initially measures its financial assets and financial liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable to the instrument.

Impairment

At the end of each reporting period, management assesses whether there are any indications that financial assets measured at cost or amortized cost may be impaired. If there is an indication of impairment, management determines whether a significant adverse change has occurred in the expected timing or the amount of future cash flows from the asset, in which case the asset's carrying amount is reduced to the highest expected value that is recoverable by either holding the asset, selling the asset or by exercising the right to any collateral. The carrying amount of the asset is reduced directly or through the use of an allowance account and the amount of the reduction is recognized as an impairment loss in operations. Previously recognized impairment losses may be reversed to the extent of any improvement. The amount of the reversal, to a maximum of the related accumulated impairment charges recorded in respect of the particular asset, is recognized in operations.

(g) Pension obligations

Pension obligations of the defined benefit pension plan are measured using the actuarial present value of accrued pension benefits determined by applying best estimate assumptions and the projected benefit method prorated on services. Net assets available for benefits is the difference between the Plan's assets and its liabilities, excluding the accrued pension benefits.

Territorial Court Judges Registered Pension Plan Fund

Notes to Financial Statements

January 1, 2023

2. Basis of presentation and summary of significant accounting policies (continued)

(h) Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from those estimates, changes in estimates are recorded in the accounting period in which they are determined.

Significant estimates are used in determining pension obligations. The Plan's actual experience may differ significantly from assumptions used in the calculation of the Plan's pension obligations.

While best estimates have been used in the valuation of the Plan's actuarial value of accrued benefits, management considers that it is possible, based on existing knowledge, that changes in future conditions in the short term could require a material change in the recognized amounts. Differences between actual results and expectations are disclosed in these financial statements as actuarial gains or losses on Actuarial Benefit Obligations in the Statement of Changes in Pension Obligations in the year when actual results are known.

3. Contribution receivable - GNWT

| | 2023 | 2022 |
|--------------------------------|-----------|----------|
| In-kind contribution | \$ 10,500 | \$ 7,418 |
| Current services contributions | 73,800 | - |
| Contribution receivable | \$ 84,300 | \$ 7,418 |

4. Investments

The Plan is fully invested in the RBC Phillips, Hager & North Balanced Pension Trust ("PH&N BPT") fund. The PH&N BPT fund held the following asset mix:

| | 2023 | 2022 |
|--|--------------|--------------|
| Cash and cash equivalents | \$ 261,101 | \$ 104,630 |
| Canadian equities | 1,293,497 | \$ 1,674,081 |
| Global equities | 2,675,497 | 3,324,016 |
| Fixed income funds | 2,328,296 | 2,688,187 |
| Real estate | 285,931 | 257,550 |
| Total market value of the investment portfolio | \$ 6,844,322 | \$ 8,048,464 |

The book value of the investments for the year ended January 1, 2023 is \$5,938,638 (2022 - \$5,294,718).

All investments are valued based on information provided by the investment manager. In particular, the market value for the portfolio is determined by the Net Asset Value Per Unit (NAPVU or unit price) for the RBC Phillips, Hager & North Investment Counsel Inc. Balanced Pension Trust (BPT) on the last day of each quarter. This price is derived by end-of-day prices for each of the securities that make up the BPT.

Territorial Court Judges Registered Pension Plan Fund

Notes to Financial Statements

January 1, 2023

4. Investments (continued)

The prices of each security are taken from relevant exchanges or third party providers for each security (TSX for Canadian stocks, NYSE for US stocks, PC Bond Analytics for Bonds) and are compiled by the BPT's custodian, RBC Investor Services Trust.

5. Obligation for pension benefits

The actuarial present value of accrued pension benefits was estimated by Aon Hewitt Associates, a firm of consulting actuaries. The going concern valuation results is determined based on their last actuarial valuation conducted as at April 1, 2022. The data and assumptions used for January 1, 2023 are the same as that used in the actuarial valuation as at April 1, 2022. The going concern results were prepared using the projected benefit actuarial cost method (also known as the projected unit credit method).

The following assumptions used in determining the actuarial value of accrued pension benefits. They were developed by reference to expected long term market conditions.

| | 2023 | 2022 |
|----------------------------------|--------|--------|
| Discount rate | 4.70 % | 4.80 % |
| Increase in pensionable earnings | 3.00 % | 3.00 % |
| Inflation rate | 2.00 % | 2.00 % |

An actuarial valuation is performed on a going concern basis to determine the funded status and the funding requirements of the pension plan. The latest actuarial valuation report conducted for the period April 1, 2022 was completed in October 2022. The next actuarial valuation must be performed no later than April 1, 2025.

As provided by the Actuary, the value of pension benefit obligations as at January 1 of each year is not available. Instead, the value as at April 1 is being used to compare with the net assets available for benefits as at January 1. The pension obligation presented on the Statement of Financial Position is as at April 1, 2023.

6. Management of capital

Management of the Plan defines its capital as the funded status as determined annually based on the fair value of the investment assets less the pension obligations as determined by an actuarial valuation prepared by an independent actuary. The funding surplus or deficit is used to measure the long-term health of the Plan to meet its obligations to its members and their survivors.

Per the actuarial funding valuation as at April 1, 2022, the Plan had a going concern unfunded liability in the amount of \$95,500 and excess assets of \$1,278,000 under the maximum funding valuation. Per the actuarial valuation, the rule for determining the sponsor's current service cost and special payments is based on the maximum funding valuation as the going concern valuation produces a higher total sponsor contribution and unfunded liability. Per the Plan Regulations, unfunded liabilities are required to be funded over a period of not more than 15 years from the valuation date. Since the plan had excess assets at April 1, 2022, special funding payments are not required.

Territorial Court Judges Registered Pension Plan Fund

Notes to Financial Statements

January 1, 2023

6. Management of capital (continued)

The GNWT made quarterly contributions to the Fund based on the most recent actuarial valuation which was as at April 1, 2022. Contribution values are based on the assumption of an annual expected return on Fund assets. The GNWT may reduce contributions to the Fund by the amount of any surplus existing within the Fund on the last actuarial valuation date.

Management's objective, when managing the Plan's capital, is to ensure the Plan is fully funded to meet its benefit obligations over the long term through the management of investments, contribution rates and benefits.

Management has adopted a Statement of Investment Policies and Procedures ("SIPP") for the Plan, which sets investment objectives, guidelines and benchmarks used in investing the Plan's assets, permitted categories of investments, asset mix diversification and rate of return expectations. The Plan's SIPP was approved September 30, 2014. The Plan's management is responsible for ensuring that the Plan assets are managed in accordance with the SIPP and the objectives and goals outlined therein.

The SIPP established asset allocation ranges as follows:

| Category | Permitted Range | |
|---------------------------|------------------------|-----|
| Canadian equities | 20% | 40% |
| Global equities | 15% | 35% |
| Emerging Market equities | 0% | 10% |
| Fixed Income | 25% | 55% |
| Cash and cash equivalents | 0% | 10% |

The investments as at January 1, 2023 fell within the permitted ranges as specified by the SIPP.

7. Administrative expense

Administrative expenses include fees charged by the investment manager, trustee, auditor and actuary. Administration costs of the Fund may be paid directly by the GNWT or by the trustee from Fund assets. Payments made directly by the GNWT to the fund are recognized as a corresponding increase to in-kind contributions.

| | 2023 | | 2022 | |
|----------------------------|-------------|----------------|-------------|--------|
| Actuarial fees | \$ | 35,695 | \$ | - |
| Audit | | 10,500 | | 7,468 |
| Investment management | | 42,446 | | 51,352 |
| Trustee and custodial fees | | 23,646 | | 25,863 |
| | \$ | 112,287 | \$ | 84,683 |

Territorial Court Judges Registered Pension Plan Fund

Notes to Financial Statements

January 1, 2023

8. Risk management

The Plan's investments consist predominantly of assets whose values are exposed to fluctuations in interest rates, foreign exchange rates and financial markets. Other financial instruments are not exposed to significant interest or currency risks.

The fair values of investments are exposed to credit, liquidity, and market risks. Asset diversification and investment eligibility requirements serve as basic risk-management tools for the investment portfolio as a whole. The Plan's investment strategy requires that investments be held in a diversified mix of asset types and also sets out investment eligibility requirements. The diversification of assets serves to lower the variations in the expected return performance of the portfolio. Eligibility requirements serve to ensure that Plan assets, to the extent possible, are not placed at undue levels of risk and can meet the obligations of the Plan as necessary. While the above policies aid in risk management, the Plan's investments and performance remain subject to risks, the extent of which is discussed below:

Credit risk

Credit risk is the risk that counterparty to a financial contract will fail to discharge its obligations in accordance with agree-upon terms. The Plan is exposed to credit risk through its investments in fixed-income securities.

The Plan's credit risk on fixed-income securities is managed by setting concentration limits on exposure to any single issuer, as well as by setting minimum credit-rating criteria for investments.

Concentrations of credit risk exist when a significant proportion of the portfolio is invested in securities subject to credit risk with similar characteristics or subject to similar economic, political, or other conditions. The investment portfolio as a whole is subject to maximum exposure limits and assets allocation targets that are designed to manage exposure to concentrated credit risk.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of changes in market interest rates. The Plan is exposed to interest rate risk through its investment holdings in interest-bearing, or fixed-income assets. These principally include fixed-income securities. The Plan manages its exposure to interest rate risk through holding a diversified mix of assets, both interest-bearing and non-interest bearing. This approach lowers the impact of variations in overall portfolio performance owing to factors arising from interest rate risk. The fair value of the Plan's assets, specifically the fixed-income securities, is affected by changes in the nominal interest rate.

The actuarial value of accrued pension benefits is not considered a financial instrument; however, these benefits are sensitive to changes in long-term interest rates.

The Plan is exposed to interest rate risk because of mismatches between the impacts of interest rates on the actuarial value of accrued pension benefits and their corresponding impact on the investment portfolio as a whole.

Given the nature of pension benefits, such risks cannot be eliminated but are addressed through the funding of the Plan and through regular review of the characteristics of the Plan's investment portfolio related to the accrued pension benefit liability.

As of January 1, 2023, had market interest rates increased or decreased by 1% with all other variables held constant, the impact on the Plan's net assets available for benefits would have been an increase or decrease of 2.1% (2022 - 2.8%). In practice, actual results may differ from this sensitivity analysis and the difference could be significant.

Territorial Court Judges Registered Pension Plan Fund

Notes to Financial Statements

January 1, 2023

8. Risk Management (continued)

Currency risk

Currency risk is the risk that the value of a foreign currency denominated investment will fluctuate due to changes in foreign exchange rates. The Plan is exposed to currency risk arising from its holdings of investments denominated in foreign currencies, as well as investments that, although not denominated in foreign currencies have underlying foreign currency exposure.

The Plan manages these risks through its investment policy, which limits the proportion of foreign assets within the portfolio.

Based on the Plan's net exposure as at January 1, 2023 if the Canadian dollar strengthened or weakened by 5% in relation to the United States Dollar, with all other factors remaining constant, net assets available for benefits would have decreased or increased by approximately 2.0% (2022 - 2.1%). In practice, actual results may differ from this sensitivity analysis and the difference could be significant.

Market risk

Market risk is the risk that the fair value of an investment will fluctuate as a result of change in market price.

Price risk

Price risk is the risk that the fair value or future cash flows of an investment will fluctuate because of changes in market prices (other than those arising from foreign currency or interest rate risk), whether those changes are caused by factors specific to the individual investment or factors affecting all securities traded in the market. The Plan is exposed to other price risk through its holdings in equities.

As of January 1, 2023 had the S&P TSX Capped Composite Index increased or decreased by 10% with all other variables held constant, the impact on the Plan's net assets available for benefits would have been an increase or decrease of 5.7% (2022 - 5.1%). In practice, actual results may differ from this sensitivity analysis and the difference could be significant.

Liquidity risk

Liquidity risk is the risk that the Plan will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. The Plan's financial liabilities consist of Accounts Payable and Accrued Liabilities. These amounts are short term in duration and are set to mature within one year.

Liquidity risk is managed through ensuring that sufficient liquid assets are maintained to meet anticipated payments and investment commitments in general. With respect to the Plan's financial liabilities and the actuarial value of accrued pension benefits, management believes that the Plan is not subject to any significant liquidity risk. The actuarial value of accrued pension benefits is not considered a financial liability; however, it is the most significant liability of the Plan in the Statement of Financial Position. The GNWT, as Plan sponsor, is required to contribute all funds necessary to meet any funding shortfalls of the Plan as they may arise from time to time.

The Plan manages these risks through maximum proportions of equities in its investment portfolio and through concentration limits on investments with any one issuer, as outlined in the investment policies and procedures. Future cash flows relating to the sale of an investment exposed to other price risk will vary depending on market prices at the time of sale. Concentration of other price risk exists when a significant portion of the portfolio is invested in equities with similar characteristics or subject to similar economic, market, political, or other conditions.

Territorial Court Judges Registered Pension Plan Fund

Notes to Financial Statements

January 1, 2023

9. Fair value measurement

Fair values

Canadian accounting standards for pension plans require disclosure of a three-level hierarchy for fair value measurements based on transparency of inputs to the evaluation of an asset or liability as of the financial statement date. The three levels are defined as follows:

Level 1: Fair value is based on quoted market prices in active markets for identical assets or liabilities. Level 1 assets and liabilities generally include equity securities traded in an active exchange market.

Level 2: Fair value is based on observable inputs other than Level 1 prices, such as quoted market prices for similar (but not identical) assets or liabilities in active markets, quoted market prices for identical assets or liabilities in markets that are not active, and other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities. Level 2 assets and liabilities include debt securities with quoted prices that are traded less frequently than exchange-traded instruments and derivative contracts whose values are determined using a pricing model with inputs that are observable market data. This category generally includes mutual and pooled funds, hedge funds, Government of Canada, provincial and other government bodies, Canadian corporate bonds, and certain derivative contracts.

Level 3: Fair value is based on non-observable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. This category generally includes private equity investments and securities that have liquidity restrictions.

All of the Plan's investments are measured subsequent to initial recognition at fair value, based on quoted market prices, and are Level 1 financial instruments.

10. Related party transactions

The Plan receives certain administrative services from the GNWT Departments of Justice and Finance at no charge.

The payment of audit and actuary fees by the GNWT on the Plan's behalf are recognized as in-kind contributions.

Northwest Territories and Nunavut Lotteries
Physical Activity, Sport and Recreation Fund Report
For the year ended March 31, 2023

Physical Activity, Sport and Recreation Fund Balance
Schedule 1 - Schedule of Lottery Revenue, Net
Schedule 2 - Contributions to Organizations
Schedule 3 - Contributions Multisport Games
Notes

Northwest Territories and Nunavut Lotteries
Physical Activity, Sport and Recreation Fund Balance
For the year ended March 31, 2023

| | 2023 Activity Unaudited | |
|---|-------------------------------|--------------------|
| Opening Balance, April 1, 2022 | | \$ 1,511,077 |
| Revenue (Statement of Operations) | \$ 6,047,269 | |
| Less: Contributions to Organizations (Schedule 2) | (4,489,306) | |
| Less: Contributions to Multisport Games (Schedule 3) | (2,094,980) | |
| Less: Administration Expenses (Statement of Operations) | (987,072) | |
| | | <u>(1,524,089)</u> |
| Balance as at March 31, 2023 | | <u>\$ (13,012)</u> |

Northwest Territories and Nunavut Lotteries
Physical Activity, Sport and Recreation Statement of Operation
For the year ended March 31, 2023

| | | March 31, 2023 Unaudited | March 31, 2022 Unaudited |
|-------|-------------------------------------|-----------------------------|-----------------------------|
| | Opening Fund balance, Note 1 | 1,511,077 | 671,151 |
| | Revenue | | |
| 40110 | Other Grants - MACA | | - |
| 42440 | Lottery Revenue | 5,807,383 | 6,612,277 |
| 42220 | Program Recipient Recoveries | | (624,506) |
| 42940 | Nunavut Government Recoveries | 137,536 | 124,901 |
| 44020 | Fees | 1,500 | 500 |
| 44840 | Sundry Income | 80,000 | |
| 45020 | Recoveries of Prior Year Expenses | 20,850 | 8,672 |
| | | <u>6,047,269</u> | <u>6,121,844</u> |
| | Expenses | | |
| MAINS | Compensation and Benefits | 367,755 | 425,952 |
| MAINS | Grants, Contributions and Transfers | 6,416,770 | 4,315,790 |
| MAINS | Travel | 7,295 | - |
| MAINS | Material and Supplies | 153,377 | 109,354 |
| MAINS | Purchased Services | 80,856 | 72,504 |
| MAINS | Utilities | 67 | - |
| MAINS | Contract Services | 346,524 | 308,586 |
| MAINS | Fees & Payments | 167,516 | 46,731 |
| MAINS | Interest Expense | | - |
| MAINS | Chargeback Expense | | - |
| MAINS | Controllable Assets | 26,851 | 2,196 |
| MAINS | Computer Hardware/Software | 4,347 | 805 |
| | | <u>7,571,358</u> | <u>5,281,918</u> |
| | Net Income | <u>\$ (1,524,089)</u> | <u>\$ 839,926</u> |
| | Year End Fund balance | <u>\$ (13,012)</u> | <u>\$ 1,511,077</u> |

Northwest Territories and Nunavut Lotteries
Schedule 1 - Schedule of Lottery Revenue, Net
(amounts derived from Western Canada Lottery Corporation financial statements)
For the year ended March 31, 2023

| | March 31, 2023 Unaudited | March 31, 2022 Unaudited |
|---|-----------------------------|-----------------------------|
| SALES | | |
| Lottery Ticket Sales | \$ 21,526,374 | \$ 21,885,915 |
| Interest and other income | 40,323 | 16,216 |
| | 21,566,697 | 21,902,131 |
| DIRECT EXPENSES | | |
| Free Tickets | 1,206,981 | 1,198,605 |
| Prizes | 11,111,478 | 11,365,291 |
| Retailer Commissions | 1,149,061 | 1,173,845 |
| Ticket Printing | 294,730 | 317,475 |
| | 13,762,250 | 14,055,216 |
| OPERATING INCOME | | |
| | 7,804,447 | 7,846,915 |
| EXPENSES | | |
| Amortization | 152886 | 145,178 |
| Communications | 109471 | 100,911 |
| Cost of premises | 14583 | 16,887 |
| Draws and winning numbers publication | 4255 | 3,757 |
| Employee development | 3101 | 4,200 |
| Equipment | 102918 | 69,219 |
| Federal Government | 213549 | 210,787 |
| Freight and product transport | 3787 | 3,798 |
| Goods and services tax | 109974 | 93,894 |
| I. L. C. expense | 18800 | 21,948 |
| Insurance and bank charges | 24604 | 18,741 |
| Media & advertising | 167362 | 167,588 |
| Overhead allocation | -273 | (287) |
| Presentations, publications and miscellaneous | 4324 | 7,495 |
| Professional fees | 96893 | 91,716 |
| Promotion | 8657 | 7,040 |
| Supplies | 1848 | 1,663 |
| Travel | 1641 | 312 |
| Wages and Benefits | 281,194 | 278,971 |
| | 1,319,574 | 1,243,818 |
| EXCESS OF REVENUES OVER EXPENSES | | |
| | \$ 6,484,873 | \$ 6,603,097 |

Northwest Territories and Nunavut Lotteries
Schedule 2 - Contributions to Organizations
For the year ended March 31, 2023

| | March 31, 2023 Unaudited | March 31, 2022 Unaudited |
|---|-----------------------------|-----------------------------|
| REVENUE | | |
| Lottery Contribution | \$ - | \$ - |
| MACA Contribution | - | - |
| | <u>-</u> | <u>-</u> |
| EXPENSES | | |
| Aboriginal Sports Circle of the NWT | 800,000 | 800,000 |
| Inuvik and Sahtu Sport and Recreation | 167,516 | 45,464 |
| Mackenzie Recreation Association | 360,000 | 360,000 |
| NWT Recreation and Parks Association | 800,000 | 800,000 |
| Sport North Federation | 800,000 | 800,000 |
| Territorial Sport Organizations | 1,561,790 | 1,530,790 |
| | <u>4,489,306</u> | <u>4,336,254</u> |
| DEFICIENCY OF REVENUES OVER EXPENSES | <u>\$ (4,489,306)</u> | <u>\$ (4,336,254)</u> |

| | March 31, 2021 Unaudited | March 31, 2021 Unaudited |
|--|-----------------------------|-----------------------------|
| Territorial Sport Organizations | | |
| Archery - Note 6 | \$ 20,000 | \$ 20,000 |
| Arctic Sports/Dene Games - Note 6 | 40,000 | 40,000 |
| Athletics | 65,790 | 65,790 |
| Basketball | 100,000 | 100,000 |
| Biathlon | 20,000 | 20,000 |
| Bowling | 20,000 | 20,000 |
| Boxing | 20,000 | 20,000 |
| Broomball | 20,000 | 20,000 |
| Cross Country Skiing | 100,000 | 100,000 |
| Curling | 82,500 | 82,500 |
| Dog Sledding | 47,500 | 47,500 |
| Figure Skating | 20,000 | 20,000 |
| Gymnastics | 47,500 | 47,500 |
| Hockey | 100,000 | 100,000 |
| Judo | 100,000 | 100,000 |
| Karate | 20,000 | 20,000 |
| Kayak | 20,000 | 20,000 |
| Shooting | 31,000 | - |
| Snowboarding | 47,500 | 47,500 |
| Soccer | 100,000 | 100,000 |
| Softball | 82,500 | 82,500 |
| Special Olympics | 20,000 | 20,000 |
| Speed Skating | 82,500 | 82,500 |
| Squash | 65,000 | 65,000 |
| Swimming | 100,000 | 100,000 |
| Table Tennis | 20,000 | 20,000 |
| Taekwondo | 20,000 | 20,000 |
| Tennis | 47,500 | 47,500 |
| Volleyball | 82,500 | 82,500 |
| Wrestling | 20,000 | 20,000 |
| | <u>\$ 1,561,790</u> | <u>\$ 1,530,790</u> |

Northwest Territories and Nunavut Lotteries
Schedule 3 - Contributions Multisport Games
For the year ended March 31, 2023

| | March 31, 2022 Unaudited | March 31, 2022 Unaudited |
|--|-----------------------------|-----------------------------|
| REVENUE | | |
| MACA Contribution | \$ - | \$ - |
| | <u>-</u> | <u>-</u> |
| EXPENSES | | |
| Sport North Federation-2022 Canada Summer Games | 196,000 | |
| Sport North Federation-2023 Arctic Winter Games | 966,000 | - |
| Sport North Federation-2023 Canada Winter Games | 270,000 | |
| Aboriginal Sports Circle of the NWT-2023 NAIG | 662,980 | - |
| NWT 55+ Games Association | | 25,000 |
| | <u>2,094,980</u> | <u>25,000</u> |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES | \$ (2,094,980) | \$ (25,000) |

Northwest Territories and Nunavut Lotteries

Notes

For the year ended March 31, 2023

1. Basis of Presentation

The financial information in these reports for the year ended March 31, 2023 is prepared by the NWT and Nunavut Lotteries and internally verified by MACA Finance Staff. This information has not been subject to an audit, review or compilation engagement by a professional accountant.

2. Nature of Operations

NWT and Nunavut Lotteries has agreements with the Western Canada Lottery Corporation (WCLC) and the Government of Nunavut for the purpose of conducting and managing the sale of Western Canada Lottery products pursuant to the *Western Canada Lottery Act* and regulations in both the NWT and Nunavut.

For managing lottery operations on behalf of the Nunavut Government NWT and Nunavut Lotteries receives a management fee based on the Net Income of Nunavut Lottery Operations.

3. Net Sales for the period ended March 31, 2023

| | \$ | % |
|--------------------------|------------|--------|
| Eastern Arctic / Nunavut | 2,551,650 | 13.0% |
| Western Arctic / NWT | 17,121,239 | 87.0% |
| | 19,672,889 | 100.0% |

4. Number of Terminals as at March 31, 2022

| | # | % of Total Sales |
|---------------------------|----|------------------|
| Eastern Arctic / Nunavut | 4 | 10.0% |
| Western Arctic / NWT | 36 | 90.0% |
| Total Number of Terminals | 40 | 100.0% |

5. Fund Operating Parameters

Due to the variable nature of lottery ticket sales and funding to support programs like multisport games, the Fund has been authorized to accumulate a maximum deficit of up to \$3.5 million. If the Fund is projected to exceed this limit, the Minister must present recommendations to the Financial Management Board to address the shortfall. The Fund has also been authorized to accumulate a maximum surplus of \$1.5 million. If the Fund is projected to exceed that limit, the Minister must submit recommendations to the Financial Management Board to utilize the funds above \$1.5 million in accordance with the Act.

6. Archery, Arctic Sports and Dene Games

Funding for these sports was provided to the Aboriginal Sports Circle of the NWT.